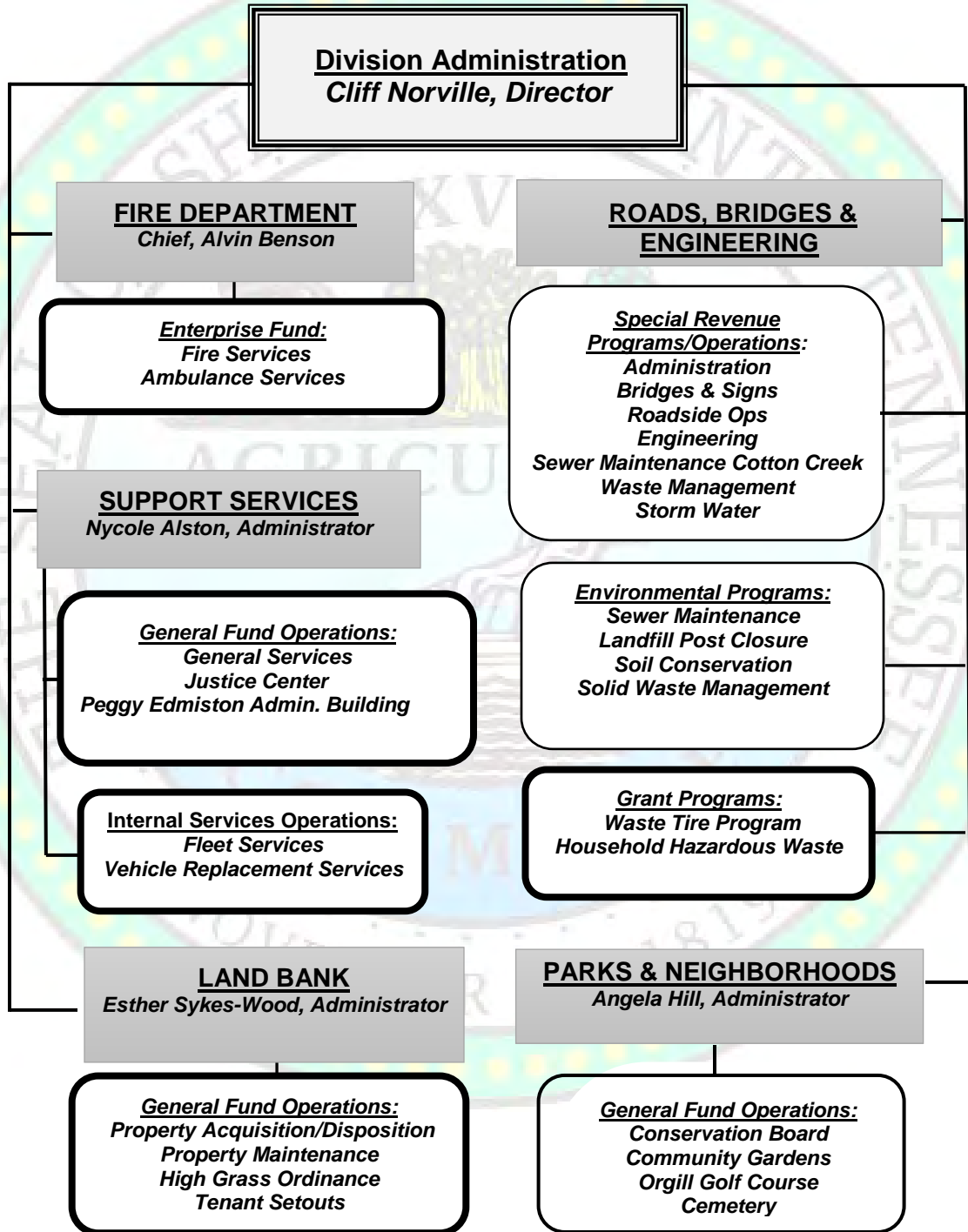


# PUBLIC WORKS

## Division Organizational Chart by Program



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**Division Overview FY22**

**DIVISION MISSION STATEMENT AND STRATEGIC GOALS**

To provide services to Shelby County that protect and promote environmental quality, preserve county infrastructure of land, roads and buildings, and ensure effective emergency response systems. The Division aims to maximize efficiency and minimize various costs of county operations through centralization, utilization of technology, and outsourcing or other methods.

The Division of Public Works supports the following County strategic goals:



***Strategy 2: Enhance Public Safety and Support Criminal Justice Reform***

- [2-a] Support effective jail diversion programs for adult non-violent offenders with substance abuse or mental health issues to reduce detention costs and promote rehabilitation.
- [2-b] Provide programs that promote adult re-entry strategies to reduce recidivism after arrest or incarceration.
- [2-c] Provide effective law enforcement and improve the detention facilities for youths and adults.
- [2-d] Provide effective disaster preparedness and 911 emergency response systems.
- [2-e] Ensure public safety through enforcement of fire, environmental, construction and zoning codes and regulations.



***Strategy 5: Provide Effective Governance and Sound Stewardship for County Resources***

- [5-a] Ensure financial stability through sound oversight of fiscal operations, taxation, debt management, and revenue collections. Maintain all records of public transactions as required by the State.
- [5-b] Preserve and maintain county infrastructure of roads, bridges, buildings, and technical systems for current and future operations.
- [5-c] Maximize efficiency and minimize cost of operations through centralization, utilization of technology, outsourcing, or other methods.
- [5-d] Build trust and confidence in government through transparent, accessible, and responsive interactions with all internal and external customers.
- [5-e] Enhance the capabilities and foster the professionalism of the employee workforce through equitable compensation, training programs, and succession planning.
- [5-f] Actively seek alternative funding sources through fees, grants, or community partners to provide county services.

