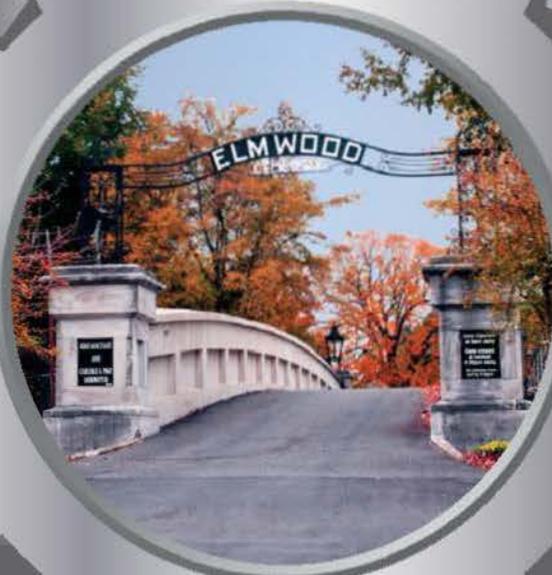




**COMPREHENSIVE
ANNUAL FINANCIAL
REPORT**

**FOR THE FISCAL YEAR
ENDED JUNE 30, 2013**

**SHELBY COUNTY,
TENNESSEE**



**Comprehensive
Annual Financial Report
Of
Shelby County, Tennessee
For The Year Ended
June 30, 2013**

Prepared by the Department of Finance

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Shelby County Mayor Mark Luttrell



Shelby County Government

MARK H. LUTTRELL, JR.
MAYOR

November 22, 2013

To the Members of the Board of County Commissioners and the Citizens of Shelby County, Tennessee:

The comprehensive annual financial report of Shelby County, Tennessee (hereafter, Shelby County) for the year ended June 30, 2013 is hereby submitted as required by both local ordinances and state statutes. These require that Shelby County publish each fiscal year a complete set of financial statements as required by Generally Accepted Accounting Principles (GAAP) and audited by a firm of licensed certified public accountants.

Management assumes full responsibility for the completeness and reliability of all of the information presented in this report based upon a comprehensive framework of internal controls that have been established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free from any material misstatement.

Watkins Uiberall PLLC and Banks Finley White and Company, certified public accountants, have issued an unqualified opinion on Shelby County's financial statements for the fiscal year ended June 30, 2013. The independent auditors' report is presented as the first component of the financial section of this report.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides an analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of Shelby County, Tennessee

Shelby County, established in 1819, is the largest county in the State of Tennessee with Memphis as the County seat. The County is located in the extreme southwest corner of Tennessee on the east bank of the Mississippi River and is the hub of the 105 county Mid-South Region. Contained within the County's 783 square miles are seven incorporated municipalities, including Arlington, Bartlett, Collierville, Germantown, Lakeland, Memphis and Millington. The population of the County is 940,764. The County is empowered to levy, without limit, a property tax on both real and personal property located within its boundaries.

The County operates under the Mayor-Commission form of government. The Mayor, as the County's chief executive officer, oversees the operations of the County's six divisions. The thirteen members of the Shelby County Board of Commissioners (the Commission), the legislative branch of the government, review and approve the County's programs and budgets.

The Mayor and each Commissioner serve a four year term. The Sheriff, County Clerk, Assessor, Register, Trustee, Circuit Court Clerk, Criminal Court Clerk, General Sessions Court Clerk, Juvenile Court Clerk and Probate Court Clerk are also elected to four year terms.

Shelby County provides a full range of services, including law enforcement, judicial system, jail and corrections facilities, health services, community services, fire protection and recreational activities. Shelby County also is financially accountable for a legally separate school district, public hospital, agricultural center and emergency communications district, which are reported separately within the Shelby County financial statements. Additional information on these entities can be found in Note I. A. in the notes to the financial statements.

The annual budget serves as the foundation for Shelby County's financial planning and control. All departments and elected officials submit their requested budget to the County Mayor by late February. After a series of reviews, the County Mayor presents a proposed consolidated budget to the County Commission. The County Commission holds budget hearings and then adopts a final budget. This process is generally completed by July 1, the start of the fiscal year. However, the County Commission has the authority to adopt a continuing budget until a final budget can be adopted. The appropriated budget is prepared by fund, division (function such as public works), and department (e.g., parks). The Mayor may make transfers of appropriations within personnel or non-personnel categories within a department or between departments within a division. Any other transfers require approval of the County Commission.

Local economy

Shelby County experienced a slight improvement in the local economy this past year as did most of the country. The decline in the housing market has ended and we are seeing some increase in values. In recent years, the economy of the County has experienced notable success attracting new businesses along with the continued growth of existing businesses.

The County is the major wholesale and retail center for western Tennessee, eastern Arkansas and northern Mississippi. The Memphis MSA is considered one of the top 100 suburban markets and ranks in the top fifty in total effective buying income according to Sales & Marketing magazine. The industrial economy of the County encompasses not one, but many industries. Twenty major industrial groups, as classified by the Bureau of the Budget, are listed in the Directory of Memphis Manufacturers. Major industries include chemicals, electronics, foods and beverages, paper products, hardwood lumber products, pharmaceuticals, soybean and cotton oil derivatives and fertilizers.

The major areas of employment in Shelby County are the services, government, and wholesale and retail trade. Comparatively, both the Southeast Region and the United States overall show a heavier concentration in manufacturing than does the County, but they also display lower employment in transportation and public utilities. According to the Tennessee Department of Labor, the unemployment rate for Shelby County as of August 31, 2013 was 9.7%, as compared to the state's rate of 8.5% and the national rate of 7.3%.

Long-term financial planning

Long-term planning includes both our operations and capital needs. We look at our historical data and project our future requirements. Close cooperation exists between the Administration and the Commission, including an open, thorough and timely budgeting process, which focuses on a clear understanding of debt funding, in addition to funding for operations.

During the past ten years, governmental total revenue has increased 23% with all revenue sources being fairly consistent. For this period, local taxes have increased as a percent of total revenue from 76.6% to 76.7% because the areas of relative increase in expenditures are primarily supported by local taxes. For this period, property taxes have increased from 66.8% to 67.8% of total revenue. Property taxes in 2013 increased slightly compared to 2012 indicating our property tax base has stabilized. An increase in grants caused State, Federal and Other Local revenue to increase from 14.3% to 14.4% as a percent of total revenue over the past ten years. Fines, fees and permits have decreased from 6.9% of total revenue to 6.6% and all other revenues were 2.3% of total revenue for both years. Most fees and fines as well as many other revenues are set by the State and are not regularly increased to provide for inflationary cost increases.

During this same ten year period, excluding capital projects, the County's governmental expenditures related to our core functions of education, law enforcement, judicial and health plus debt service have decreased as a percent of total expenditures from 80.2% to 78.2%. An increase in grants such as Head Start has caused community service expenditures to increase from 4.7% to 7.5% of total expenditures. In total governmental expenditures have increased 11%, which is less than the increase in revenue primarily because capital projects have decreased from \$135 million in 2004 to \$61 million in 2013.

As part of our annual budget process, operating revenue and expenditures are projected for the next five years. This provides a basis to consider the longer term implications of decisions regarding items such as new programs, program level changes, raises, benefits and the property tax rate. We have also considered the need to plan for cash flow requirements. Our property taxes become delinquent on March 1 and most payments are received in December (for individual income tax purposes) and February. With our fiscal year starting July 1, we will always have negative cash flow from July 1 through late December. For many years we utilized short term borrowing for these cash flow needs. In 2009 the County adopted a policy of maintaining the General Fund unassigned fund balance as a percent of General Fund revenue between 15% and 25%. This percentage has increased for ten consecutive years and is 25.7% as of June 30, 2013. In 2009, as a result of increasing fund balances the County ended the use of short term borrowing for cash flow purposes.

Annually, as part of the budget process the County adopts a five year capital improvements plan. Several years ago we recognized the need to stop the growth in both our debt outstanding and our annual debt service payments. We have aggressively reduced the local funding of our capital plan from \$137 million in 2004 to approximately \$75 million annually since 2008 to stop the growth of debt. In December 2006, our general obligation debt, excluding accretion, peaked at \$1.85 billion and it has declined to \$1.37 billion as of June 30, 2013. We expect a slow steady decline in future years as long as we keep our annual local capital funding at approximately \$75 million. Debt service expenditures peaked in 2011 and have started declining.

Major initiatives

The Administration has identified a number of priorities designed to strengthen the long-term financial position of the County as addressed above in long-term financial planning. We have established the following initiatives that focus on structural changes in areas that are important to our future prosperity.

1. **Economic Development and Smart Growth** – Shelby County is committed to providing programs and policies that ensure aggressive growth and to promote high quality long-term job opportunities. During fiscal 2011 Electrolux and Mitsubishi committed to build large facilities in Shelby County that have started production and will directly provide over 1,300 jobs. Smarter development regulations have been adopted that will curtail suburban sprawl and facilitate development. In addition, a joint entity with the City of Memphis has been created called the Economic Development Growth Engine (EDGE) to provide one entity to focus on economic development and to provide companies one entity that can deal with all governmental issues.
2. **Support Quality Public Education** – In 2011 the Memphis City Schools decided to revoke their charter and consolidate into the Shelby County Schools. The County provided support to and the Mayor was a member of the Shelby County Schools Transition Planning Commission that developed a consolidation plan that was accepted by the Shelby County Board of Education and the State of Tennessee Department of Education. The consolidation of the two schools systems was effective at the start of the school year in August 2013.
3. **Focus on Budget and Financial Stability** – Preparation of the budget of this Administration is focused on shrinking County Government as much as practical while maintaining those services that are important to our citizens. All programs and services have been thoroughly evaluated to consider the need for those functions that are not mandated and to provide programs and services more efficiently. We are working with each elected official to enhance efficiency through elimination of duplications particularly of information technologies. In addition, we engaged a consultant that provided an Efficiency Review dated July 30, 2013 and most of the initiatives recommended are expected to be implemented over the next two years.
4. **Provide and Promote Community and Environmental Health** – We are committed to provide and support on integrated healthcare services that focus on wellness, early intervention and prevention in order to ensure a high quality of life and a safe environment for our citizens. We have had an outside review of our Health Services Division to focus our efforts on integrated healthcare services that focus our efforts in these areas. An “Office of Sustainability” has been established to develop green initiatives and aspects of community and environmental health.
5. **Provide Efficient and Responsive Government Operations** – A training office has been established to enhance the capabilities and foster professionalism of the employee workforce through improved training programs and succession planning. Trust and confidence in government are being built through transparent, accessible and responsive interactions with all internal and external customers.

Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Shelby County, Tennessee for its comprehensive annual financial report (CAFR) for the year ended June 30, 2012. This was the twenty-eighth consecutive year that Shelby County has received this prestigious award. In order to be awarded the Certificate of Achievement, a government had to publish an easily readable and efficiently organized CAFR that satisfied both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe

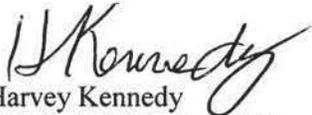
requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements and we are submitting it to the GFOA to determine its eligibility for another certificate. The County also received GFOA's Distinguished Budget Presentation Award for the fiscal year ended June 30, 2012 which is the third consecutive year receiving this award.

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department. We would like to express our appreciation to all members of the departments who assisted and contributed to the preparation of this report. Due credit also is given to all County Commissioners for their interest and support in planning and conducting the operations of Shelby County in a responsible and progressive manner.

Sincerely,



Mark H. Luttrell, Jr.
County Mayor



Harvey Kennedy
Chief administrative Officer



Michael A. Swift
Director, Division of Administration and Finance

**Shelby County, Tennessee
County Officials
As of June 30, 2013**

Shelby County Board of Commissioners

**Mike Ritz, Chairman
Melvin Burgess, Jr, Chairman Pro Tempore**

**Walter L. Bailey, Jr.
Henri E. Brooks
Wyatt Bunker
Sidney Chism**

**Justin J. Ford
James M. Harvey
Steve Mulroy
Terry Roland**

**Heidi Shafer
Brent Taylor
Chris Thomas**

Publicly Elected Officials

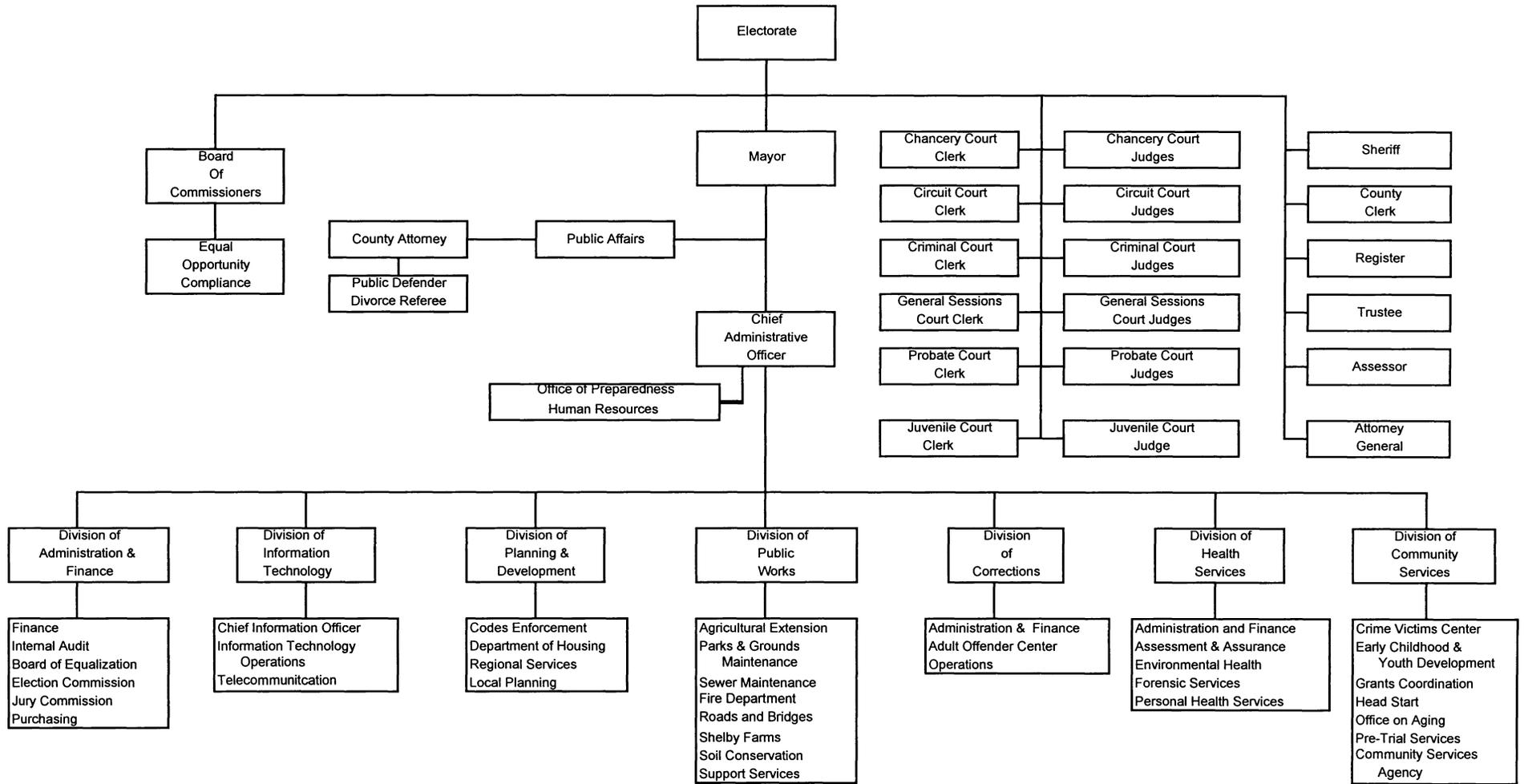
**Assessor of Property – Cheyenne Johnson
Attorney General – Amy P. Weirich
County Clerk – Wayne Mashburn
County Mayor – Mark H. Luttrell, Jr.
County Register – Tom Leatherwood
County Trustee – David Lenoir
Juvenile Court Clerk – Joy Touliatos
Chancery Court Clerk and Master – Donna Russell (Appointed)
Circuit Court Clerk – Jimmy Moore
Criminal Court Clerk – Kevin Key
General Sessions Court Clerk – Edward L. Stanton, Jr.
Probate Court Clerk – Paul C. Boyd
Sheriff – William Oldham**

Shelby County Administrative Officials

**Mark H. Luttrell, Jr. – Mayor
Harvey Kennedy - Chief Administrative Officer
Michael A. Swift - Director of Administration and Finance
Kelly Rayne - County Attorney
Richard S. Copeland - Director of Planning and Development
Tom Needham - Director of Public Works
James Coleman - Director of Corrections
Yvonne Smith-Madlock - Director of Health Services
Dorothy Jones - Director of Community Services**

Shelby County Government Organizational Chart

As of June 30, 2013





Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Shelby County
Tennessee**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

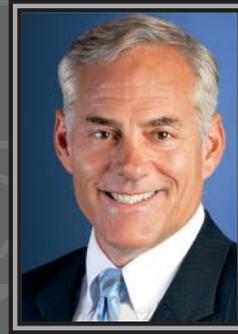
Executive Director/CEO



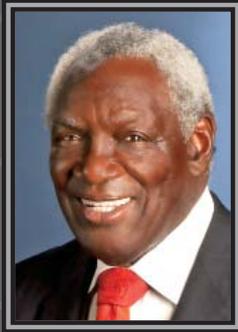
Mike Ritz



Heidi Shafer



Steve Basar



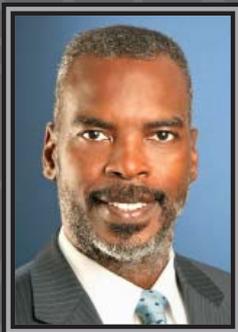
Walter Bailey



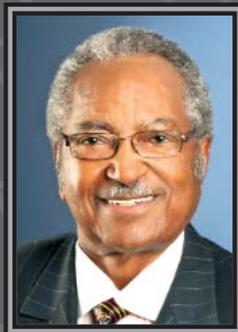
Henri E. Brooks



Melvin Burgess



James Harvey



Sidney Chism



Justin Ford



Chris Thomas



Wyatt Bunker

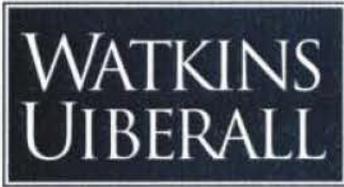


Terry Roland



Steve Mulroy

COMMISSIONERS



Watkins Uiberall, PLLC
Certified Public Accountants & Financial Advisors
Independent Member of BKR International



INDEPENDENT AUDITORS' REPORT

To the Chairman and Members
Shelby County Board of Commissioners and
the Mayor of Shelby County, Tennessee
Memphis, Tennessee

Report of the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shelby County, Tennessee, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise Shelby County, Tennessee's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Shelby County Health Care Corporation, Agricenter International, Inc., and Emergency Communications District of Shelby County, Tennessee which represents \$332,392,671, \$285,074,376, and \$360,119,075 respectively of the assets, net position, and revenues of the component units, and Shelby County Retirement System, which represents \$1,014,932,428, \$1,008,048,994, and \$92,058,313 of the assets, total plan net assets, and net additions of the fiduciary funds. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for those component units and Shelby County Retirement System, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain

reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence amount the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion. An audit also includes evaluating the appropriateness of accounting polices used and the reasonableness of significant estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shelby County, Tennessee as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages B-5 through B-20 and the budgetary comparison schedules and other required supplementary information on pages E-1 through E-5 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Shelby County, Tennessee's basic financial statements as a whole. The introductory section, combining and other statements and schedules, other budgetary comparison schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal and state awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements.

The combining and other statements and schedules, other budgetary comparison schedules, and the schedule of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and other statements and schedules, other budgetary comparison schedules, and the schedule of expenditures of federal and state awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 22, 2013, on our consideration of Shelby County, Tennessee's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Shelby County, Tennessee's internal control over financial reporting and compliance.

Memphis, Tennessee
November 22, 2013

Wentham Wilbreath, PLLC
Banks, Fordley, White & Co.



Management's Discussion and Analysis

The management of Shelby County Government (County) presents this narrative overview and analysis of the County's financial activities for the fiscal year ended June 30, 2013. We encourage readers to consider the information presented here in conjunction with information in the transmittal letter found at the front of this report and the basic financial statements, which follow in this section.

Accounting principles generally accepted in the United States of America for governmental entities are established by the Governmental Accounting Standards Board (GASB). This annual financial report uses the standards established by the GASB's Statement No. 34 *Basic Financial Statements- and Management's Discussion and Analysis-for State and Local Governments*. Shelby County follows all GASB standards in addition to Statement No. 34 as well as other authoritative literature known collectively within the accounting profession as "generally accepted accounting principles."

