MISSION

To assist in promoting an enhanced quality of life for all citizens of Shelby County through the provision of fiscal, administrative and legal services for all departments of the County Government

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(219,797,857)	(213,883,111)	(245,043,599)	(28,605,481)	(226,324,607)	(229,732,521)
EXPENDITURES	59,491,669	51,074,932	69,874,453	32,256,194	55,985,638	59,052,980
NET OPERATIONS	(160,306,188)	(162,808,179)	(175,169,146)	3,650,713	(170,338,969)	(170,679,541)

DIVISION SUMMARY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4101	R & P TAX CURRENT	(169,430,436)	(171,457,488)	(197,891,217)	(18,329,415)	(182,090,000)	(184,952,000)
4102	R & P TAX DELINQUENT	(6,415,534)	(6,670,489)	(6,918,567)	(1,964,002)	(7,220,000)	(6,680,000)
4103	INTEREST & PENALTY - TAX	(4,561,579)	(6,203,179)	(7,183,357)	(1,454,611)	(5,000,000)	(5,550,000)
4105	MLG&W IN LIEU OF TAXES	(2,684,342)	(2,786,052)	(3,037,176)	-	(3,000,000)	(3,000,000)
4108	EXEMPT PROP LIEU OF TAX	(2,865,179)	(2,901,985)	(2,832,988)	(131,096)	(3,060,000)	(2,900,000)
4110	STATE SALES TAX-CO SHARE	(8,752,100)	-	-	-	-	-
4115	TVA IN LIEU OF TAXES	(37,087)	(40,178)	(37,087)	(12,362)	(37,000)	(37,000)
4120	BUSINESS TAX	(8,157,869)	(7,472,985)	(8,608,379)	(1,849,768)	(8,700,000)	(8,700,000)
4135	LIQUOR BY THE DRINK TAX	(3,041)	(7,470)	(1,035)	-	(3,000)	(3,000)
4140	WHOLESALE BEER TAX	(1,073,694)	(1,111,033)	(1,147,477)	(491,062)	(1,200,000)	(1,225,000)
4145	MIXED DRINK TAX	(133,685)	(119,910)	(108,981)	(39,205)	(120,000)	(120,000)
	LOCAL TAXES	(204,114,546)	(198,770,769)	(227,766,264)	(24,271,521)	(210,430,000)	(213,167,000)
4210	REIMB & GRANTS - MPHS	(130,868)	(126,226)	(1,179,630)	-	(25,000)	-
4215	REIMB - OTHER LOCAL GOVT	-	-	(125,214)	-	(200,000)	(418,352)
4220	FEES & PERMITS	(1,271,081)	(834,923)	(858,550)	(510,130)	(850,000)	(1,475,000)
4221	CABLE FRANCHISE FEES	(1,008,873)	(901,952)	(828,537)	(202,230)	(900,000)	(900,000)
4252	EXPENSE RECOVERIES	166,675	(790,641)	(1,006,940)	(417,325)	(632,627)	(542,039)
4254	GAIN ON SALE FIXED ASSETS	(341,304)	(536,713)	(1,004,725)	-	(1,000,000)	-
4257	OUTSIDE SALES	(25,533)	(10,316)	(10,869)	(3,993)	(10,960)	(160,960)
4260	RENTAL INCOME	(24,744)	(35,170)	(19,239)	(6,630)	(24,000)	(24,000)
4261	INMATE PHONE SYSTEM REVENUE	(1,179,918)	(968,464)	(1,184,940)	(639,565)	(1,000,000)	(1,200,000)
4288	AGRICENTER PRINCIPAL	(36,839)	(39,035)	(41,362)	(21,597)	-	-
4289	AGRICENTER INTEREST	(8,161)	(5,965)	(3,638)	(903)	-	-
	LOCAL REVENUE	(3,860,646)	(4,249,405)	(6,263,644)	(1,802,373)	(4,642,587)	(4,720,351)
4305	STATE ALCOHOLIC BEV TAX	(602,069)	(658,216)	(677,025)	(317,175)	(700,000)	(725,000)
4315	STATE BEER TAX	(16,148)	(17,364)	(16,712)	(8,995)	(15,000)	(15,000)
4335	STATE INCOME TAX	(778,419)	(314,491)	(629,777)	761	(600,000)	(600,000)
4340	STATE REIMBURSEMENT	(18,500)	(19,200)	(694,911)	(8,190)	(19,200)	(193,650)
4350	BANK EXCISE TAX	(1,617,985)	(1,863,295)	(1,411,648)	-	(1,800,000)	(2,000,000)
4360	TVA REPLACEMENT TAX	(3,916,485)	(3,853,282)	(3,936,689)	(1,058,110)	(3,900,000)	(4,100,000)

DIVISION SUMMARY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	STATE REVENUE	(6,949,606)	(6,725,848)	(7,366,762)	(1,391,709)	(7,034,200)	(7,633,650)
4402	FEDERAL REIMBURSEMENTS	-	(3,600)	(1,200)	-	(1,800)	-
	FEDERAL REVENUE	-	(3,600)	(1,200)	-	(1,800)	-
4621	CRIMINAL COURT - COUNTY	1,844,818	1,407,491	1,584,700	513,956	1,310,000	1,350,000
4623	CRIMINAL COURT - OTHER	(58,544)	(43,299)	-	-	(36,000)	(36,000)
4630	GENL SESSIONS CT FINES	(1,334,714)	(1,170,503)	(1,115,430)	(344,442)	(1,000,000)	(1,000,000)
4655	LITIGATION TAX	(1,978,737)	(2,396,223)	(2,505,169)	(763,222)	(2,300,000)	(2,300,000)
4656	DUI TREATMENT FINES	(45,997)	(42,915)	(48,870)	(19,415)	(40,000)	(40,000)
4660	COUNTY TRUSTEE	301,642	339,675	325,289	130,064	350,000	365,000
4665	REFUND - RETURN PRISONERS	(25,842)	(31,940)	(43,434)	(1,855)	(40,000)	(40,000)
	ELECTED OFFICIALS' FINES & FEES	(1,297,374)	(1,937,714)	(1,802,914)	(484,914)	(1,756,000)	(1,701,000)
4713	INVESTMENT INCOME	(3,057,266)	(1,845,900)	(1,672,123)	(514,238)	(2,000,000)	(2,250,000)
4723	MISCELLANEOUS INCOME	(518,419)	(349,875)	(170,692)	(140,726)	(460,020)	(260,520)
	OTHER REVENUE	(3,575,685)	(2,195,775)	(1,842,815)	(654,964)	(2,460,020)	(2,510,520)
5102	SALARIES & LABOR	12,770,401	13,660,026	13,689,386	7,270,581	15,015,058	15,292,658
5110	SALARIES-ELECTION WORKERS	164,042	489,597	432,754	486,267	460,000	234,000
5111	SALARY & FRINGE REIMB	(1,803,505)	(2,421,207)	(1,812,837)	(1,000,000)	(2,019,302)	(2,481,093)
5130	SALARY CHANGES	-	-	-	-	-	1,050,000
5135	LAPSE TIME RESTRICTION	-	-	-	-	(2,648,565)	-
	SALARIES	11,130,938	11,728,416	12,309,303	6,756,848	10,807,191	14,095,565
5151	OVERTIME/HOLIDAY PAY	-	-	124,855	-	17,637	17,990
5154	OVERTIME	168,625	272,145	173,904	207,003	352,816	223,772
5166	LONGEVITY	72	72	-	-	-	-
5169	SHIFT DIFFERENTIAL	8,833	9,088	8,686	4,391	23,796	24,272
5181	RETIREMENT/SICK PAY	45,992	5,771	15,646	20,134	-	-
5187	CONTRACT LABOR	-	-	222,269	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	OTHER COMPENSATION	223,522	287,076	545,360	231,528	394,249	266,034
5510	RETIREMENT SYSTEM CO A	(7,216,409)	(5,648,863)	(6,963,191)	(4,966,031)	(9,968,506)	(11,154,429)
5515	FICA	22,851	51,599	33,374	37,421	47,392	23,352
5516	MEDICARE COVERAGE - MQFE	120,262	137,783	139,670	77,345	205,207	210,479
5520	GROUP LIFE INSURANCE	91,541	96,026	100,591	54,083	90,747	93,245
5540	BLUE CROSS PPO INSURANCE	308,601	272,447	182,252	82,462	211,668	178,716
5543	CIGNA INSURANCE	506,050	646,661	917,854	495,869	1,117,463	1,167,912
5560	LONG TERM DISABILITY	588,027	60,750	127,509	578,867	84,292	86,671
5579	FRINGE BENEFITS ALLOCATION	-	-	(1,699)	-	(3,514)	-
5581	GROUP HOSPITAL RETIREES	7,471,475	8,585,856	10,305,263	5,552,856	11,700,000	13,000,000
5582	GROUP LIFE RETIREES	136,213	146,489	87,520	-	165,000	175,000
5591	OJI EXPENSE	117,473	122,329	207,013	120,844	211,504	236,703
5592	UNEMPLOYMENT COMP	29,369	30,581	29,574	23,421	46,044	50,605
	FRINGE BENEFITS	2,175,453	4,501,658	5,165,730	2,057,137	3,907,297	4,068,254
6006	APPAREL-EMPLOYEES	-	7,470	-	-	500	500
6012	COPY MACHINE SUPPLIES	26	-	82	-	-	-
6014	CUSTODIAL SUPPLIES	1,465	1,043	1,237	728	2,734	2,672
6016	DATA PROCESSING SUPPLIES	381,940	1,140,900	585,702	324,975	601,737	737,039
6018	DECALS & LETTERING	-	-	-	1,120	-	-
6022	ELECTION EXPENSE	6,677	39,844	49,833	17,289	38,791	17,659
6024	EMPLOYEE RECOGNITION PROG	71,129	51,402	31,996	773	7,200	7,095
6026	EXPENDABLE FURN & EQUIP	57,552	89,541	91,045	54,617	120,915	53,059
6028	FOOD & FEED PURCHASES	68,298	36,813	19,166	11,209	50,898	24,094
6030	IDENTIFICATION EXPENSE	768	7,488	4,341	998	6,600	6,600
6038	KITCHEN & DINING SUPPLIES	886	1,105	1,589	614	1,000	1,000
6042	MATERIALS & SUPPLIES	22,999	30,934	8,656	4,063	26,438	27,528
6046	MEDICAL SUPPLIES	756	2,698	294	-	500	500
6048	MEMBERSHIP, PUBS & DUES	92,118	56,915	63,585	33,528	85,771	83,700
6052	OFFICE SUPPLIES	110,665	99,048	92,808	38,879	129,975	124,897
6054	PAPER PRODUCTS	4,140	11,431	6,409	5,404	30,535	29,698
6056	PARTS PURCHASES	48	-	-	-	-	-
6062	PETROLEUM SERVICES	6,753	6,212	5,757	213	-	-
6064	PHOTO, MAPS & BLUEPRINTS	8,953	6,451	3,131	135	3,550	2,050

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6068	POSTAGE	272	90	179	95	50	50
6070	POSTAL SERVICES	266,277	255,339	277,280	122,537	325,000	264,480
6072	SAFETY SUPPLIES	2,773	3,118	4,869	9,768	16,400	16,393
	SUPPLIES	1,104,495	1,847,842	1,247,959	626,945	1,448,594	1,399,014
6401	ADMINISTRATIVE EXPENSES	176,392	67,125	53,365	21,205	66,000	256,000
6404	ADVERTISING	113,836	250,559	192,097	202,546	265,096	192,437
6413	COPY - DUPLICATING	129,933	155,646	241,206	155,494	142,630	339,365
6416	DATA PROCESSING SERVICES	850	250	-	-	-	-
6419	EDUCATION & TRAINING EXP	66,356	120,255	56,654	9,550	53,781	71,493
6425	FEE BILLS & COURT COST	68,516	82,495	89,038	40,437	86,700	86,658
6428	FREIGHT & STORAGE	31,285	82,778	68,268	79,067	75,437	58,517
6440	LAUNDRY	1,208	168	-	-	800	800
6443	LABORATORY SERVICES	-	-	-	-	6,000	6,000
6446	LOCAL TRANSPORTATION	8,883	8,936	7,424	6,117	23,556	22,117
6449	MICROFICHE EXPENSE	6,568	6,224	7,026	2,600	7,200	7,200
6452	MICROFILM SERVICES	-	-	320	-	-	-
6458	PRINTING - INSIDE	269,803	239,938	249,509	42,181	209,090	194,495
6461	PRINTING - OUTSIDE	71,811	142,470	91,552	72,607	129,746	43,737
6467	TRAVEL	95,743	90,500	56,392	16,826	50,143	57,543
6473	DUES TN COUNTY SERV ASSOC	25,490	25,490	25,490	25,490	25,490	25,490
6476	DUES MPHS DELTA DEV DISTR	10,000	12,500	12,500	-	12,500	12,500
6479	DUES GOVT FIN OFF ASSOC	2,570	2,675	2,670	-	2,650	3,000
6482	TN ASSOC OF COUNTY EXEC	3,067	3,067	6,617	-	3,100	3,100
6485	DUES NATL ASSOC OF CO	-	16,259	16,714	17,182	17,250	18,750
6488	JURIES	150	-	-	-	-	-
	SERVICES	1,082,461	1,307,335	1,176,842	691,302	1,177,169	1,399,202
6602	CONTRACT/AGENCY LABOR	156,351	120,769	-	55,446	176,480	76,486
6607	ARMORED MOTOR SERVICES	117,866	110,263	81,575	31,065	100,000	100,000
6628	INSURANCE	372,516	690,122	686,157	671,951	776,815	1,025,975
6631	MEDICAL & DENTAL SERVICES	2,472	1,945	1,109	1,206	2,500	2,500
6634	OUTSIDE CONSULTANT FEES	628,363	527,227	907,754	112,302	747,985	1,156,670
6637	OUTSIDE CONTRACTS	740,725	965,220	538,199	102,951	914,396	960,942

