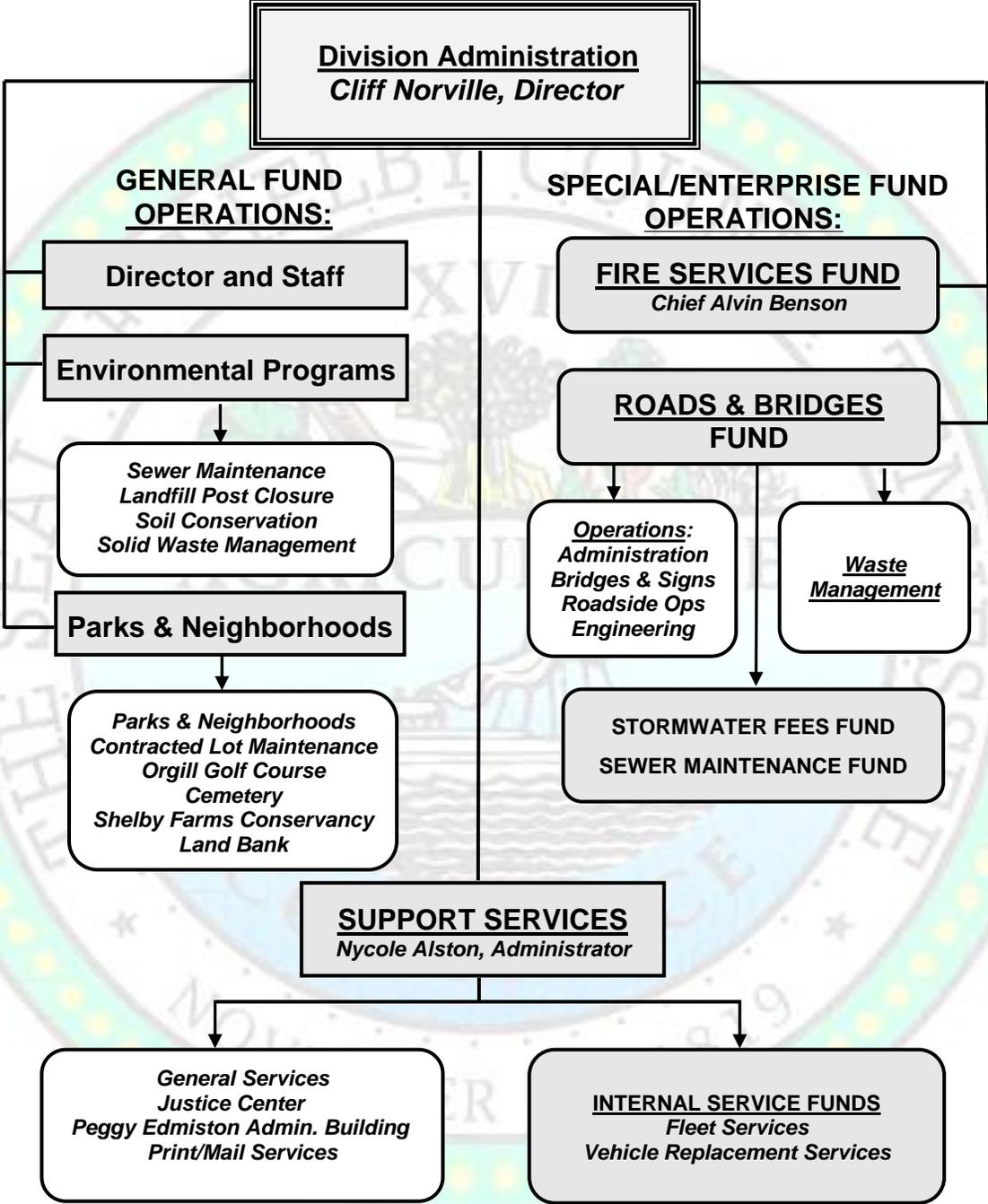


# PUBLIC WORKS

## Division Organizational Chart by Program



**Public Works  
Service Level Measurements**

Service Levels	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Estimated
<b>Environmental Programs</b>				
# of Complaints Resolved in 24 hours	249	296	273	250
Miles of roadside trash/debris collected	2,443	2,391	2,009	1,800
Tons of liter collected	222	254	194	180
<b>Parks &amp; Neighborhoods</b>				
Number of golf rounds played	15,000	15,283	11,595	16,000
Landscaping Jobs on Vacant Property	30,800	24,780	17,144	n/a
Cemetery Burials - Indigent	104	111	99	100
Cemetery Burials - Infants	117	105	138	100
<b>Support Services</b>				
Properties Sold by Land Bank	1,282	1,040	506	1,070
Total Property Sales Revenue	\$4,317,833	\$2,135,671	\$2,170,460	\$2,874,654
Properties in Inventory	3,398	2,795	2,031	2,741
Work orders processed	7,740	8,113	6,185	7,000
Landscaping Jobs on Vacant Property	n/a	n/a	n/a	24,000
Inter-Office Mail pieces delivered	712,456	688,884	814,109	850,000
Metered Mail	1,127,342	1,144,632	1,173,726	1,200,000
Mail delivery error rate	0.0012	0.0012	0.0012	0.0012
Impressions (# of copies made)	3,981,866	6,038,800	3,752,124	3,700,000
Print Service requests	1,387	1,697	1,322	1,350
<b>Roads &amp; Bridges</b>				
Signs replaced (units)	1,361	1,511	1,554	1,200
Traffic control roadway striping - painted miles	368	236	127	200
Traffic control sign maintenance (units)	15,600	15,725	16,000	16,500
Asphalt program - miles of roadway paved	55	45	44	45
Right-of-way maintenance	3,655	3,669	4,606	4,500
<b>Waste Management</b>				
Dead animals recovered and properly disposed annually	1,078	1,063	765	750
Tons of trash per year collected	168	169	154	150
<b>Stormwater</b>				
Land Disturbance Activities cited for lack of controls	3	1	1	3
Public Education and Outreach Events	10	6	4	3
<b>Fire Department</b>				
Average number of structures covered by Fire Fees	44,832	44,936	46,370	49,600
Dispatch - # of Incoming Telephone Calls	53,410	55,494	47,092	48,700
Fire responses - Unincorporated & Lakeland/Other	4,549	4,251	4,740	4,900
First responder calls - Unincorporated & Lakeland/Other Municipalities	11,723	11,489	11,985	12,300
Response Time - from dispatch to arrival of equipment (minutes)	5:59	5:53	5:58	5:58
Incidence of Structure Fires per 1,000 Population (average per months)	29.3	28.0	26.2	26.0
<b>Fleet Vehicle Replacement</b>				
Vehicles Replaced	30	15	6	64
Average Age of Fleet Years	4.5	7.3	5.7	5.0
<b>Fleet Services</b>				
Diesel distribution-gallons	115,000	117,369	101,742	115,000
Gasoline distribution-gallons	550,000	592,146	578,285	575,000
Completed work orders-maintenance	1,150	909	978	950
Completed work orders-repairs	2,700	2,000	2,006	1,950
Mechanic productivity hours	45.0%	72.0%	60.0%	60.0%
24 hour turnaround service %	55.0%	63.0%	57.0%	55.0%

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**Division Overview FY 21**

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**DIVISION MISSION STATEMENT AND STRATEGIC GOALS**

To provide services to Shelby County that protect and promote environmental quality, preserve county infrastructure of land, roads and buildings, and ensure effective emergency response systems. The Division aims to maximize efficiency and minimize various costs of county operations through centralization, utilization of technology, and outsourcing or other methods.