**Service Level Measurements**

Service Levels	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Actual	FY22 Estimated
<b>Environmental Programs</b>					
# of Complaints Resolved in 24 hours	249	296	273	522	350
Miles of roadside trash/debris collected	2,443	2,391	2,009	2,450	2,000
Tons of litter collected	222	254	194	228	200
<b>Parks &amp; Neighborhoods</b>					
Number of golf rounds played	15,000	15,283	11,595	8,182	5,000
Cemetery Burials - Indigent	104	111	99	71	100
Cemetery Burials - Infants	117	105	138	60	100
<b>Land Bank</b>					
Properties Sold by Land Bank	1,282	1,040	506	565	1,000
Total Property Sales Revenue	\$4,317,833	\$2,227,241	\$3,723,512	\$3,711,323	\$2,200,000
Properties in Inventory	3,398	2,795	2,031	3,484	2,700
Work orders processed	7,740	8,113	6,185	5,898	7,000
Landscaping Jobs on Vacant Property (moved from Parks & Neighborhoods in FY21)	N/A	24,780	17,144	12,141	18,000
<b>Support Services</b>					
Inter-Office Mail items delivered	712,456	688,884	814,109	706,866	736,000
Metered Mail outgoing items	1,127,342	1,144,632	1,173,726	1,233,950	1,183,000
Fed EX outgoing items	N/A	802	591	846	800
Business Reply Mail/Postage Due Account outgoing items	N/A	3,636	2,798	1,627	2,700
Impressions (# of copies made)	3,981,866	6,038,800	3,752,124	4,810,035	400,800
Print Service requests	1,387	1,697	1,322	1,064	355
<b>Roads &amp; Bridges</b>					
Signs replaced (units)	1,361	1,511	1,554	1,807	1,500
Traffic control roadway striping - painted miles	368	236	127	105	150
Traffic control sign maintenance (units)	15,600	15,725	16,000	16,500	16,000
Asphalt program - miles of roadway paved	55	45	44	41	45
Right-of-way maintenance	3,655	3,669	4,606	4,134	4,250
<b>Waste Management</b>					
Dead animals recovered and properly disposed annually	1,078	1,063	765	605	700
Tons of trash per year collected	168	169	154	188	150
<b>Stormwater</b>					
Land Disturbance Activities cited for lack of controls	3	1	1	1	3
Public Education and Outreach Events	10	6	4	2	4
<b>Fire Department</b>					
Average number of structures covered by Fire Fees	44,832	44,936	46,370	49,866	50,430
Dispatch - # of Incoming Telephone Calls	53,410	55,494	47,092	52,606	60,000
Fire responses - Unincorporated & Lakeland/Other	4,549	4,251	4,740	3,220	4,000
First responder calls - Unincorporated & Lakeland/Other Municipalities	11,723	11,489	11,985	13,525	14,000
Response Time - from dispatch to arrival of equipment (minutes)	5:59	5:53	5:58	6:20	6:00
Incidence of Structure Fires per 1,000 Population (average per months)	29.3	28.0	26.2	24.0	27.0
<b>Fleet Vehicle Replacement</b>					
Vehicles Replaced	30	15	6	64	10
Average Age of Fleet Years	4.5	7.3	5.7	5.8	5.0
<b>Fleet Services</b>					
Diesel distribution-gallons	115,000	117,369	101,742	102,803	110,000
Gasoline distribution-gallons	550,000	592,146	578,285	549,020	550,000
Completed work orders-maintenance	1,150	909	978	855	900
Completed work orders-repairs	2,700	2,000	2,006	1,940	1,950
Mechanic productivity hours	45.0%	72.0%	60.0%	64.4%	65.0%
24 hour turnaround service %	55.0%	63.0%	57.0%	41.6%	45.0%

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**DEPARTMENTAL MISSION/GOALS:**

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The strategic goals of the division are achieved through the following departmental structure:

**3001 Director & Staff** – To provide fiscal, strategic, and operational direction for all departments within the Public Works Division.

**3004 Environmental Programs** – To protect the health, safety and general welfare of citizens by providing sanitary sewer services to subdivisions and schools within Shelby County, promoting soil conservation to County landowners, and monitoring County landfills and groundwater to ensure a clean water environment. The Stormwater program provides protection from the adverse impact of uncontrolled storm water drainage and the discharge of pollutants into receiving water.

**3008 Fire Department** – To protect the lives and property of the people of Shelby County from fires, natural disasters, and hazardous materials incidents and to save lives by providing emergency medical services and prevention education programs. The Department covers 324 square miles that include over 49,670 commercial and residential structures and about 127,252 citizens.

**3010 Roads & Bridges** – To identify and oversee the public infrastructure needs for the County and responding to those needs with an approach that is environmentally sound. The Department initiates and manages the design of system improvements necessary as maintenance issues arise and growth patterns emerge. Staff is responsible for many activities that preserve County infrastructure such as the following: preparation of design contracts for roads, bridges and buildings and oversight of consultants; review of all CIP and development construction plans and for technical adequacy, traffic control and permits; and oversight of construction contracts to verify quality of work and proper payment to contractors; administration of program requirements for the EPA NPDES, Phase II; monitoring of Walnut Grove methane gas elimination system; coordination for FEMA insurance rate maps and flood plain program; maintenance and preparation of dams and levees for periodic inspection by state.

**3016 Parks and Neighborhoods** – To acquire, develop and maintain public parks, playgrounds, recreation centers, and conservation areas for availability to the residents of Shelby County. This department aims to promote and preserve the health and general welfare of the citizens within Shelby County by maintaining these public recreation areas and encouraging orderly development and conservation of natural resources.

**3019 Fleet Services** – Operates as an internal service fund providing vehicle and equipment maintenance and fueling services for all vehicles and equipment that currently comprise the fleet at Shelby County Government to ensure safe and efficient operations. The Fleet Vehicle Replacement program provides a system for funding and purchasing these vehicles as needed.

**3021 Waste Management** – To provide waste disposal for Area 10 Compound (East Complex). Dead Animal pick-up is also included in their tasks with responsibility for disposal of dead animals from roadways, veterinary clinics and rural livestock areas as well.

**3073 Support Services** – To provide maintenance, repairs, mail, in-house construction, utilities management, parking for County employees, capital improvement projects and janitorial services

**3075 Land Bank** – To return government owned delinquent tax properties back into productive use as quickly as possible in an effort to preserve property values, encourage redevelopment, minimize blight, and maximize the tax base. Provide services relating to leasing, property rights, acquisition and disposal of real property, and the maintenance and disposal of delinquent tax properties, as well as enforce the harmful vegetation ordinance and help enforce Environmental Court orders.

**FY22 Budget Highlights**

**BUDGETARY ISSUES/TRENDS:**

- Due to the age of many County facilities, building maintenance costs have increased as refurbishment or replacement becomes necessary. This factor will increase long term needs for capital Improvement funding in addition to recurring operating and repair costs

**General Fund**

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	2,314,726	2,968,760	2,278,443	(690,317)
Total Personnel	11,106,612	11,298,776	11,503,054	204,278
O&M	11,242,079	12,759,484	12,442,574	(316,910)
Affiliated Organizations	925,848	1,325,848	1,325,848	-
Other Financing Sources	9,184	100,000	100,000	-
Net Transfers	(41,665)	(9,540)	(50,000)	(40,460)
<b>Net Expenditures</b>	<b>(20,992,294)</b>	<b>(22,324,888)</b>	<b>(22,943,033)</b>	<b>(618,145)</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>161.0</b>	<b>159.0</b>	<b>159.0</b>	<b>-</b>
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**CHANGES TO MAJOR CATEGORIES**

- **Revenue:** Reduction in fees and permits, charges for services categories, and Memphis cost reimbursements.
- **Total Personnel:** Variance is a result of an increase in the minimum living wage to \$15.29/hour for all temporary County employees, combined with offsets and/or changes in salary restrictions, fringe benefits, and employee health elections. This amount also includes the CTAS required salary increases for certain statutory officials.
- **O&M:** Decrease is primarily the result of realigning budget with recent operating trends.

**OTHER FUNDS:**

In addition to the General Fund, the Public Works Division includes four other fund types: Enterprise (Fire), Special Revenue (Roads & Bridges, Stormwater, Solid Waste, Chickasaw Basin, and Sewer Maintenance), Internal Services (Fleet Replacement and Service), and Grants. These summaries are provided on subsequent pages.