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6643	PEST CONTROL SERVICES	-	-	-	-	1,000	965
6646	PROFESSIONAL FEES	1,199,360	1,096,943	913,881	473,945	900,575	763,069
	PROFESSIONAL & CONTRACTED SERVICES	3,217,653	3,512,489	3,128,675	1,448,866	3,619,751	4,086,607
6771	COMMUNICATIONS EXPENSE	(92)	394	(371)	(27)	10,095	7,720
6774	COMMUNICATIONS SERVICES	651,765	719,104	747,853	-	660,000	526,537
6777	MAINT BLDG & GROUNDS	4,110	5,090	357	16,060	11,200	10,043
6780	MAINT EQUIPMENT	1,908,878	1,769,824	1,687,379	903,589	1,695,680	1,549,411
6783	MAINT VEHICLE OUTSIDE	15	-	441	-	6,671	5,790
6786	MAINT VEHICLE & EQUIP-INS	12,808	18,762	12,947	754	-	-
6789	UTILITY SERVICES	27,316	29,118	30,472	9,988	35,000	33,775
6794	RENT - LEASE/PURCHASE	3,812	3,358	-	-	-	-
6795	RENT - EQUIPMENT	3,426	12,590	92,530	19,282	28,364	23,144
6798	RENT - BUILDINGS & LAND	62,443	110,474	110,187	100,902	130,000	80,460
	RENT, UTILITIES & MAINTENANCE	2,674,481	2,668,714	2,681,795	1,050,548	2,577,010	2,236,880
6831	PETROLEUM SERVICES	-	-	-	2,392	9,589	8,682
6832	FLEET MAINTENANCE SERVICES	-	-	-	3,821	13,815	11,247
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	6,213	23,404	19,929
6996	STATE ALCOHOLIC BEVERAGE	180,621	197,465	203,107	95,152	200,000	230,000
	INTERGOVERNMENTAL EXPENDITURES	180,621	197,465	203,107	95,152	200,000	230,000
7003	COMPUTER HDWE & SOFTWARE	349,991	86,600	97,229	214,752	321,900	171,187
7005	COMMUNICATIONS EQUIPMENT	-	-	-	-	8,000	7,720
7320	CENTRAL OPERATIONS - ASSET	(1,417,236)	(688,839)	-	-	-	-
	ASSET ACQUISITIONS	(1,067,245)	(602,239)	97,229	214,752	329,900	178,907
8158	PRINCIPAL AAA STADIUM	267,536	280,044	293,942	-	-	-
8258	INTEREST DEBT SVC BASEBALL STADIUM	209,707	195,333	178,796	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
8299	INTEREST LINE OF CREDIT	1,203,623	1,081,959	978,247	621,315	2,000,000	2,500,000
8305	BOND ISSUE COST	685,910	598,877	283,549	297,779	700,000	350,000
	DEBT SERVICE	2,366,776	2,156,213	1,734,534	919,094	2,700,000	2,850,000
8956	PYRAMID ARENA	-	-	197,801	500,000	750,000	600,000
8958	CONVENTION CENTER	-	-	179,006	516,342	1,000,000	1,000,000
8959	CONVENTION CENTER LITIGATION FEES	-	-	-	-	500,000	500,000
8966	MUSIC COMMISSION	100,000	100,000	100,000	75,000	75,000	50,000
8968	FILM & TV COMMISSION	-	-	132,500	65,965	132,500	132,500
8975	MPHS SHELBY CNTY LIBRARY	5,174,770	5,409,463	5,578,000	1,291,564	2,791,000	1,575,461
8976	MILLINGTON AIRPORT AUTHORITY	100,000	100,000	-	-	-	-
8978	REGIONAL MEDICAL CENTER	22,566,667	22,566,667	22,566,667	9,283,334	20,566,667	20,566,667
	SPECIAL FUNDED PROJECTS	27,941,437	28,176,130	28,753,974	11,732,205	25,815,167	24,424,628
9001	BOYS CLUB	23,085	23,085	-	-	-	-
9002	AGAPE CHILD & FAMILY SERVICES	10,000	10,000	-	-	-	-
9006	CHILD ABUSE CENTER	20,250	20,250	40,250	50,000	50,000	50,000
9009	FAMILY SERVICE OF MEMPHIS	9,720	9,720	-	-	-	-
9010	BOY'S CHRISTIAN MINISTRY	8,000	8,000	-	-	-	-
9011	PLAYHOUSE ON THE SQUARE	5,000	-	-	-	-	-
9012	GIRLS INCORPORATED	5,000	5,000	-	-	-	-
9013	GOODWILL HOMES	24,300	24,300	-	-	-	-
9016	H.O.P.E.	9,000	9,000	-	-	-	-
9017	MAP SOUTH INC	51,840	51,840	50,000	50,000	50,000	50,000
9018	MEMPHIS FOOD BANK	40,500	40,500	40,500	40,500	40,500	40,500
9021	LES PASSES	-	4,050	-	-	-	-
9022	MFS INTERFAITH ASSOC MIFA	10,935	10,935	-	-	-	-
9026	RUGBY PARK ASSEMBLY OF GOD CHURCH	-	5,000	-	-	-	-
9027	SENIOR CITIZEN SERVICES	-	17,010	-	-	-	-
9029	SHELBY RES & VOC SERVICE	10,935	10,935	-	-	-	-
9030	SOUTHERN POISON CENTER	10,935	10,935	-	-	-	-
9035	YOUTH SERVICES MEMPHIS	29,160	29,160	-	-	-	-
9036	AFRICA IN APRIL	13,243	13,243	-	-	-	-
9040	BLACK BUSINESS ASSOC	33,000	33,000	-	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
9044	CHAMBER OF COMMERCE	500,000	250,000	250,000	-	250,000	-
9046	COLLIERVILLE CHAMBER COMM	2,250	2,250	-	-	-	-
9047	CRIME STOPPERS	40,500	40,500	-	-	-	-
9048	CTR FOR SOUTHERN FOLKLORE	9,700	9,700	-	-	-	-
9049	GERMANTOWN ARTS ALLIANCE	18,022	18,022	-	-	-	-
9051	GERMANTOWN CHAMBER OF COM	2,250	2,250	-	-	-	-
9052	GOALS FOR MEMPHIS	50,000	50,000	-	-	-	-
9055	MEMPHIS ARTS COUNCIL	363,460	363,460	-	-	-	-
9056	MEMPHIS AREA MINORITY CONTRACTORS	9,000	9,000	-	-	-	-
9057	JUNIOR ACHIEVEMENT	22,500	22,500	-	-	-	-
9058	MEMPHIS BLUES FOUNDATION	9,000	9,000	-	-	-	-
9060	MEMPHIS ARTS FESTIVAL	9,000	9,000	-	-	-	-
9064	MEMPHIS LITERACY COUNCIL	20,250	20,250	-	-	-	-
9066	MEMPHIS ENTREPRENUER TRAINING	9,000	9,000	-	-	-	-
9069	UNIVERSITY OF MPHS PRESIDENTS TRUST	15,390	15,390	-	-	-	-
9070	PARTNERS FOR THE HOMELESS	40,500	40,500	40,500	40,500	40,500	40,500
9077	S.M.A.R.T.	1,800	1,800	-	-	-	-
9080	UNIV OF MPHS TREASURY FOUNDATION	15,390	15,390	-	-	-	-
9081	WKNO - TV	24,300	24,300	-	-	-	-
9083	YMCA	12,150	12,150	-	-	-	-
9090	COMMUNITY FOUNDATION	-	15,000	-	-	-	-
9092	CASA OF MPHS & SHELBY	25,000	25,000	25,000	-	25,000	25,000
9096	MPHS TV EDUCATION FOUNDATION	15,000	15,000	-	-	-	-
9098	RISE FOUNDATION	-	13,000	-	-	-	-
9101	MEMPHIS AREA YOUTH ASSN	-	5,000	-	-	-	-
	GRANTS	1,529,365	1,333,425	446,250	181,000	456,000	206,000
9530	RESTRICTED OPER & MAINT	-	-	-	-	(4,730,397)	(2,000,000)
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(4,730,397)	(2,000,000)
9611	TR/F ROADS & BRIDGES FUND	(300,000)	(300,000)	(350,000)	(310,000)	(620,000)	(620,000)
9626	TR/F FEDERAL GRANT FUND	-	-	(10,000)	-	(11,410)	-
9627	TR/F FED GRANT FUND-SALAR	-	-	-	-	-	(10,610)
9631	TR/F FED THRU STATE GRANT	-	(11,995)	-	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
9641	TR/F OTHER GRANT FUNDS	-	-	-	-	(250,000)	-
9646	TR/F DEBT SERVICE FUND	(209,873)	(8,398,000)	-	-	-	-
9647	TR/F CIP FUND	-	-	(1,300,000)	-	-	-
9649	TR/F CONSOL CODES I/COST	(804,213)	(707,283)	(804,000)	(534,832)	(1,069,663)	(1,000,000)
9654	TR/F OJI FUND	(170,616)	(219,318)	-	-	(292,045)	(292,045)
9656	TR/F GROUP HOSP INS FUND	-	-	-	-	(446,750)	(354,607)
9658	TR/F GROUP LIFE INS FUND	-	(2,100,000)	-	-	-	-
9660	TR/F CENTRAL SERV FUND	-	(1,045,575)	-	-	-	-
9672	TR/F FIRE DEPT INDIRECT COST	(600,000)	(604,000)	(604,000)	(300,000)	(600,000)	(661,637)
9674	TR/F CORRECTIONS INDIRECT COST	(3,700,000)	(3,945,000)	(2,700,000)	(1,350,000)	(2,700,000)	(3,016,941)
9676	TR/F AIR EMISSIONS FUND	(1,043,972)	(24,071)	-	-	-	-
	OPERATING TRANSFERS IN	(6,828,674)	(17,355,242)	(5,768,000)	(2,494,832)	(5,989,868)	(5,955,840)
9811	TR/T ROADS & BRIDGES FUND	71,413	88,682	123,258	44,865	100,000	100,000
9826	TR/T FED GRANT FUND	-	-	11,032	-	149,163	79,359
9831	TR/T FED THRU STATE GRANT	32,795	1,912	-	-	-	-
9850	TR/T HLTH CARE CTRS FUND	3,444,573	2,976,084	3,097,434	-	-	-
9852	TR/T TORT LIABILITY FUND	2,090,000	-	1,500,000	-	1,500,000	1,500,000
9853	TR/T UNEMPLOYMENT FUND	-	-	500,000	-	250,000	-
9874	TR/T CORRECTIONS CENTER	8,121,605	8,248,972	12,897,565	8,573,727	9,800,000	9,868,441
9876	TR/T AIR EMISSIONS FUND	-	-	22,406	120,844	-	-
	OPERATING TRANSFERS OUT	13,760,386	11,315,650	18,151,695	8,739,436	11,799,163	11,547,800
9998	PLANNED FUND BALANCE INCREASE	-	-	-	-	1,451,008	-
	PLANNED FUND BALANCE CHANGE	-	-	-	-	1,451,008	-
	LOCAL TAXES	(204,114,546)	(198,770,769)	(227,766,264)	(24,271,521)	(210,430,000)	(213,167,000)
	LOCAL REVENUE	(3,860,646)	(4,249,405)	(6,263,644)	(1,802,373)	(4,642,587)	(4,720,351)
	STATE REVENUE	(6,949,606)	(6,725,848)	(7,366,762)	(1,391,709)	(7,034,200)	(7,633,650)
	FEDERAL REVENUE	-	(3,600)	(1,200)	-	(1,800)	-
	ELECTED OFFICIALS' FINES & FEES	(1,297,374)	(1,937,714)	(1,802,914)	(484,914)	(1,756,000)	(1,701,000)
	OTHER REVENUE	(3,575,685)	(2,195,775)	(1,842,815)	(654,964)	(2,460,020)	(2,510,520)

DIVISION SUMMARY

ADMINISTRATION & FINANCE

GENERAL FUND

GENERAL FUND

ADMINISTRATION & FINANCE

DIVISION SUMMARY

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	REVENUES	(219,797,857)	(213,883,111)	(245,043,599)	(28,605,481)	(226,324,607)	(229,732,521)
	SALARIES	11,130,938	11,728,416	12,309,303	6,756,848	10,807,191	14,095,565
	OTHER COMPENSATION	223,522	287,076	545,360	231,528	394,249	266,034
	FRINGE BENEFITS	2,175,453	4,501,658	5,165,730	2,057,137	3,907,297	4,068,254
	SUPPLIES	1,104,495	1,847,842	1,247,959	626,945	1,448,594	1,399,014
	SERVICES	1,082,461	1,307,335	1,176,842	691,302	1,177,169	1,399,202
	PROFESSIONAL & CONTRACTED SERVICES	3,217,653	3,512,489	3,128,675	1,448,866	3,619,751	4,086,607
	RENT, UTILITIES & MAINTENANCE	2,674,481	2,668,714	2,681,795	1,050,548	2,577,010	2,236,880
	INTERDEPARTMENT CHARGES/EXPENDITURES	-	-	-	6,213	23,404	19,929
	INTERGOVERNMENTAL EXPENDITURES	180,621	197,465	203,107	95,152	200,000	230,000
	ASSET ACQUISITIONS	(1,067,245)	(602,239)	97,229	214,752	329,900	178,907
	DEBT SERVICE	2,366,776	2,156,213	1,734,534	919,094	2,700,000	2,850,000
	SPECIAL FUNDED PROJECTS	27,941,437	28,176,130	28,753,974	11,732,205	25,815,167	24,424,628
	GRANTS	1,529,365	1,333,425	446,250	181,000	456,000	206,000
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(4,730,397)	(2,000,000)
	OPERATING TRANSFERS IN	(6,828,674)	(17,355,242)	(5,768,000)	(2,494,832)	(5,989,868)	(5,955,840)
	OPERATING TRANSFERS OUT	13,760,386	11,315,650	18,151,695	8,739,436	11,799,163	11,547,800
	PLANNED FUND BALANCE CHANGE	-	-	-	-	1,451,008	-
	EXPENDITURES	59,491,669	51,074,932	69,874,453	32,256,194	55,985,638	59,052,980
	NET OPERATIONS	(160,306,188)	(162,808,179)	(175,169,146)	3,650,713	(170,338,969)	(170,679,541)

PURPOSE

The Mayor and his staff are responsible for planning, seeking resources, and implementing all functions of the County administration and related agencies and for coordinating operations with other county elected officials and officials of other governments and businesses.

MAYOR

ADMINISTRATION & FINANCE

GENERAL FUND

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	492,998	509,209	514,027	266,444	584,102	537,711
NET OPERATIONS	492,998	509,209	514,027	266,444	584,102	537,711

MAYOR ADMINISTRATION & FINANCE GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	356,205	373,991	386,674	200,158	391,091	373,750
	SALARIES	356,205	373,991	386,674	200,158	391,091	373,750
5151	OVERTIME/HOLIDAY PAY	-	-	2,435	-	-	-
	OTHER COMPENSATION	-	-	2,435	-	-	-
5510	RETIREMENT SYSTEM CO A	30,532	28,199	42,534	25,999	50,842	50,456
5516	MEDICARE COVERAGE - MQFE	1,657	1,399	1,342	1,032	4,780	5,046
5520	GROUP LIFE INSURANCE	3,225	3,526	3,402	2,071	2,440	2,332
5540	BLUE CROSS PPO INSURANCE	10,201	10,594	12,267	5,669	13,644	11,010
5543	CIGNA INSURANCE	11,174	11,520	11,982	5,446	13,324	15,876
5560	LONG TERM DISABILITY	-	1,706	1,816	989	2,268	2,168
5591	OJI EXPENSE	2,902	2,735	5,425	3,103	5,475	5,793
5592	UNEMPLOYMENT COMP	726	684	775	661	1,173	1,230
	FRINGE BENEFITS	60,417	60,363	79,543	44,970	93,946	93,911
6024	EMPLOYEE RECOGNITION PROG	392	-	-	-	1,000	1,000
6026	EXPENDABLE FURN & EQUIP	-	6,843	-	-	-	-
6028	FOOD & FEED PURCHASES	36,764	12,795	6,122	1,324	40,015	15,000
6038	KITCHEN & DINING SUPPLIES	-	24	-	-	-	-
6042	MATERIALS & SUPPLIES	5,041	8,493	4,247	1,394	5,000	5,000
6048	MEMBERSHIP, PUBS & DUES	887	804	1,652	777	2,500	2,500
6052	OFFICE SUPPLIES	9,863	14,995	5,180	2,773	12,800	10,000
6054	PAPER PRODUCTS	-	228	-	-	-	-
6056	PARTS PURCHASES	48	-	-	-	-	-
6062	PETROLEUM SERVICES	2,934	2,586	-	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	593	1,886	-	-	500	-
	SUPPLIES	56,522	48,654	17,201	6,268	61,815	33,500
6401	ADMINISTRATIVE EXPENSES	-	-	568	-	-	-
6404	ADVERTISING	251	8,271	9,590	1,563	-	-
6419	EDUCATION & TRAINING EXP	-	2,061	1,906	(240)	250	250

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6428	FREIGHT & STORAGE	-	3,310	-	-	-	-
6440	LAUNDRY	1,208	168	-	-	800	800
6458	PRINTING - INSIDE	457	-	-	-	-	-
6467	TRAVEL	15,076	7,828	16,110	2,506	12,500	12,500
	SERVICES	16,992	21,638	28,174	3,829	13,550	13,550
6628	INSURANCE	-	312	-	1,184	2,000	2,000
	PROFESSIONAL & CONTRACTED SERVICES	-	312	-	1,184	2,000	2,000
6786	MAINT VEHICLE & EQUIP-INS	2,862	4,251	-	-	-	-
6795	RENT - EQUIPMENT	-	-	-	7,323	14,700	15,000
	RENT, UTILITIES & MAINTENANCE	2,862	4,251	-	7,323	14,700	15,000
6831	PETROLEUM SERVICES	-	-	-	751	4,000	3,000
6832	FLEET MAINTENANCE SERVICES	-	-	-	1,961	3,000	3,000
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	2,712	7,000	6,000
	REVENUES	-	-	-	-	-	-
	SALARIES	356,205	373,991	386,674	200,158	391,091	373,750
	OTHER COMPENSATION	-	-	2,435	-	-	-
	FRINGE BENEFITS	60,417	60,363	79,543	44,970	93,946	93,911
	SUPPLIES	56,522	48,654	17,201	6,268	61,815	33,500
	SERVICES	16,992	21,638	28,174	3,829	13,550	13,550
	PROFESSIONAL & CONTRACTED SERVICES	-	312	-	1,184	2,000	2,000
	RENT, UTILITIES & MAINTENANCE	2,862	4,251	-	7,323	14,700	15,000
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	2,712	7,000	6,000
	EXPENDITURES	492,998	509,209	514,027	266,444	584,102	537,711
	NET OPERATIONS	492,998	509,209	514,027	266,444	584,102	537,711