The Division of Public Works supports the following County strategic goals:

***Strategy 2: Enhance Public Safety and Support Criminal Justice Reform***

- [2-a] Support effective jail diversion programs for adult non-violent offenders with substance abuse or mental health issues to reduce detention costs and promote rehabilitation.
- [2-b] Reduce the jail population by reforming the bail system to reduce or eliminate bail for individuals who don't pose a public safety risk and can be expected to show up for trial.
- [2-c] Provide programs that promote adult re-entry strategies to reduce recidivism after arrest or incarceration.
- [2-d] Reduce the number of youth that interact with the criminal justice system by implementing new diversion programs that focus on providing assistance and help to youth involved in minor crimes.
- [2-e] Reduce the recidivism rate of kids who are detained and in county custody.
- [2-f] Administer equitable civil and criminal justice court systems.
- [2-g] Provide programs that advocate for victims of crime and prevent abuse in vulnerable populations.
- [2-h] Provide effective law enforcement and improve the detention facilities for youths and adults.
- [2-i] Provide effective disaster preparedness and 911 emergency response systems.
- [2-j] Ensure public safety through enforcement of fire, environmental, construction and zoning codes and regulations.

***Strategy 5: Provide Effective Governance and Sound Stewardship for County Resources***

- [5-a] Ensure financial stability through sound oversight of fiscal operations, taxation, debt management, and revenue collections. Maintain all records of public transactions as required by the State.
- [5-b] Preserve and maintain county infrastructure of roads, bridges, buildings, and technical systems for current and future operations.
- [5-c] Maximize efficiency and minimize cost of operations through centralization, utilization of technology, outsourcing, or other methods.
- [5-d] Build trust and confidence in government through transparent, accessible, and responsive interactions with all internal and external customers.
- [5-e] Enhance the capabilities and foster the professionalism of the employee workforce through equitable compensation, training programs, and succession planning.
- [5-f] Actively seek alternative funding sources through fees, grants, or community partners to provide county services.

**DEPARTMENTAL MISSION/GOALS:**

The strategic goals of the division are achieved through the following departmental structure:

**3001 Director & Staff** – To provide fiscal, strategic, and operational direction for all departments within the Public Works Division.

## **PUBLIC WORKS**

*Cliff Norville, Director*

**3004 Environmental Programs** – To protect the health, safety and general welfare of citizens by providing sanitary sewer services to subdivisions and schools within Shelby County, promoting soil conservation to County landowners, and monitoring County landfills and groundwater to ensure a clean water environment. The Stormwater program provides protection from the adverse impact of uncontrolled storm water drainage and the discharge of pollutants into receiving water.

**3008 Fire Department** – To protect the lives and property of the people of Shelby County from fires, natural disasters, and hazardous materials incidents and to save lives by providing emergency medical services and prevention education programs. The Department covers 323 square miles that include over 43,144 commercial and residential structures and about 152,000 citizens.

**3010 Roads & Bridges** – To identify and oversee the public infrastructure needs for the County and responding to those needs with an approach that is environmentally sound. The Department initiates and manages the design of system improvements necessary as maintenance issues arise and growth patterns emerge. Staff is responsible for many activities that preserve County infrastructure such as the following: preparation of design contracts for roads, bridges and buildings and oversight of consultants; review of all CIP and development construction plans and for technical adequacy, traffic control and permits; for oversight of construction contracts to verify quality of work and proper payment to contractors; administration of program requirements for the EPA NPDES, Phase II; monitoring of Walnut Grove methane gas elimination system; coordination for FEMA insurance rate maps and flood plain program; maintenance and preparation of dams and levees for periodic inspection by state.

**3016 Parks and Neighborhoods**– To acquire, develop and maintain public parks, playgrounds, recreation centers, and conservation areas for availability to the residents of Shelby County. This department aims to promote and preserve the health and general welfare of the citizens within Shelby County by maintaining these public recreation areas and encouraging orderly development and conservation of natural resources.

**3019 Fleet Services** - Operates as an internal service fund providing vehicle and equipment maintenance and fueling services for all vehicles and equipment that currently comprise the fleet at Shelby County Government to ensure safe and efficient operations. The Fleet Vehicle Replacement program provides a system for funding and purchasing these vehicles as needed.

**3021 Waste Management** – To provide waste disposal for Area 10 Compound (East Complex). Dead Animal pick-up is also included in their tasks with responsibility for disposal of dead animals from roadways, veterinary clinics and rural livestock areas as well.

**3073 Support Services** – To provide maintenance, repairs, mail & printing services, in-house construction, utilities management, tire recycling, parking for County employees, capital improvement projects, janitorial services and disposal of tax-acquired properties.



*The Peggy W. Edmiston Administration Building, centrally located at 1075 Mullins Station Road, houses various county services and agencies.*

*Built in 1935 as the Shelby County Hospital and Health Care Center, this building is one of many aging county facilities maintained by Support Services. A \$2.8 million renovation to the area that houses the Assessor's Office began in FY18 with CIP funding.*

**FY21 Budget Highlights**

**BUDGETARY ISSUES/TRENDS:**

- The inventory of County owned properties remains high, requiring a need to maintain the present funding for property maintenance of the lots.
- Due to the age of many County facilities, building maintenance costs have increased as refurbishment or replacement becomes necessary. This factor will increase long term needs for capital Improvement funding in addition to recurring operating repair costs

**General Fund**

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended *</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	2,037,209	3,006,621	2,783,662	(222,959)
Total Personnel	11,492,302	11,795,214	11,298,776	(496,438)
O&M	11,895,991	13,374,241	12,554,913	(819,328)
Affiliated Organizations	825,848	825,848	1,325,848	500,000
Other Financing Sources	1,000	100,000	100,000	-
Net Transfers	(14,830)	(9,540)	(9,540)	-
<b>Net Expenditures</b>	<b>(22,190,763)</b>	<b>(22,898,223)</b>	<b>(22,305,415)</b>	<b>592,808</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>162.0</b>	<b>161.0</b>	<b>159.0</b>	<b>(2.0)</b>
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**CHANGES TO MAJOR CATEGORIES**

- **Revenue:** The reduction is primarily a realignment of revenue budget with actual collections in the Orgill Park Golf Course.
- **Total Personnel:** Decrease is based on county-wide reductions to personnel budget through the deletion of positions vacant longer than 1 year, OPEB reductions, and the reduction of variances between position budgets and actual salaries combined with HRA/HMO rebalancing.
- **O&M:** Decrease is based on county-wide reductions in operating expenditures.
- **Affiliated Organizations** includes \$500,000 increase for the Shelby Farms Conservancy.

**OTHER FUNDS:**

In addition to the General Fund, the Public Works Division includes four other fund types: Enterprise (Fire), Special Revenue (Roads & Bridges; Stormwater), Internal Services (Fleet Replacement and Service), & Grants. These summaries are provided on subsequent pages.