Financial Highlights

- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$94.9 million, or 25.7% of total General Fund revenue. This compares to the unassigned fund balance at the end of the previous year of \$91.6 million, or 25.3% of General Fund revenue.
- Fund balance for the Debt Service Fund decreased \$6.3 million to \$84.8 million, which is 49.9% of total revenue of the Debt Service Fund. The balance is consistent with our debt plan to provide for future debt service requirements.
- The Capital Projects Fund balance decreased \$50.9 million to a balance of \$47.1 million. This was primarily the result of disbursements from prior proceeds of loans for school capital projects through the State of Tennessee under the Qualified School Construction Bond Program.
- Total assets of Shelby County exceed total liabilities as of June 30, 2013 by \$172.9 million. This is primarily due to the new Regional Forensic Center and a decrease in long term liabilities due to payment of debt service and no new debt issuances in the current year.
- Total government-wide net position increased \$59.0 million as a result of activity for the fiscal year, with an increase of \$56.9 million from governmental activities and an increase of \$2.1 million from business-type activities.
- Total long-term liabilities of governmental activities decreased \$105.8 million to \$1,504.8 million. The decrease is primarily due to \$107.2 million related to bonds and loans payable offset by increases to other long term liabilities.

More details on these highlights and other information are in the remainder of this discussion and analysis.

Overview of the Financial Report

The Comprehensive Annual Financial Report includes three major sections – Introductory Section, Financial Section, and Statistical Section. The Introductory Section includes a transmittal letter and general information about the County. The Statistical Section includes financial and non-financial data, some from sources other than financial records and often covering up to ten years. The

Financial Section is the major part of the financial report. The Independent Auditor's Report applies only to the Financial Section. This discussion and analysis applies only to the Financial Section.

The Financial Section includes the following statements and schedules:

- Basic Financial Statements
 - Government-wide financial statements
 - Fund financial statements
 - Notes to financial statements
- Required Supplementary Information
- Combining Statements and Individual Fund Statements and Schedules

BASIC FINANCIAL STATEMENTS

Government-wide financial statements. The *government-wide financial statements* are designed to provide a broad overview of Shelby County's finances in a manner similar to a private-sector business. The two government-wide financial statements present highly summarized information for all of County government.

The *Statement of Net Position* presents information on all of Shelby County's assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of changes in the financial position of Shelby County. However, because the County issues substantial amounts of debt for capital assets of others, such as the Memphis City Schools, annual decreases in net position are expected in years when such debt is issued.

The *Statement of Activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying economic event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Shelby County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Shelby County include general government, hospital, planning & development, public works, corrections, health services, community services, law enforcement, judicial, other elected officials, education and interest on debt. The business-type activities of Shelby County consist of codes enforcement, fire services and corrections center.

The government-wide financial statements include not only Shelby County itself - known as the *primary government* - but also four legally separate entities for which Shelby County is financially accountable. These entities are the Shelby County Board of Education, Shelby County Health Care Corporation (The Med), Agricenter International, and the Emergency Communications District (9-1-1). Financial information for these *component units* is reported separately from the financial information presented for the primary government itself. This discussion and analysis is devoted to Shelby County Government rather than the component units.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Shelby County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Shelby County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is more narrow than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund Balance Sheet and the governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Shelby County maintains fourteen individual governmental funds. Information is presented separately in the governmental fund Balance Sheet and in the governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances for the General Fund, Debt Service Fund, Capital Projects Fund, Education Fund, and Grants Fund, all of which are considered to be major funds. Data from the other nine governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the nonmajor governmental funds combining statements elsewhere in this report.

Proprietary funds Shelby County maintains two types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Shelby County uses enterprise funds to account for Consolidated Codes Enforcement, Fire Services and Correction Center. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Shelby County's various functions. Shelby

County uses internal service funds to account for its Central Services, Group Health, Tort Liability and Employer Insurance funds. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements. Enterprise funds and internal service funds are each combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the enterprise funds and internal service funds are provided in the form of *combining statements* elsewhere in this report.

Fiduciary funds Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support Shelby County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The Shelby County Retirement System is the major fiduciary fund, but also included are the Shelby County OPEB Trust and Agency Funds.

Component units combining statement Component units are not "funds" of Shelby County as the primary government. However, the government-wide financial statements include one column for all component units as discussed above. In order to provide details on each component unit, a Combining Statement of Net Position and a Combining Statement of Activities are included in the fund financial statements section of the basic financial statements.

Differences between government-wide and fund financial statements. The government-wide financial statements are much more aggregated and summarized than the fund financial statements. The government-wide Statement of Net Position includes capital assets and long-term debt, whereas the fund Balance Sheet include neither. The government-wide Statement of Activities does not report the issuance or repayment of long-term debt during the year and reports depreciation expense but not amounts expended for capital assets during the year. The fund Statement of Revenues, Expenditures and Changes in Fund Balances includes as other financing sources the amount of long-term debt incurred during the year and as expenditures the amount of principal repaid. This statement also includes amounts expended for capital assets but not depreciation. These are some of the most common, significant differences but there are others. Following the fund Balance Sheet and the Fund Statement of Revenues, Expenditures and Changes in Fund Balances is a reconciliation of those statements to the government-wide Statement of Net Position and the Statement of Activities.

Notes to Financial Statements. The Notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. "Notes" is the traditional term applied to this information; however the term is misleading in that the Notes can vary in length from one paragraph to several pages.

REQUIRED SUPPLEMENTARY INFORMATION

This section contains other information that financial reporting standards specify should be included under this caption. Supplementary information is presented for the Shelby County Retirement System and the Shelby County OPEB Trust. Shelby County is also required to present information on budgetary compliance. Budgetary comparison schedules are presented for the General Fund and other "major" special revenue funds (the Education Fund and the Grants Fund) to demonstrate compliance with their budget. Other budgetary comparison schedules not fitting the criteria defined for this section are presented under "Combining And Other Statements and Schedules."

COMBINING AND OTHER STATEMENTS AND SCHEDULES

Combining fund statements for the non-major enterprise funds, non-major special revenue funds, internal service funds are included in this section of the report. Supplemental schedules include budgetary comparisons, detail of county charter officers' activities and schedules of debt by debt issue.

**Government-wide Financial Analysis
(Reporting the County as a Whole)****FINANCIAL POSITION**

Table 1 shows a condensed version of the Statement of Net Position (see the government-wide financial statements for the full version as of June 30, 2013). This statement shows the financial position of the County as a whole at specific points in time – in this case as of June 30, 2013 and as of June 30, 2012.

Property taxes receivable is by far the largest portion of Shelby County's assets and deferred outflows (44.2% at June 30, 2013 and 41.9% at June 30, 2012). The June 30, 2013 property taxes receivable includes \$760.8 million, offset by an equal unavailable revenue amount in deferred inflows of resources, which became a property lien on January 1, 2013 but are levied for next fiscal year's operations. The similar amount at June 30, 2012 was \$736.6 million. Total assets and deferred outflows of resources decreased by \$61.2 million. This included decreases in cash and cash equivalents and investments combined of \$51.6 million, deferred derivative outflows of \$31.3 million and increases in capital assets of \$9.4 million and receivables from other governmental entities of \$6.7 million.

Liabilities and deferred inflows decreased by \$120.1 million during the year. Significant changes included decreases of \$26.3 million for the derivative instruments fair value and \$104.8 million in long-term liabilities. A significant factor in the large decreases in both total assets and deferred outflows and total liabilities and deferred inflows was the reduction in long-term debt as discussed in more detail on page B-13 relative to the debt service fund.

Table 1
Condensed Statement of Net Position
As of June 30, 2013 and June 30, 2012

	June 30, 2013	June 30, 2012	Change
<u>Governmental Activities</u>			
Property taxes receivable	\$ 814,188,782	\$ 797,531,969	\$ 16,656,813
Current and other assets	376,890,903	436,332,819	(59,441,916)
Capital assets	541,995,089	532,802,716	9,192,373
Deferred outflows of resources	59,818,049	91,107,226	(31,289,177)
Total assets and deferred outflows	<u>1,792,892,823</u>	<u>1,857,774,730</u>	<u>(64,881,907)</u>
Long-term liabilities	1,504,809,652	1,610,655,812	(105,846,160)
Other liabilities	95,323,426	109,143,946	(13,820,520)
Deferred inflows of resources	820,578,614	822,656,904	(2,078,290)
Total liabilities and deferred inflows	<u>2,420,711,692</u>	<u>2,542,456,662</u>	<u>(121,744,970)</u>
Net investment in capital assets	346,532,271	293,284,276	53,247,995
Restricted	21,081,203	75,271,215	(54,190,012)
Unrestricted	(995,432,343)	(1,053,237,423)	57,805,080
Total net position	<u>(627,818,869)</u>	<u>(684,681,932)</u>	<u>56,863,063</u>
<u>Business-Type Activities</u>			
Current and other assets	26,061,742	22,599,087	3,462,655
Capital assets	25,123,396	24,878,603	244,793
Total assets and deferred outflows	<u>51,185,138</u>	<u>47,477,690</u>	<u>3,707,448</u>
Long-term liabilities	9,427,623	8,354,569	1,073,054
Other liabilities	1,787,434	1,264,589	522,845
Total liabilities and deferred inflows	<u>11,215,057</u>	<u>9,619,158</u>	<u>1,595,899</u>
Net investment in capital assets	24,854,525	24,482,158	372,367
Unrestricted	15,115,556	13,376,374	1,739,182
Total net position	<u>39,970,081</u>	<u>37,858,532</u>	<u>2,111,549</u>
<u>Total Primary Government</u>			
Property taxes receivable	814,188,782	797,531,969	16,656,813
Current and other assets	402,952,645	458,931,906	(55,979,261)
Capital assets	567,118,485	557,681,319	9,437,166
Deferred outflows of resources	59,818,049	91,107,226	(31,289,177)
Total assets and deferred outflows	<u>1,844,077,961</u>	<u>1,905,252,420</u>	<u>(61,174,459)</u>
Long-term liabilities	1,514,237,275	1,619,010,381	(104,773,106)
Other liabilities	97,110,860	110,408,535	(13,297,675)
Deferred inflows of resources	820,578,614	822,656,904	(2,078,290)
Total liabilities and deferred inflows	<u>2,431,926,749</u>	<u>2,552,075,820</u>	<u>(120,149,071)</u>
Net investment in capital assets	371,386,796	317,766,434	53,620,362
Restricted	21,081,203	75,271,215	(54,190,012)
Unrestricted	(980,316,787)	(1,039,861,049)	59,544,262
Total net position	<u>\$ (587,848,788)</u>	<u>\$ (646,823,400)</u>	<u>\$ 58,974,612</u>

“Net Position” is the difference between assets plus deferred outflows and liabilities plus deferred inflows and in a general sense, may be considered the recorded financial “net worth” of the County. The most obvious concern that can be noted about net position is the large negative net position amount. The major factor causing this negative net position amount relates to debt issued for capital assets (buildings, roads, etc.) where the capital asset values are *not* recorded in the County’s financial records but the debt *is* on the County’s records. Some of this debt has been issued to provide capital assets to component units of the County, including the Shelby County Board of Education and the Shelby County Health Care Corporation (The Med). These component units report the capital assets but not the debt. Other debt is issued for entities not a part of the County reporting entity, including the Memphis City Schools Board of Education. As a result of reporting the debt liabilities without reporting the assets acquired with the proceeds of the debt, a negative net position amount is reported in the County’s Statement of Net Position. If the related capital assets were reported by the County or the debt were reported by the benefiting entities, the County would have a significant, positive net position.