MAYOR ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To gather, organize, and disseminate information about Shelby County Government to the Public, the news media, other governmental agencies, and the employees of the government; to assist other elected officials in gathering information; to resolve complaints; to assure a forum for the public to present their point of view to the Mayor and to receive his response to them.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	366,632	362,203	503,435	332,743	684,417	714,342
NET OPERATIONS	366,632	362,203	503,435	332,743	684,417	714,342

PUBLIC AFFAIRS

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	280,556	296,141	392,560	251,633	537,720	534,259
5135	LAPSE TIME RESTRICTION	-	-	-	-	(27,943)	-
	SALARIES	280,556	296,141	392,560	251,633	509,777	534,259
5151	OVERTIME/HOLIDAY PAY	-	-	3,937	-	-	-
	OTHER COMPENSATION	-	-	3,937	-	-	-
5510	RETIREMENT SYSTEM CO A	24,874	22,328	43,233	32,691	69,903	72,125
5516	MEDICARE COVERAGE - MQFE	2,138	3,242	5,112	3,082	7,018	7,212
5520	GROUP LIFE INSURANCE	1,880	1,835	2,732	1,893	3,355	3,334
5540	BLUE CROSS PPO INSURANCE	11,439	8,435	6,659	6,965	14,812	15,532
5543	CIGNA INSURANCE	6,559	13,554	27,469	19,116	39,547	48,942
5560	LONG TERM DISABILITY	-	1,362	1,920	1,388	3,119	3,099
5591	OJI EXPENSE	2,358	2,516	6,052	3,900	7,528	8,281
5592	UNEMPLOYMENT COMP	590	629	864	830	1,614	1,758
	FRINGE BENEFITS	49,838	53,901	94,041	69,865	146,896	160,283
6016	DATA PROCESSING SUPPLIES	-	-	-	-	1,600	-
6018	DECALS & LETTERING	-	-	-	1,120	-	-
6026	EXPENDABLE FURN & EQUIP	2,956	727	-	-	-	-
6028	FOOD & FEED PURCHASES	533	106	626	-	1,000	1,000
6042	MATERIALS & SUPPLIES	1,787	4,230	2,520	1,149	1,700	3,000
6048	MEMBERSHIP, PUBS & DUES	16,516	3,296	5,519	6,381	9,344	8,000
6052	OFFICE SUPPLIES	6,006	1,310	841	297	7,300	2,000
6064	PHOTO, MAPS & BLUEPRINTS	1,220	176	-	-	1,000	-
	SUPPLIES	29,018	9,845	9,506	8,947	21,944	14,000
6404	ADVERTISING	360	-	195	982	-	-
6419	EDUCATION & TRAINING EXP	1,179	850	390	-	1,650	1,650
6446	LOCAL TRANSPORTATION	91	-	-	140	600	600
6452	MICROFILM SERVICES	-	-	320	-	-	-
6458	PRINTING - INSIDE	-	-	1,135	-	-	-

PUBLIC AFFAIRS

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6467	TRAVEL	5,590	1,466	1,351	1,176	3,550	3,550
	SERVICES	7,220	2,316	3,391	2,298	5,800	5,800
	REVENUES	-	-	-	-	-	-
	SALARIES	280,556	296,141	392,560	251,633	509,777	534,259
	OTHER COMPENSATION	-	-	3,937	-	-	-
	FRINGE BENEFITS	49,838	53,901	94,041	69,865	146,896	160,283
	SUPPLIES	29,018	9,845	9,506	8,947	21,944	14,000
	SERVICES	7,220	2,316	3,391	2,298	5,800	5,800
	EXPENDITURES	366,632	362,203	503,435	332,743	684,417	714,342
	NET OPERATIONS	366,632	362,203	503,435	332,743	684,417	714,342

PUBLIC AFFAIRS

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To provide coordination and efficient administrative direction to department operations in order to provide improved methods of delivering county services to the citizens of Shelby County.

SERVICE LEVELS

Provide relevant and timely information to the County Mayor and Board of County Commissioners as requested and as deemed necessary or appropriate concerning County affairs.

Present to the Board of County Commissioners the annual operating budget, Capital Improvement Program and operating plans that reflect the highest level of service attainment for the citizens of Shelby County with the most efficient and effective utilization of County resources.

Provide administrative direction involving the management of County Government.

Carry out all other duties necessary for efficient and effective operations of the County Government.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	1,051,488	1,193,953	1,125,714	522,896	1,946,013	2,208,933
NET OPERATIONS	1,051,488	1,193,953	1,125,714	522,896	1,946,013	2,208,933

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	470,283	509,824	592,823	354,408	941,403	979,889
	SALARIES	470,283	509,824	592,823	354,408	941,403	979,889
5151	OVERTIME/HOLIDAY PAY	-	-	5,204	-	-	-
	OTHER COMPENSATION	-	-	5,204	-	-	-
5510	RETIREMENT SYSTEM CO A	42,336	38,441	64,397	46,073	122,382	132,284
5516	MEDICARE COVERAGE - MQFE	5,294	5,527	6,762	4,161	12,285	13,228
5520	GROUP LIFE INSURANCE	5,142	4,898	5,213	3,012	5,874	6,114
5540	BLUE CROSS PPO INSURANCE	6,223	3,868	2,804	1,456	3,119	3,244
5543	CIGNA INSURANCE	13,117	19,216	29,290	18,098	59,439	59,064
5560	LONG TERM DISABILITY	-	2,345	3,135	2,056	5,461	5,684
5591	OJI EXPENSE	4,027	4,016	11,498	5,039	13,180	15,188
5592	UNEMPLOYMENT COMP	1,007	1,004	1,642	1,073	2,824	3,223
	FRINGE BENEFITS	77,146	79,315	124,741	80,968	224,564	238,029
6016	DATA PROCESSING SUPPLIES	198	506	14,809	1,820	11,500	13,000
6026	EXPENDABLE FURN & EQUIP	447	428	17,684	33	3,250	5,359
6028	FOOD & FEED PURCHASES	4,700	1,724	3,081	1,388	3,980	2,230
6048	MEMBERSHIP, PUBS & DUES	2,046	1,528	5,979	1,607	5,800	6,300
6052	OFFICE SUPPLIES	8,713	4,428	7,246	2,607	8,865	9,365
6054	PAPER PRODUCTS	67	-	102	48	2,000	2,000
6064	PHOTO, MAPS & BLUEPRINTS	-	-	-	45	-	-
	SUPPLIES	16,171	8,614	48,901	7,548	35,395	38,254
6404	ADVERTISING	3,864	286	-	795	5,000	2,500
6419	EDUCATION & TRAINING EXP	(2,385)	1,220	4,043	-	4,150	6,150
6428	FREIGHT & STORAGE	48	-	-	-	-	-
6446	LOCAL TRANSPORTATION	203	250	724	156	8,590	9,900
6467	TRAVEL	5,541	4,929	7,970	1,034	6,111	10,961
6485	DUES NATL ASSOC OF CO	-	-	-	-	750	250

CAO

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SERVICES	7,271	6,685	12,737	1,985	24,601	29,761
6637	OUTSIDE CONTRACTS	480,100	589,237	341,278	77,987	720,000	923,000
	PROFESSIONAL & CONTRACTED SERVICES	480,100	589,237	341,278	77,987	720,000	923,000
6780	MAINT EQUIPMENT	517	278	30	-	50	-
	RENT, UTILITIES & MAINTENANCE	517	278	30	-	50	-
	REVENUES	-	-	-	-	-	-
	SALARIES	470,283	509,824	592,823	354,408	941,403	979,889
	OTHER COMPENSATION	-	-	5,204	-	-	-
	FRINGE BENEFITS	77,146	79,315	124,741	80,968	224,564	238,029
	SUPPLIES	16,171	8,614	48,901	7,548	35,395	38,254
	SERVICES	7,271	6,685	12,737	1,985	24,601	29,761
	PROFESSIONAL & CONTRACTED SERVICES	480,100	589,237	341,278	77,987	720,000	923,000
	RENT, UTILITIES & MAINTENANCE	517	278	30	-	50	-
	EXPENDITURES	1,051,488	1,193,953	1,125,714	522,896	1,946,013	2,208,933
	NET OPERATIONS	1,051,488	1,193,953	1,125,714	522,896	1,946,013	2,208,933

CAO

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To work with the Mayor's office to develop Health Care Policies and a planning process for Shelby County which positively impacts the status of community health.

SERVICE LEVELS

The objectives of this Office of Health Policy are as follows:

1. To work with the Mayor's office to develop health care policies and a planning process for Shelby County which positively impacts the status of community health.
2. To coordinate existing health care programs financed or subsidized by the County to assure that they are cost effective and working together in a cooperative, beneficial manner.
3. To stay abreast of health and welfare reform efforts at the state and national level and recommend ways in which Shelby County can participate to benefit the citizens of Shelby County.
4. To establish working relationships between county funded and other community health/behavioral health and social services programs which foster collaborative relationships and joint program efforts.
5. To develop and disseminate a series of planning reports, "report cards" and updates on the assessment of community health status and utilization of county funded and other community resources.
6. To represent the Mayor's Office at the local, state, and national levels in regard to health care issues in Shelby County.

7. To explore through a comprehensive planning process, approaches to the delivery of health care which emphasize prevention, early intervention, community education, wellness, primary care and cost effectiveness.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	210,993	152,048	238,229	139,994	287,147	236,941
NET OPERATIONS	210,993	152,048	238,229	139,994	287,147	236,941

OFFICE ON HEALTH POLICY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	118,439	124,895	191,297	108,585	225,365	187,399
5111	SALARY & FRINGE REIMB	-	-	(9,333)	-	(19,302)	-
	SALARIES	118,439	124,895	181,964	108,585	206,063	187,399
5151	OVERTIME/HOLIDAY PAY	-	-	1,281	-	-	-
	OTHER COMPENSATION	-	-	1,281	-	-	-
5510	RETIREMENT SYSTEM CO A	10,660	9,417	20,609	14,116	29,297	25,299
5516	MEDICARE COVERAGE - MQFE	1,686	1,751	2,708	1,519	2,941	2,530
5520	GROUP LIFE INSURANCE	1,257	1,367	1,903	1,037	1,406	1,169
5540	BLUE CROSS PPO INSURANCE	4,725	5,470	6,659	3,482	7,406	7,766
5543	CIGNA INSURANCE	504	2,250	5,821	4,847	10,611	3,186
5560	LONG TERM DISABILITY	-	575	1,001	630	1,307	1,087
5579	FRINGE BENEFITS ALLOCATION	-	-	(1,699)	-	(3,514)	-
5591	OJI EXPENSE	940	968	1,741	1,683	3,155	2,905
5592	UNEMPLOYMENT COMP	235	242	249	358	676	617
	FRINGE BENEFITS	20,007	22,040	38,992	27,672	53,285	44,559
6016	DATA PROCESSING SUPPLIES	-	-	-	644	-	-
6026	EXPENDABLE FURN & EQUIP	776	-	-	-	-	-
6028	FOOD & FEED PURCHASES	1,318	783	55	154	200	200
6042	MATERIALS & SUPPLIES	70	-	-	-	-	-
6048	MEMBERSHIP, PUBS & DUES	325	200	148	125	600	600
6052	OFFICE SUPPLIES	706	320	1,028	82	1,183	1,183
	SUPPLIES	3,195	1,303	1,231	1,005	1,983	1,983
6419	EDUCATION & TRAINING EXP	2,711	100	10	627	750	750
6446	LOCAL TRANSPORTATION	-	-	122	110	-	-
6467	TRAVEL	5,024	3,548	3,597	1,995	2,250	2,250
	SERVICES	7,735	3,648	3,729	2,732	3,000	3,000

OFFICE ON HEALTH POLICY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6637	OUTSIDE CONTRACTS	61,320	-	-	-	-	-
	PROFESSIONAL & CONTRACTED SERVICES	61,320	-	-	-	-	-
6771	COMMUNICATIONS EXPENSE	-	132	-	-	-	-
6780	MAINT EQUIPMENT	297	30	-	-	-	-
	RENT, UTILITIES & MAINTENANCE	297	162	-	-	-	-
9826	TR/T FED GRANT FUND	-	-	11,032	-	22,816	-
	OPERATING TRANSFERS OUT	-	-	11,032	-	22,816	-
	REVENUES	-	-	-	-	-	-
	SALARIES	118,439	124,895	181,964	108,585	206,063	187,399
	OTHER COMPENSATION	-	-	1,281	-	-	-
	FRINGE BENEFITS	20,007	22,040	38,992	27,672	53,285	44,559
	SUPPLIES	3,195	1,303	1,231	1,005	1,983	1,983
	SERVICES	7,735	3,648	3,729	2,732	3,000	3,000
	PROFESSIONAL & CONTRACTED SERVICES	61,320	-	-	-	-	-
	RENT, UTILITIES & MAINTENANCE	297	162	-	-	-	-
	OPERATING TRANSFERS OUT	-	-	11,032	-	22,816	-
	EXPENDITURES	210,993	152,048	238,229	139,994	287,147	236,941
	NET OPERATIONS	210,993	152,048	238,229	139,994	287,147	236,941

OFFICE ON HEALTH POLICY

ADMINISTRATION & FINANCE

GENERAL FUND

COUNTY ATTORNEY

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To provide professional legal services to the Shelby County Government and all Shelby County elected officials in a competent and efficient manner in order to maximize government services and minimize legal problems.

SERVICE LEVELS

Write formal legal opinions for all areas of Shelby County Government.

Give advice and counsel to the clients individually and to sit at collective meetings of Boards, Authorities and Commissions, etc. and provide then with legal advice.

Prosecute or defend all cases wherein the County is made a party to the lawsuit.

Draft resolutions, ordinances, and state statutes as required for the operations of County Government.

Protect County contractual interests in all matters.

Generally, represent the County Government interest in all legal matters.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(96,879)	(176,618)	(95,124)	(219,491)	(100,000)	(102,000)
EXPENDITURES	3,027,430	3,043,913	2,618,568	1,280,411	2,759,044	2,891,119
NET OPERATIONS	2,930,551	2,867,295	2,523,444	1,060,920	2,659,044	2,789,119

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4252	EXPENSE RECOVERIES	(96,750)	(176,575)	(95,124)	(219,491)	(100,000)	(102,000)
4257	OUTSIDE SALES	(129)	(43)	-	-	-	-
	LOCAL REVENUE	(96,879)	(176,618)	(95,124)	(219,491)	(100,000)	(102,000)
5102	SALARIES & LABOR	1,806,170	1,954,877	1,753,476	921,712	1,789,769	1,964,835
5130	SALARY CHANGES	-	-	-	-	-	50,000
	SALARIES	1,806,170	1,954,877	1,753,476	921,712	1,789,769	2,014,835
5151	OVERTIME/HOLIDAY PAY	-	-	13,677	-	-	-
5154	OVERTIME	2,467	2,997	-	-	-	-
5166	LONGEVITY	72	72	-	-	-	-
5181	RETIREMENT/SICK PAY	-	-	1,103	-	-	-
5187	CONTRACT LABOR	-	-	26,018	-	-	-
	OTHER COMPENSATION	2,539	3,069	40,798	-	-	-
5510	RETIREMENT SYSTEM CO A	156,992	139,883	180,896	115,632	229,050	261,390
5515	FICA	2,970	8,222	6,968	1,994	1,726	1,774
5516	MEDICARE COVERAGE - MQFE	19,492	22,631	20,576	10,694	23,356	27,200
5520	GROUP LIFE INSURANCE	10,287	11,555	11,432	6,450	10,995	12,082
5540	BLUE CROSS PPO INSURANCE	74,413	64,875	41,823	21,778	46,387	48,562
5543	CIGNA INSURANCE	43,934	60,652	100,076	60,006	114,545	117,624
5560	LONG TERM DISABILITY	-	8,933	8,395	4,995	10,220	11,230
5591	OJI EXPENSE	16,458	16,938	26,406	14,265	25,056	30,455
5592	UNEMPLOYMENT COMP	4,115	4,235	3,772	3,037	5,370	6,464
	FRINGE BENEFITS	328,661	337,924	400,344	238,851	466,705	516,781
6016	DATA PROCESSING SUPPLIES	1,546	4,669	4,287	1,263	3,000	3,000
6026	EXPENDABLE FURN & EQUIP	12,028	7,177	12,724	1,835	2,750	2,750
6038	KITCHEN & DINING SUPPLIES	516	1,081	1,589	614	1,000	1,000
6048	MEMBERSHIP, PUBS & DUES	28,180	22,041	18,888	10,916	31,000	31,000
6052	OFFICE SUPPLIES	10,275	10,598	4,213	1,565	8,150	8,150
6054	PAPER PRODUCTS	1,961	3,920	497	1,025	2,400	2,400