# PUBLIC WORKS

Cliff Norville, Director

## FTE Position Count

Fund	Dept	Dept Description	FY17 Budget	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Adopted	FY20-21 Change
<b>GENERAL FUND</b>								
010	3001	Director & Staff - Public Works	2.0	2.0	2.0	4.0 <sup>d</sup>	4.0	-
010	3004	Environmental Programs	3.0	3.0	3.0	3.0	3.0	-
010	3016	Parks & Neighborhoods	13.0	13.0 <sup>d</sup>	13.0	12.8 <sup>de</sup>	10.0 <sup>gh</sup>	(2.8)
010	3073	Support Services	143.0	144.0 <sup>a</sup>	144.0	141.3 <sup>ef</sup>	142.0 <sup>gi</sup>	0.8
<b>TOTAL POSITIONS - GENERAL FUND</b>			<b>161.0</b>	<b>162.0</b>	<b>162.0</b>	<b>161.0</b>	<b>159.0</b>	<b>(2.0)</b>
<b>SPECIAL REVENUE FUND</b>								
071	3010	R&B Bridges & Signs	88.1	87.1 <sup>b</sup>	87.1	88.1 <sup>f</sup>	87.1 <sup>j</sup>	(1.0)
071	3021	R&B Waste Management	2.0	2.0	2.0	2.0	2.0	-
072	3004	Solid Waste	-	-	-	-	1.0 <sup>j</sup>	1.0
093	3004	Stormwater Fees Fund	1.9	2.9 <sup>b</sup>	2.9	2.9	2.9	-
<b>TOTAL POSITIONS - SPECIAL REVENUE</b>			<b>92.0</b>	<b>92.0</b>	<b>92.0</b>	<b>93.0</b>	<b>93.0</b>	<b>-</b>
<b>ENTERPRISE FUND - FIRE SERVICES</b>			<b>229.0</b>	<b>229.0<sup>c</sup></b>	<b>229.0</b>	<b>229.0</b>	<b>270.0<sup>k</sup></b>	<b>41.0</b>
<b>INTERNAL SERVICE FUND</b>								
960	3019	Fleet Services	15.0	15.0	14.0 <sup>c</sup>	14.0	14.0	-
961	3073	Mail & Print Services	-	-	-	-	-	-
<b>TOTAL POSITIONS - INTERNAL SERVICES</b>			<b>15.0</b>	<b>15.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>-</b>
<b>GRANT FUND</b>			<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>-</b>
<b>TOTAL POSITIONS - ALL FUNDS</b>			<b>502.0</b>	<b>503.0</b>	<b>502.0</b>	<b>502.0</b>	<b>541.0</b>	<b>(2.0)</b>

FY18- a) One (1) FTE - Senior Manager position added to manage preventative maintenance of County Buildings

b) Transferred Stormwater Tech position from Roads & Bridges to Stormwater

FY19- c) Deleted one (1) FTE from Fleet Services to fund Fleet O&M expenditures

FY20- d) Transferred two (2) FTEs from Parks & Neighborhoods to Director & Staff

e) Transferred 1.8 FTEs from Support Services to Parks & Neighborhoods

f) Transferred one (1) FTE from Support Services - General Fund to Roads & Bridges - Special Revenue

FY21- g) Transferred two (2) FTEs from Parks & Neighborhoods to Support Services

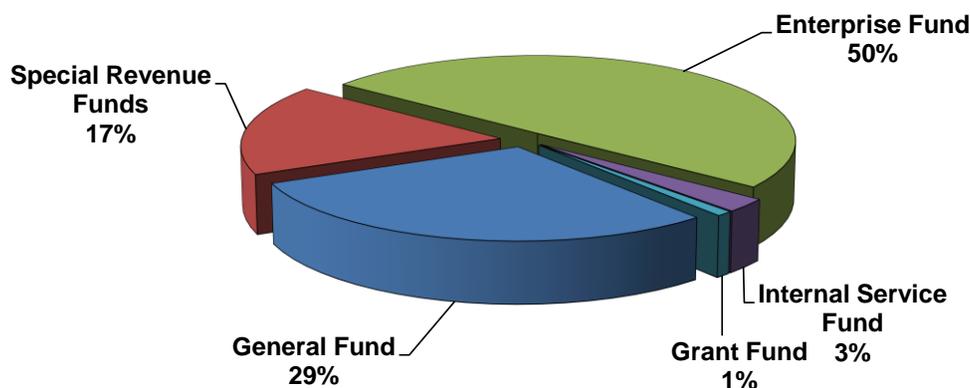
h) Deleted one (1) FTE from Parks & Neighborhoods per County cuts

i) Deleted one (1) FTE from Support Services per County cuts

j) Transferred one (1) FTE from Roads & Bridges to Solid Waste

k) Added Forty-One (41) Public Safety positions to Fire Services due to South Cordova de-annexation.