The following long-term debt and notes payable are reported by the County for which related capital assets are not recorded by Shelby County:

	June 30,2013	June 30,2012
Shelby County and City of Memphis Schools	\$ 1,067,311,537	\$ 1,115,661,785
Shelby County Health Care Corp. (component unit)	52,100,370	59,467,849
Memphis and Shelby County Port Commission	19,607,500	20,115,000
Other	28,461,285	30,108,166
Total	\$ 1,167,480,692	\$ 1,225,352,800

Shelby County, the component units, and other entities (such as Memphis City Schools) use these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Shelby County’s investment in its capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

The County’s total net position for governmental activities increased by \$56.9 million. The decrease in restricted net position is primarily reflected in the increase in unrestricted assets as long-term debt was paid down without a matching increase in borrowing. The significant reasons for these changes can be generally understood from information in the sections below about “Changes in Net Position” and the “Financial Analysis of the Government’s Funds.” Changes in net position are discussed below.

CHANGES IN NET POSITION – REVENUES, EXPENSES AND TRANSFERS

Table 2 summarizes the financial activity for the County as a whole for the fiscal year ended June 30, 2013, with comparative amounts for the fiscal year ended June 30, 2012.

Table 2
Shelby County Change in Net Position
Fiscal Years Ended June 30, 2013 and 2012

	FY 2013	FY 2012	Change
Governmental activities:			
<u>Revenues:</u>			
Program revenues:			
Charges for services	\$ 117,614,962	\$ 121,823,303	\$ (4,208,341)
Operating grants and contributions	115,132,290	95,184,769	19,947,521
Capital grants and contributions	8,046,883	4,353,916	3,692,967
Total program revenues	<u>240,794,135</u>	<u>221,361,988</u>	<u>19,432,147</u>
General revenues:			
Property taxes	741,808,593	754,061,310	(12,252,717)
Other taxes	86,742,444	81,991,977	4,750,467
Other	1,829,437	78,429,244	(76,599,807)
Total general revenues	<u>830,380,474</u>	<u>914,482,531</u>	<u>(84,102,057)</u>
Total revenues-governmental activities	<u>1,071,174,609</u>	<u>1,135,844,519</u>	<u>(64,669,910)</u>
<u>Expenses:</u>			
General government	48,286,806	61,220,094	(12,933,288)
Hospital	26,816,000	26,816,000	---
Planning and development	7,170,335	6,392,108	778,227
Public works	43,418,152	46,978,772	(3,560,620)
Corrections	1,343,313	1,435,580	(92,267)
Health services	51,375,837	52,442,394	(1,066,557)
Community services	78,939,717	69,605,001	9,334,716
Law enforcement	158,763,769	156,465,979	2,297,790
Judicial	71,503,814	68,815,715	2,688,099
Other elected officials	27,568,080	25,379,684	2,188,396
Education	401,285,011	420,187,895	(18,902,884)
Debt interest and swap termination cost	88,473,435	123,861,814	(35,388,379)
Total expenses-governmental activities	<u>1,004,944,269</u>	<u>1,059,601,036</u>	<u>(54,656,767)</u>
Increase (decrease) in net position before transfers	66,230,340	76,243,483	(10,013,143)
Transfers	(9,367,277)	(9,808,915)	441,638
Increase (decrease) in net position	56,863,063	66,434,568	(9,571,505)
Net position - beginning of year	(684,681,932)	(751,116,500)	66,434,568
Net position - end of year	<u>\$ (627,818,869)</u>	<u>\$ (684,681,932)</u>	<u>\$ 56,863,063</u>

For governmental activities, program revenues are those generated by the department or program as a result of the activities engaged in by the department or program. General revenues are those revenues not generated through activities of the County; property taxes are the primary source of general revenue. Program revenues increased by 8.8% or \$19.4 million, primarily due to a change in grant funds revenue recognition policy. The government considers grant and reimbursement revenues from other governments associated with the current fiscal year to be available if collected within one year of the end of the current fiscal year. General revenues decreased \$84.1 million primarily due to the \$71.5 million special revenue item recognized in the prior year for the sale of the County's equity in the Convention Center to the City of Memphis. Property taxes were levied at \$12.3 million less primarily due to reduced appraisal values as a result of appeals.

Total expenses for the year in governmental activities decreased \$54.7 million (5.2%). Contributing to the decline were reduced education activity due to the school's exhaustion of Qualified School Construction Bond proceeds and no new debt issuance or refundings for FY2013 which contributed to the reduced debt interest and swap termination costs. The increase of \$9.3 million in community services resulted from additional grant funding activity for the current year.

Table 2 Continued

Business-type activities:	FY 2013	FY 2012	Change
<u>Revenues:</u>			
Operating revenues:			
Charges for services	\$ 78,499,221	\$ 74,661,349	\$ 3,837,872
Operating grants and contributions	738,725	1,206,618	(467,893)
Capital grants and contributions	456,000	---	456,000
Total operating revenues	<u>79,693,946</u>	<u>75,867,967</u>	<u>3,825,979</u>
Non-operating revenues	<u>34,989</u>	<u>34,027</u>	<u>962</u>
Total revenues	<u>79,728,935</u>	<u>75,901,994</u>	<u>3,826,941</u>
<u>Expenses:</u>			
Operating expenses	<u>86,984,663</u>	<u>84,403,169</u>	<u>2,581,494</u>
Total expenses	<u>86,984,663</u>	<u>84,403,169</u>	<u>2,581,494</u>
Increase (decrease) in net position before transfers	(7,255,728)	(8,501,175)	1,245,447
Transfers	<u>9,367,277</u>	<u>9,808,915</u>	<u>(441,638)</u>
Increase (decrease) in net position	2,111,549	1,307,740	803,809
Net position - beginning of year	<u>37,858,532</u>	<u>36,550,792</u>	<u>1,307,740</u>
Net position - end of year	<u>39,970,081</u>	<u>37,858,532</u>	<u>2,111,549</u>
Total primary government:			
Increase (decrease) in net position	58,974,612	67,742,308	(8,767,696)
Net position - beginning of year	<u>(646,823,400)</u>	<u>(714,565,708)</u>	<u>67,742,308</u>
Net position - end of year	<u>\$ (587,848,788)</u>	<u>\$ (646,823,400)</u>	<u>\$ 58,974,612</u>

In business-type activities, operating revenues increased \$3.8 million or 5%. This is primarily due to an increase of \$3.8 million in Corrections' charges for services revenue. There was an increase of \$.42 million in Codes Enforcement and an offsetting decrease of \$.34 million in the Fire Fund. The decrease in operating grants of \$.47 million is primarily attributed to the Consolidated Codes Enforcement operating subsidy from the City of Memphis to fund one-half of their operating deficit; since permit fees increased less subsidy was needed. Operating expenses increased \$2.6 million, or 3.1%, primarily in the Corrections Center.

CHANGE IN FINANCIAL POSITION DURING YEAR

The overall change in the financial position of Shelby County during the current fiscal year was an increase in net position of \$59.0 million. The County's governmental activities operated with an increase in net position of \$56.9 million. The business-type activities had a net increase of \$2.1 million. This resulted in the County's overall net position balance improving from a deficit balance of \$646.8 million to a deficit balance of \$587.8 million.

Financial Analysis of the Government's Funds

As noted earlier, Shelby County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of Shelby County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable resources*. Such information is useful in assessing Shelby County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. Governmental accounting standards prescribe fund balance categories in a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed on the use of the resources reported in governmental funds. The categories, in order of the constraints, are nonspendable, restricted, committed, assigned and unassigned. More details on these classifications are presented in the Notes to Financial Statements I(E) under "Assets, Liabilities and Net Position/Fund Balance."

As of the end of the current fiscal year, Shelby County's governmental funds reported a combined ending fund balance of \$259,884,439. The components of the balances are:

	June 30, 2013	June 30, 2012
General Fund	\$ 95,760,039	\$ 92,899,991
Debt Service Fund	84,767,658	91,071,403
Special Revenue Funds	32,295,838	15,195,874
Total, except Capital Projects Fund	212,823,535	199,167,269
Capital Projects Fund	47,060,904	97,935,416
Total all governmental funds	\$ 259,884,439	\$ 297,102,684

There was a \$13.7 million net increase in fund balance excluding capital projects. There was an increase of \$2.9 million in the General Fund, a decrease of \$6.3 million in the Debt Service Fund and an increase of \$17.1 million in all special revenue funds. There was also a decrease of \$50.9 million in the Capital Projects Fund. Each of these changes is discussed below.

The General Fund is the chief operating fund of Shelby County and operated with a net increase in fund balance of \$2.9 million, compared to an increase of \$6.0 million in the previous year. The General Fund Revenue increased \$6.6 million over prior year with property taxes being slightly higher than last year. A larger part of the increase was in the other local taxes category including a \$2.7 million in-lieu of taxes collection from litigation that was pending in the prior year. Other increases included \$3.6 million rise in federal and local revenue due to interest subsidy payments received and an additional \$1.9 million in state revenue. These were offset by a decrease of \$1.5 million in fines, fees and permits. General Fund expenditures and other financing sources/uses increased \$9.8 million primarily in the transfers out category. There were minor increases in all divisions with the main increase in other elected officials of \$1.7 million. The General Fund unassigned fund balance increased \$3.3 million to \$94.9 million; this amount is available for spending at the government's discretion.

As a measure of the General Fund's liquidity, it may be useful to compare the unassigned fund balance to total fund revenue. Unassigned fund balance represents 25.7% of total General Fund revenue. Management is committed to maintaining an unassigned fund balance in the General Fund of 15% to 25% of General Fund revenue.

The Debt Service Fund has a total fund balance of \$84.8 million, all restricted or committed for the payment of debt service. The decrease in fund balance during the current year was \$6.3 million. Other revenue decreased \$4.3 million, with property taxes increasing slightly. Wheel taxes increased by \$1.5 million. Debt Service expenditures were consistent with prior year. There was no outstanding short term debt at any time during the year.

The fund balance of the Capital Projects Fund fluctuates significantly as funds are borrowed or transferred in for capital project purposes and are then expended for the projects. This fund balance decreased \$50.9 million during the year, from \$97.9 million to \$47.0 million. Expenditures of \$43.7 million were paid to the Shelby County and Memphis City school systems as they expend funds for capital projects, using resources added to the fund in prior years from loans from the State of Tennessee under the Qualified School Construction Bond Program. Expenditures of \$13.3 million were made for a number of other projects. All fund balances of the Capital Projects Fund are restricted, committed or assigned.