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6068	POSTAGE	2	76	52	95	50	50
	SUPPLIES	54,508	49,562	42,250	17,313	48,350	48,350
6413	COPY - DUPLICATING	292	-	-	-	-	-
6419	EDUCATION & TRAINING EXP	10,034	12,542	13,331	1,958	4,000	4,000
6425	FEE BILLS & COURT COST	244	(1,154)	78,561	28,653	75,000	75,000
6446	LOCAL TRANSPORTATION	1,536	209	263	205	500	500
6458	PRINTING - INSIDE	74	-	-	-	-	-
6461	PRINTING - OUTSIDE	4,867	1,716	5,844	1,881	4,100	4,100
6467	TRAVEL	11,525	11,163	5,548	1,733	4,000	4,000
	SERVICES	28,572	24,476	103,547	34,430	87,600	87,600
6602	CONTRACT/AGENCY LABOR	43,136	23,808	-	-	11,800	11,800
6634	OUTSIDE CONSULTANT FEES	-	5,658	-	-	-	-
6637	OUTSIDE CONTRACTS	-	-	-	-	50,000	-
6646	PROFESSIONAL FEES	692,708	643,861	277,683	68,004	304,220	211,153
	PROFESSIONAL & CONTRACTED SERVICES	735,844	673,327	277,683	68,004	366,020	222,953
6771	COMMUNICATIONS EXPENSE	116	-	-	-	-	-
6780	MAINT EQUIPMENT	504	678	470	101	600	600
	RENT, UTILITIES & MAINTENANCE	620	678	470	101	600	600
7003	COMPUTER HDWE & SOFTWARE	70,516	-	-	-	-	-
	ASSET ACQUISITIONS	70,516	-	-	-	-	-
	LOCAL REVENUE	(96,879)	(176,618)	(95,124)	(219,491)	(100,000)	(102,000)
	REVENUE	(96,879)	(176,618)	(95,124)	(219,491)	(100,000)	(102,000)
	SALARIES	1,806,170	1,954,877	1,753,476	921,712	1,789,769	2,014,835
	OTHER COMPENSATION	2,539	3,069	40,798	-	-	-

COUNTY ATTORNEY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	FRINGE BENEFITS	328,661	337,924	400,344	238,851	466,705	516,781
	SUPPLIES	54,508	49,562	42,250	17,313	48,350	48,350
	SERVICES	28,572	24,476	103,547	34,430	87,600	87,600
	PROFESSIONAL & CONTRACTED SERVICES	735,844	673,327	277,683	68,004	366,020	222,953
	RENT, UTILITIES & MAINTENANCE	620	678	470	101	600	600
	ASSET ACQUISITIONS	70,516	-	-	-	-	-
	EXPENDITURES	3,027,430	3,043,913	2,618,568	1,280,411	2,759,044	2,891,119
	NET OPERATIONS	2,930,551	2,867,295	2,523,444	1,060,920	2,659,044	2,789,119

COUNTY ATTORNEY

ADMINISTRATION & FINANCE

GENERAL FUND

DIRECTOR & STAFF

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To plan, organize, direct and control, directly or through subordinate management, the activities of the Division of Administration and Finance.

SERVICE LEVELS

Direct division activities to ensure that overall County goals and objectives are met.

To work with department administrators, elected officials, assigned boards, commissions and other authorities to sustain or increase the level of quality, service and efficiency of County government.

Provide a process to perform in-depth analysis and appraisal of financial programs, management controls, policies and practices affecting the financial condition and operating results of County activity.

Develop comprehensive work plans and provide a range of systems or other methodology appropriate to resolve financial, organizational and functional issues and other problem situations.

Establish priorities for expenditures within the division identify funding resources, coordinate budgetary activities.

Manage any superficial or extraneous programs and activities, assigning special projects and modifying as required.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	171,131	205,493	249,073	144,407	412,547	411,482
NET OPERATIONS	171,131	205,493	249,073	144,407	412,547	411,482

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	130,462	170,304	201,280	115,929	330,899	330,468
	SALARIES	130,462	170,304	201,280	115,929	330,899	330,468
5151	OVERTIME/HOLIDAY PAY	-	-	2,028	-	-	-
5181	RETIREMENT/SICK PAY	5,771	-	-	-	-	-
	OTHER COMPENSATION	5,771	-	2,028	-	-	-
5510	RETIREMENT SYSTEM CO A	11,742	12,841	22,141	15,071	44,867	44,613
5515	FICA	-	100	-	-	-	-
5516	MEDICARE COVERAGE - MQFE	274	1,666	2,143	1,258	4,489	4,461
5520	GROUP LIFE INSURANCE	846	1,471	2,254	1,281	2,022	2,062
5540	BLUE CROSS PPO INSURANCE	4,725	1,789	-	-	-	-
5543	CIGNA INSURANCE	1,519	5,327	9,587	6,835	15,279	15,252
5560	LONG TERM DISABILITY	-	784	1,048	672	1,900	1,917
5591	OJI EXPENSE	1,408	1,393	2,721	1,797	5,263	5,122
5592	UNEMPLOYMENT COMP	352	348	389	383	1,328	1,087
	FRINGE BENEFITS	20,866	25,719	40,283	27,297	75,148	74,514
6016	DATA PROCESSING SUPPLIES	-	792	-	-	-	-
6026	EXPENDABLE FURN & EQUIP	-	1,078	2,671	-	1,700	500
6028	FOOD & FEED PURCHASES	862	1,365	1,418	391	1,000	1,000
6048	MEMBERSHIP, PUBS & DUES	919	739	326	95	750	750
6052	OFFICE SUPPLIES	784	757	1,029	530	1,750	1,750
	SUPPLIES	2,565	4,731	5,444	1,016	5,200	4,000
6413	COPY - DUPLICATING	550	-	38	-	-	-
6419	EDUCATION & TRAINING EXP	1,863	120	-	165	500	500
6467	TRAVEL	8,767	4,619	-	-	800	2,000
	SERVICES	11,180	4,739	38	165	1,300	2,500
6780	MAINT EQUIPMENT	287	-	-	-	-	-

DIRECTOR & STAFF

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	RENT, UTILITIES & MAINTENANCE	287	-	-	-	-	-
	REVENUES	-	-	-	-	-	-
	SALARIES	130,462	170,304	201,280	115,929	330,899	330,468
	OTHER COMPENSATION	5,771	-	2,028	-	-	-
	FRINGE BENEFITS	20,866	25,719	40,283	27,297	75,148	74,514
	SUPPLIES	2,565	4,731	5,444	1,016	5,200	4,000
	SERVICES	11,180	4,739	38	165	1,300	2,500
	RENT, UTILITIES & MAINTENANCE	287	-	-	-	-	-
	EXPENDITURES	171,131	205,493	249,073	144,407	412,547	411,482
	NET OPERATIONS	171,131	205,493	249,073	144,407	412,547	411,482

DIRECTOR & STAFF

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To provide the budgetary medium for those general revenues and expenditures not readily attributable to a specific department.

SERVICE LEVELS

Collect general county revenues not attributable to a specific department. Fund miscellaneous obligations not covered elsewhere.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(218,199,954)	(212,139,708)	(241,489,492)	(27,597,758)	(224,496,917)	(226,742,000)
EXPENDITURES	30,479,112	19,985,497	39,877,109	17,185,372	25,269,325	29,204,121
NET OPERATIONS	(187,720,842)	(192,154,211)	(201,612,383)	(10,412,386)	(199,227,592)	(197,537,879)

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4101	R & P TAX CURRENT	(169,430,436)	(171,457,488)	(197,891,217)	(18,329,415)	(182,090,000)	(184,952,000)
4102	R & P TAX DELINQUENT	(6,415,534)	(6,670,489)	(6,918,567)	(1,964,002)	(7,220,000)	(6,680,000)
4103	INTEREST & PENALTY - TAX	(4,561,579)	(6,203,179)	(7,183,357)	(1,454,611)	(5,000,000)	(5,550,000)
4105	MLG&W IN LIEU OF TAXES	(2,684,342)	(2,786,052)	(3,037,176)	-	(3,000,000)	(3,000,000)
4108	EXEMPT PROP LIEU OF TAX	(2,865,179)	(2,901,985)	(2,832,988)	(131,096)	(3,060,000)	(2,900,000)
4110	STATE SALES TAX-CO SHARE	(8,752,100)	-	-	-	-	-
4115	TVA IN LIEU OF TAXES	(37,087)	(40,178)	(37,087)	(12,362)	(37,000)	(37,000)
4120	BUSINESS TAX	(8,157,869)	(7,472,985)	(8,608,379)	(1,849,768)	(8,700,000)	(8,700,000)
4135	LIQUOR BY THE DRINK TAX	(3,041)	(7,470)	(1,035)	-	(3,000)	(3,000)
4140	WHOLESALE BEER TAX	(1,073,694)	(1,111,033)	(1,147,477)	(491,062)	(1,200,000)	(1,225,000)
4145	MIXED DRINK TAX	(133,685)	(119,910)	(108,981)	(39,205)	(120,000)	(120,000)
	LOCAL TAXES	(204,114,546)	(198,770,769)	(227,766,264)	(24,271,521)	(210,430,000)	(213,167,000)
4220	FEES & PERMITS	(492,238)	-	-	-	-	-
4221	CABLE FRANCHISE FEES	(1,008,873)	(901,952)	(828,537)	(202,230)	(900,000)	(900,000)
4252	EXPENSE RECOVERIES	599,411	(250,000)	(542,459)	(27,878)	(111,917)	-
4254	GAIN ON SALE FIXED ASSETS	(341,304)	(536,713)	(1,004,725)	-	(1,000,000)	-
4257	OUTSIDE SALES	-	(12)	-	-	-	-
4260	RENTAL INCOME	(24,744)	(35,170)	(19,239)	(6,630)	(24,000)	(24,000)
4261	INMATE PHONE SYSTEM REVENUE	(1,179,918)	(968,464)	(1,184,940)	(639,565)	(1,000,000)	(1,200,000)
4288	AGRICENTER PRINCIPAL	(36,839)	(39,035)	(41,362)	(21,597)	-	-
4289	AGRICENTER INTEREST	(8,161)	(5,965)	(3,638)	(903)	-	-
	LOCAL REVENUE	(2,492,666)	(2,737,311)	(3,624,900)	(898,803)	(3,035,917)	(2,124,000)
4305	STATE ALCOHOLIC BEV TAX	(602,069)	(658,216)	(677,025)	(317,175)	(700,000)	(725,000)
4315	STATE BEER TAX	(16,148)	(17,364)	(16,712)	(8,995)	(15,000)	(15,000)
4335	STATE INCOME TAX	(778,419)	(314,491)	(629,777)	761	(600,000)	(600,000)
4350	BANK EXCISE TAX	(1,617,985)	(1,863,295)	(1,411,648)	-	(1,800,000)	(2,000,000)
4360	TVA REPLACEMENT TAX	(3,916,485)	(3,853,282)	(3,936,689)	(1,058,110)	(3,900,000)	(4,100,000)
	STATE REVENUE	(6,931,106)	(6,706,648)	(6,671,851)	(1,383,519)	(7,015,000)	(7,440,000)
4621	CRIMINAL COURT - COUNTY	1,844,818	1,407,491	1,584,700	513,956	1,310,000	1,350,000
4623	CRIMINAL COURT - OTHER	(58,544)	(43,299)	-	-	(36,000)	(36,000)

CENTRAL OPERATIONS

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4630	GENL SESSIONS CT FINES	(1,334,714)	(1,170,503)	(1,115,430)	(344,442)	(1,000,000)	(1,000,000)
4655	LITIGATION TAX	(1,978,737)	(2,396,223)	(2,505,169)	(763,222)	(2,300,000)	(2,300,000)
4660	COUNTY TRUSTEE	301,642	339,675	325,289	130,064	350,000	365,000
4665	REFUND - RETURN PRISONERS	(25,842)	(31,940)	(43,434)	(1,855)	(40,000)	(40,000)
	ELECTED OFFICIALS' FINES & FEES	(1,251,377)	(1,894,799)	(1,754,044)	(465,499)	(1,716,000)	(1,661,000)
4713	INVESTMENT INCOME	(3,057,266)	(1,845,900)	(1,672,123)	(514,238)	(2,000,000)	(2,250,000)
4723	MISCELLANEOUS INCOME	(352,993)	(184,281)	(310)	(64,178)	(300,000)	(100,000)
	OTHER REVENUE	(3,410,259)	(2,030,181)	(1,672,433)	(578,416)	(2,300,000)	(2,350,000)
5102	SALARIES & LABOR	-	-	-	16,334	86,421	-
5111	SALARY & FRINGE REIMB	(1,803,505)	(2,421,207)	(1,803,504)	(1,000,000)	(2,000,000)	(2,481,093)
5130	SALARY CHANGES	-	-	-	-	-	1,000,000
5135	LAPSE TIME RESTRICTION	-	-	-	-	(2,270,622)	-
	SALARIES	(1,803,505)	(2,421,207)	(1,803,504)	(983,666)	(4,184,201)	(1,481,093)
5181	RETIREMENT/SICK PAY	-	-	-	1,821	-	-
	OTHER COMPENSATION	-	-	-	1,821	-	-
5510	RETIREMENT SYSTEM CO A	(8,320,821)	(6,631,506)	(8,414,483)	(5,843,406)	(11,856,683)	(13,175,000)
5516	MEDICARE COVERAGE - MQFE	-	-	-	119	1,765	-
5520	GROUP LIFE INSURANCE	-	-	-	173	397	-
5540	BLUE CROSS PPO INSURANCE	-	-	-	2,889	-	-
5543	CIGNA INSURANCE	-	-	-	-	13,643	-
5560	LONG TERM DISABILITY	588,027	-	60,845	540,926	286	-
5581	GROUP HOSPITAL RETIREES	7,471,475	8,585,856	10,305,263	5,552,856	11,700,000	13,000,000
5582	GROUP LIFE RETIREES	136,213	146,489	87,520	-	165,000	175,000
5591	OJI EXPENSE	-	-	-	279	896	-
5592	UNEMPLOYMENT COMP	-	-	-	59	192	-
	FRINGE BENEFITS	(125,106)	2,100,839	2,039,145	253,895	25,496	-
6026	EXPENDABLE FURN & EQUIP	-	14,475	-	-	-	-