### FTE Positions by Fund



# Prime Accounts

## 30 - Public Works

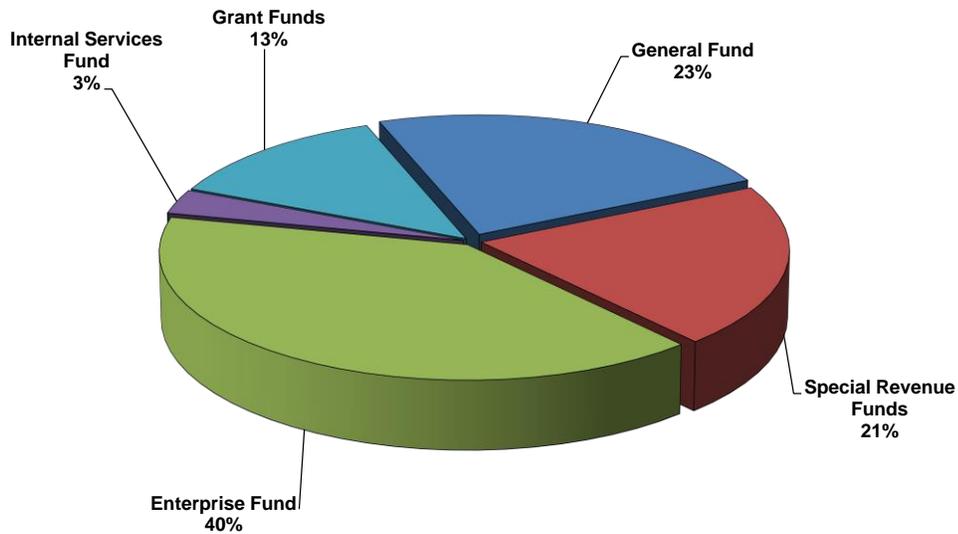
## All Funds

Account - Description	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Amended	FY21 Adopted
41 - Other Local Taxes	3,221,725	5,181,835	7,959,376	600,000	160,000
43 - Intergov Revenues-State of Tennessee	22,429,206	19,233,070	14,770,657	30,189,562	24,885,572
44 - Intergov Revenues-Federal & Local	2,541,931	2,995,684	2,262,150	2,096,188	1,976,053
45 - Charges for Services	5,402,069	8,011,988	8,136,151	8,664,087	8,454,167
46 - Fines, Fees & Permits	22,962,170	23,829,469	23,276,207	23,163,063	28,386,794
47 - Other Revenue	155,211	127,438	257,730	154,000	157,500
48 - Investment Income	113,250	275,680	905,294	883,974	510,350
<b>TOTAL REVENUE</b>	<b>56,825,562</b>	<b>59,655,164</b>	<b>57,567,565</b>	<b>65,750,874</b>	<b>64,530,436</b>
94 - Other Financial Sources & Uses	211,449	111,088	(124,129)	175,000	175,000
96 - Operating Transfers In	530,183	1,812,690	128,943	1,838,531	1,369,253
9990 - Carryforward For Encumbrances	-	-	-	2,930,857	-
9999 - Planned Fund Balance Decrease	-	-	-	12,715,381	20,471,463
<b>TOTAL OTHER SOURCES</b>	<b>741,632</b>	<b>1,923,777</b>	<b>4,813</b>	<b>17,659,769</b>	<b>22,015,716</b>
<b>TOTAL SOURCES</b>	<b>57,567,194</b>	<b>61,578,941</b>	<b>57,572,378</b>	<b>83,410,644</b>	<b>86,546,152</b>
51 - Salaries-Regular Pay	23,060,628	25,513,833	26,469,497	29,241,939	31,494,033
52 - Salaries-Other Compensation	2,338,099	2,760,100	2,725,521	2,981,698	3,368,042
55 - Fringe Benefits	10,912,852	13,892,834	13,837,800	11,211,124	11,818,073
56 - Vacancy Savings	-	-	-	(2,034,150)	(3,373,589)
<b>TOTAL SALARIES</b>	<b>36,311,580</b>	<b>42,166,767</b>	<b>43,032,818</b>	<b>41,400,612</b>	<b>43,306,559</b>
60 - Supplies & Materials	4,116,809	4,011,826	4,181,292	6,161,285	5,705,624
64 - Services & Other Expenses	1,483,199	1,485,050	1,450,244	2,287,321	1,965,201
66 - Professional & Contracted Services	2,072,782	1,684,382	1,517,270	4,041,501	3,258,474
67 - Rent, Utilities & Maintenance	8,875,245	9,216,234	9,633,029	11,615,432	11,149,904
68 - Interfund Services	3,311,411	3,846,621	3,863,227	3,602,361	3,398,898
70 - Capital Asset Acquisitions	18,797,401	12,673,949	6,718,091	33,886,079	33,042,306
79 - Depreciation Expense	(2,587,586)	(488,311)	254,380	-	-
<b>TOTAL OPERATING</b>	<b>36,069,261</b>	<b>32,429,751</b>	<b>27,617,533</b>	<b>61,593,979</b>	<b>58,520,407</b>
80 - Debt Service Expenditure	9,375	20,625	16,125	472,500	2,779,500
89 - Affiliated Organizations	575,848	825,848	825,848	925,848	1,325,848
98 - Operating Transfers Out	537,130	331,874	3,628,943	1,689,583	2,919,253
9998 - Planned Fund Balance Increase	-	-	-	384,467	-
<b>TOTAL OTHER USES</b>	<b>1,122,353</b>	<b>1,178,347</b>	<b>4,470,916</b>	<b>3,472,398</b>	<b>7,024,601</b>
<b>TOTAL USES</b>	<b>73,503,194</b>	<b>75,774,864</b>	<b>75,121,266</b>	<b>106,466,989</b>	<b>108,851,567</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(15,936,000)</b>	<b>(14,195,923)</b>	<b>(17,548,888)</b>	<b>(23,056,345)</b>	<b>(22,305,415)</b>

**Sources and Uses by Fund Type**

<i>FUND NAME:</i>	FY21 SOURCES OF FUNDS			FY21 USES OF FUNDS			NET OPERATIONS	
	REVENUE + OTHER	TRANSFERS IN	FUND BALANCE	EXPENSES	TRANSFERS OUT	FUND BALANCE	NET TOTAL	% of Total
<b>GENERAL FUND</b>								
006 - Orgill Golf Course	23,350	-	-	23,350	-	-	-	0%
014 - Landfill Post Closure	-	-	-	97,060	-	-	(97,060)	0%
010 - General Fund	2,860,312	40,460	-	25,059,127	50,000	-	(22,208,355)	23%
<b>TOTAL GENERAL FUND</b>	<b>2,883,662</b>	<b>40,460</b>	<b>-</b>	<b>25,179,537</b>	<b>50,000</b>	<b>-</b>	<b>(22,305,415)</b>	<b>23%</b>
<b>SPECIAL REVENUE FUNDS</b>								
071 - Roads & Bridges	14,199,568	-	6,691,707	18,062,482	2,828,793	-	-	19%
072 - Solid Waste	288,546	-	-	288,546	-	-	-	1%
093 - Stormwater Fee	790,000	-	693,995	1,483,995	-	-	-	1%
098 - Sewer Maintenance Fund	27,000	-	337,100	364,100	-	-	-	0%
<b>TOTAL SPECIAL REVENUE</b>	<b>15,305,114</b>	<b>-</b>	<b>7,722,802</b>	<b>20,199,123</b>	<b>2,828,793</b>	<b>-</b>	<b>-</b>	<b>21%</b>
<b>ENTERPRISE FUND</b>								
954 - Fire Services Fund	31,024,136	-	12,305,125	43,329,261	-	-	-	40%
<b>INTERNAL SERVICE FUNDS</b>								
959 - Fleet Vehicle Replacement	490,200	-	-	490,200	-	-	-	0%
960 - Fleet Services	2,847,586	-	-	2,847,586	-	-	-	3%
<b>TOTAL INTERNAL SERVICE</b>	<b>3,337,786</b>	<b>-</b>	<b>-</b>	<b>3,337,786</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3%</b>
<b>GRANT FUNDS TOTAL</b>	<b>12,154,738</b>	<b>1,328,793</b>	<b>443,536</b>	<b>13,886,607</b>	<b>40,460</b>	<b>-</b>	<b>-</b>	<b>13%</b>
<b>ALL FUNDS TOTAL</b>	<b>64,705,436</b>	<b>1,369,253</b>	<b>20,471,463</b>	<b>105,932,314</b>	<b>2,919,253</b>	<b>-</b>	<b>(22,305,415)</b>	<b>99%</b>