# PUBLIC WORKS

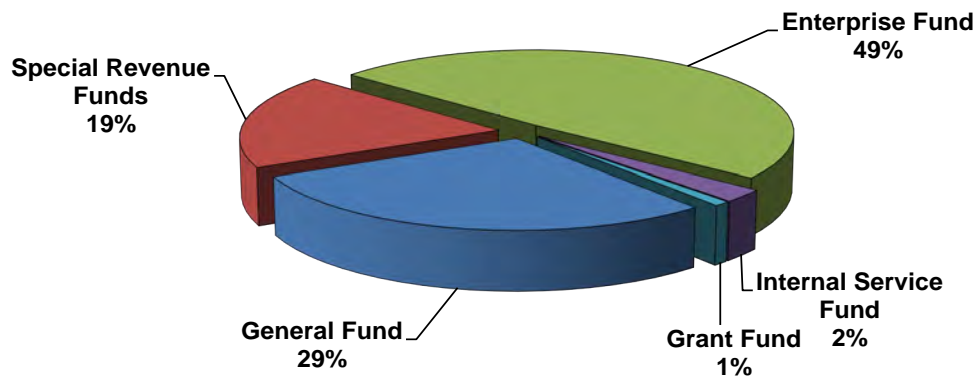
Cliff Norville, Director

## FTE Position Count

Fund	Dept	Dept Description	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Adopted	FY21-22 Change
<b>GENERAL FUND</b>								
010	3001	Director & Staff - Public Works	2.0	2.0	4.0 <sup>b</sup>	4.0	4.0	-
010	3004	Environmental Programs	3.0	3.0	3.0	3.0	3.0	-
010	3016	Parks & Neighborhoods	13.0	13.0	12.8 <sup>b,c</sup>	11.0 <sup>e,f</sup>	11.0	-
010	3073	Support Services	144.0	144.0	141.3 <sup>c,d</sup>	141.0 <sup>e,g</sup>	130.0 <sup>j</sup>	(11.0)
010	3075	Land Bank	-	-	-	-	11.0 <sup>j</sup>	11.0
<b>TOTAL POSITIONS - GENERAL FUND</b>			<b>162.0</b>	<b>162.0</b>	<b>161.0</b>	<b>159.0</b>	<b>159.0</b>	<b>-</b>
<b>SPECIAL REVENUE FUND</b>								
071	3010	R&B Bridges & Signs	87.1	87.1	88.1 <sup>d</sup>	87.1 <sup>h</sup>	96.1 <sup>k</sup>	9.0
071	3021	R&B Waste Management	2.0	2.0	2.0	2.0	2.0	-
072	3004	Solid Waste	-	-	-	1.0 <sup>h</sup>	1.0	-
093	3004	Stormwater Fees Fund	2.9	2.9	2.9	2.9	2.9	-
<b>TOTAL POSITIONS - SPECIAL REVENUE</b>			<b>92.0</b>	<b>92.0</b>	<b>93.0</b>	<b>93.0</b>	<b>102.0</b>	<b>9.0</b>
<b>ENTERPRISE FUND - FIRE SERVICES</b>			<b>229.0</b>	<b>229.0</b>	<b>229.0</b>	<b>270.0<sup>i</sup></b>	<b>270.0</b>	<b>-</b>
<b>INTERNAL SERVICE FUND</b>								
960	3019	Fleet Services	15.0	14.0 <sup>a</sup>	14.0	14.0	14.0	-
961	3073	Mail & Print Services	-	-	-	-	-	-
<b>TOTAL POSITIONS - INTERNAL SERVICES</b>			<b>15.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>-</b>
<b>GRANT FUND</b>			<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>-</b>
<b>TOTAL POSITIONS - ALL FUNDS</b>			<b>503.0</b>	<b>502.0</b>	<b>502.0</b>	<b>541.0</b>	<b>550.0</b>	<b>9.0</b>

- FY19- (a) Deleted one (1) FTE from Fleet Services to fund Fleet O&M expenditures  
 FY20- (b) Transferred two (2) FTEs from Parks & Neighborhoods to Director & Staff  
 (c) Transferred 1.8 FTEs from Support Services to Parks & Neighborhoods  
 (d) Transferred one (1) FTE from Support Services - General Fund to Roads & Bridges - Special Revenue  
 FY21- (e) Transferred two (2) FTEs from Parks & Neighborhoods to Support Services  
 (f) Deleted one (1) FTE from Parks & Neighborhoods per County cuts  
 (g) Deleted one (1) FTE from Support Services per County cuts  
 (h) Transferred one (1) FTE from Roads & Bridges to Solid Waste  
 (i) Added Forty-One (41) Public Safety positions to Fire Services due to South Cordova de-annexation.  
 FY22- (j) Transferred (11) FTEs from Support Services to Land Bank  
 (k) Added nine (9) positions to Roads & Bridges