The Education Fund is used to provide local funding to the two public school systems in the County – the Shelby County Board of Education and the City of Memphis Board of Education – distributed pro rata based on student attendance. A portion of the County property tax is specifically assessed for the schools. To the extent the property tax revenues are less than the expenditure amount appropriated, wheel tax revenues are allocated to the education fund to provide the total funding appropriated. There is usually no net change in fund balance and no fund balance in the Education Fund.

The Grants Fund fund balance is \$10.5 million this year compared to negative (\$9.6) million in the prior year. The negative fund balance was caused by receivables not being paid by sponsors/grantors – primarily the State of Tennessee – in time to be considered “available” in the current year. The County opted to change accounting procedure for revenue availability for grants to twelve months. The Grants Fund had a positive net change in fund balance of \$20.1 million in the current fiscal year, eliminating the negative fund balance. Total expenditures increased \$6.7 million during the year, primarily due to an increase in grants.

All the Nonmajor Governmental Funds are special revenue funds. All these special revenue fund balances are used for the specific purposes designated by the provider of the funds or the legislation establishing the fees and charges that generate the revenue. These funds had a net decrease in fund balances during the year of \$3.0 million. A new “Restricted Court Fees Fund” was added during the year and had a net change in fund balance of \$1.1 million. Other significant changes in fund balance at year-end include \$4.6 million decrease in Economic Development and \$3.3 million increase in the Hotel Motel Tax Fund.

Proprietary funds. Shelby County’s proprietary funds report financial information on the same basis as the government-wide financial statements (full accrual accounting based on the economic substance of transactions), but in more detail. Proprietary funds consist of two types of funds: business-type activities - enterprise funds and governmental activities - internal service funds.

The County has three business-type activities; these are essentially self-supporting activities. *Construction Codes Enforcement Fund.* Economic conditions have resulted in a reduction in construction activities resulting in lower codes enforcement fees, requiring shared support from the County’s general fund and the City of Memphis. During this fiscal year, \$.7 million was transferred from the General Fund and \$.7 million was contributed by the City: this was a reduction from the \$1.2 million each government provided to the fund in the prior year. Operating revenue increased \$.4 million and the change in net position decreased from \$387,940 in FY12 to a deficit of \$3,475 in FY 13. Net position at June 30, 2013 is \$2.6 million, of which \$1.0 million is unrestricted.

Fire Services Fund. This fund operates entirely on user fees collected from residents and businesses in the unincorporated areas of the County served by the department. The operating results were basically unchanged from the previous year. The change in net position increased from a deficit of \$78,636 in FY12 to a slightly larger deficit of \$80,896 in FY 13. Total net position at June 30, 2013 is \$5.2 million; unrestricted net position decreased from \$1.4 million at June 30, 2012 to \$.4 million at June 30, 2013 due to lower revenues during the year.

Corrections Center Fund. The Corrections Center receives reimbursement from the State of Tennessee for housing State prisoners, which accounts for approximately 85% of the prison population. The General Fund provides the remaining cost, excluding depreciation. Revenues increased from \$47.5 million to \$51.2 million as the result of increased State prisoners. Operating expenses increased from \$55.3 million to \$58.1 million and net transfers were constant at \$8.7 million. The overall change in net position increased from \$944,129 to \$1,771,692.

Total business-type activities. Total net position at June 30, 2013 is \$41.7 million, of which \$16.9 million is unrestricted. Overall the net position increased by \$1.6 million during the year. Unrestricted net position increased 8% or \$1.3 million.

The County has four internal service funds. These funds are reported using full accrual accounting. *For the government-wide financial statements, these funds are combined with governmental activities.* At June 30, 2013, these funds combined had net position of \$22 million, an increase of \$2.6 million. The Group Health Insurance Fund had an increase of \$.6 million in net position to total net position of \$8.3 million. The Employer Insurance Fund had an increase of \$1.0 million to total net position of \$6.2 million. The Tort Liability Fund had an increase of \$2.2 million in net position to \$4.7 million. The Central Services Fund remained fairly constant at total net position of \$2.8 million.

Fiduciary funds. Shelby County reports three fiduciary funds. The largest is the Shelby County Retirement System. The funds in this trust are available only for retirement benefits of current and retired County employees. The actuarial value of accumulated funds in the Retirement System at June 30, 2013 were 87.4% of the currently calculated actuarial accrued liability. The County provides funding as required each year for the increased liability for benefits being earned by current employees. At June 30, 2013 the Retirement System had net position held in trust of \$1,008 million, an increase of \$92 million primarily due to net investment income increase.

The Shelby County OPEB Trust was created as of July 1, 2007 to accumulate funds and pay other post-employment benefits to terminated County employees. At June 30, 2013 the Trust had net position held in trust of \$133.5 million, an increase of \$27.98 million. The ratio of current funding to the actuarial liability changed from 27.5% to 26.5% during the past year.

The County also maintains agency funds for a number of the County's county charter officers. These funds do not belong to the County, but are funds held for others. There are no "fund balances" for agency funds.

Governmental Fund Budgetary Highlights

Differences between the original budget and the final amended budget and between the final budget and actual results for the General Fund can be briefly summarized as follows:

- Changes in the revenue budget from original to amended were insignificant in total (less than 0.3%), with the only notable change resulting from an agreement with the City of Memphis for the Trustee to provide their tax collection services.
- The difference between the original and final amended budgets for expenditures was less than 0.7%, related primarily to the need for the Sheriff to provide security services for the newly formed Unified School District.
- Actual revenues exceeded the amended budget by \$4.4 million, which is 1.2% higher than the budgeted level. Stronger than projected property tax collections contributed \$2.7 million to that amount. Revenues from the State also exceeded budget by \$1.8 million, due in part to local housing of State felons by the Sheriff.

- Actual expenditures were \$2.6 million (0.7%) below the amended budget. Overall savings were primarily attributed to personnel savings resulting from ongoing oversight by the Hiring Review Committee for controlled hiring.

Capital Asset and Debt Administration

Capital Assets. Shelby County Government's investment in capital assets for its governmental and business type activities as of June 30, 2013 amounts to \$567.1 million (net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities, roads and other infrastructure. Additions for the year were \$38.7 million and depreciation was \$28.1 million. Construction in progress as of the end of the current fiscal year was \$20.6 million.

Additional information on Shelby County Government's capital assets can be found in Note IV (E) of the Notes to Financial Statements of this report.

Major capital asset events during the current fiscal year included the following:

- Expenditures totaling \$11.3 million for the new Regional Forensic Center building.
- Roadway improvements and drainage improvements continued within the County with expenditures of approximately \$1.9 million.
- Appropriations of \$13.9 million were assessed for a new ERP system for the Shelby County Schools. Expenditures for obtaining and implementing this system were approximately \$7.4 million in the fiscal year.
- Renovation work continued on the Shelby County Office Building at 160 North Main. Expenditures on these renovations for the fiscal year were approximately \$8.4 million.

Long-term debt. At June 30, 2013 Shelby County's general obligation bonded debt (bonds payable) totaled \$1,388.1 million, which represented approximately 7.4% of assessed value of taxable property. The County's bonds, loans and notes payable decreased by approximately \$105.9 million (7.0%) during the year. The factors contributing to this decrease were; \$105.6 million in principal payments on debt which includes the accreted value of the 1996B and 1997B bonds and an increase in capital lease obligations of \$6.9 million. Debt, generally, may be issued without regard to any limit on indebtedness. The ad valorem tax levy is also without legal limit.

Annually, the County adopts a five-year capital projects plan. Based on this plan for the current year and capital projects cash flow projections, a notes payable program may be established with a maximum borrowing amount. Borrowing occurs as needed for up to two years. After completion of each program, the notes payable are converted to bonds payable to be repaid within 25 years. During FY 2013 no short-term notes were issued or outstanding.

During FY 2013, as part of a capital lease agreement, the State of Tennessee issued Tax Exempt revenue bonds for the construction of a Regional Forensic Center. The County has agreed to provide the State the funds, as they become due, to make principal and interest payments over the next twenty (20) years. The County is reporting the agreement as a long term lease for the principal amount of the bonds to be repaid in the amount of \$6,883,614 with other long term debt.

The County maintains ratings from Moody's Investors Service ("Moody's"), Standard & Poor's Corporation ("Standard & Poor's") and Fitch IBCA, Inc. ("Fitch") on its previously issued general obligation bonds not secured by letter of credit as follows:

Moody's Aa1	Standard & Poor's AA+	Fitch IBCA, Inc. AA+
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Moody's issues ratings from Aaa to C to designate the relative investment qualities of bonds. The Aa rating is in the second highest of the rating categories. The modifier 1 indicates that the bonds are in the top range of the Aa category. Moody's describes its Aa ratings as "Bonds which are rated Aa are judged to be a high quality by all standards. They are rated lower than the best bond because margins of protection may not be as large as in Aaa or fluctuation of protection elements may be of greater amplitude or there may be other elements present which make the long term risk appear somewhat larger than Aaa securities."

Standard & Poor's and Fitch issue ratings from AAA to D to designate the relative investment qualities of bonds. The AA rating is the second highest of the ten such ratings. Standard & Poor's and Fitch describe their rating as "Debt rate AA+ has a very strong capacity to pay interest and repay principal and differs from the highest rated issues only in small degree. Plus or minus signs are used to show relative standing within the major rating categories."

Additional information on Shelby County Government's long-term debt can be found in Note IV(H) of the Notes to Financial Statements of this report.

Economic Factors and Next Year's Budgets and Rates

Economic Factors. According the Tennessee Department of Labor, the unemployment rate for Shelby County as of August 31, 2013 was 9.7%, as compared to the state's rate of 8.5% and the national rate of 7.3%. (All rates are seasonally adjusted.) General economic conditions in the County have been similar to those across the nation.