**FY21 Uses by Fund**



**PUBLIC WORKS**

Cliff Norville, Director

**Net Expenditures by Department\***

<b>Fund Dept</b>	<b>Dept Description</b>	<b>FY17 ACTUAL</b>	<b>FY18 ACTUAL</b>	<b>FY19 ACTUAL</b>	<b>FY20 AMENDED</b>	<b>FY21 ADOPTED</b>
<b>GENERAL FUND</b>						
006	3016 Orgill Golf Course	(8,743)	55,725	(41)	10,000	-
010	3001 Director & Staff	672,773	690,560	622,976	843,271	2,123,376
010	3004 Environmental Programs	152,939	165,244	183,530	323,655	276,395
010	3016 Parks & Neighborhoods	3,823,237	4,314,848	3,672,540	4,420,294	1,164,194
010	3073 Support Services	13,330,316	15,422,397	17,711,758	17,370,125	18,741,449
019	3001 COVID-19	-	-	-	89,000	-
<b>GENERAL FUND TOTAL</b>		<b>17,970,521</b>	<b>20,648,773</b>	<b>22,190,763</b>	<b>23,056,345</b>	<b>22,305,415</b>
<b>SPECIAL REVENUE FUND</b>						
071	3010 R&B Bridges & Signs	(1,971,993)	(4,787,360)	(5,250,618)	(33,493)	-
071	3021 R&B Waste Management	2,206	16	145	33,493	-
072	3004 Solid Waste Collection	-	-	-	-	-
093	3004 Stormwater Fees Fund	(139,619)	(117,674)	4,473	-	-
098	3004 Sewer Maintenance Fund	-	(1,479,595)	58,052	-	-
<b>SPECIAL REVENUE FUND TOTAL</b>		<b>(2,109,406)</b>	<b>(6,384,613)</b>	<b>(5,187,947)</b>	<b>-</b>	<b>-</b>
<b>ENTERPRISE FUNDS</b>						
954	3008 Fire Services	575,528	16,121	791,332	-	-
<b>ENTERPRISE FUNDS TOTAL</b>		<b>575,528</b>	<b>16,121</b>	<b>791,332</b>	<b>-</b>	<b>-</b>
<b>INTERNAL SERVICE FUND</b>						
959	3019 Vehicle Replacement Fund	(288,707)	(304,599)	(259,152)	-	-
960	3019 Fleet Services	161,424	342,927	304,473	-	-
961	3073 Mail & Print Services	-	-	-	-	-
<b>INTERNAL SERVICE FUND TOTAL</b>		<b>(127,283)</b>	<b>38,328</b>	<b>45,321</b>	<b>-</b>	<b>-</b>
<b>GRANT FUNDS TOTAL</b>		<b>(373,360)</b>	<b>(122,685)</b>	<b>(290,580)</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS TOTAL</b>		<b>15,936,000</b>	<b>14,195,923</b>	<b>17,548,888</b>	<b>23,056,345</b>	<b>22,305,415</b>

\*Includes all sources and uses of funds

**Prime Accounts  
30 - Public Works**

**General Fund**

<b>Account - Description</b>	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>
44 - Intergov Revenues-Federal & Local	1,116,881	757,886	415,146	400,000	374,880
45 - Charges for Services	723,739	681,770	700,873	1,264,621	1,054,432
46 - Fines, Fees & Permits	2,003,732	1,655,326	700,624	1,205,500	1,203,500
47 - Other Revenue	145,928	119,383	220,132	136,000	150,500
48 - Investment Income	515	793	435	500	350
<b>TOTAL REVENUE</b>	<b>3,990,795</b>	<b>3,215,158</b>	<b>2,037,209</b>	<b>3,006,621</b>	<b>2,783,662</b>
94 - Other Financial Sources & Uses	99,302	66,298	1,000	100,000	100,000
96 - Operating Transfers In	56,387	35,170	35,170	40,460	40,460
9990 - Carryforward For Encumbrances	-	-	-	234,423	-
<b>TOTAL OTHER SOURCES</b>	<b>155,689</b>	<b>101,468</b>	<b>36,170</b>	<b>374,883</b>	<b>140,460</b>
<b>TOTAL SOURCES</b>	<b>4,146,485</b>	<b>3,316,626</b>	<b>2,073,379</b>	<b>3,381,504</b>	<b>2,924,122</b>
51 - Salaries-Regular Pay	7,501,782	7,949,291	8,142,918	8,832,101	8,562,763
52 - Salaries-Other Compensation	177,360	215,344	197,455	165,211	165,211
55 - Fringe Benefits	2,848,777	3,231,589	3,151,929	3,281,157	3,102,383
56 - Vacancy Savings	-	-	-	(608,508)	(531,581)
<b>TOTAL SALARIES</b>	<b>10,527,920</b>	<b>11,396,224</b>	<b>11,492,302</b>	<b>11,669,962</b>	<b>11,298,776</b>
60 - Supplies & Materials	866,380	768,114	905,955	1,549,413	1,204,837
64 - Services & Other Expenses	1,230,886	1,176,291	1,160,419	1,682,100	1,332,960
66 - Professional & Contracted Services	90,800	82,365	130,706	228,930	159,375
67 - Rent, Utilities & Maintenance	7,985,640	8,364,851	8,628,756	9,697,258	9,335,650
68 - Interfund Services	539,465	881,419	657,896	433,469	448,513
70 - Capital Asset Acquisitions	250,069	420,287	412,259	200,869	73,578
<b>TOTAL OPERATING</b>	<b>10,963,239</b>	<b>11,693,327</b>	<b>11,895,991</b>	<b>13,792,039</b>	<b>12,554,913</b>
89 - Affiliated Organizations	575,848	825,848	825,848	925,848	1,325,848
98 - Operating Transfers Out	50,000	50,000	50,000	50,000	50,000
<b>TOTAL OTHER USES</b>	<b>625,848</b>	<b>875,848</b>	<b>875,848</b>	<b>975,848</b>	<b>1,375,848</b>
<b>TOTAL USES</b>	<b>22,117,006</b>	<b>23,965,399</b>	<b>24,264,142</b>	<b>26,437,849</b>	<b>25,229,537</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(17,970,521)</b>	<b>(20,648,773)</b>	<b>(22,190,763)</b>	<b>(23,056,345)</b>	<b>(22,305,415)</b>

**FY21 Budget Highlights**

**SPECIAL REVENUE FUNDS**

**ROADS & BRIDGES FUND 071:**

- The Roads & Bridges Department is responsible for identifying and overseeing the public infrastructure needs for the County and responding to those needs.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended *</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	22,213,598	14,670,463	14,179,568	(490,895)
Total Personnel	5,971,054	6,446,318	6,394,044	(52,274)
O&M	7,477,843	9,890,893	11,668,438	1,777,546
Other Financing Sources	29,544	20,000	20,000	-
Net Transfers	(3,543,773)	(828,557)	(2,828,793)	(2,000,236)
Planned Fund Balance Change	-	(2,433,352)	(6,691,707)	(4,258,354)
<b>Net Expenditures</b>	<b>5,250,473</b>	<b>(41,952)</b>	<b>-</b>	<b>41,952</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>89.1</b>	<b>90.1</b>	<b>89.1</b>	<b>(1.0)</b>
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- **Revenues:** Majority of revenue is sourced from the State of Tennessee Gasoline Tax (\$12.3 million). The reduction in FY21 is primarily attributed to \$400 thousand in County share of Local Sales Tax being moved to the General Fund.
- **Total Personnel:** Variance is a result of one (1) FTE transferred to Solid Waste Management.
- **O&M:** Increase in O&M primarily attributed to increased street repaving in unincorporated areas.
- **Fund Balance:** \$19.3 million; FY21 Planned Use of Fund Balance is \$6.7 million.
- **Net Transfers:** provide local matching funds for certain Roads projects that have State CIP funding.

**SOLID WASTE MANAGEMENT FUND 072:**

Beginning in FY21, Solid Waste Collection services provided to the citizens of Northaven Service District and funded by a monthly \$27 fee collected from residents by Memphis Light, Gas & Water (MLGW).