### FTE Positions by Fund



# Prime Accounts

## 30 - Public Works

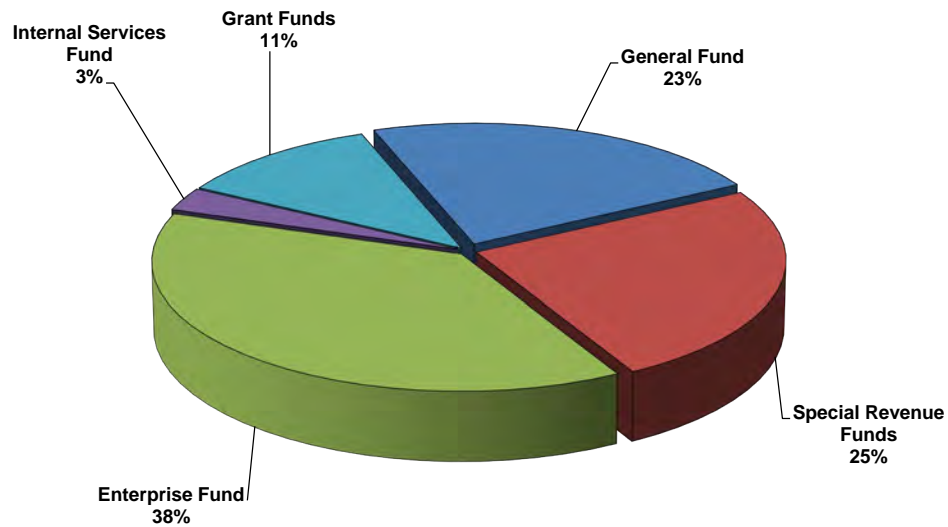
## All Funds

Account - Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Amended	FY22 Adopted
41 - Other Local Taxes	5,181,835	7,959,376	560,947	160,000	135,000
43 - Intergov Revenues-State of Tennessee	19,233,070	14,770,657	19,969,347	24,885,572	24,112,403
44 - Intergov Revenues-Federal & Local	2,995,684	2,262,150	2,051,658	2,476,053	2,784,601
45 - Charges for Services	8,011,988	8,136,151	7,288,347	8,568,248	8,451,192
46 - Fines, Fees & Permits	23,829,469	23,276,207	23,719,403	28,386,794	29,251,567
47 - Other Revenue	127,438	257,730	177,723	247,500	231,500
48 - Investment Income	275,680	905,294	586,027	510,350	183,150
<b>TOTAL REVENUE</b>	<b>59,655,164</b>	<b>57,567,565</b>	<b>54,353,452</b>	<b>65,234,517</b>	<b>65,149,413</b>
94 - Other Financial Sources & Uses	111,088	(124,129)	303,796	175,000	175,000
96 - Operating Transfers In	1,812,690	128,943	717,428	2,503,188	861,024
9990 - Carryforward For Encumbrances	-	-	-	8,086,829	-
9999 - Planned Fund Balance Decrease	-	-	-	21,950,862	23,034,425
<b>TOTAL OTHER SOURCES</b>	<b>1,923,777</b>	<b>4,813</b>	<b>1,021,224</b>	<b>32,715,879</b>	<b>24,070,449</b>
<b>TOTAL SOURCES</b>	<b>61,578,941</b>	<b>57,572,378</b>	<b>55,374,676</b>	<b>97,950,395</b>	<b>89,219,862</b>
51 - Salaries-Regular Pay	25,513,833	26,469,497	26,607,811	32,359,364	32,382,801
52 - Salaries-Other Compensation	2,760,100	2,725,521	2,899,896	3,523,619	4,152,426
55 - Fringe Benefits	13,892,834	13,837,800	12,336,431	11,879,837	12,304,820
56 - Salary Restriction	-	-	-	(3,597,621)	(1,348,379)
<b>TOTAL SALARIES</b>	<b>42,166,767</b>	<b>43,032,818</b>	<b>41,844,138</b>	<b>44,165,200</b>	<b>47,491,667</b>
60 - Supplies & Materials	4,011,826	4,181,292	3,788,238	5,590,032	6,601,097
64 - Services & Other Expenses	1,485,050	1,450,244	1,976,891	2,283,257	1,918,352
66 - Professional & Contracted Services	1,684,382	1,517,270	1,995,621	3,877,539	2,815,030
67 - Rent, Utilities & Maintenance	9,216,234	9,633,029	8,977,599	11,443,757	11,385,831
68 - Interfund Services	3,846,621	3,863,227	3,655,021	3,341,920	3,689,842
70 - Capital Asset Acquisitions	12,673,949	6,718,091	12,050,916	41,871,660	34,094,705
79 - Depreciation Expense	(488,311)	254,380	374,188	-	-
<b>TOTAL OPERATING</b>	<b>32,429,751</b>	<b>27,617,533</b>	<b>32,818,474</b>	<b>68,408,165</b>	<b>60,504,856</b>
80 - Debt Service Expenditure	20,625	16,125	11,625	2,779,500	454,500
89 - Affiliated Organizations	825,848	825,848	925,848	1,325,848	1,325,848
98 - Operating Transfers Out	331,874	3,628,943	717,428	3,333,277	2,386,024
<b>TOTAL OTHER USES</b>	<b>1,178,347</b>	<b>4,470,916</b>	<b>1,654,901</b>	<b>7,438,625</b>	<b>4,166,372</b>
<b>TOTAL USES</b>	<b>75,774,864</b>	<b>75,121,266</b>	<b>76,317,513</b>	<b>120,011,989</b>	<b>112,162,895</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(14,195,923)</b>	<b>(17,548,888)</b>	<b>(20,942,837)</b>	<b>(22,061,594)</b>	<b>(22,943,033)</b>

**Sources and Uses by Fund Type**

<i>FUND NAME:</i>	FY22 SOURCES OF FUNDS			FY22 USES OF FUNDS			NET OPERATIONS	
	REVENUE + OTHER	TRANSFERS IN	FUND BALANCE	EXPENSES	TRANSFERS OUT	FUND BALANCE	NET TOTAL	% of Total
<b>GENERAL FUND</b>								
006 - Orgill Golf Course	18,550	-	-	18,550	-	-	-	0%
014 - Landfill Post Closure	-	-	-	98,579	-	-	(98,579)	0%
010 - General Fund	2,359,893	-	-	25,154,346	50,000	-	(22,844,453)	22%
<b>TOTAL GENERAL FUND</b>	<b>2,378,443</b>	<b>-</b>	<b>-</b>	<b>25,271,476</b>	<b>50,000</b>	<b>-</b>	<b>(22,943,032)</b>	<b>23%</b>
<b>SPECIAL REVENUE FUNDS</b>								
071 - Roads & Bridges	14,304,709	-	11,770,067	23,738,752	2,336,024	-	-	23%
072 - Solid Waste	355,104	-	-	355,104	-	-	-	1%
075 - Chickasaw Basin Authority	109,940	-	-	109,940	-	-	-	0%
093 - Stormwater Fee	851,000	-	674,920	1,525,920	-	-	-	1%
098 - Sewer Maintenance Fund	12,000	-	108,000	120,000	-	-	-	0%
<b>TOTAL SPECIAL REVENUE</b>	<b>15,632,753</b>	<b>-</b>	<b>12,552,988</b>	<b>25,849,716</b>	<b>2,336,024</b>	<b>-</b>	<b>-</b>	<b>25%</b>
<b>ENTERPRISE FUND</b>								
954 - Fire Services Fund	32,480,337	-	10,198,618	42,678,955	-	-	-	38%
<b>INTERNAL SERVICE FUNDS</b>								
959 - Fleet Vehicle Replacement	486,200	-	-	486,200	-	-	-	0%
960 - Fleet Services	2,753,052	-	-	2,753,052	-	-	-	2%
<b>TOTAL INTERNAL SERVICE</b>	<b>3,239,252</b>	<b>-</b>	<b>-</b>	<b>3,239,252</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3%</b>
<b>GRANT FUNDS TOTAL</b>	<b>11,593,629</b>	<b>861,024</b>	<b>282,819</b>	<b>12,737,472</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11%</b>
<b>ALL FUNDS TOTAL</b>	<b>65,324,413</b>	<b>861,024</b>	<b>23,034,425</b>	<b>109,776,871</b>	<b>2,386,024</b>	<b>-</b>	<b>(22,943,033)</b>	<b>100%</b>

**FY22 Uses by Fund**





**PUBLIC WORKS**

Cliff Norville, Director

**Net Expenditures by Department\***

<b>Fund Dept</b>	<b>Dept Description</b>	<b>FY18 ACTUAL</b>	<b>FY19 ACTUAL</b>	<b>FY20 ACTUAL</b>	<b>FY21 AMENDED</b>	<b>FY22 ADOPTED</b>
<b>GENERAL FUND</b>						
006 3016	Orgill Golf Course	55,725	(41)	(15,427)	-	-
010 3001	Director & Staff	690,560	622,976	716,941	2,323,376	2,226,473
010 3004	Environmental Programs	165,244	183,530	208,953	276,395	211,151
010 3016	Parks & Neighborhoods	4,314,848	3,672,540	2,953,844	1,229,354	1,298,370
010 3073	Support Services	15,422,397	17,711,758	17,257,240	18,232,468	16,920,988
010 3075	Land Bank	-	-	-	-	2,286,051
<b>GENERAL FUND TOTAL</b>		<b>20,648,773</b>	<b>22,190,763</b>	<b>21,121,550</b>	<b>22,061,594</b>	<b>22,943,033</b>
<b>SPECIAL REVENUE FUND</b>						
071 3010	R&B Bridges & Signs	(4,787,360)	(5,250,618)	4,343,732	-	-
071 3021	R&B Waste Management	16	145	(73)	-	-
072 3004	Solid Waste Collection	-	-	-	-	-
075 3004	Chickasaw Basin Fund	-	-	-	-	-
093 3004	Stormwater Fees Fund	(117,674)	4,473	(106,276)	-	-
098 3004	Sewer Maintenance Fund	(1,479,595)	58,052	25,167	-	-
<b>SPECIAL REVENUE FUND TOTAL</b>		<b>(6,384,613)</b>	<b>(5,187,947)</b>	<b>4,262,549</b>	<b>-</b>	<b>-</b>
<b>ENTERPRISE FUNDS</b>						
954 3008	Fire Services	16,121	791,332	196,926	-	-
<b>ENTERPRISE FUNDS TOTAL</b>		<b>16,121</b>	<b>791,332</b>	<b>196,926</b>	<b>-</b>	<b>-</b>
<b>INTERNAL SERVICE FUND</b>						
959 3019	Vehicle Replacement Fund	(304,599)	(259,152)	(199,692)	-	-
960 3019	Fleet Services	342,927	304,473	116,015	-	-
961 3073	Mail & Print Services	-	-	-	-	-
<b>INTERNAL SERVICE FUND TOTAL</b>		<b>38,328</b>	<b>45,321</b>	<b>(83,677)</b>	<b>-</b>	<b>-</b>
<b>GRANT FUNDS TOTAL</b>		<b>(122,685)</b>	<b>(290,580)</b>	<b>439,743</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS TOTAL</b>		<b>14,195,923</b>	<b>17,548,888</b>	<b>25,937,092</b>	<b>22,061,594</b>	<b>22,943,033</b>