CENTRAL OPERATIONS

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6028	FOOD & FEED PURCHASES	-	-	5,094	6,025	-	-
6042	MATERIALS & SUPPLIES	1,809	-	-	180	-	-
6048	MEMBERSHIP, PUBS & DUES	16,116	475	-	-	-	-
6052	OFFICE SUPPLIES	-	-	550	-	-	-
6062	PETROLEUM SERVICES	-	-	2,520	-	-	-
6070	POSTAL SERVICES	171,666	168,260	162,450	60,059	250,000	175,000
	SUPPLIES	189,591	183,210	170,614	66,264	250,000	175,000
6401	ADMINISTRATIVE EXPENSES	-	7,180	-	-	-	-
6413	COPY - DUPLICATING	123,977	142,436	233,469	133,953	125,000	325,000
6425	FEE BILLS & COURT COST	55,579	72,472	-	40	-	-
6428	FREIGHT & STORAGE	100	-	-	-	-	-
6458	PRINTING - INSIDE	245,114	207,319	163,362	29,463	177,000	150,000
6461	PRINTING - OUTSIDE	18,250	18,771	18,656	1,750	20,000	-
6467	TRAVEL	127	4,136	-	-	-	-
6473	DUES TN COUNTY SERV ASSOC	25,490	25,490	25,490	25,490	25,490	25,490
6476	DUES MPHS DELTA DEV DISTR	10,000	12,500	12,500	-	12,500	12,500
6479	DUES GOVT FIN OFF ASSOC	2,570	2,625	2,670	-	2,650	3,000
6482	TN ASSOC OF COUNTY EXEC	3,067	3,067	6,617	-	3,100	3,100
6485	DUES NATL ASSOC OF CO	-	16,259	16,714	17,182	16,500	18,500
	SERVICES	484,274	512,255	479,478	207,878	382,240	537,590
6607	ARMORED MOTOR SERVICES	117,866	110,263	81,575	31,065	100,000	100,000
6628	INSURANCE	364,444	676,643	672,632	658,297	750,000	1,000,000
6634	OUTSIDE CONSULTANT FEES	3,150	-	588,048	27,500	309,998	250,000
6637	OUTSIDE CONTRACTS	-	-	-	-	-	(143,906)
6646	PROFESSIONAL FEES	354,335	261,197	485,706	354,494	438,177	450,000
	PROFESSIONAL & CONTRACTED SERVICES	839,795	1,048,103	1,827,961	1,071,356	1,598,175	1,656,094
6771	COMMUNICATIONS EXPENSE	(406)	(360)	(371)	(27)	-	-
6774	COMMUNICATIONS SERVICES	580,345	597,731	658,895	-	600,000	500,000
6777	MAINT BLDG & GROUNDS	3,775	-	-	16,058	-	-
6780	MAINT EQUIPMENT	21,648	29,071	21,497	8,388	-	-
6786	MAINT VEHICLE & EQUIP-INS	-	-	3,517	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6795	RENT - EQUIPMENT	-	-	75,644	1,221	-	-
	RENT, UTILITIES & MAINTENANCE	605,362	626,442	759,182	25,640	600,000	500,000
6996	STATE ALCOHOLIC BEVERAGE	180,621	197,465	203,107	95,152	200,000	230,000
	INTERGOVERNMENTAL EXPENDITURES	180,621	197,465	203,107	95,152	200,000	230,000
7320	CENTRAL OPERATIONS - ASSET	(1,417,236)	(688,839)	-	-	-	-
	ASSET ACQUISITIONS	(1,417,236)	(688,839)	-	-	-	-
8299	INTEREST LINE OF CREDIT	1,203,623	1,081,959	978,247	621,315	2,000,000	2,500,000
8305	BOND ISSUE COST	685,910	598,877	283,549	297,779	700,000	350,000
	DEBT SERVICE	1,889,533	1,680,836	1,261,796	919,094	2,700,000	2,850,000
8978	REGIONAL MEDICAL CENTER	22,566,667	22,566,667	22,566,667	9,283,334	20,566,667	20,566,667
	SPECIAL FUNDED PROJECTS	22,566,667	22,566,667	22,566,667	9,283,334	20,566,667	20,566,667
9530	RESTRICTED OPER & MAINT	-	-	-	-	(4,730,397)	(2,000,000)
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(4,730,397)	(2,000,000)
9611	TR/F ROADS & BRIDGES FUND	(300,000)	(300,000)	(350,000)	(310,000)	(620,000)	(620,000)
9626	TR/F FEDERAL GRANT FUND	-	-	(10,000)	-	-	-
9631	TR/F FED THRU STATE GRANT	-	(11,995)	-	-	-	-
9641	TR/F OTHER GRANT FUNDS	-	-	-	-	(250,000)	-
9646	TR/F DEBT SERVICE FUND	(209,873)	(8,398,000)	-	-	-	-
9647	TR/F CIP FUND	-	-	(1,300,000)	-	-	-
9649	TR/F CONSOL CODES I/COST	(804,213)	(707,283)	(804,000)	(534,832)	(1,069,663)	(1,000,000)
9658	TR/F GROUP LIFE INS FUND	-	(2,100,000)	-	-	-	-
9660	TR/F CENTRAL SERV FUND	-	(1,045,575)	-	-	-	-
9672	TR/F FIRE DEPT INDIRECT COST	(600,000)	(604,000)	(604,000)	(300,000)	(600,000)	(661,637)
9674	TR/F CORRECTIONS INDIRECT COST	(3,700,000)	(3,945,000)	(2,700,000)	(1,350,000)	(2,700,000)	(3,016,941)
9676	TR/F AIR EMISSIONS FUND	(1,043,972)	(24,071)	-	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	OPERATING TRANSFERS IN	(6,658,058)	(17,135,924)	(5,768,000)	(2,494,832)	(5,239,663)	(5,298,578)
9811	TR/T ROADS & BRIDGES FUND	70,996	88,682	123,258	44,865	100,000	100,000
9831	TR/T FED THRU STATE GRANT	-	1,912	-	-	-	-
9850	TR/T HLTH CARE CTRS FUND	3,444,573	2,976,084	3,097,434	-	-	-
9852	TR/T TORT LIABILITY FUND	2,090,000	-	1,500,000	-	1,500,000	1,500,000
9853	TR/T UNEMPLOYMENT FUND	-	-	500,000	-	250,000	-
9874	TR/T CORRECTIONS CENTER	8,121,605	8,248,972	12,897,565	8,573,727	9,800,000	9,868,441
9876	TR/T AIR EMISSIONS FUND	-	-	22,406	120,844	-	-
	OPERATING TRANSFERS OUT	13,727,174	11,315,650	18,140,663	8,739,436	11,650,000	11,468,441
9998	PLANNED FUND BALANCE INCREASE	-	-	-	-	1,451,008	-
	PLANNED FUND BALANCE CHANGE	-	-	-	-	1,451,008	-
	LOCAL TAXES	(204,114,546)	(198,770,769)	(227,766,264)	(24,271,521)	(210,430,000)	(213,167,000)
	LOCAL REVENUE	(2,492,666)	(2,737,311)	(3,624,900)	(898,803)	(3,035,917)	(2,124,000)
	STATE REVENUE	(6,931,106)	(6,706,648)	(6,671,851)	(1,383,519)	(7,015,000)	(7,440,000)
	ELECTED OFFICIALS' FINES & FEES	(1,251,377)	(1,894,799)	(1,754,044)	(465,499)	(1,716,000)	(1,661,000)
	OTHER REVENUE	(3,410,259)	(2,030,181)	(1,672,433)	(578,416)	(2,300,000)	(2,350,000)
	REVENUE	(218,199,954)	(212,139,708)	(241,489,492)	(27,597,758)	(224,496,917)	(226,742,000)
	SALARIES	(1,803,505)	(2,421,207)	(1,803,504)	(983,666)	(4,184,201)	(1,481,093)
	OTHER COMPENSATION	-	-	-	1,821	-	-
	FRINGE BENEFITS	(125,106)	2,100,839	2,039,145	253,895	25,496	-
	SUPPLIES	189,591	183,210	170,614	66,264	250,000	175,000
	SERVICES	484,274	512,255	479,478	207,878	382,240	537,590
	PROFESSIONAL & CONTRACTED SERVICES	839,795	1,048,103	1,827,961	1,071,356	1,598,175	1,656,094
	RENT, UTILITIES & MAINTENANCE	605,362	626,442	759,182	25,640	600,000	500,000
	INTERGOVERNMENTAL EXPENDITURES	180,621	197,465	203,107	95,152	200,000	230,000
	ASSET ACQUISITIONS	(1,417,236)	(688,839)	-	-	-	-
	DEBT SERVICE	1,889,533	1,680,836	1,261,796	919,094	2,700,000	2,850,000
	SPECIAL FUNDED PROJECTS	22,566,667	22,566,667	22,566,667	9,283,334	20,566,667	20,566,667

CENTRAL OPERATIONS

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(4,730,397)	(2,000,000)
	OPERATING TRANSFERS IN	(6,658,058)	(17,135,924)	(5,768,000)	(2,494,832)	(5,239,663)	(5,298,578)
	OPERATING TRANSFERS OUT	13,727,174	11,315,650	18,140,663	8,739,436	11,650,000	11,468,441
	PLANNED FUND BALANCE CHANGE	-	-	-	-	1,451,008	-
	EXPENDITURES	30,479,112	19,985,497	39,877,109	17,185,372	25,269,325	29,204,121
	NET OPERATIONS	(187,720,842)	(192,154,211)	(201,612,383)	(10,412,386)	(199,227,592)	(197,537,879)

CENTRAL OPERATIONS

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To provide funding to organizations for programs that provide services that benefit the community as a whole, rather than an individual or a specific organization.

COUNTY GRANTS

ADMINISTRATION & FINANCE

GENERAL FUND

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	7,381,378	7,418,265	7,106,295	2,629,871	5,704,500	4,063,961
NET OPERATIONS	7,381,378	7,418,265	7,106,295	2,629,871	5,704,500	4,063,961

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
8158	PRINCIPAL AAA STADIUM	267,536	280,044	293,942	-	-	-
8258	INTEREST DEBT SVC BASEBALL STADIUM	209,707	195,333	178,796	-	-	-
	DEBT SERVICE	477,243	475,377	472,738	-	-	-
8956	PYRAMID ARENA	-	-	197,801	500,000	750,000	600,000
8958	CONVENTION CENTER	-	-	179,006	516,342	1,000,000	1,000,000
8959	CONVENTION CENTER LITIGATION FEES	-	-	-	-	500,000	500,000
8966	MUSIC COMMISSION	100,000	100,000	100,000	75,000	75,000	50,000
8968	FILM & TV COMMISSION	-	-	132,500	65,965	132,500	132,500
8975	MPHS SHELBY CNTY LIBRARY	5,174,770	5,409,463	5,578,000	1,291,564	2,791,000	1,575,461
8976	MILLINGTON AIRPORT AUTHORITY	100,000	100,000	-	-	-	-
	SPECIAL FUNDED PROJECTS	5,374,770	5,609,463	6,187,307	2,448,871	5,248,500	3,857,961
9001	BOYS CLUB	23,085	23,085	-	-	-	-
9002	AGAPE CHILD & FAMILY SERVICES	10,000	10,000	-	-	-	-
9006	CHILD ABUSE CENTER	20,250	20,250	40,250	50,000	50,000	50,000
9009	FAMILY SERVICE OF MEMPHIS	9,720	9,720	-	-	-	-
9010	BOY'S CHRISTIAN MINISTRY	8,000	8,000	-	-	-	-
9011	PLAYHOUSE ON THE SQUARE	5,000	-	-	-	-	-
9012	GIRLS INCORPORATED	5,000	5,000	-	-	-	-
9013	GOODWILL HOMES	24,300	24,300	-	-	-	-
9016	H.O.P.E.	9,000	9,000	-	-	-	-
9017	MAP SOUTH INC	51,840	51,840	50,000	50,000	50,000	50,000
9018	MEMPHIS FOOD BANK	40,500	40,500	40,500	40,500	40,500	40,500
9021	LES PASSES	-	4,050	-	-	-	-
9022	MFS INTERFAITH ASSOC MIFA	10,935	10,935	-	-	-	-
9026	RUGBY PARK ASSEMBLY OF GOD CHURCH	-	5,000	-	-	-	-
9027	SENIOR CITIZEN SERVICES	-	17,010	-	-	-	-
9029	SHELBY RES & VOC SERVICE	10,935	10,935	-	-	-	-
9030	SOUTHERN POISON CENTER	10,935	10,935	-	-	-	-
9035	YOUTH SERVICES MEMPHIS	29,160	29,160	-	-	-	-
9036	AFRICA IN APRIL	13,243	13,243	-	-	-	-
9040	BLACK BUSINESS ASSOC	33,000	33,000	-	-	-	-
9044	CHAMBER OF COMMERCE	500,000	250,000	250,000	-	250,000	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
9046	COLLIERVILLE CHAMBER COMM	2,250	2,250	-	-	-	-
9047	CRIME STOPPERS	40,500	40,500	-	-	-	-
9048	CTR FOR SOUTHERN FOLKLORE	9,700	9,700	-	-	-	-
9049	GERMANTOWN ARTS ALLIANCE	18,022	18,022	-	-	-	-
9051	GERMANTOWN CHAMBER OF COM	2,250	2,250	-	-	-	-
9052	GOALS FOR MEMPHIS	50,000	50,000	-	-	-	-
9055	MEMPHIS ARTS COUNCIL	363,460	363,460	-	-	-	-
9056	MEMPHIS AREA MINORITY CONTRACTORS	9,000	9,000	-	-	-	-
9057	JUNIOR ACHIEVEMENT	22,500	22,500	-	-	-	-
9058	MEMPHIS BLUES FOUNDATION	9,000	9,000	-	-	-	-
9060	MEMPHIS ARTS FESTIVAL	9,000	9,000	-	-	-	-
9064	MEMPHIS LITERACY COUNCIL	20,250	20,250	-	-	-	-
9066	MEMPHIS ENTREPRENUER TRAINING	9,000	9,000	-	-	-	-
9069	UNIVERSITY OF MPHS PRESIDENTS TRUST	15,390	15,390	-	-	-	-
9070	PARTNERS FOR THE HOMELESS	40,500	40,500	40,500	40,500	40,500	40,500
9077	S.M.A.R.T.	1,800	1,800	-	-	-	-
9080	UNIV OF MPHS TREASURY FOUNDATION	15,390	15,390	-	-	-	-
9081	WKNO - TV	24,300	24,300	-	-	-	-
9083	YMCA	12,150	12,150	-	-	-	-
9090	COMMUNITY FOUNDATION	-	15,000	-	-	-	-
9092	CASA OF MPHS & SHELBY	25,000	25,000	25,000	-	25,000	25,000
9096	MPHS TV EDUCATION FOUNDATION	15,000	15,000	-	-	-	-
9098	RISE FOUNDATION	-	13,000	-	-	-	-
9101	MEMPHIS AREA YOUTH ASSN	-	5,000	-	-	-	-
	GRANTS	1,529,365	1,333,425	446,250	181,000	456,000	206,000
	REVENUE	-	-	-	-	-	-
	DEBT SERVICE	477,243	475,377	472,738	-	-	-
	SPECIAL FUNDED PROJECTS	5,374,770	5,609,463	6,187,307	2,448,871	5,248,500	3,857,961
	GRANTS	1,529,365	1,333,425	446,250	181,000	456,000	206,000
	EXPENDITURES	7,381,378	7,418,265	7,106,295	2,629,871	5,704,500	4,063,961
	NET OPERATIONS	7,381,378	7,418,265	7,106,295	2,629,871	5,704,500	4,063,961

PURPOSE

To provide a complete program of personnel services to Shelby County government offices and to the County elected officials and their departments in accordance with established laws, regulations, policies and practices in a manner that demonstrates our commitment to excellence, accountability, respect, innovative service, and, above all, integrity.

SERVICE LEVELS

Administration of Civil Service – Administering personnel services in accordance with Civil Service Law, including the general grievance appeal process and the Civil Service Board appeals administered by the Board.

Employment and Development – Provides a centralized employment service for recruiting, posting, screening, certifying and processing all applicants for County jobs, and provides core training for employees through career development and work related seminars.

Administrative Services – Operates a comprehensive personnel and payroll data system to accurately and effectively produce payrolls and management information for more than 9,000 master personnel files for Shelby County Government.

Compensation – Maintains a comprehensive classification and pay system to insure fair and proper classification and pay for all employees, and provides periodic reviews to all County departments to determine salary adjustments.

Labor Relations – Provides employee and labor relation services to all County departments and offices, including negotiation services and administration of memorandums of understanding.