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	-	-	288,546	288,546
Total Personnel	-	-	57,980	57,980
O&M	-	-	230,566	230,566
<b>Net Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>FTE Count</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>1.0</b>
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**STORMWATER FUND 093:**

Revenues for the Shelby County Stormwater Program are assessed through a monthly fee of \$4.02 added to MLGW utility bills. Funds are used to improve storm water drainage and the discharge of pollutants into the receiving waters.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended *</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	808,537	787,000	790,000	3,000
Total Personnel	257,617	305,072	303,618	(1,454)
O&M	555,394	935,875	1,180,377	244,502
Planned Fund Balance Change	-	(452,181)	(693,995)	(241,814)
<b>Net Expenditures</b>	<b>(4,473)</b>	<b>(1,766)</b>	<b>-</b>	<b>1,766</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>2.9</b>	<b>2.9</b>	<b>2.9</b>	<b>-</b>
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- **Revenue:** Variance is a result of an increased projection of stormwater fees collected.
- **Total Personnel:** Variance is a result HRA/HOM rebalancing.
- **O&M:** Variance is primarily due to a planned stream study in FY21.
- **Fund Balance:** \$2.1 million; FY21 Planned Use of Fund Balance is \$693,995.

**SEWER MAINTENANCE FUND 098:**

The sewer maintenance fund was established in FY18 to account for repairs and payments/claims to homeowners related to Cotton Creek sewer system.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended *</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	50,492	56,000	27,000	(29,000)
O&M	108,544	1,146,900	364,100	(782,800)
Net Transfers	-	(59,100)	-	59,100
Planned Fund Balance Change	-	(1,150,000)	(337,100)	812,900
<b>Net Expenditures</b>	<b>(58,052)</b>	<b>-</b>	<b>-</b>	<b>-</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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- The operating budget reflects anticipated costs to repair and maintain the Cotton Creek sewer system. A small fee is collected from residents, but the initial funding for the program was supplied from the County's Tort Liability Fund in FY2018.

**Prime Accounts  
30 - Public Works**

**Special Revenue Fund**

<b>Account - Description</b>	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>
41 - Other Local Taxes	3,221,725	5,181,835	7,959,376	600,000	160,000
43 - Intergov Revenues-State of Tennessee	10,002,262	12,100,303	12,673,989	12,881,358	12,969,337
44 - Intergov Revenues-Federal & Local	-	571,277	-	-	-
45 - Charges for Services	534,579	858,572	935,952	682,431	733,231
46 - Fines, Fees & Permits	775,704	776,530	886,243	772,500	1,095,546
47 - Other Revenue	39,000	1,021	-	-	-
48 - Investment Income	86,119	189,016	617,068	577,174	327,000
<b>TOTAL REVENUE</b>	<b>14,659,388</b>	<b>19,678,554</b>	<b>23,072,627</b>	<b>15,513,463</b>	<b>15,285,114</b>
94 - Other Financial Sources & Uses	79,900	73,402	29,544	20,000	20,000
96 - Operating Transfers In	257,673	1,501,486	-	-	-
9990 - Carryforward For Encumbrances	-	-	-	2,696,434	-
9999 - Planned Fund Balance Decrease	-	-	-	11,682,819	7,722,802
<b>TOTAL OTHER SOURCES</b>	<b>337,573</b>	<b>1,574,888</b>	<b>29,544</b>	<b>14,399,253</b>	<b>7,742,802</b>
<b>TOTAL SOURCES</b>	<b>14,996,961</b>	<b>21,253,442</b>	<b>23,102,172</b>	<b>29,912,716</b>	<b>23,027,916</b>
51 - Salaries-Regular Pay	4,035,437	4,335,289	4,388,537	4,998,847	4,954,760
52 - Salaries-Other Compensation	118,440	122,372	117,696	238,539	352,133
55 - Fringe Benefits	1,492,866	1,752,249	1,722,439	1,856,563	1,791,308
56 - Vacancy Savings	-	-	-	(386,277)	(342,559)
<b>TOTAL SALARIES</b>	<b>5,646,742</b>	<b>6,209,911</b>	<b>6,228,671</b>	<b>6,707,672</b>	<b>6,755,642</b>
60 - Supplies & Materials	739,643	906,362	844,157	1,665,956	1,514,246
64 - Services & Other Expenses	132,587	179,158	126,966	343,679	343,379
66 - Professional & Contracted Services	175,875	339,972	222,833	812,606	842,352
67 - Rent, Utilities & Maintenance	134,751	239,759	300,780	634,976	818,476
68 - Interfund Services	1,572,909	1,513,327	1,718,795	1,727,401	1,627,785
70 - Capital Asset Acquisitions	4,290,761	5,254,306	4,928,249	16,429,239	8,297,243
<b>TOTAL OPERATING</b>	<b>7,046,525</b>	<b>8,432,884</b>	<b>8,141,780</b>	<b>21,613,856</b>	<b>13,443,481</b>
98 - Operating Transfers Out	194,287	226,034	3,543,773	1,591,188	2,828,793
<b>TOTAL OTHER USES</b>	<b>194,287</b>	<b>226,034</b>	<b>3,543,773</b>	<b>1,591,188</b>	<b>2,828,793</b>
<b>TOTAL USES</b>	<b>12,887,555</b>	<b>14,868,829</b>	<b>17,914,224</b>	<b>29,912,716</b>	<b>23,027,916</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>2,109,406</b>	<b>6,384,613</b>	<b>5,187,947</b>	<b>-</b>	<b>-</b>

**FY21 Budget Highlights**

**ENTERPRISE FUND - FIRE 954**

**BUDGETARY ISSUES/TRENDS:**

The Shelby County Fire Department (SCFD) operates as an Enterprise Fund that is primarily supported by fire protection fees from services provided and inspections performed. The SCFD maintains current certifications for all levels of services for firefighting, emergency medical care, hazardous materials waste management, and rescue. The City of Memphis' de-annexation of South Cordova area has created a new coverage area that SCFD is responsible for.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended *</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	26,818,089	26,042,864	30,969,136	4,926,272
Total Personnel	23,935,341	21,756,295	23,806,953	2,050,658
O&M	3,527,932	4,169,546	16,742,808	12,573,262
Affiliated Organizations	16,125	472,500	2,779,500	2,307,000
Other Financing Sources	(130,024)	55,000	55,000	-
Net Transfers	-	(7,935)	-	7,935
Planned Fund Balance Change	-	(92,206)	(12,305,125)	(12,212,919)
<b>Net Expenditures</b>	<b>(791,332)</b>	<b>(216,206)</b>	<b>-</b>	<b>216,206</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>229.0</b>	<b>229.0</b>	<b>270.0</b>	<b>41.0</b>
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**CHANGES TO MAJOR CATEGORIES**

- **Revenue:** Increase primarily attributed to Fire Protection and Ambulance fees for de-annexed area.
- **Total Personnel:** Variance is a result of forty-one (41) new Public Safety positions to service the de-annexed area.
- **O&M:** Increase is primarily to equip the department for the new coverage areas including two (2) new fire stations along with new fire trucks and ambulances and additional operational needs.
- **Net Position:** (\$6.4 million) – Includes \$31.8 million reserve for pension and OPEB obligations. Budget includes Planned Increase to Fund Balance in the amount of \$12.3 million.