\*Includes all sources and uses of funds

**Prime Accounts  
30 - Public Works**

**General Fund**

<b>Account - Description</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Amended</b>	<b>FY22 Adopted</b>
41 - Other Local Taxes	-	-	(22)	-	-
43 - Intergov Revenues-State of Tennessee	-	-	15,654	-	-
44 - Intergov Revenues-Federal & Local	757,886	415,146	442,368	374,880	408,000
45 - Charges for Services	681,770	700,873	514,971	1,239,530	911,893
46 - Fines, Fees & Permits	1,655,326	700,624	1,096,949	1,203,500	823,900
47 - Other Revenue	119,383	220,132	167,589	150,500	134,500
48 - Investment Income	793	435	318	350	150
<b>TOTAL REVENUE</b>	<b>3,215,158</b>	<b>2,037,209</b>	<b>2,237,826</b>	<b>2,968,760</b>	<b>2,278,443</b>
94 - Other Financial Sources & Uses	66,298	1,000	9,184	100,000	100,000
96 - Operating Transfers In	35,170	35,170	-	40,460	-
9990 - Carryforward For Encumbrances	-	-	-	15,923	-
<b>TOTAL OTHER SOURCES</b>	<b>101,468</b>	<b>36,170</b>	<b>9,184</b>	<b>156,383</b>	<b>100,000</b>
<b>TOTAL SOURCES</b>	<b>3,316,626</b>	<b>2,073,379</b>	<b>2,247,010</b>	<b>3,125,143</b>	<b>2,378,443</b>
51 - Salaries-Regular Pay	7,949,291	8,142,918	7,946,248	8,363,608	8,569,025
52 - Salaries-Other Compensation	215,344	197,455	198,538	165,211	165,211
55 - Fringe Benefits	3,231,589	3,151,929	2,961,826	3,032,666	3,210,784
56 - Salary Restriction	-	-	-	(531,581)	(441,966)
<b>TOTAL SALARIES</b>	<b>11,396,224</b>	<b>11,492,302</b>	<b>11,106,612</b>	<b>11,029,905</b>	<b>11,503,054</b>
60 - Supplies & Materials	768,114	905,955	1,016,735	907,823	1,071,977
64 - Services & Other Expenses	1,176,291	1,160,419	1,274,030	1,615,016	1,253,857
66 - Professional & Contracted Services	82,365	130,706	151,656	401,711	187,174
67 - Rent, Utilities & Maintenance	8,364,851	8,628,756	7,955,282	9,199,682	9,343,802
68 - Interfund Services	881,419	657,896	821,876	547,195	534,543
70 - Capital Asset Acquisitions	420,287	412,259	22,500	109,557	51,220
<b>TOTAL OPERATING</b>	<b>11,693,327</b>	<b>11,895,991</b>	<b>11,242,079</b>	<b>12,780,984</b>	<b>12,442,574</b>
89 - Affiliated Organizations	825,848	825,848	925,848	1,325,848	1,325,848
98 - Operating Transfers Out	50,000	50,000	41,665	50,000	50,000
<b>TOTAL OTHER USES</b>	<b>875,848</b>	<b>875,848</b>	<b>967,513</b>	<b>1,375,848</b>	<b>1,375,848</b>
<b>TOTAL USES</b>	<b>23,965,399</b>	<b>24,264,142</b>	<b>23,316,204</b>	<b>25,186,737</b>	<b>25,321,476</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(20,648,773)</b>	<b>(22,190,763)</b>	<b>(21,069,194)</b>	<b>(22,061,594)</b>	<b>(22,943,033)</b>

**FY22 Budget Highlights**

**SPECIAL REVENUE FUNDS**

**ROADS & BRIDGES FUND 071**

The Roads & Bridges Department is responsible for identifying and overseeing the public infrastructure needs for the County and responding to those needs.

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	15,047,875	14,103,173	14,284,709	181,536
Total Personnel	5,618,429	6,380,791	7,230,405	849,614
O&M	8,514,415	11,178,019	16,508,347	5,330,328
Other Financing Sources	33,259	20,000	20,000	-
Net Transfers	(675,763)	(3,256,069)	(2,336,024)	920,045
Planned Fund Balance Change	-	(6,691,707)	(11,770,067)	(5,078,361)
<b>Net Expenditures</b>	<b>272,527</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>90.1</b>	<b>89.1</b>	<b>98.1</b>	<b>9.0</b>
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- **Revenue:** The majority of revenue is from the State of Tennessee Gasoline Tax (\$12.5M).
- **Total Personnel:** Variance is a result of offsets and/or changes in salary restrictions, fringe benefits, and employee health elections.
- **O&M:** Increase in O&M primarily attributed to increased street repaving in unincorporated areas.
- **Fund Balance** = \$18.5 million; FY22 Planned Use of Fund Balance is \$11.8 million.
- **Net Transfers** provide local matching funds for certain Roads projects that have State CIP funding.

**PUBLIC WORKS**

Cliff Norville, Director

**SOLID WASTE 072**

Beginning in FY21, Solid Waste Collection services were provided to the citizens of Northaven Service District and funded by a monthly \$27 fee collected from residents by Memphis, Light, Gas & Water (MLGW).

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	-	288,546	355,104	66,558
Total Personnel	-	71,232	77,353	6,121
O&M	-	230,566	277,751	47,185
Net Transfers	-	13,252	-	(13,252)
<b>Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>-</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>
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**CHICKASAW BASIN 075**

The Chickasaw Basin Authority (CBA) was established by the State of Tennessee in TCA 64-1-201 and extended by amendment until June 30, 2012. Shelby County provides the administrative functions for the Chickasaw Basin Authority and uses its personnel for the CBA staff. The CBA's purpose is general and comprehensive water resource planning within the drainage areas of the Wolf and Loosahatchie Rivers and the Nonconnah and Horn Lake Creeks. The CBA sponsors studies and projects that have resulted in the Wolf River Environmental Restoration Project which is a federally funded project built by the U.S. Army Corps of Engineers. To comply with accounting requirements, this is segregated into its own special revenue fund in the FY22 Proposed Budget.