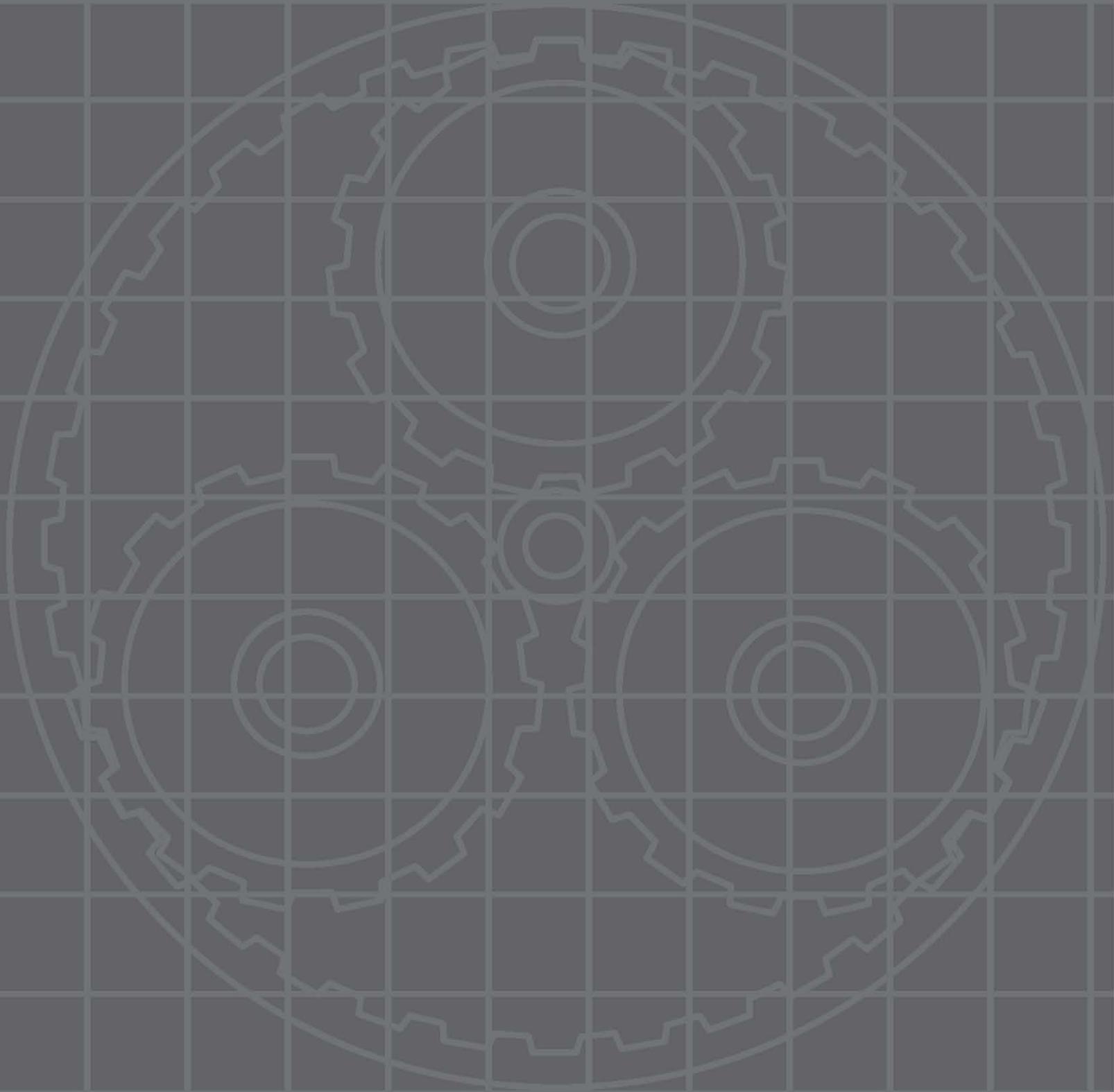
Next Year's Budgets and Rates.

- For the first time in county history the 2012 reappraisal yielded lower property values. The property tax rate for the FY 2014 budget was adjusted by 7.5%, a level that would equalize revenue to the prior year. Property taxes were budgeted for FY 2014 at about .5% less than actual collections for FY 2013.
- The consolidation of City and County school systems became effective in the fall of 2013. The consolidated schools were able to substantially reduce their budget compared to the budgets of the separate systems. This substantially offset the loss of revenue from the City of Memphis and cost increases. The County agreed to provide an additional \$20 million in funding. Half of which will be provided by a \$0.06 property tax rate increase.

- Total General Fund revenue for FY 2014 is projected at 1.5% over the actual receipts for FY 2013. The increase is primarily for reimbursement of reappraisal cost from municipalities in the County and revenue to be received from the state for juvenile defense.
- General Fund budgeted expenditures have been increased in total by 1.8% for FY 2014 compared to prior year budget. The overall increase is primarily attributed to pension and OPEB funding and other rising healthcare related costs.

Requests for Information

This financial report is designed to provide a general overview of Shelby County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Administrator, Department of Finance, Shelby County Government, 160 North Main Street, Suite 800, Memphis, Tennessee 38103.



Statement of Net Position
June 30, 2013

	Governmental Activities	Business-type Activities	Total	Component Units
Assets:				
Cash and cash equivalents	\$ 203,792,956	\$ 11,069,464	\$ 214,862,420	\$ 56,784,714
Investments	107,727,750	---	107,727,750	152,357,570
Accrued interest receivable	818,117	---	818,117	119,857
Property taxes receivable, net allowance for uncollectibles	814,188,782	---	814,188,782	---
Accounts receivable and accrued revenues	5,496,500	1,706,448	7,202,948	51,767,638
Internal balances	1,774,875	(1,774,875)	---	---
Due from other governmental entities	25,633,845	11,365,896	36,999,741	8,618,183
Due from primary government	---	---	---	15,027,090
Due from component units	27,440	---	27,440	---
Inventories	156,499	---	156,499	7,396,856
Prepays	594,687	20,578	615,265	1,544,315
Deposits held by others	1,893,508	---	1,893,508	---
Notes receivable	6,740,104	---	6,740,104	---
Net pension asset	22,234,622	3,674,231	25,908,853	---
Restricted and other assets	---	---	---	3,720,087
Land	26,506,039	---	26,506,039	29,160,700
Construction in progress	20,582,771	---	20,582,771	17,954,175
Depreciable capital assets, net	494,906,279	25,123,396	520,029,675	441,005,585
Total assets	1,733,074,774	51,185,138	1,784,259,912	785,456,770
Deferred outflows of resources:				
Deferred derivative outflows	59,818,049	---	59,818,049	---
Total deferred outflows of resources	59,818,049	---	59,818,049	---
Liabilities:				
Accounts payable and accrued liabilities	21,203,018	1,102,070	22,305,088	67,143,873
Accrued interest payable	12,220,050	8,501	12,228,551	---
Due to other governmental entities	27,637,255	88,607	27,725,862	---
Due to component units	15,015,637	---	15,015,637	---
Claims payable	6,838,214	---	6,838,214	6,174,392
Deposits held for others	6,901,224	475,145	7,376,369	40,755
Unearned revenue	5,508,028	113,111	5,621,139	774,714
Long-term liabilities				
Due within one year	123,749,678	3,771,149	127,520,827	53,727
Net postemployment benefit obligations	13,729,867	3,971,283	17,701,150	238,529,725
Due in more than one year	1,367,330,107	1,685,191	1,369,015,298	141,109
Total liabilities	1,600,133,078	11,215,057	1,611,348,135	312,858,295
Deferred inflows of resources:				
Unavailable revenue	760,760,565	---	760,760,565	---
Derivative instruments fair value	59,818,049	---	59,818,049	---
Total deferred inflows of resources	820,578,614	---	820,578,614	---
Net position:				
Net investment in capital assets	346,532,271	24,854,525	371,386,796	487,925,440
Restricted for:				
Debt service	4,016,782	---	4,016,782	---
Capital improvement projects	221,513	---	221,513	3,003,412
Roads and bridges	6,127,329	---	6,127,329	---
Law enforcement	3,546,375	---	3,546,375	---
Other purposes	7,169,204	---	7,169,204	18,037,988
Unrestricted	(995,432,343)	15,115,556	(980,316,787)	(36,368,365)
Total net position	\$ (627,818,869)	\$ 39,970,081	\$ (587,848,788)	\$ 472,598,475

The notes to the financial statements are an integral part of this statement.

Statement of Activities
For the Year Ended June 30, 2013

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental activities:				
General Government	\$ 48,286,806	\$ 26,507,164	\$ 4,093,588	\$ 849,856
Hospital	26,816,000	---	---	---
Planning and Development	7,170,335	452,759	7,977,090	13,754
Public Works	43,418,152	5,341,109	3,632,507	2,134,023
Corrections	1,343,313	---	1,379,305	47,357
Health Services	51,375,837	9,895,282	20,820,288	4,447,552
Community Services	78,939,717	865,370	70,550,855	187,459
Law Enforcement	158,763,769	10,103,488	1,926,664	366,882
Judicial	71,503,814	26,986,596	4,728,754	---
Other Elected Officials	27,568,080	37,463,194	23,239	---
Education	401,285,011	---	---	---
Interest on Debt	88,473,435	---	---	---
Total governmental activities	1,004,944,269	117,614,962	115,132,290	8,046,883
Business-type activities:				
Codes Enforcement	9,578,276	8,373,459	656,477	---
Fire Services	19,490,379	18,918,824	82,248	456,000
Corrections	57,916,008	51,206,938	---	---
Total business-type activities	86,984,663	78,499,221	738,725	456,000
Total primary government	\$ 1,091,928,932	\$ 196,114,183	\$ 115,871,015	\$ 8,502,883
Component units:				
Board of Education	\$ 454,968,954	\$ 29,736,636	\$ 220,101,534	\$ ---
Shelby County Health Care Corporation	332,596,853	248,157,099	72,928,000	---
Agricenter International	3,212,756	3,255,978	23,223	---
Emergency Communications District	8,738,913	7,936,352	283,586	---
Total component units	\$ 799,517,476	\$ 289,086,065	\$ 293,336,343	\$ ---
General revenues:				
Property taxes - levied for education				
Property taxes - levied for debt service				
Property taxes - levied for general government				
Sales taxes				
Business taxes				
Hotel/Motel/Car Rental taxes				
Wheel taxes				
Litigation taxes				
Beverage taxes				
Severance and Income taxes				
Gasoline tax				
Grants and contributions not restricted for specific programs:				
Payments from Shelby County				
Other local sources				
Unrestricted investment earnings				
Transfers, net				
Total general revenues and transfers				
Change in net position				
Net position - June 30, 2012				
Net position - June 30, 2013				

The notes to the financial statements are an integral part of this statement.