**Prime Accounts  
30 - Public Works**

**954 - Fire Services Fund**

<b>Account - Description</b>	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>
43 - Intergov Revenues-State of Tennessee	82,200	101,405	105,600	95,000	141,000
44 - Intergov Revenues-Federal & Local	1,178,159	1,616,521	1,545,185	1,495,832	1,480,173
45 - Charges for Services	948,026	3,358,760	3,290,848	3,120,532	3,223,778
46 - Fines, Fees & Permits	20,182,735	21,343,624	21,618,317	21,096,500	25,999,185
47 - Other Revenue	5,234	6,549	36,058	5,000	5,000
48 - Investment Income	14,647	60,878	222,080	230,000	120,000
<b>TOTAL REVENUE</b>	<b>22,411,001</b>	<b>26,487,736</b>	<b>26,818,089</b>	<b>26,042,864</b>	<b>30,969,136</b>
94 - Other Financial Sources & Uses	15,525	8,050	(130,024)	55,000	55,000
9999 - Planned Fund Balance Decrease	-	-	-	476,673	12,305,125
<b>TOTAL OTHER SOURCES</b>	<b>15,525</b>	<b>8,050</b>	<b>(130,024)</b>	<b>531,673</b>	<b>12,360,125</b>
<b>TOTAL SOURCES</b>	<b>22,426,526</b>	<b>26,495,786</b>	<b>26,688,065</b>	<b>26,574,537</b>	<b>43,329,261</b>
51 - Salaries-Regular Pay	10,662,778	12,366,573	13,050,216	14,320,748	16,948,732
52 - Salaries-Other Compensation	2,029,839	2,399,591	2,396,705	2,554,066	2,826,816
55 - Fringe Benefits	5,963,818	8,441,846	8,488,420	5,645,522	6,480,855
56 - Vacancy Savings	-	-	-	(980,246)	(2,449,450)
<b>TOTAL SALARIES</b>	<b>18,656,434</b>	<b>23,208,010</b>	<b>23,935,341</b>	<b>21,540,089</b>	<b>23,806,953</b>
60 - Supplies & Materials	896,271	633,029	550,896	831,646	1,115,100
64 - Services & Other Expenses	102,121	115,803	148,803	225,366	250,686
66 - Professional & Contracted Services	1,134,361	431,188	403,951	468,000	1,163,000
67 - Rent, Utilities & Maintenance	608,033	452,948	597,911	1,004,773	729,000
68 - Interfund Services	1,174,664	1,156,970	1,318,097	1,316,515	1,187,922
70 - Capital Asset Acquisitions	2,212,014	179,145	232,746	323,246	12,297,100
79 - Depreciation Expense	(1,791,219)	314,190	275,529	-	-
<b>TOTAL OPERATING</b>	<b>4,336,244</b>	<b>3,283,272</b>	<b>3,527,932</b>	<b>4,169,546</b>	<b>16,742,808</b>
80 - Debt Service Expenditure	9,375	20,625	16,125	472,500	2,779,500
98 - Operating Transfers Out	-	-	-	7,935	-
9998 - Planned Fund Balance Increase	-	-	-	384,467	-
<b>TOTAL OTHER USES</b>	<b>9,375</b>	<b>20,625</b>	<b>16,125</b>	<b>864,902</b>	<b>2,779,500</b>
<b>TOTAL USES</b>	<b>23,002,054</b>	<b>26,511,907</b>	<b>27,479,397</b>	<b>26,574,537</b>	<b>43,329,261</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>(575,528)</b>	<b>(16,121)</b>	<b>(791,332)</b>	<b>-</b>	<b>-</b>

**FY21 Budget Highlights**

**INTERNAL SERVICE FUNDS**

**FLEET REPLACEMENT - Fund 959**

The Fleet Vehicle Replacement Fund provides an orderly system for purchasing and funding a standardized fleet of Shelby County vehicles to promote cost effective fleet management through efficient vehicle acquisition, replacement, operation, maintenance, and repair. The goal of this replacement program is to lower the overall cost of vehicle maintenance by replacing all vehicles aged ten (10) years or older continuing with a cycle of maintenance and repair until replacement is necessary again.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	457,600	516,600	490,200	(26,400)
O&M	187,497	516,600	490,200	(26,400)
Other Financing Sources	(10,951)	-	-	-
<b>Net Expenditures</b>	<b>259,152</b>	<b>-</b>	<b>-</b>	<b>-</b>

- **Revenue:** Represents annual billings to participating departments.
- **O&M:** Budget decreased \$26,400 to align with the expenditure budgets for Fleet Replacement participants.
- **Fund Balance** = \$3.2 million. Use of additional fund balance will be appropriated by resolution as necessary for purchase contracts.

**FLEET SERVICES - Fund 960**

The Fleet Services Department operates as an internal service fund to provide maintenance for all vehicles and equipment that currently comprise the Shelby County Government fleet.

<b>Summary</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>	<b>FY21-20 Var</b>
Revenue	2,647,979	3,001,903	2,847,586	(154,317)
Total Personnel	1,040,145	1,023,232	1,023,175	(56)
O&M	1,898,608	1,985,592	1,824,410	(161,182)
Other Financing Sources	(13,699)	-	-	-
<b>Net Expenditures</b>	<b>(304,473)</b>	<b>(6,921)</b>	<b>-</b>	<b>6,921</b>

*\*Excludes carry forwards and one time expenditures*

<b>FTE Count</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>-</b>
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- **Revenue:** Represents billings to departments served.
- **Total Personnel:** Variance is a result of HRA/HMO rebalancing.
- **O&M:** Reflects planned use of fleet services in all other county budgets.
- **Fund Balance** = (\$1.8 Million) including reserve for Pension/OPEB; no use of Fund Balance for FY21.

**Prime Accounts  
30 - Public Works**

**Internal Service Fund**

<b>Account - Description</b>	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>
45 - Charges for Services	3,095,125	3,013,886	3,105,579	3,518,503	3,337,786
47 - Other Revenue	4,077	-	-	-	-
<b>TOTAL REVENUE</b>	<b>3,099,202</b>	<b>3,013,886</b>	<b>3,105,579</b>	<b>3,518,503</b>	<b>3,337,786</b>
94 - Other Financial Sources & Uses	16,722	(36,662)	(24,650)	-	-
96 - Operating Transfers In	8,430	-	-	-	-
<b>TOTAL OTHER SOURCES</b>	<b>25,152</b>	<b>(36,662)</b>	<b>(24,650)</b>	<b>-</b>	<b>-</b>
<b>TOTAL SOURCES</b>	<b>3,124,354</b>	<b>2,977,224</b>	<b>3,080,929</b>	<b>3,518,503</b>	<b>3,337,786</b>
51 - Salaries-Regular Pay	608,953	635,056	653,369	735,591	735,591
52 - Salaries-Other Compensation	10,313	20,070	11,001	19,430	19,430
55 - Fringe Benefits	504,608	373,767	375,775	318,211	318,154
56 - Vacancy Savings	-	-	-	(56,921)	(50,000)
<b>TOTAL SALARIES</b>	<b>1,123,874</b>	<b>1,028,893</b>	<b>1,040,145</b>	<b>1,016,311</b>	<b>1,023,175</b>
60 - Supplies & Materials	1,609,205	1,689,399	1,687,723	1,831,515	1,650,745
64 - Services & Other Expenses	11,440	10,916	11,416	15,865	15,865
66 - Professional & Contracted Services	16,683	13,133	20,166	21,878	21,878
67 - Rent, Utilities & Maintenance	136,451	122,886	98,510	98,354	113,354
68 - Interfund Services	18,104	16,647	75,716	17,980	22,568
70 - Capital Asset Acquisitions	877,682	936,178	213,723	516,600	490,200
79 - Depreciation Expense	(796,368)	(802,501)	(21,149)	-	-
<b>TOTAL OPERATING</b>	<b>1,873,197</b>	<b>1,986,659</b>	<b>2,086,105</b>	<b>2,502,192</b>	<b>2,314,610</b>
<b>TOTAL USES</b>	<b>2,997,071</b>	<b>3,015,552</b>	<b>3,126,249</b>	<b>3,518,503</b>	<b>3,337,786</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>127,283</b>	<b>(38,328)</b>	<b>(45,321)</b>	<b>-</b>	<b>-</b>