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	-	-	109,940	109,940
Total Personnel	-	-	21,061	21,061
O&M	-	-	88,879	88,879
Net Transfers	-	-	-	-
<b>Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

## PUBLIC WORKS

Cliff Norville, Director

### STORMWATER FUND 093

Revenues for the Shelby County Stormwater Program are assessed through a monthly fee of \$4.02 added to MLGW utility bills. Funds are used to improve storm water drainage and the discharge of pollutants into the receiving waters.

Summary	<u>FY20 Actual</u>	<u>FY21 Amended *</u>	<u>FY22 Adopted</u>	<u>FY22-21 Var</u>
Revenue	792,945	790,000	851,000	61,000
Total Personnel	205,300	303,618	283,596	(20,022)
O&M	297,365	1,180,377	1,242,324	61,947
Planned Fund Balance Change	-	(693,995)	(674,920)	19,075
<b>Net Expenditures</b>	<b><u>290,279</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

*\*Excludes carry forwards and one time expenditures*

FTE Count	2.9	2.9	2.9	-
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- **Revenue:** Variance is a result of anticipated increase in fees.
- **Total Personnel:** Variance is a result of offsets and/or changes in salary restrictions, fringe benefits, and employee health elections.
- **Fund Balance** = \$2.1 million; FY22 Planned Use of Fund Balance is \$674,920.

### SEWER MAINTENANCE FUND 098

The sewer maintenance fund is established to account for repairs and payments/claims to homeowners related to Cotton Creek sewer system.

Summary	<u>FY20 Actual</u>	<u>FY21 Amended *</u>	<u>FY22 Adopted</u>	<u>FY22-21 Var</u>
Revenue	28,492	27,000	12,000	(15,000)
O&M	53,659	364,100	120,000	(244,100)
Planned Fund Balance Change	-	(337,100)	(108,000)	229,100
<b>Net Expenditures</b>	<b><u>(25,167)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

*\*Excludes carry forwards and one time expenditures*

- **Revenue:** Variance is the result of decrease in interest income.
- **O&M:** The operating budget reflects anticipated costs to repair and maintain the Cotton Creek sewer system.
- **Fund Balance:** \$1.3 million. FY22 Planned Use of Fund Balance is \$108,000.

**Prime Accounts  
30 - Public Works**

**Special Revenue Fund**

<b>Account - Description</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Amended</b>	<b>FY22 Adopted</b>
41 - Other Local Taxes	5,181,835	7,959,376	560,969	160,000	135,000
43 - Intergov Revenues-State of Tennessee	12,100,303	12,673,989	13,578,816	12,969,337	13,169,337
44 - Intergov Revenues-Federal & Local	571,277	-	-	-	-
45 - Charges for Services	858,572	935,952	514,879	761,776	947,312
46 - Fines, Fees & Permits	776,530	886,243	820,861	1,095,546	1,241,104
47 - Other Revenue	1,021	-	-	-	-
48 - Investment Income	189,016	617,068	393,787	339,000	120,000
<b>TOTAL REVENUE</b>	<b>19,678,554</b>	<b>23,072,627</b>	<b>15,869,312</b>	<b>15,325,659</b>	<b>15,612,753</b>
94 - Other Financial Sources & Uses	73,402	29,544	33,259	20,000	20,000
96 - Operating Transfers In	1,501,486	-	-	50,000	-
9990 - Carryforward For Encumbrances	-	-	-	5,180,616	-
9999 - Planned Fund Balance Decrease	-	-	-	7,722,802	12,552,988
<b>TOTAL OTHER SOURCES</b>	<b>1,574,888</b>	<b>29,544</b>	<b>33,259</b>	<b>12,973,418</b>	<b>12,572,988</b>
<b>TOTAL SOURCES</b>	<b>21,253,442</b>	<b>23,102,172</b>	<b>15,902,571</b>	<b>28,299,077</b>	<b>28,185,740</b>
51 - Salaries-Regular Pay	4,335,289	4,388,537	4,160,663	4,959,585	5,569,004
52 - Salaries-Other Compensation	122,372	117,696	136,711	352,133	352,133
55 - Fringe Benefits	1,752,249	1,722,439	1,526,355	1,786,483	2,044,987
56 - Salary Restriction	-	-	-	(342,559)	(353,708)
<b>TOTAL SALARIES</b>	<b>6,209,911</b>	<b>6,228,671</b>	<b>5,823,729</b>	<b>6,755,642</b>	<b>7,612,416</b>
60 - Supplies & Materials	906,362	844,157	657,379	1,390,151	1,650,013
64 - Services & Other Expenses	179,158	126,966	139,013	348,839	248,839
66 - Professional & Contracted Services	339,972	222,833	349,574	1,163,072	1,018,416
67 - Rent, Utilities & Maintenance	239,759	300,780	212,380	851,946	854,674
68 - Interfund Services	1,513,327	1,718,795	1,444,718	1,482,785	1,738,921
70 - Capital Asset Acquisitions	5,254,306	4,928,249	6,062,377	13,023,365	12,726,438
<b>TOTAL OPERATING</b>	<b>8,432,884</b>	<b>8,141,780</b>	<b>8,865,440</b>	<b>18,260,158</b>	<b>18,237,300</b>
98 - Operating Transfers Out	226,034	3,543,773	675,763	3,283,277	2,336,024
<b>TOTAL OTHER USES</b>	<b>226,034</b>	<b>3,543,773</b>	<b>675,763</b>	<b>3,283,277</b>	<b>2,336,024</b>
<b>TOTAL USES</b>	<b>14,868,829</b>	<b>17,914,224</b>	<b>15,364,932</b>	<b>28,299,077</b>	<b>28,185,740</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>6,384,613</b>	<b>5,187,947</b>	<b>537,638</b>	<b>-</b>	<b>-</b>

**FY22 Budget Highlights**

**ENTERPRISE FUND - FIRE 954**

**BUDGETARY ISSUES/TRENDS**

The Shelby County Fire Department (SCFD) operates as an Enterprise Fund that is primarily supported by fire protection fees from services provided and inspections performed. The SCFD maintains current certifications for all levels of services for firefighting, emergency medical care, hazardous materials waste management, and rescue. The SCFD incorporated Ambulance Services into its Emergency Management System (EMS) plan in January 2017 to serve the citizens of unincorporated Shelby County with fire and medical emergency response.

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	27,065,234	30,969,136	32,425,337	1,456,201
Total Personnel	23,434,755	23,820,634	26,795,395	2,974,761
O&M	4,034,917	16,742,808	15,429,060	(1,313,748)
Affiliated Organizations	11,625	2,779,500	454,500	(2,325,000)
Other Financing Sources	268,128	55,000	55,000	-
Net Transfers	-	13,681	-	(13,681)
Planned Fund Balance Change	-	(12,305,125)	(10,198,618)	2,106,506
<b>Net Expenditures</b>	<b>(147,935)</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>229.0</b>	<b>270.0</b>	<b>270.0</b>	<b>-</b>
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**CHANGES TO MAJOR CATEGORIES**

- **Revenue:** Increase is primarily attributed to Fire Protection and Ambulance fees for de-annexed area, the increased overtime costs to cover de-annexed areas, and reduced salary restrictions.
- **Total Personnel:** Variance is a result of general salary increases for employees combined with offsets and/or changes in salary restrictions, fringe benefits, and employee health elections.
- **O&M:** As a result of City of Memphis’s de-annexation, the County’s Fire Department must cover a larger area. Two new fire stations are planned for construction in FY22, and the construction and equipment costs of \$10.0 million are included in the proposed budget.
- **Fund Balance:** (\$9.9 million) as of June 30, 2021. FY22 Planned Use of Fund Balance in the amount of \$10.2 million.