Employee Assistance Program – Provides mental and behavioral health services to employees and their family members; trains County management personnel in methods of identifying impaired employees and EAP policies and procedures; and reduces absenteeism, grievances and similar job conflicts by helping employees cope with stress or other issues that affect job performance.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(207,561)	(205,361)	(213,998)	(93,749)	(197,820)	(198,120)
EXPENDITURES	1,949,716	2,013,965	1,923,063	940,170	1,650,370	1,772,472
NET OPERATIONS	1,742,155	1,808,604	1,709,065	846,421	1,452,550	1,574,352

HUMAN RESOURCES

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4656	DUI TREATMENT FINES	(45,997)	(42,915)	(48,870)	(19,415)	(40,000)	(40,000)
	LOCAL REVENUE	(45,997)	(42,915)	(48,870)	(19,415)	(40,000)	(40,000)
4723	MISCELLANEOUS INCOME	(161,564)	(162,446)	(165,128)	(74,334)	(157,820)	(158,120)
	OTHER REVENUE	(161,564)	(162,446)	(165,128)	(74,334)	(157,820)	(158,120)
5102	SALARIES & LABOR	1,321,149	1,422,225	1,371,909	685,810	1,511,433	1,415,905
5135	LAPSE TIME RESTRICTION	-	-	-	-	(150,000)	-
	SALARIES	1,321,149	1,422,225	1,371,909	685,810	1,361,433	1,415,905
5151	OVERTIME/HOLIDAY PAY	-	-	13,738	-	-	-
5154	OVERTIME	-	-	838	280	-	-
5169	SHIFT DIFFERENTIAL	25	-	-	-	-	-
5181	RETIREMENT/SICK PAY	11,542	-	-	5,771	-	-
	OTHER COMPENSATION	11,567	-	14,576	6,051	-	-
5510	RETIREMENT SYSTEM CO A	115,370	105,146	150,180	89,162	196,486	191,147
5515	FICA	1,994	2,697	286	-	-	-
5516	MEDICARE COVERAGE - MQFE	12,491	14,534	13,760	7,272	19,724	19,114
5520	GROUP LIFE INSURANCE	9,263	9,820	10,065	5,223	9,431	8,835
5540	BLUE CROSS PPO INSURANCE	13,334	4,375	1,274	-	-	-
5543	CIGNA INSURANCE	78,295	95,612	121,417	60,574	150,574	129,114
5560	LONG TERM DISABILITY	-	6,505	6,622	3,759	8,766	8,213
5591	OJI EXPENSE	12,168	12,550	19,949	10,631	21,159	21,946
5592	UNEMPLOYMENT COMP	3,041	3,137	2,851	2,263	4,535	4,658
	FRINGE BENEFITS	245,956	254,376	326,404	178,884	410,675	383,027
6006	APPAREL-EMPLOYEES	-	1,040	-	-	-	-
6014	CUSTODIAL SUPPLIES	-	359	385	-	200	200
6016	DATA PROCESSING SUPPLIES	5,869	6,593	2,107	-	5,000	5,000
6024	EMPLOYEE RECOGNITION PROG	70,687	50,981	31,996	773	3,000	3,000

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6026	EXPENDABLE FURN & EQUIP	19,765	8,855	6,511	669	875	5,400
6028	FOOD & FEED PURCHASES	3,413	2,894	2,334	1,737	2,500	2,500
6030	IDENTIFICATION EXPENSE	768	7,488	4,341	998	6,600	6,600
6048	MEMBERSHIP, PUBS & DUES	5,150	4,527	3,811	1,946	5,000	5,300
6052	OFFICE SUPPLIES	19,272	16,328	12,262	7,051	15,000	15,300
6064	PHOTO, MAPS & BLUEPRINTS	1,724	837	327	30	1,500	1,500
	SUPPLIES	126,648	99,902	64,074	13,204	39,675	44,800
6401	ADMINISTRATIVE EXPENSES	2,850	3,925	5,725	2,375	6,000	6,000
6404	ADVERTISING	1,037	2,613	4,031	636	3,500	3,500
6419	EDUCATION & TRAINING EXP	13,507	11,882	4,781	1,484	1,250	1,650
6425	FEE BILLS & COURT COST	12,693	10,777	10,477	11,744	10,500	10,500
6428	FREIGHT & STORAGE	117	-	107	-	-	-
6446	LOCAL TRANSPORTATION	1,491	1,184	1,234	390	1,400	1,800
6449	MICROFICHE EXPENSE	6,568	6,224	7,026	2,600	7,200	7,200
6461	PRINTING - OUTSIDE	12,082	9,402	7,316	6,094	7,000	7,000
6467	TRAVEL	-	(88)	-	139	550	1,600
6488	JURIES	150	-	-	-	-	-
	SERVICES	50,495	45,919	40,697	25,462	37,400	39,250
6631	MEDICAL & DENTAL SERVICES	2,472	1,945	1,109	1,206	2,500	2,500
6634	OUTSIDE CONSULTANT FEES	98,696	58,048	12,408	-	25,500	25,500
6637	OUTSIDE CONTRACTS	-	80,000	48,500	5,880	40,000	74,348
6646	PROFESSIONAL FEES	3,581	8,456	8,837	-	10,000	10,000
	PROFESSIONAL & CONTRACTED SERVICES	104,749	148,449	70,854	7,086	78,000	112,348
6780	MAINT EQUIPMENT	15,367	12,490	8,677	6,560	15,000	15,000
6795	RENT - EQUIPMENT	-	2,625	-	-	-	-
6798	RENT - BUILDINGS & LAND	29,573	27,979	25,872	17,113	30,000	38,000
	RENT, UTILITIES & MAINTENANCE	44,940	43,094	34,549	23,673	45,000	53,000
7003	COMPUTER HDWE & SOFTWARE	16,712	-	-	-	10,000	10,000

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	ASSET ACQUISITIONS	16,712	-	-	-	10,000	10,000
9626	TR/F FEDERAL GRANT FUND	-	-	-	-	(11,410)	-
9627	TR/F FED GRANT FUND-SALAR	-	-	-	-	-	(10,610)
9656	TR/F GROUP HOSP INS FUND	-	-	-	-	(446,750)	(354,607)
	OPERATING TRANSFERS IN	-	-	-	-	(458,160)	(365,217)
9826	TR/T FED GRANT FUND	-	-	-	-	126,347	79,359
9831	TR/T FED THRU STATE GRANT	27,500	-	-	-	-	-
	OPERATING TRANSFERS OUT	27,500	-	-	-	126,347	79,359
	LOCAL REVENUE	(45,997)	(42,915)	(48,870)	(19,415)	(40,000)	(40,000)
	OTHER REVENUE	(161,564)	(162,446)	(165,128)	(74,334)	(157,820)	(158,120)
	REVENUE	(207,561)	(205,361)	(213,998)	(93,749)	(197,820)	(198,120)
	SALARIES	1,321,149	1,422,225	1,371,909	685,810	1,361,433	1,415,905
	OTHER COMPENSATION	11,567	-	14,576	6,051	-	-
	FRINGE BENEFITS	245,956	254,376	326,404	178,884	410,675	383,027
	SUPPLIES	126,648	99,902	64,074	13,204	39,675	44,800
	SERVICES	50,495	45,919	40,697	25,462	37,400	39,250
	PROFESSIONAL & CONTRACTED SERVICES	104,749	148,449	70,854	7,086	78,000	112,348
	RENT, UTILITIES & MAINTENANCE	44,940	43,094	34,549	23,673	45,000	53,000
	ASSET ACQUISITIONS	16,712	-	-	-	10,000	10,000
	OPERATING TRANSFER IN	-	-	-	-	(458,160)	(365,217)
	OPERATING TRANSFER OUT	27,500	-	-	-	126,347	79,359
	EXPENDITURES	1,949,716	2,013,965	1,923,063	940,170	1,650,370	1,772,472
	NET OPERATIONS	1,742,155	1,808,604	1,709,065	846,421	1,452,550	1,574,352

HUMAN RESOURCES

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To purchase in a professional manner and in accordance with applicable legal requirements the materials, equipment and services needed by all the departments and elected offices of the County at the most economical cost and in a timely manner.

SERVICE LEVELS

Determine the best method of acquisition for needed materials, equipment and services for all departments and elected offices of Shelby County.

Develop and provide the departments and elected offices with policies and procedures as related to purchasing activities for compliance with applicable legal requirements and maximizing effectiveness of the purchasing process.

Classify the requirements of the County, adopt standards and prepare specifications describing standards. Assist the departments and elected offices in the development of specifications when necessary to insure that the materials, equipment or services requested adequately meet their needs.

Review all contracts as to form and legality, route all contracts and resolutions to appropriate officials for approval, monitor contracts awarded for verification of delivery of goods and services, maintain a filing system for all contracts, and provide legal opinions and assistance on purchasing and contractual questions.

Provide for the disposal of all surplus, obsolete or scrap supplies, materials and equipment.

Issue purchase orders or award contracts as required to provide all departments and elected offices with their needs in a cost effective and timely manner.

Arrange for the rental of machinery, buildings and equipment.

PURCHASING

ADMINISTRATION & FINANCE

GENERAL FUND

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	(1,036)	(107)	-	(150,000)
EXPENDITURES	552,703	576,559	781,403	374,225	814,430	887,169
NET OPERATIONS	552,703	576,559	780,367	374,118	814,430	737,169

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4257	OUTSIDE SALES	-	-	(1,036)	(107)	-	(150,000)
	LOCAL REVENUE	-	-	(1,036)	(107)	-	(150,000)
5102	SALARIES & LABOR	413,394	414,603	580,803	286,652	599,988	662,266
	SALARIES	413,394	414,603	580,803	286,652	599,988	662,266
5151	OVERTIME/HOLIDAY PAY	-	-	5,473	-	-	-
	OTHER COMPENSATION	-	-	5,473	-	-	-
5510	RETIREMENT SYSTEM CO A	37,168	30,712	63,889	37,206	77,999	89,406
5515	FICA	-	234	-	-	-	-
5516	MEDICARE COVERAGE - MQFE	3,501	3,728	6,303	2,819	7,830	8,941
5520	GROUP LIFE INSURANCE	3,303	3,105	4,102	2,231	3,744	4,133
5540	BLUE CROSS PPO INSURANCE	1,990	1,224	-	-	-	-
5543	CIGNA INSURANCE	35,785	40,834	56,256	26,489	67,764	64,242
5560	LONG TERM DISABILITY	-	1,907	3,019	1,660	3,481	3,841
5591	OJI EXPENSE	3,392	3,858	8,939	4,436	8,399	10,265
5592	UNEMPLOYMENT COMP	848	964	1,277	944	1,800	2,179
	FRINGE BENEFITS	85,987	86,566	143,785	75,785	171,017	183,007
6016	DATA PROCESSING SUPPLIES	492	4,125	3,721	-	2,300	2,900
6026	EXPENDABLE FURN & EQUIP	2,201	29,312	4,930	-	2,250	2,250
6042	MATERIALS & SUPPLIES	910	928	1,078	591	2,500	2,500
6048	MEMBERSHIP, PUBS & DUES	4,979	4,495	9,959	1,865	10,000	10,000
6052	OFFICE SUPPLIES	3,117	3,731	4,847	836	6,000	6,000
6054	PAPER PRODUCTS	-	-	997	890	1,000	1,000
6062	PETROLEUM SERVICES	832	-	-	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	-	-	-	15	-	-
	SUPPLIES	12,531	42,591	25,532	4,197	24,050	24,650
6404	ADVERTISING	7,278	7,508	9,776	2,964	10,000	10,000

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6419	EDUCATION & TRAINING EXP	2,330	3,385	12,935	2,362	3,400	3,400
6467	TRAVEL	1,172	-	1,770	1,057	3,275	2,846
	SERVICES	10,780	10,893	24,481	6,383	16,675	16,246
6602	CONTRACT/AGENCY LABOR	-	-	-	1,118	1,200	-
6628	INSURANCE	225	-	-	-	-	-
6637	OUTSIDE CONTRACTS	25,200	18,277	-	-	-	-
	PROFESSIONAL & CONTRACTED SERVICES	25,425	18,277	-	1,118	1,200	-
6780	MAINT EQUIPMENT	827	766	551	90	1,500	1,000
6786	MAINT VEHICLE & EQUIP-INS	3,759	2,863	778	-	-	-
	RENT, UTILITIES & MAINTENANCE	4,586	3,629	1,329	90	1,500	1,000
	LOCAL REVENUE	-	-	(1,036)	(107)	-	(150,000)
	REVENUES	-	-	(1,036)	(107)	-	(150,000)
	SALARIES	413,394	414,603	580,803	286,652	599,988	662,266
	OTHER COMPENSATION	-	-	5,473	-	-	-
	FRINGE BENEFITS	85,987	86,566	143,785	75,785	171,017	183,007
	SUPPLIES	12,531	42,591	25,532	4,197	24,050	24,650
	SERVICES	10,780	10,893	24,481	6,383	16,675	16,246
	PROFESSIONAL & CONTRACTED SERVICES	25,425	18,277	-	1,118	1,200	-
	RENT, UTILITIES & MAINTENANCE	4,586	3,629	1,329	90	1,500	1,000
	EXPENDITURES	552,703	576,559	781,403	374,225	814,430	887,169
	NET OPERATIONS	552,703	576,559	780,367	374,118	814,430	737,169

PURCHASING

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To provide the Administration, Elected Officials, the Criminal Justice community, Boards, Commissions, and Agencies with quality Data Processing and Office Automation Systems to assist in the conduct of daily business. To prepare for future requirements, plans for operations following disaster conditions, improve working conditions and productivity for all computer users, and keep pace with advancing technology as economy and operations requirements dictate.

SERVICE LEVELS

Ensure the reliability of data processing systems by providing “around-the-clock” production and technical support.

Maximize the benefits and uses of Information Technology and Office Automations Systems to all County Agencies, by providing the necessary communications and networking for access thorough training and complete easy-to-use documentation for the users.

Actively seek new technologies and recommend or develop applications that provide technical benefits and maximize system performance in meeting the users’ business needs.

Coordinate all requests for computerized operations within Shelby County so that compatibility, connectability and support requirement issues are addressed in advance, in order to ensure maximum utilization of Data Processing resources and personnel.

Develop and maintain procedures and establish facilities, which assure data security, facilitate data recovery, and assure continued operations in the event of disruption or disaster.

Minimize costs to all County agencies by closely monitoring bid specifications and contracts and by purchasing materials in quantities that provide the best per unit cost.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(797,712)	(843,359)	(864,064)	(511,340)	(858,760)	(1,481,960)
EXPENDITURES	8,801,714	9,633,455	8,760,668	4,518,278	9,351,388	9,826,965
NET OPERATIONS	8,004,002	8,790,096	7,896,604	4,006,938	8,492,628	8,345,005

INFORMATION TECHNOLOGY

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4220	FEES & PERMITS	(778,843)	(834,923)	(858,550)	(510,130)	(850,000)	(1,475,000)
4252	EXPENSE RECOVERIES	-	-	(1,652)	-	-	-
4257	OUTSIDE SALES	(18,369)	(3,636)	(2,662)	(1,210)	(5,760)	(5,760)
	LOCAL REVENUE	(797,212)	(838,559)	(862,864)	(511,340)	(855,760)	(1,480,760)
4340	STATE REIMBURSEMENT	(500)	(1,200)	-	-	(1,200)	(1,200)
	STATE REVENUE	(500)	(1,200)	-	-	(1,200)	(1,200)
4402	FEDERAL REIMBURSEMENTS	-	(3,600)	(1,200)	-	(1,800)	-
	FEDERAL REVENUE	-	(3,600)	(1,200)	-	(1,800)	-
5102	SALARIES & LABOR	4,652,760	4,856,261	4,705,826	2,341,480	4,835,725	5,029,599
	SALARIES	4,652,760	4,856,261	4,705,826	2,341,480	4,835,725	5,029,599
5151	OVERTIME/HOLIDAY PAY	-	-	44,643	-	17,637	17,990
5154	OVERTIME	98,537	83,732	51,245	20,647	97,816	99,772
5169	SHIFT DIFFERENTIAL	8,808	9,088	8,686	4,391	23,796	24,272
5181	RETIREMENT/SICK PAY	11,542	5,771	8,772	5,771	-	-
5187	CONTRACT LABOR	-	-	190,428	-	-	-
	OTHER COMPENSATION	118,887	98,591	303,774	30,809	139,249	142,034
5510	RETIREMENT SYSTEM CO A	410,130	362,282	518,903	304,980	640,448	682,271
5515	FICA	4,300	5,901	-	358	-	-
5516	MEDICARE COVERAGE - MQFE	40,225	42,896	41,933	21,205	65,796	69,819
5520	GROUP LIFE INSURANCE	34,980	36,324	36,385	19,236	30,591	31,386
5540	BLUE CROSS PPO INSURANCE	106,241	100,337	86,468	28,018	99,012	60,850
5543	CIGNA INSURANCE	169,530	219,937	288,088	157,948	328,742	373,236
5560	LONG TERM DISABILITY	-	22,318	24,109	13,425	28,437	29,172
5591	OJI EXPENSE	43,576	43,273	68,273	36,339	68,639	77,959
5592	UNEMPLOYMENT COMP	10,893	10,819	9,753	7,737	14,707	16,548