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**Grant Summary Information**

The Division of Public Works administers several grants in the areas of:

**Environmental Programs Department**

- **Household Hazardous Waste** - The HHW facility collects materials generated in residential homes that are toxic, ignitable, corrosive or reactive to prevent these hazardous materials from contaminating the environment, specifically our drinking water, and to promote proper waste management. Shelby County, a sub-contractor as the grant is awarded to the City of Memphis, is in charge of daily operations for this facility for all residential citizens.
- **Chickasaw Basin Authority** - The grant provides funding to the Chickasaw Basin Authority whose function is watershed management for Shelby County and portions of surrounding counties. The Authority was established by the State of Tennessee.
- **Waste Tire Program** - State of Tennessee Grant for the provision of optimizing waste tire in defraying the excessive costs associated with locating, collecting and properly disposing of waste tires.

**Roads & Bridges Department**

- The **State Aid Program** provides funds to Shelby County for the improvement or rehabilitation of roads on the State Aid System. The types of qualifying work include the planning, engineering, right-of-way acquisition, grading, drainage, bridge construction, and pavement upgrades or rehabilitation.
- **STP** - The Surface Transportation Program (STP) is a federally funded grant program to provide funds to local agencies for transportation projects.
- **TDOT Roadside Litter Grant** - The goal and objective of the Tennessee Department of Transportation (TDOT) Roadside Litter Grant is to educate the public, business, government, media and schools about litter reduction and to keep Shelby County clean and "green", and remove and dispose litter and debris from County, State and Interstate roadsides.
- **CMAQ** Intersection Improvement Projects - The Congestion Mitigation Air Quality (CMAQ) Program provides intersection improvements that alleviate traffic delays resulting in a reduction of vehicle emissions (100% federal funds). The **CMAQ Greenline Extension** is under the CMAQ Program and provides funding to extend the Shelby Farms Greenline from its current terminus at Shelby Farms Park east to the "old" Cordova Train Depot.

**Prime Accounts  
30 - Public Works**

**Grant Funds**

<b>Account - Description</b>	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Actual</b>	<b>FY20 Amended</b>	<b>FY21 Adopted</b>
43 - Intergov Revenues-State of Tennessee	12,344,744	7,031,363	1,991,068	17,213,204	11,775,235
44 - Intergov Revenues-Federal & Local	246,891	50,000	301,819	200,356	121,000
45 - Charges for Services	100,600	99,000	102,900	78,000	104,940
46 - Fines, Fees & Permits	-	53,989	71,023	88,563	88,563
47 - Other Revenue	(39,028)	485	1,540	13,000	2,000
48 - Investment Income	11,969	24,992	65,711	76,300	63,000
<b>TOTAL REVENUE</b>	<b>12,665,176</b>	<b>7,259,829</b>	<b>2,534,061</b>	<b>17,669,423</b>	<b>12,154,738</b>
96 - Operating Transfers In	207,692	276,034	93,773	1,798,071	1,328,793
9999 - Planned Fund Balance Decrease	-	-	-	555,890	443,536
<b>TOTAL OTHER SOURCES</b>	<b>207,692</b>	<b>276,034</b>	<b>93,773</b>	<b>2,353,961</b>	<b>1,772,329</b>
<b>TOTAL SOURCES</b>	<b>12,872,868</b>	<b>7,535,863</b>	<b>2,627,833</b>	<b>20,023,384</b>	<b>13,927,067</b>
51 - Salaries-Regular Pay	251,679	227,624	234,457	354,652	292,188
52 - Salaries-Other Compensation	2,148	2,723	2,665	4,452	4,452
55 - Fringe Benefits	102,783	93,382	99,237	109,672	125,373
56 - Vacancy Savings	-	-	-	(2,198)	-
<b>TOTAL SALARIES</b>	<b>356,609</b>	<b>323,728</b>	<b>336,359</b>	<b>466,578</b>	<b>422,013</b>
60 - Supplies & Materials	5,310	14,922	192,561	282,755	220,696
64 - Services & Other Expenses	6,166	2,881	2,640	20,311	22,311
66 - Professional & Contracted Services	655,063	817,724	739,614	2,510,088	1,071,869
67 - Rent, Utilities & Maintenance	10,370	35,790	7,073	180,071	153,423
68 - Interfund Services	6,269	278,259	92,722	106,997	112,110
70 - Capital Asset Acquisitions	11,166,876	5,884,034	931,114	16,416,125	11,884,185
<b>TOTAL OPERATING</b>	<b>11,850,056</b>	<b>7,033,610</b>	<b>1,965,724</b>	<b>19,516,346</b>	<b>13,464,594</b>
98 - Operating Transfers Out	292,843	55,840	35,170	40,460	40,460
<b>TOTAL OTHER USES</b>	<b>292,843</b>	<b>55,840</b>	<b>35,170</b>	<b>40,460</b>	<b>40,460</b>
<b>TOTAL USES</b>	<b>12,499,508</b>	<b>7,413,178</b>	<b>2,337,253</b>	<b>20,023,384</b>	<b>13,927,067</b>
<b>ACTUAL FUND BALANCE CHANGE</b>	<b>373,360</b>	<b>122,685</b>	<b>290,580</b>	<b>-</b>	<b>-</b>

**PUBLIC WORKS**

*Cliff Norville, Director*

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**Grant Program Detail**

<u>FUND</u>	<u>GRANT PROGRAM</u>	<u>AMOUNT</u>
	<b><u>Department 3004: Environmental Programs</u></b>	
724	Waste Tire Program	\$ 652,006
726	Household Hazardous Waste	149,000
863	Chickasaw Basin Authority	116,940
	<b>Department Total</b>	<b><u>\$ 917,946</u></b>
	<b><u>Department 3010: Roads &amp; Bridges</u></b>	
660	TDOT Roadside Litter Grant	\$ 269,400
722	CMAQ Greenline Extension	1,248,000
723	CMAQ #3 - FY2016	6,399,185
766	State Aid Road & Bridge Maintenance	3,120,207
832	STP Resurface Houston Levee	200,000
	<b>Department Total</b>	<b><u>\$ 11,236,792</u></b>
	<b>DIVISION TOTAL *</b>	<b><u>\$ 12,154,738</u></b>

*CMAQ = Congestion Management Air Quality  
TDOT = Tennessee Department of Transportation  
STP = Surface Transportation Program*

*\* Current Revenues only*