**Prime Accounts  
30 - Public Works**

**954 - Fire Services Fund**

<b>Account - Description</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Amended</b>	<b>FY22 Adopted</b>
43 - Intergov Revenues-State of Tennessee	101,405	105,600	141,600	141,000	160,000
44 - Intergov Revenues-Federal & Local	1,616,521	1,545,185	1,513,460	1,480,173	1,755,601
45 - Charges for Services	3,358,760	3,290,848	3,479,129	3,223,778	3,352,736
46 - Fines, Fees & Permits	21,343,624	21,618,317	21,768,413	25,999,185	27,098,000
47 - Other Revenue	6,549	36,058	8,604	5,000	5,000
48 - Investment Income	60,878	222,080	154,028	120,000	54,000
<b>TOTAL REVENUE</b>	<b>26,487,736</b>	<b>26,818,089</b>	<b>27,065,234</b>	<b>30,969,136</b>	<b>32,425,337</b>
94 - Other Financial Sources & Uses	8,050	(130,024)	268,128	55,000	55,000
96 - Operating Transfers In	-	-	-	13,681	-
9990 - Carryforward For Encumbrances	-	-	-	292,448	-
9999 - Planned Fund Balance Decrease	-	-	-	12,305,125	10,198,618
<b>TOTAL OTHER SOURCES</b>	<b>8,050</b>	<b>(130,024)</b>	<b>268,128</b>	<b>12,666,254</b>	<b>10,253,618</b>
<b>TOTAL SOURCES</b>	<b>26,495,786</b>	<b>26,688,065</b>	<b>27,333,361</b>	<b>43,635,390</b>	<b>42,678,955</b>
51 - Salaries-Regular Pay	12,366,573	13,050,216	13,378,306	16,948,732	17,062,607
52 - Salaries-Other Compensation	2,399,591	2,396,705	2,545,638	2,840,497	3,611,200
55 - Fringe Benefits	8,441,846	8,488,420	7,510,810	6,480,855	6,621,588
56 - Salary Restriction	-	-	-	(2,449,450)	(500,000)
<b>TOTAL SALARIES</b>	<b>23,208,010</b>	<b>23,935,341</b>	<b>23,434,755</b>	<b>23,820,634</b>	<b>26,795,395</b>
60 - Supplies & Materials	633,029	550,896	649,163	1,365,100	2,222,300
64 - Services & Other Expenses	115,803	148,803	541,694	286,686	382,300
66 - Professional & Contracted Services	431,188	403,951	412,990	1,079,775	573,000
67 - Rent, Utilities & Maintenance	452,948	597,911	639,846	1,144,673	1,019,000
68 - Interfund Services	1,156,970	1,318,097	1,286,999	1,187,922	1,264,360
70 - Capital Asset Acquisitions	179,145	232,746	311,842	11,971,100	9,968,100
79 - Depreciation Expense	314,190	275,529	192,383	-	-
<b>TOTAL OPERATING</b>	<b>3,283,272</b>	<b>3,527,932</b>	<b>4,034,917</b>	<b>17,035,256</b>	<b>15,429,060</b>
80 - Debt Service Expenditure	20,625	16,125	11,625	2,779,500	454,500
<b>TOTAL OTHER USES</b>	<b>20,625</b>	<b>16,125</b>	<b>11,625</b>	<b>2,779,500</b>	<b>454,500</b>
<b>TOTAL USES</b>	<b>26,511,907</b>	<b>27,479,397</b>	<b>27,481,297</b>	<b>43,635,390</b>	<b>42,678,955</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(16,121)</b>	<b>(791,332)</b>	<b>(147,935)</b>	<b>-</b>	<b>-</b>



**FY22 Budget Highlights**

**INTERNAL SERVICE FUNDS**

**FLEET REPLACEMENT - Fund 959**

The Fleet Vehicle Replacement Fund provides an orderly system for purchasing and funding a standardized fleet of Shelby County vehicles to promote cost effective fleet management through efficient vehicle acquisition, replacement, operation, maintenance, and repair.

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	455,400	502,200	486,200	(16,000)
O&M	184,831	1,473,599	486,200	(987,399)
Other Financing Sources	(70,876)	-	-	-
Planned Fund Balance Change	-	(971,399)	-	971,399
<b>Net Expenditures</b>	<b>199,692</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

- **Revenue:** Represents annual billings to participating departments.
- **O&M:** Budget decreased \$987,399 to align with fleet acquisition schedule of participants.
- **Fund Balance** = \$3.7 million as of June 30, 2021.

**FLEET SERVICES - Fund 960**

The Fleet Services Department operates as an internal service fund to provide maintenance for all vehicles and equipment that currently comprise the Shelby County Government fleet.

<b>Summary</b>	<b>FY20 Actual</b>	<b>FY21 Amended *</b>	<b>FY22 Adopted</b>	<b>FY22-21 Var</b>
Revenue	2,257,598	2,840,963	2,753,052	(87,911)
Total Personnel	945,829	1,023,175	1,028,036	4,860
O&M	1,498,478	1,817,788	1,725,016	(92,772)
Other Financing Sources	64,101	-	-	-
<b>Net Expenditures</b>	<b>(122,608)</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>-</b>
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- **Revenue:** Represents billings to departments served.
- **Total Personnel:** Remains consistent with prior year.
- **O&M:** Reflects planned use of fleet services in all other county budgets.
- **Fund Balance** = (\$2.1 million), including net liability for Pension/OPEB as of June 30, 2021.

**Prime Accounts  
30 - Public Works**

**Internal Service Fund**

<b>Account - Description</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Amended</b>	<b>FY22 Adopted</b>
45 - Charges for Services	3,013,886	3,105,579	2,712,498	3,343,163	3,239,252
<b>TOTAL REVENUE</b>	<b>3,013,886</b>	<b>3,105,579</b>	<b>2,712,498</b>	<b>3,343,163</b>	<b>3,239,252</b>
94 - Other Financial Sources & Uses	(36,662)	(24,650)	(6,775)	-	-
9999 - Planned Fund Balance Decrease	-	-	-	971,399	-
<b>TOTAL OTHER SOURCES</b>	<b>(36,662)</b>	<b>(24,650)</b>	<b>(6,775)</b>	<b>971,399</b>	<b>-</b>
<b>TOTAL SOURCES</b>	<b>2,977,224</b>	<b>3,080,929</b>	<b>2,705,723</b>	<b>4,314,562</b>	<b>3,239,252</b>
51 - Salaries-Regular Pay	635,056	653,369	643,151	735,591	735,591
52 - Salaries-Other Compensation	20,070	11,001	16,230	19,430	19,430
55 - Fringe Benefits	373,767	375,775	240,255	318,154	323,015
56 - Salary Restriction	-	-	-	(50,000)	(50,000)
<b>TOTAL SALARIES</b>	<b>1,028,893</b>	<b>1,040,145</b>	<b>899,636</b>	<b>1,023,175</b>	<b>1,028,036</b>
60 - Supplies & Materials	1,689,399	1,687,723	1,357,272	1,644,122	1,549,353
64 - Services & Other Expenses	10,916	11,416	14,142	15,865	16,505
66 - Professional & Contracted Services	13,133	20,166	16,581	21,878	23,236
67 - Rent, Utilities & Maintenance	122,886	98,510	90,284	113,354	113,354
68 - Interfund Services	16,647	75,716	12,879	22,568	22,568
70 - Capital Asset Acquisitions	936,178	213,723	10,494	1,473,599	486,200
79 - Depreciation Expense	(802,501)	(21,149)	181,805	-	-
<b>TOTAL OPERATING</b>	<b>1,986,659</b>	<b>2,086,105</b>	<b>1,683,457</b>	<b>3,291,387</b>	<b>2,211,216</b>
<b>TOTAL USES</b>	<b>3,015,552</b>	<b>3,126,249</b>	<b>2,583,094</b>	<b>4,314,562</b>	<b>3,239,252</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(38,328)</b>	<b>(45,321)</b>	<b>122,629</b>	<b>-</b>	<b>-</b>