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	FRINGE BENEFITS	819,875	844,087	1,073,912	589,246	1,276,372	1,341,241
6006	APPAREL-EMPLOYEES	-	6,430	-	-	500	500
6014	CUSTODIAL SUPPLIES	-	-	-	-	734	734
6016	DATA PROCESSING SUPPLIES	351,382	1,084,511	524,187	264,383	531,245	664,605
6026	EXPENDABLE FURN & EQUIP	3,003	11,394	2,906	38,403	12,989	18,842
6042	MATERIALS & SUPPLIES	2,165	187	302	-	10,638	10,638
6048	MEMBERSHIP, PUBS & DUES	3,687	2,717	2,850	1,241	7,777	4,408
6052	OFFICE SUPPLIES	5,930	10,896	12,352	8,131	27,542	27,595
6062	PETROLEUM SERVICES	1,392	1,408	1,614	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	-	-	-	-	200	200
6072	SAFETY SUPPLIES	-	-	-	-	300	300
	SUPPLIES	367,559	1,117,543	544,211	312,158	591,925	727,822
6404	ADVERTISING	-	12,293	1,438	-	2,150	2,150
6419	EDUCATION & TRAINING EXP	27,565	80,059	7,386	2,025	23,081	38,081
6428	FREIGHT & STORAGE	3,968	2,252	559	847	1,937	1,937
6446	LOCAL TRANSPORTATION	2,272	1,159	321	249	2,296	2,159
6461	PRINTING - OUTSIDE	9,768	106	3,750	-	3,687	3,687
6467	TRAVEL	7,517	22,975	8,725	4,837	8,450	8,950
	SERVICES	51,090	118,844	22,179	7,958	41,601	56,964
6602	CONTRACT/AGENCY LABOR	104,320	95,627	-	51,232	146,480	64,686
6628	INSURANCE	324	324	324	-	505	505
6634	OUTSIDE CONSULTANT FEES	458,029	439,506	230,736	77,252	386,487	855,170
6637	OUTSIDE CONTRACTS	165,981	257,060	140,807	19,084	86,896	60,000
	PROFESSIONAL & CONTRACTED SERVICES	728,654	792,517	371,867	147,568	620,368	980,361
6771	COMMUNICATIONS EXPENSE	-	147	-	-	1,600	-
6777	MAINT BLDG & GROUNDS	-	4,850	-	-	-	-
6780	MAINT EQUIPMENT	1,824,682	1,710,711	1,638,843	872,507	1,559,973	1,418,344
6783	MAINT VEHICLE OUTSIDE	-	-	-	-	671	-
6786	MAINT VEHICLE & EQUIP-INS	789	3,304	2,827	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	RENT, UTILITIES & MAINTENANCE	1,825,471	1,719,012	1,641,670	872,507	1,562,244	1,418,344
6831	PETROLEUM SERVICES	-	-	-	463	2,189	1,800
6832	FLEET MAINTENANCE SERVICES	-	-	-	1,337	7,315	3,800
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	1,800	9,504	5,600
7003	COMPUTER HDWE & SOFTWARE	237,418	86,600	97,229	214,752	274,400	125,000
	ASSET ACQUISITIONS	237,418	86,600	97,229	214,752	274,400	125,000
	LOCAL REVENUE	(797,212)	(838,559)	(862,864)	(511,340)	(855,760)	(1,480,760)
	STATE REVENUE	(500)	(1,200)	-	-	(1,200)	(1,200)
	FEDERAL REVENUE	-	(3,600)	(1,200)	-	(1,800)	-
	REVENUE	(797,712)	(843,359)	(864,064)	(511,340)	(858,760)	(1,481,960)
	SALARIES	4,652,760	4,856,261	4,705,826	2,341,480	4,835,725	5,029,599
	OTHER COMPENSATION	118,887	98,591	303,774	30,809	139,249	142,034
	FRINGE BENEFITS	819,875	844,087	1,073,912	589,246	1,276,372	1,341,241
	SUPPLIES	367,559	1,117,543	544,211	312,158	591,925	727,822
	SERVICES	51,090	118,844	22,179	7,958	41,601	56,964
	PROFESSIONAL & CONTRACTED SERVICES	728,654	792,517	371,867	147,568	620,368	980,361
	RENT, UTILITIES & MAINTENANCE	1,825,471	1,719,012	1,641,670	872,507	1,562,244	1,418,344
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	1,800	9,504	5,600
	ASSET ACQUISITIONS	237,418	86,600	97,229	214,752	274,400	125,000
	EXPENDITURES	8,801,714	9,633,455	8,760,668	4,518,278	9,351,388	9,826,965
	NET OPERATIONS	8,004,002	8,790,096	7,896,604	4,006,938	8,492,628	8,345,005

INFORMATION TECHNOLOGY

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To establish and maintain, through financial management and administration, a budgeting, accounting and reporting system in accordance with the County's Charter, applicable sections of the T.C.A., federal laws and regulations, and generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB),the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA), by: providing county management with required financial information and forecasts for strategic and operational planning and conducting fiscal management within the County; managing and planning of debt and debt issuance; and protecting the integrity of all county-owned assets and resources.

SERVICE LEVELS

Process all revenue and expenditure transactions into the General Ledger. It also provides for processing our payrolls with all required reports and disbursements for payroll taxes, employee benefits and other required withholdings.

Preparation of the proposed and adopted operating and capital improvement budget documents and summary budget information for the public. Review of all requested resolutions for appropriate accounting considerations and compliance with the budget or inclusion of an appropriate budget amendment.

Monitoring of the County's cash resources through the development of cash flow projections. Manage the county's short and long term debt program including preparation for all debt issues.

Preparation of the required comprehensive annual financial report (CAFR), the related audit, the single audit (required by all grants), and the quarterly information reports for the County Commission. Provide or review other special reports and fund balance projections

Effectively July 1, 2005, Retirement and Risk Management services were transferred to the Finance Department.

Receive, analyze and process documentation of claims of work injuries by County employees; Work with medical professionals to assure the best, most timely, and least expensive care; Determine the validity of injury leave and work with departments and physicians to improve return-to-work time; and authorize payment of medical bills.

Operate the County's two complex retirement plans, the payroll system for retirees and the administration of the County employees' Deferred Compensation Plan.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(332,420)	(363,010)	(367,705)	(171,641)	(411,710)	(438,039)
EXPENDITURES	2,052,017	2,039,103	2,332,679	1,355,240	2,592,257	2,855,836
NET OPERATIONS	1,719,597	1,676,093	1,964,974	1,183,599	2,180,547	2,417,797

FINANCE ADMINISTRATION & FINANCE GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4252	EXPENSE RECOVERIES	(332,420)	(363,010)	(367,705)	(169,956)	(411,710)	(438,039)
	LOCAL REVENUE	(332,420)	(363,010)	(367,705)	(169,956)	(411,710)	(438,039)
4723	MISCELLANEOUS INCOME	-	-	-	(1,685)	-	-
	OTHER REVENUE	-	-	-	(1,685)	-	-
5102	SALARIES & LABOR	1,664,529	1,669,750	1,821,576	1,039,827	2,180,004	2,376,015
	SALARIES	1,664,529	1,669,750	1,821,576	1,039,827	2,180,004	2,376,015
5151	OVERTIME/HOLIDAY PAY	-	-	18,276	-	-	-
5154	OVERTIME	10,266	10,583	8,772	3,222	15,000	10,000
5181	RETIREMENT/SICK PAY	11,366	-	5,771	5,771	-	-
5187	CONTRACT LABOR	-	-	5,823	-	-	-
	OTHER COMPENSATION	21,632	10,583	38,642	8,993	15,000	10,000
5510	RETIREMENT SYSTEM CO A	143,095	124,990	197,963	134,492	283,076	318,075
5515	FICA	656	753	1,344	313	465	1,234
5516	MEDICARE COVERAGE - MQFE	18,476	18,700	20,497	12,104	28,646	32,212
5520	GROUP LIFE INSURANCE	11,243	11,807	13,359	8,122	13,588	14,703
5540	BLUE CROSS PPO INSURANCE	44,527	39,731	2,804	5,811	13,644	17,498
5543	CIGNA INSURANCE	69,783	83,424	144,039	85,442	187,642	205,374
5560	LONG TERM DISABILITY	-	7,673	9,353	5,993	12,630	13,665
5591	OJI EXPENSE	14,785	14,751	25,773	16,115	30,591	36,828
5592	UNEMPLOYMENT COMP	3,696	3,687	3,682	3,431	6,555	7,816
	FRINGE BENEFITS	306,261	305,516	418,814	271,823	576,837	647,405
6012	COPY MACHINE SUPPLIES	-	-	82	-	-	-
6016	DATA PROCESSING SUPPLIES	7,891	6,868	573	338	9,500	9,500
6024	EMPLOYEE RECOGNITION PROG	50	13	-	-	200	200
6026	EXPENDABLE FURN & EQUIP	7,931	-	19,844	-	2,251	3,001
6028	FOOD & FEED PURCHASES	-	-	-	-	100	100

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6042	MATERIALS & SUPPLIES	-	-	-	-	600	600
6046	MEDICAL SUPPLIES	-	-	-	-	500	500
6048	MEMBERSHIP, PUBS & DUES	2,528	3,986	4,160	5,943	5,500	5,500
6052	OFFICE SUPPLIES	10,374	11,090	16,694	6,955	15,000	15,000
6062	PETROLEUM SERVICES	-	-	-	213	-	-
6064	PHOTO, MAPS & BLUEPRINTS	-	-	-	45	350	350
6072	SAFETY SUPPLIES	-	-	-	9,768	15,900	15,900
	SUPPLIES	28,774	21,957	41,353	23,262	49,901	50,651
6401	ADMINISTRATIVE EXPENSES	88	-	-	-	-	-
6404	ADVERTISING	1,070	2,243	756	1,591	3,000	3,000
6413	COPY - DUPLICATING	-	2,107	-	-	-	-
6419	EDUCATION & TRAINING EXP	2,090	694	2,274	1,169	2,250	3,000
6443	LABORATORY SERVICES	-	-	-	-	6,000	6,000
6446	LOCAL TRANSPORTATION	322	-	-	313	1,000	1,000
6458	PRINTING - INSIDE	-	4,000	-	-	-	-
6467	TRAVEL	1,226	3,521	1,020	1,404	900	1,400
6479	DUES GOVT FIN OFF ASSOC	-	50	-	-	-	-
	SERVICES	4,796	12,615	4,050	4,477	13,150	14,400
6602	CONTRACT/AGENCY LABOR	1,805	-	-	3,096	-	-
6628	INSURANCE	-	-	-	-	310	310
6634	OUTSIDE CONSULTANT FEES	10,563	-	-	2,790	26,000	26,000
6637	OUTSIDE CONTRACTS	2,888	18,000	7,614	-	17,500	17,500
	PROFESSIONAL & CONTRACTED SERVICES	15,256	18,000	7,614	5,886	43,810	43,810
6780	MAINT EQUIPMENT	810	682	630	417	1,700	1,700
6786	MAINT VEHICLE & EQUIP-INS	-	-	-	304	-	-
	RENT, UTILITIES & MAINTENANCE	810	682	630	721	1,700	1,700
6831	PETROLEUM SERVICES	-	-	-	59	900	900
6832	FLEET MAINTENANCE SERVICES	-	-	-	192	3,000	3,000

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	251	3,900	3,900
7003	COMPUTER HDWE & SOFTWARE	4,664	-	-	-	-	-
	ASSET ACQUISITIONS	4,664	-	-	-	-	-
9654	TR/F OJI FUND	-	-	-	-	(292,045)	(292,045)
	OPERATING TRANSFERS IN	-	-	-	-	(292,045)	(292,045)
9831	TR/T FED THRU STATE GRANT	5,295	-	-	-	-	-
	OPERATING TRANSFERS OUT	5,295	-	-	-	-	-
	LOCAL REVENUE	(332,420)	(363,010)	(367,705)	(169,956)	(411,710)	(438,039)
	OTHER REVENUE	-	-	-	(1,685)	-	-
	REVENUES	(332,420)	(363,010)	(367,705)	(171,641)	(411,710)	(438,039)
	SALARIES	1,664,529	1,669,750	1,821,576	1,039,827	2,180,004	2,376,015
	OTHER COMPENSATION	21,632	10,583	38,642	8,993	15,000	10,000
	FRINGE BENEFITS	306,261	305,516	418,814	271,823	576,837	647,405
	SUPPLIES	28,774	21,957	41,353	23,262	49,901	50,651
	SERVICES	4,796	12,615	4,050	4,477	13,150	14,400
	PROFESSIONAL & CONTRACTED SERVICES	15,256	18,000	7,614	5,886	43,810	43,810
	RENT, UTILITIES & MAINTENANCE	810	682	630	721	1,700	1,700
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	251	3,900	3,900
	ASSET ACQUISITIONS	4,664	-	-	-	-	-
	OPERATING TRANSFERS IN	-	-	-	-	(292,045)	(292,045)
	OPERATING TRANSFERS OUT	5,295	-	-	-	-	-
	EXPENDITURES	2,052,017	2,039,103	2,332,679	1,355,240	2,592,257	2,855,836
	NET OPERATIONS	1,719,597	1,676,093	1,964,974	1,183,599	2,180,547	2,417,797

FINANCE

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

The Board of Equalization has a mandated purpose of providing taxpayers in Shelby County a forum to hear disputed property appraisals both residential and commercial originating from the County Assessor of Property. The Board of Equalization consists of nine (9) citizen members appointed by the County and four (4) municipalities.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	(250,428)	-	(200,000)	(418,352)
EXPENDITURES	517,920	340,427	375,641	179,936	402,191	669,364
NET OPERATIONS	517,920	340,427	125,213	179,936	202,191	251,012

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4210	REIMB & GRANTS - MPHS	-	-	(125,214)	-	-	-
4215	REIMB - OTHER LOCAL GOVT	-	-	(125,214)	-	(200,000)	(418,352)
	LOCAL REVENUE	-	-	(250,428)	-	(200,000)	(418,352)
5102	SALARIES & LABOR	231,917	219,236	251,583	121,695	257,367	264,131
	SALARIES	231,917	219,236	251,583	121,695	257,367	264,131
5151	OVERTIME/HOLIDAY PAY	-	-	2,824	-	-	-
5154	OVERTIME	1,929	-	-	-	-	-
	OTHER COMPENSATION	1,929	-	2,824	-	-	-
5510	RETIREMENT SYSTEM CO A	19,162	15,772	27,526	15,820	33,458	35,658
5515	FICA	1,179	748	-	-	-	-
5516	MEDICARE COVERAGE - MQFE	1,876	1,638	2,107	946	3,359	3,566
5520	GROUP LIFE INSURANCE	1,880	1,857	1,971	959	1,606	1,648
5540	BLUE CROSS PPO INSURANCE	6,715	7,223	2,920	1,456	3,119	3,244
5543	CIGNA INSURANCE	6,789	6,253	17,007	12,790	19,414	35,622
5560	LONG TERM DISABILITY	-	981	937	488	1,493	1,532
5591	OJI EXPENSE	2,223	2,561	3,472	1,689	3,603	4,094
5592	UNEMPLOYMENT COMP	556	640	496	359	772	869
	FRINGE BENEFITS	40,380	37,673	56,436	34,507	66,824	86,233
6012	COPY MACHINE SUPPLIES	26	-	-	-	-	-
6028	FOOD & FEED PURCHASES	1,216	488	436	190	1,000	1,000
6038	KITCHEN & DINING SUPPLIES	370	-	-	-	-	-
6048	MEMBERSHIP, PUBS & DUES	2,900	2,600	3,350	1,450	3,000	5,000
6052	OFFICE SUPPLIES	6,970	2,403	2,148	140	5,000	8,000
6068	POSTAGE	106	-	127	-	-	-
6070	POSTAL SERVICES	15,078	3,125	3,131	2,126	5,000	20,000
	SUPPLIES	26,666	8,616	9,192	3,906	14,000	34,000

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6401	ADMINISTRATIVE EXPENSES	173,454	56,020	47,072	18,830	60,000	250,000
6413	COPY - DUPLICATING	742	-	-	-	1,000	1,000
6446	LOCAL TRANSPORTATION	-	-	-	-	-	1,000
6458	PRINTING - INSIDE	7,558	5,307	1,134	398	3,000	3,000
	SERVICES	181,754	61,327	48,206	19,228	64,000	255,000
6634	OUTSIDE CONSULTANT FEES	19,525	13,575	7,400	600	-	-
6637	OUTSIDE CONTRACTS	3,525	-	-	-	-	30,000
	PROFESSIONAL & CONTRACTED SERVICES	23,050	13,575	7,400	600	-	30,000
6777	MAINT BLDG & GROUNDS	5	-	-	-	-	-
6780	MAINT EQUIPMENT	30	-	-	-	-	-
	RENT, UTILITIES & MAINTENANCE	35	-	-	-	-	-
7003	COMPUTER HDWE & SOFTWARE	11,950	-	-	-	-	-
	ASSET ACQUISITIONS	11,950	-	-	-	-	-
9811	TR/T ROADS & BRIDGES FUND	239	-	-	-	-	-
	OPERATING TRANSFERS OUT	239	-	-	-	-	-
	LOCAL REVENUE	-	-	(250,428)	-	(200,000)	(418,352)
	REVENUES	-	-	(250,428)	-	(200,000)	(418,352)
	SALARIES	231,917	219,236	251,583	121,695	257,367	264,131
	OTHER COMPENSATION	1,929	-	2,824	-	-	-
	FRINGE BENEFITS	40,380	37,673	56,436	34,507	66,824	86,233
	SUPPLIES	26,666	8,616	9,192	3,906	14,000	34,000
	SERVICES	181,754	61,327	48,206	19,228	64,000	255,000
	PROFESSIONAL & CONTRACTED SERVICES	23,050	13,575	7,400	600	-	30,000
	RENT, UTILITIES & MAINTENANCE	35	-	-	-	-	-

BOARD OF EQUALIZATION

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	ASSET ACQUISITIONS	11,950	-	-	-	-	-
	OPERATING TRANSFERS OUT	239	-	-	-	-	-
	EXPENDITURES	517,920	340,427	375,641	179,936	402,191	669,364
	NET OPERATIONS	517,920	340,427	125,213	179,936	202,191	251,012

BOARD OF EQUALIZATION

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To supervise and coordinate all activities and the conduct of all elections by the people in Shelby County in compliance with State Election Laws, so that freedom and purity of the ballot is secured and maximum participation by all citizens in the electoral process is encouraged.