Net (Expenses) Revenues and Changes in Net Position			
Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (16,836,198)	\$ ---	\$ (16,836,198)	\$ ---
(26,816,000)	---	(26,816,000)	---
1,273,268	---	1,273,268	---
(32,310,513)	---	(32,310,513)	---
83,349	---	83,349	---
(16,212,715)	---	(16,212,715)	---
(7,336,033)	---	(7,336,033)	---
(146,366,735)	---	(146,366,735)	---
(39,788,464)	---	(39,788,464)	---
9,918,353	---	9,918,353	---
(401,285,011)	---	(401,285,011)	---
(88,473,435)	---	(88,473,435)	---
<u>(764,150,134)</u>	<u>---</u>	<u>(764,150,134)</u>	<u>---</u>
---	(548,340)	(548,340)	---
---	(33,307)	(33,307)	---
---	(6,709,070)	(6,709,070)	---
---	(7,290,717)	(7,290,717)	---
<u>(764,150,134)</u>	<u>(7,290,717)</u>	<u>(771,440,851)</u>	<u>---</u>
---	---	---	(205,130,784)
---	---	---	(11,511,754)
---	---	---	66,445
---	---	---	(518,975)
---	---	---	<u>(217,095,068)</u>
343,586,517	---	343,586,517	---
143,775,897	---	143,775,897	---
254,446,179	---	254,446,179	---
11,903,445	---	11,903,445	36,228,227
14,151,056	---	14,151,056	---
15,095,906	---	15,095,906	---
29,922,077	---	29,922,077	---
3,487,346	---	3,487,346	---
1,717,280	---	1,717,280	---
1,272,668	---	1,272,668	---
9,192,666	---	9,192,666	---
---	---	---	147,237,198
---	---	---	2,284,442
1,829,437	34,989	1,864,426	412,171
(9,367,277)	9,367,277	---	---
<u>821,013,197</u>	<u>9,402,266</u>	<u>830,415,463</u>	<u>186,162,038</u>
56,863,063	2,111,549	58,974,612	(30,933,030)
(684,681,932)	37,858,532	(646,823,400)	503,531,505
<u>\$ (627,818,869)</u>	<u>\$ 39,970,081</u>	<u>\$ (587,848,788)</u>	<u>\$ 472,598,475</u>

**Governmental Funds
Balance Sheet
June 30, 2013**

	General Fund	Debt Service Fund	Capital Projects Fund
Assets:			
Cash and cash equivalents	\$ 63,518,908	\$ 40,949,185	\$ 25,342,249
Investments	36,985,000	41,246,000	29,496,750
Accrued interest receivable	749,270	26,894	---
Property taxes receivable, net allowance for uncollectibles	279,953,468	146,358,476	---
Accounts receivable and accrued revenues	1,334,213	475,855	---
Due from other funds	---	1,089,286	---
Due from other governmental entities	7,679,140	382,534	20,522
Due from component units	---	27,440	---
Deposits held by others	38,808	---	---
Notes receivable	334,396	3,506,332	---
Total assets	\$ 390,593,203	\$ 234,062,002	\$ 54,859,521
Liabilities:			
Accounts payable and accrued liabilities	\$ 6,522,648	\$ 169,802	\$ 1,948,211
Accrued interest payable	---	18,496	---
Due to other funds	3,967,434	---	---
Due to other governmental entities	611,852	---	---
Due to component units	31,849	---	2,897,759
Claims payable	74,256	---	---
Deposits held for others	895,535	---	2,851,468
Unearned revenue	---	---	80,657
Total liabilities	12,103,574	188,298	7,778,095
Deferred inflows of resources:			
Unavailable revenue	282,729,590	149,106,046	20,522
Total deferred inflows of resources	282,729,590	149,106,046	20,522
Fund balances:			
Restricted	---	4,000,169	221,513
Committed	368,368	80,767,489	33,915,863
Assigned	479,046	---	12,923,528
Unassigned	94,912,625	---	---
Total fund balances	95,760,039	84,767,658	47,060,904
Total liabilities, deferred inflows, and fund balances	\$ 390,593,203	\$ 234,062,002	\$ 54,859,521

The notes to the financial statements are an integral part of this statement.

<u>Education Fund</u>	<u>Grants Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 12,722,752	\$ 1,184,977	\$ 22,904,598	\$ 166,622,669
---	---	---	107,727,750
---	---	---	776,164
387,876,838	---	---	814,188,782
---	1,118,125	2,504,034	5,432,227
1,300,100	---	1,578,048	3,967,434
---	15,723,957	1,817,125	25,623,278
---	---	---	27,440
---	4,139	1,800,561	1,843,508
---	2,899,376	---	6,740,104
<u>\$ 401,899,690</u>	<u>\$ 20,930,574</u>	<u>\$ 30,604,366</u>	<u>\$ 1,132,949,356</u>
\$ ---	\$ 4,747,924	\$ 6,740,087	\$ 20,128,672
---	---	---	18,496
---	---	---	3,967,434
11,027,980	217,843	34,126	11,891,801
4,989,193	6,214	---	7,925,015
---	---	---	74,256
---	1,353,660	1,800,561	6,901,224
---	1,255,164	105,000	1,440,821
<u>16,017,173</u>	<u>7,580,805</u>	<u>8,679,774</u>	<u>52,347,719</u>
<u>385,882,517</u>	<u>2,855,035</u>	<u>123,488</u>	<u>820,717,198</u>
<u>385,882,517</u>	<u>2,855,035</u>	<u>123,488</u>	<u>820,717,198</u>
---	10,494,734	16,153,985	30,870,401
---	---	5,647,119	120,698,839
---	---	---	13,402,574
---	---	---	94,912,625
<u>---</u>	<u>10,494,734</u>	<u>21,801,104</u>	<u>259,884,439</u>
<u>\$ 401,899,690</u>	<u>\$ 20,930,574</u>	<u>\$ 30,604,366</u>	<u>\$ 1,132,949,356</u>



**Reconciliation of Fund Balances of Governmental
Funds to the Statement of Net Position
June 30, 2013**

Fund balance - total governmental funds (page C-5)	\$	259,884,439
Amounts reported for the governmental activities in the Statement of Net Position (page C-1) are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		540,500,927
Receivables not available to pay for current expenditures are reported as deferred inflows of resources in the funds.		59,956,633
Accrued interest receivables in the Statement of Activities that do not provide current financial resources are not reported in the funds.		41,953
Amounts payable to schools from receivables not available to pay current expenditures, reported as deferred inflows of resources in the funds.		(22,836,076)
Certain types of services paid for in advance and reported as prepaid are reported as expenditures in the funds under the purchases method		362,113
Interest on long-term debt is not payable with current financial resources and therefore is not reported in the funds.		(12,201,554)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds. See Note II (A).		(1,499,400,410)
Excess contributions to the pension trust fund are not reported in the funds.		22,060,941
Internal service funds are used by management to charge the costs of central services to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Position. This includes \$1,774,875 related to "look-back" adjustments for internal service funds.		23,812,165
Net position of governmental activities (page C-1)	\$	<u><u>(627,818,869)</u></u>

The notes to the financial statements are an integral part of this statement.

Governmental Funds
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Year Ended June 30, 2013

	General Fund	Debt Service Fund	Capital Projects Fund
Revenues:			
Property taxes	\$ 243,102,953	\$ 137,625,912	\$ ---
Other local taxes	30,987,178	29,209,204	---
State revenue	19,448,536	---	102,631
Federal and local revenue	7,576,952	1,304,602	1,407,152
Charges for services	3,429,291	156,625	---
Fines, fees and permits	63,598,248	---	---
Other revenue	425,433	742,828	---
Investment income	360,385	822,927	237,202
Total revenues	<u>368,928,976</u>	<u>169,862,098</u>	<u>1,746,985</u>
Expenditures:			
Current			
General Government	29,855,473	---	---
Hospital	26,816,000	---	---
Planning and Development	326,534	---	---
Public Works	19,405,051	---	---
Corrections	---	---	---
Health Services	23,696,210	---	---
Community Services	7,966,582	302,450	---
Law Enforcement	150,850,753	---	---
Judicial	62,917,241	---	---
Other Elected Officials	26,523,356	---	---
Education	---	---	---
Debt service and related cost	---	174,445,374	---
Capital outlay: capital projects	---	---	63,864,946
Total expenditures	<u>348,357,200</u>	<u>174,747,824</u>	<u>63,864,946</u>
Excess (deficiency) of revenues over (under) expenditures	<u>20,571,776</u>	<u>(4,885,726)</u>	<u>(62,117,961)</u>
Other financing sources (uses):			
Transfers in	2,346,399	5,381,981	6,911,772
Transfers out	(20,676,746)	(6,800,000)	(2,551,937)
Long term debt incurred other than bonds	---	---	6,883,614
Sale of capital assets	508,624	---	---
Insurance recoveries	109,995	---	---
Total other financing sources (uses)	<u>(17,711,728)</u>	<u>(1,418,019)</u>	<u>11,243,449</u>
Net change in fund balances	2,860,048	(6,303,745)	(50,874,512)
Fund balances:			
June 30, 2012	<u>92,899,991</u>	<u>91,071,403</u>	<u>97,935,416</u>
June 30, 2013	<u>\$ 95,760,039</u>	<u>\$ 84,767,658</u>	<u>\$ 47,060,904</u>

The notes to the financial statements are an integral part of this statement.

<u>Education Fund</u>	<u>Grants Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 341,416,694	\$ ---	\$ ---	\$ 722,145,559
19,871,306	---	15,259,851	95,327,539
---	62,425,069	9,192,666	91,168,902
---	51,185,463	1,624,829	63,098,998
---	1,293,826	649,835	5,529,577
---	235,201	6,185,530	70,018,979
---	13,499,851	2,284,682	16,952,794
---	102,805	75,093	1,598,412
<u>361,288,000</u>	<u>128,742,215</u>	<u>35,272,486</u>	<u>1,065,840,760</u>
---	4,132,558	18,512,068	52,500,099
---	---	---	26,816,000
---	6,937,177	---	7,263,711
---	2,565,586	11,310,379	33,281,016
---	1,285,105	---	1,285,105
---	22,688,893	4,369,409	50,754,512
---	70,000,386	---	78,269,418
---	1,401,865	4,721,924	156,974,542
---	4,546,824	485,575	67,949,640
---	---	207,840	26,731,196
361,288,000	---	---	361,288,000
---	---	---	174,445,374
---	---	---	63,864,946
<u>361,288,000</u>	<u>113,558,394</u>	<u>39,607,195</u>	<u>1,101,423,559</u>
---	15,183,821	(4,334,709)	(35,582,799)
---	10,479,521	1,668,295	26,787,968
---	(5,532,394)	(377,864)	(35,938,941)
---	---	---	6,883,614
---	---	5,800	514,424
---	7,494	---	117,489
---	<u>4,954,621</u>	<u>1,296,231</u>	<u>(1,635,446)</u>
---	20,138,442	(3,038,478)	(37,218,245)
---	(9,643,708)	24,839,582	297,102,684
<u>\$ ---</u>	<u>\$ 10,494,734</u>	<u>\$ 21,801,104</u>	<u>\$ 259,884,439</u>

**Reconciliation of Changes in Fund Balances of Governmental
Funds to the Statement of Activities
For the Year Ended June 30, 2013**

Net change in fund balance - total governmental funds (page C-9) \$ (37,218,245)

Amounts reported for the governmental activities in the Statement of Activities (page C-3) are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation and net gains and losses on retirements were less than capital outlays in the current period. See Note II (B). 9,242,736

Revenues in the Statement of Activities that do not provide current financial resources are reported as deferred inflows of resources in the funds. (17,888,906)

Decrease in accrued interest receivable. (18,511)

Changes in amounts payable to schools from receivables not available in the funds. 3,678,631

Expenditures recorded under the purchases method that apply to a future period are reported as prepaid expenses in the Statement of Net Position. The change in prepaid is an adjustment to expenses in the current period. 354,535

Decrease in interest payable on long-term debt. 487,598

Change in fair value of derivatives (5,024,854)

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Net Position. This amount is the net effect of these differences in the treatment of long-term debt and related items. See Note II (B). 107,223,120

Changes in other long-term liabilities other than in internal service funds. See Note II (B). (3,657,455)

Unfunded contributions to the pension trust fund are reported as a reduction to the net pension asset in the Statement of Net Position (2,522,254)

Internal service funds are used by management to charge the costs of central services to individual funds. The net income of certain activities of internal service funds is reported with governmental activities. 2,206,668

Change in net position of governmental activities (page C-3) \$ 56,863,063

The notes to the financial statements are an integral part of this statement.