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**Grant Summary Information**

The Division of Public Works administers several grants in the areas of:

**Environmental Programs Department**

- **Household Hazardous Waste** - The HHW facility collects materials generated in residential homes that are toxic, ignitable, corrosive or reactive to prevent these hazardous materials from contaminating the environment, specifically our drinking water, and to promote proper waste management. Shelby County, a sub-contractor as the grant is awarded to the City of Memphis, is in charge of daily operations for this facility for all residential citizens.
- **Waste Tire Program** - State of Tennessee Grant for the provision of optimizing waste tire in defraying the excessive costs associated with locating, collecting and properly disposing of waste tires.

**Roads & Bridges Department**

- The **State Aid Program** - provides funds to Shelby County for the improvement or rehabilitation of roads on the State Aid System. The types of qualifying work include the planning, engineering, right-of-way acquisition, grading, drainage, bridge construction, and pavement upgrades or rehabilitation.
- **STP** - The Surface Transportation Program (STP) is a federally funded grant program to provide funds to local agencies for transportation projects.
- **TDOT Roadside Litter Grant** - The goal and objective of the Tennessee Department of Transportation (TDOT) Roadside Litter Grant is to educate the public, business, government, media and schools about litter reduction and to keep Shelby County clean and "green", by removing and disposing of litter and debris from County, State and Interstate roadsides.
- **CMAQ** - Intersection Improvement Projects - The Congestion Mitigation Air Quality (CMAQ) Program provides intersection improvements that alleviate traffic delays resulting in a reduction of vehicle emissions (100% federal funds). The **CMAQ Greenline Extension** is under the CMAQ Program and provides funding to extend the Shelby Farms Greenline to east of Lenow Road in Cordova.
- **DOE EV Grant** – funds from the Department of Energy for the purpose of advancing climate and innovation goals of Memphis and Shelby County through electrification of fleet vehicles and installation of charging equipment to capture cost savings and environmental benefits

**Prime Accounts  
30 - Public Works**

**Grant Funds**

<b>Account - Description</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Actual</b>	<b>FY21 Amended</b>	<b>FY22 Adopted</b>
43 - Intergov Revenues-State of Tennessee	7,031,363	1,991,068	6,233,278	11,775,235	10,783,066
44 - Intergov Revenues-Federal & Local	50,000	301,819	95,830	621,000	621,000
45 - Charges for Services	99,000	102,900	66,870	-	-
46 - Fines, Fees & Permits	53,989	71,023	33,180	88,563	88,563
47 - Other Revenue	485	1,540	1,531	92,000	92,000
48 - Investment Income	24,992	65,711	37,894	51,000	9,000
<b>TOTAL REVENUE</b>	<b>7,259,829</b>	<b>2,534,061</b>	<b>6,468,582</b>	<b>12,627,798</b>	<b>11,593,629</b>
96 - Operating Transfers In	276,034	93,773	717,428	2,399,047	861,024
9990 - Carryforward For Encumbrances	-	-	-	2,597,842	-
9999 - Planned Fund Balance Decrease	-	-	-	951,536	282,819
<b>TOTAL OTHER SOURCES</b>	<b>276,034</b>	<b>93,773</b>	<b>717,428</b>	<b>5,948,425</b>	<b>1,143,843</b>
<b>TOTAL SOURCES</b>	<b>7,535,863</b>	<b>2,627,833</b>	<b>7,186,011</b>	<b>18,576,223</b>	<b>12,737,472</b>
51 - Salaries-Regular Pay	227,624	234,457	479,443	1,351,848	446,574
52 - Salaries-Other Compensation	2,723	2,665	2,778	146,349	4,452
55 - Fringe Benefits	93,382	99,237	97,184	261,679	104,445
56 - Salary Restriction	-	-	-	(224,032)	(2,705)
<b>TOTAL SALARIES</b>	<b>323,728</b>	<b>336,359</b>	<b>579,405</b>	<b>1,535,844</b>	<b>552,767</b>
60 - Supplies & Materials	14,922	192,561	107,690	282,836	107,454
64 - Services & Other Expenses	2,881	2,640	8,013	16,851	16,851
66 - Professional & Contracted Services	817,724	739,614	1,064,819	1,211,103	1,013,203
67 - Rent, Utilities & Maintenance	35,790	7,073	79,807	134,101	55,000
68 - Interfund Services	278,259	92,722	88,549	101,450	129,450
70 - Capital Asset Acquisitions	5,884,034	931,114	5,643,703	15,294,039	10,862,747
<b>TOTAL OPERATING</b>	<b>7,033,610</b>	<b>1,965,724</b>	<b>6,992,581</b>	<b>17,040,379</b>	<b>12,184,705</b>
98 - Operating Transfers Out	55,840	35,170	-	-	-
<b>TOTAL OTHER USES</b>	<b>55,840</b>	<b>35,170</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL USES</b>	<b>7,413,178</b>	<b>2,337,253</b>	<b>7,571,986</b>	<b>18,576,223</b>	<b>12,737,472</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>122,685</b>	<b>290,580</b>	<b>(385,975)</b>	<b>-</b>	<b>-</b>

**Grant Program Detail**

<u>FUND</u>	<u>GRANT PROGRAM</u>	<u>AMOUNT</u>
	<b><u>Department 3004: Environmental Programs</u></b>	
724	Waste Tire Program	\$ 631,006
726	Household Hazardous Waste	128,000
	<b>Department Total</b>	<b><u>\$ 759,006</u></b>
	<b><u>Department 3010: Roads &amp; Bridges</u></b>	
544	DOE EV Grant	\$ 590,000
660	TDOT Roadside Litter Grant	269,400
722	CMAQ Greenline Extension	1,248,000
723	CMAQ #3 - FY2016	6,172,223
766	State Aid Road & Bridge Maintenance	2,450,000
832	STP Resurface Houston Levee	105,000
	<b>Department Total</b>	<b><u>\$ 10,834,623</u></b>
	<b>DIVISION TOTAL*</b>	<b><u>\$ 11,593,629</u></b>

*CMAQ = Congestion Management Air Quality  
 TDOT = Tennessee Department of Transportation  
 STP = Surface Transportation Program*

*\*Current Revenues only*