SERVICE LEVELS

Conduct and process voter registrations; file on computer and on microfilm.

Store, maintain, prepare and deliver to polling locations 1,284 electronic voting machines; prepare machine ballots.

Select polling, locations and alter precinct boundary lines periodically to comply with reapportionment laws and increases in the number of registered voters.

Select and train polling officials.

Assist candidates, elected officials and general public in all phases of the election process.

Conduct absentee/early voting for elections, including approximately 12-18 satellite sites.

Tabulate and certify all election returns, including machine, absentee/early, write-in and total votes.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(32,463)	(28,829)	(1,759,437)	(11,395)	(59,400)	(202,050)
EXPENDITURES	1,860,537	3,067,956	2,891,924	2,386,207	3,527,907	2,772,564
NET OPERATIONS	1,828,074	3,039,127	1,132,487	2,374,812	3,468,507	2,570,514

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4210	REIMB & GRANTS - MPHS	-	-	(1,054,416)	-	(25,000)	-
4252	EXPENSE RECOVERIES	(3,566)	(1,056)	-	-	(9,000)	(2,000)
4257	OUTSIDE SALES	(7,035)	(6,625)	(7,171)	(2,676)	(5,200)	(5,200)
	LOCAL REVENUE	(10,601)	(7,681)	(1,061,587)	(2,676)	(39,200)	(7,200)
4340	STATE REIMBURSEMENT	(18,000)	(18,000)	(694,911)	(8,190)	(18,000)	(192,450)
	STATE REVENUE	(18,000)	(18,000)	(694,911)	(8,190)	(18,000)	(192,450)
4723	MISCELLANEOUS INCOME	(3,862)	(3,148)	(2,939)	(529)	(2,200)	(2,400)
	OTHER REVENUE	(3,862)	(3,148)	(2,939)	(529)	(2,200)	(2,400)
5102	SALARIES & LABOR	867,550	1,140,479	1,062,809	826,358	1,327,873	1,174,142
5110	SALARIES-ELECTION WORKERS	164,042	489,597	432,754	486,267	460,000	234,000
5135	LAPSE TIME RESTRICTION	-	-	-	-	(200,000)	-
	SALARIES	1,031,592	1,630,076	1,495,563	1,312,625	1,587,873	1,408,142
5151	OVERTIME/HOLIDAY PAY	-	-	7,491	-	-	-
5154	OVERTIME	55,426	174,833	113,049	182,854	240,000	114,000
5181	RETIREMENT/SICK PAY	5,771	-	-	1,000	-	-
	OTHER COMPENSATION	61,197	174,833	120,540	183,854	240,000	114,000
5510	RETIREMENT SYSTEM CO A	61,764	54,679	77,809	46,133	110,369	117,847
5515	FICA	11,369	32,541	24,645	34,756	45,201	20,344
5516	MEDICARE COVERAGE - MQFE	6,857	13,088	11,216	11,134	23,218	17,150
5520	GROUP LIFE INSURANCE	4,740	4,525	4,589	2,395	5,298	5,447
5540	BLUE CROSS PPO INSURANCE	17,353	16,753	9,463	4,938	10,525	11,010
5543	CIGNA INSURANCE	40,154	53,659	75,447	38,278	96,939	100,380
5560	LONG TERM DISABILITY	-	3,332	3,370	1,886	4,924	5,063
5591	OJI EXPENSE	9,348	12,856	21,460	21,568	18,560	17,867
5592	UNEMPLOYMENT COMP	2,338	3,214	3,066	2,286	4,498	4,156

ELECTION COMMISSION

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	FRINGE BENEFITS	153,923	194,647	231,065	163,374	319,532	299,264
6014	CUSTODIAL SUPPLIES	1,465	684	852	728	1,800	1,738
6016	DATA PROCESSING SUPPLIES	11,225	22,212	29,797	56,527	37,592	39,034
6022	ELECTION EXPENSE	6,677	39,844	49,833	17,289	38,791	17,659
6024	EMPLOYEE RECOGNITION PROG	-	408	-	-	3,000	2,895
6026	EXPENDABLE FURN & EQUIP	3,868	6,701	23,000	13,677	94,850	14,957
6028	FOOD & FEED PURCHASES	2,200	-	-	-	1,103	1,064
6042	MATERIALS & SUPPLIES	8,434	16,104	474	749	6,000	5,790
6048	MEMBERSHIP, PUBS & DUES	1,294	2,722	2,725	1,182	4,500	4,342
6052	OFFICE SUPPLIES	23,361	17,007	21,965	7,912	21,385	20,554
6054	PAPER PRODUCTS	2,112	7,039	4,813	3,441	25,135	24,298
6062	PETROLEUM SERVICES	517	1,111	875	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	1,650	-	2,431	-	-	-
6070	POSTAL SERVICES	69,248	78,351	111,699	60,352	70,000	69,480
6072	SAFETY SUPPLIES	-	-	-	-	200	193
	SUPPLIES	132,051	192,183	248,464	161,857	304,356	202,004
6404	ADVERTISING	82,478	204,837	166,311	194,015	241,446	171,287
6413	COPY - DUPLICATING	4,372	11,103	7,699	21,541	16,630	13,365
6419	EDUCATION & TRAINING EXP	3,003	4,000	7,794	-	12,500	12,062
6425	FEE BILLS & COURT COST	-	400	-	-	1,200	1,158
6428	FREIGHT & STORAGE	27,052	77,094	67,602	78,220	73,500	56,580
6446	LOCAL TRANSPORTATION	2,044	5,094	3,847	4,554	9,170	5,158
6458	PRINTING - INSIDE	16,359	22,339	83,878	12,320	29,090	41,495
6461	PRINTING - OUTSIDE	10,566	100,652	55,986	62,882	94,959	28,950
6467	TRAVEL	8,192	12,612	8,384	945	7,757	7,486
	SERVICES	154,066	438,131	401,501	374,477	486,252	337,541
6602	CONTRACT/AGENCY LABOR	-	-	-	-	17,000	-
6628	INSURANCE	7,298	12,618	12,891	12,470	24,000	23,160
6643	PEST CONTROL SERVICES	-	-	-	-	1,000	965
6646	PROFESSIONAL FEES	142,905	172,964	141,655	55,607	148,178	91,916
	PROFESSIONAL & CONTRACTED SERVICES	150,203	185,582	154,546	68,077	190,178	116,041

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6771	COMMUNICATIONS EXPENSE	-	-	-	-	8,495	7,720
6774	COMMUNICATIONS SERVICES	56,343	108,339	88,958	-	60,000	26,537
6777	MAINT BLDG & GROUNDS	330	240	357	2	11,200	10,043
6780	MAINT EQUIPMENT	43,307	14,665	14,485	15,526	116,857	112,767
6783	MAINT VEHICLE OUTSIDE	-	-	-	-	6,000	5,790
6786	MAINT VEHICLE & EQUIP-INS	2,897	6,112	4,772	450	-	-
6789	UTILITY SERVICES	27,316	29,118	30,472	9,988	35,000	33,775
6794	RENT - LEASE/PURCHASE	3,812	3,358	-	-	-	-
6795	RENT - EQUIPMENT	3,426	9,692	16,886	10,738	13,664	8,144
6798	RENT - BUILDINGS & LAND	31,165	80,980	84,315	83,789	100,000	42,460
	RENT, UTILITIES & MAINTENANCE	168,596	252,504	240,245	120,493	351,216	247,236
6831	PETROLEUM SERVICES	-	-	-	1,119	2,500	2,982
6832	FLEET MAINTENANCE SERVICES	-	-	-	331	500	1,447
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	1,450	3,000	4,429
7003	COMPUTER HDWE & SOFTWARE	8,731	-	-	-	37,500	36,187
7005	COMMUNICATIONS EQUIPMENT	-	-	-	-	8,000	7,720
	ASSET ACQUISITIONS	8,731	-	-	-	45,500	43,907
9811	TR/T ROADS & BRIDGES FUND	178	-	-	-	-	-
	OPERATING TRANSFERS OUT	178	-	-	-	-	-
	LOCAL REVENUE	(10,601)	(7,681)	(1,061,587)	(2,676)	(39,200)	(7,200)
	STATE REVENUE	(18,000)	(18,000)	(694,911)	(8,190)	(18,000)	(192,450)
	OTHER REVENUE	(3,862)	(3,148)	(2,939)	(529)	(2,200)	(2,400)
	REVENUE	(32,463)	(28,829)	(1,759,437)	(11,395)	(59,400)	(202,050)
	SALARIES	1,031,592	1,630,076	1,495,563	1,312,625	1,587,873	1,408,142
	OTHER COMPENSATION	61,197	174,833	120,540	183,854	240,000	114,000
	FRINGE BENEFITS	153,923	194,647	231,065	163,374	319,532	299,264

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SUPPLIES	132,051	192,183	248,464	161,857	304,356	202,004
	SERVICES	154,066	438,131	401,501	374,477	486,252	337,541
	PROFESSIONAL & CONTRACTED SERVICES	150,203	185,582	154,546	68,077	190,178	116,041
	RENT, UTILITIES & MAINTENANCE	168,596	252,504	240,245	120,493	351,216	247,236
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	1,450	3,000	4,429
	ASSET ACQUISITIONS	8,731	-	-	-	45,500	43,907
	OPERATING TRANSFERS OUT	178	-	-	-	-	-
	EXPENDITURES	1,860,537	3,067,956	2,891,924	2,386,207	3,527,907	2,772,564
	NET OPERATIONS	1,828,074	3,039,127	1,132,487	2,374,812	3,468,507	2,570,514

ELECTION COMMISSION

ADMINISTRATION & FINANCE

GENERAL FUND

FILM & TV

ADMINISTRATION & FINANCE

GENERAL FUND

PURPOSE

To serve as the official film / television liaison and marketing agency of Memphis & Shelby County. To recruit and assist productions from out-of-town and of local origin. To Foster the local film / television production community.

SERVICE LEVELS

To process paperwork legally necessary for shooting film / tape inside Memphis & Shelby County.

To publish a resource directory of qualified individuals and companies within The Mid-South

To market through the use of photographs, crew, weather, and accommodations information the area as a filming location.

To provide free or nominal charge educational industry events to the local public.

To build a network of clients / contacts as future clients to film / tape in this area.

To maintain a national and international presence through industry visits, trade shows, client calls, etc.

To build the area as a filming site through public relations and the establishment of guidelines protecting both the clients and the area property owners.

Effective July 1, 2003, Film & TV became a grant in County Grants.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(132,500)	(130,868)	(126,226)	-	-	-
EXPENDITURES	247,627	280,005	252,452	-	-	-
NET OPERATIONS	115,127	149,137	126,226	-	-	-

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4210	REIMB & GRANTS - MPHS	(132,500)	(130,868)	(126,226)	-	-	-
	LOCAL REVENUE	(132,500)	(130,868)	(126,226)	-	-	-
5102	SALARIES & LABOR	126,392	125,009	131,769	-	-	-
	SALARIES	126,392	125,009	131,769	-	-	-
5154	OVERTIME	207	-	-	-	-	-
	OTHER COMPENSATION	207	-	-	-	-	-
5510	RETIREMENT SYSTEM CO A	10,874	10,708	9,627	-	-	-
5515	FICA	345	383	403	-	-	-
5516	MEDICARE COVERAGE - MQFE	1,771	1,754	1,841	-	-	-
5520	GROUP LIFE INSURANCE	829	864	903	-	-	-
5540	BLUE CROSS PPO INSURANCE	712	-	-	-	-	-
5543	CIGNA INSURANCE	5,703	6,559	7,592	-	-	-
5560	LONG TERM DISABILITY	-	-	601	-	-	-
5591	OJI EXPENSE	1,073	946	1,077	-	-	-
5592	UNEMPLOYMENT COMP	267	236	269	-	-	-
	FRINGE BENEFITS	21,574	21,450	22,313	-	-	-
6016	DATA PROCESSING SUPPLIES	61	834	893	-	-	-
6026	EXPENDABLE FURN & EQUIP	1,401	2,216	-	-	-	-
6028	FOOD & FEED PURCHASES	13,401	17,292	16,658	-	-	-
6042	MATERIALS & SUPPLIES	1,306	2,331	890	-	-	-
6048	MEMBERSHIP, PUBS & DUES	2,782	3,248	2,002	-	-	-
6052	OFFICE SUPPLIES	4,391	2,260	2,103	-	-	-
6054	PAPER PRODUCTS	94	-	244	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	5,425	3,189	2,989	-	-	-
6068	POSTAL SERVICES	1,535	164	14	-	-	-
6070	POSTAL SERVICES	6,809	10,285	5,603	-	-	-

FILM & TV

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SUPPLIES	37,205	41,819	31,396	-	-	-
6404	ADVERTISING	19,565	17,498	12,508	-	-	-
6416	DATA PROCESSING SERVICES	941	850	250	-	-	-
6419	EDUCATION & TRAINING EXP	787	795	-	-	-	-
6428	FREIGHT & STORAGE	-	-	118	-	-	-
6446	LOCAL TRANSPORTATION	65	-	-	-	-	-
6458	PRINTING - INSIDE	102	219	973	-	-	-
6461	PRINTING - OUTSIDE	31	16,278	11,823	-	-	-
6467	TRAVEL	10,879	24,285	11,560	-	-	-
	SERVICES	32,370	59,925	37,232	-	-	-
6602	CONTRACT/AGENCY LABOR	1,290	7,090	1,334	-	-	-
6637	OUTSIDE CONTRACTS	10,469	1,711	2,646	-	-	-
6646	PROFESSIONAL FEES	5,872	5,831	10,465	-	-	-
	PROFESSIONAL & CONTRACTED SERVICES	17,631	14,632	14,445	-	-	-
6771	COMMUNICATIONS EXPENSE	227	198	475	-	-	-
6774	COMMUNICATIONS SERVICES	10,641	15,077	13,034	-	-	-
6780	MAINT EQUIPMENT	-	175	-	-	-	-
6783	MAINT VEHICLE OUTSIDE	42	15	-	-	-	-
6795	RENT - EQUIPMENT	-	-	273	-	-	-
6798	RENT - BUILDINGS & LAND	1,338	1,705	1,515	-	-	-
	RENT, UTILITIES & MAINTENANCE	12,248	17,170	15,297	-	-	-
	LOCAL REVENUE	(132,500)	(130,868)	(126,226)	-	-	-
	REVENUE	(132,500)	(130,868)	(126,226)	-	-	-
	SALARIES	126,392	125,009	131,769	-	-	-
	OTHER COMPENSATION	207	-	-	-	-	-
	FRINGE BENEFITS	21,574	21,450	22,313	-	-	-
	SUPPLIES	37,205	41,819	31,396	-	-	-

FILM & TV

ADMINISTRATION & FINANCE

GENERAL FUND

ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SERVICES	32,370	59,925	37,232	-	-	-
	PROFESSIONAL & CONTRACTED SERVICES	17,631	14,632	14,445	-	-	-
	RENT, UTILITIES & MAINTENANCE	12,248	17,170	15,297	-	-	-
	EXPENDITURES	247,627	280,005	252,452	-	-	-
	NET OPERATIONS	115,127	149,137	126,226	-	-	-

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