**Proprietary Funds
Statement of Net Position
June 30, 2013**

	Business-type Activities - Nonmajor Enterprise Funds	Governmental Activities - Internal Service Funds
Assets:		
Current assets		
Cash and cash equivalents	\$ 11,069,464	\$ 37,170,287
Accounts receivable and accrued revenues	1,706,448	64,273
Due from other governmental entities	11,365,896	10,567
Inventories	---	156,499
Prepays	20,578	232,574
Deposits held by others	---	50,000
Total current assets	24,162,386	37,684,200
Noncurrent assets		
Net pension asset	3,674,231	173,681
Depreciable capital assets, net	25,123,396	1,494,162
Total noncurrent assets	28,797,627	1,667,843
Total assets	52,960,013	39,352,043
Liabilities:		
Current liabilities		
Accounts payable and accrued liabilities	1,102,070	1,074,346
Accrued interest payable	8,501	---
Due to other governmental entities	88,607	---
Claims payable, current	---	7,318,135
Compensated absences payable	3,602,199	72,851
Capital lease obligations, current portion	168,950	---
Unearned revenue	113,111	4,067,207
Deposits held for others	475,145	---
Total current liabilities	5,558,583	12,532,539
Noncurrent liabilities		
Claims payable, long-term	---	4,548,330
Accrued sick leave payable	1,549,985	64,276
Capital lease obligations, long-term	135,206	---
Net postemployment benefit obligations	3,971,283	169,608
Total noncurrent liabilities	5,656,474	4,782,214
Total liabilities	11,215,057	17,314,753
Net position:		
Net investment in capital assets	24,854,525	1,494,162
Unrestricted	16,890,431	20,543,128
Total net position	\$ 41,744,956	\$ 22,037,290
Total net position	\$ 41,744,956	
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	(1,774,875)	
Net position of business-type activities on Statement of Net Position (page C-1)	\$ 39,970,081	

The notes to the financial statements are an integral part of this statement.

Proprietary Funds
Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended June 30, 2013

	Business-type Activities - Nonmajor Enterprise Funds	Governmental Activities - Internal Service Funds
Operating revenues:		
State revenue	\$ 49,738,970	\$ ---
Federal and local revenue	1,590,777	---
Charges for services	1,426,971	9,922,870
Fines, fees and permits	25,728,404	---
Other revenue	66,243	56,562
Premium revenue	---	53,811,960
Total operating revenues	78,551,365	63,791,392
Operating expenses:		
Salaries	38,950,851	1,459,827
Other compensation	5,844,315	10,041
Fringe benefits	17,099,412	655,385
Supplies and materials	5,801,174	3,352,230
Services and other expenses	458,951	1,378,970
Professional and contracted services	10,330,855	3,361,476
Rent, utilities and maintenance	2,910,121	2,758,456
Interfund services	4,407,912	46,338
Depreciation	1,561,951	198,564
Claims incurred	26,277	47,931,521
Total operating expenses	87,391,819	61,152,808
Operating income (loss)	(8,840,454)	2,638,584
Nonoperating revenues (expenses)		
Intergovernmental	656,477	---
Interest income	34,989	66,275
Interest expense	(17,072)	---
Gain (loss) on asset disposal	1,200	(9,412)
Insurance recoveries	28,904	5,875
Total nonoperating revenues (expenses)	704,498	62,738
Income (loss) before capital contributions and transfers	(8,135,956)	2,701,322
Capital contributions	456,000	145,878
Transfers:		
Transfers in	9,759,086	---
Transfers out	(391,809)	(216,304)
Net transfers	9,367,277	(216,304)
Change in net position	1,687,321	2,630,896
Net position		
June 30, 2012	40,057,635	19,406,394
June 30, 2013	\$ 41,744,956	\$ 22,037,290
Change in net position	\$ 1,687,321	
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	424,228	
Change in net position of business-type activities on Statement of Activities (page C-3)	\$ 2,111,549	

The notes to the financial statements are an integral part of this statement.

**Proprietary Funds
Statement of Cash Flows
For the Year Ended June 30, 2013**

	Business-type Activities - Nonmajor Enterprise Funds	Governmental Activities - Internal Service Funds
Cash flows from operating activities:		
Receipts from customers	\$ 78,018,582	\$ 285,440
Receipts from interfund services provided	218,801	9,638,482
Premiums received	---	53,979,422
Refunds received from suppliers	5,373	83,096
Refunds paid to customers	(3,108,329)	---
Cash payments to suppliers	(19,087,231)	(10,881,270)
Cash payments to employees	(60,288,936)	(2,111,250)
Claims paid	(26,277)	(50,072,218)
Payments for interfund services	(4,407,912)	(46,339)
Net cash provided by (used in) operating activities	(8,675,929)	875,363
Cash flows from noncapital financing activities:		
Transfers from other funds	9,759,086	---
Transfers to other funds	(391,809)	(216,304)
Payments from City of Memphis	673,472	---
Insurance recoveries	---	5,875
Net cash provided by (used in) noncapital financing activities	10,040,749	(210,429)
Cash flows from capital and related financing activities:		
Acquisition of capital assets	(1,417,048)	(84,846)
Proceeds from the sale of capital assets	1,200	---
Capital lease obligation payments	(161,227)	---
Interest paid	(22,157)	---
Insurance recoveries	28,904	---
Net cash provided by (used in) capital and related financing activities	(1,570,328)	(84,846)
Cash flows from investing activities:		
Interest and investment earnings	34,989	66,275
Net cash provided by (used in) investing activities	34,989	66,275
Net increase (decrease) in cash and cash equivalents	(170,519)	646,363
Cash and cash equivalents, June 30, 2012	11,239,983	36,523,924
Cash and cash equivalents, June 30, 2013	\$ 11,069,464	\$ 37,170,287

Proprietary Funds
Statement of Cash Flows (continued)
For the Year Ended June 30, 2013

	Business-type Activities - Nonmajor Enterprise Funds	Governmental Activities - Internal Service Funds
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:		
Operating income (loss)	\$ (8,840,454)	\$ 2,638,584
Adjustments:		
Depreciation	1,561,951	198,563
Changes in assets and liabilities		
Accounts receivable and accrued revenues	(96,261)	(4,906)
Due from other governments	(3,588,939)	7,067
Due from component units	12,805	---
Inventories	---	55,144
Prepays	(1,761)	(92,399)
Net pension asset	448,215	16,962
Accounts payable and accrued liabilities	529,485	58,492
Due to other governments	(304)	---
Deposits held for others	43,507	---
Unearned revenue	21,545	166,357
Claims payable	---	(2,165,364)
Compensated absences payable	653,076	(25,128)
Net postemployment benefit obligations	581,206	21,991
Total adjustments	164,525	(1,763,221)
Net cash provided by (used in) operating activities	\$ (8,675,929)	\$ 875,363
Noncash investing, capital, and financing activities:		
Capital asset purchases accrued, not reflected in capital financing activities	\$ 18,292	\$ 62,515
Fair value of building acquired through property tax default	\$ 456,000	\$ ---
Capital assets transferred to governmental activities	\$ ---	\$ 9,412
Capital assets transferred from governmental activities	\$ ---	\$ 41,859

The notes to the financial statements are an integral part of this statement.

Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2013

	Postemployment Benefit Trust Funds	Constitutional and County Charter Officers Agency Fund
Assets:		
Cash and cash equivalents	\$ 82,965,393	\$ 126,634,664
Investments		
Domestic equity	381,736,254	---
Fixed income	250,546,532	---
International equity	194,859,457	---
Hedge funds	101,621,844	---
Limited partnership interests	82,796,494	---
Private real estate and infrastructure	28,515,677	---
Certificates of deposit	---	6,400,000
Alternative investments	19,394,039	---
Short-term investments	809,447	---
Accounts receivable	49,618	1,562,198
Accrued interest and dividends receivable	2,811,896	---
Due from brokers - investment sales	3,445,081	---
Total assets	1,149,551,732	\$ 134,596,862
Liabilities:		
Accounts payable	2,128,807	13,709
Funds held for others	---	83,492,111
Due to brokers and others	5,919,849	---
Due to component units	---	36,757,058
Due to other governmental agencies	---	14,333,984
Total liabilities	8,048,656	\$ 134,596,862
Net position held in trust for pension and OPEB benefits	1,141,503,076	
Total plan net position	\$ 1,141,503,076	

The notes to the financial statements are an integral part of this statement.

Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Year Ended June 30, 2013

	<u>Postemployment Benefit Trust Funds</u>
Additions:	
Contributions	
Employer contributions	\$ 59,402,586
Member contributions	17,988,862
Other revenue	15,000
Total contributions	<u>77,406,448</u>
Investment income	
Net change in fair value of investments	108,617,737
Interest income	15,665,758
Dividend income	9,683,316
Other income	654,155
Total investment income	<u>134,620,966</u>
Less investment management expenses	<u>(4,741,321)</u>
Net investment income (loss)	<u>129,879,645</u>
Net additions	<u>207,286,093</u>
Deductions:	
Benefit payments	81,158,285
Administrative expenses	2,106,731
Refund of member contributions	3,980,440
Total deductions	<u>87,245,456</u>
Change in net position	120,040,637
Net position held in trust for benefits:	
June 30, 2012	<u>1,021,462,439</u>
June 30, 2013	<u>\$ 1,141,503,076</u>

The notes to the financial statements are an integral part of this statement.

Component Units
Combining Statement of Net Position
June 30, 2013

	Board of Education	Shelby County Health Care Corporation	Agricenter International	Emergency Communications District	Total Component Units
Assets:					
Cash and cash equivalents	\$ 35,617,098	\$ 15,471,067	\$ 481,412	\$ 5,215,137	\$ 56,784,714
Investments	---	121,197,478	---	31,160,092	152,357,570
Accrued interest receivable	---	---	---	119,857	119,857
Accounts receivable and accrued revenues	396,558	50,449,710	322,107	599,263	51,767,638
Due from primary government	14,977,554	49,536	---	---	15,027,090
Due from other governmental entities	2,771,922	5,277,305	---	568,956	8,618,183
Inventories	3,500,859	3,857,425	38,572	---	7,396,856
Prepays	---	1,117,121	20,913	406,281	1,544,315
Restricted and other assets	---	3,720,087	---	---	3,720,087
Land	23,325,374	5,835,326	---	---	29,160,700
Construction in progress	8,034,361	9,919,814	---	---	17,954,175
Depreciable capital assets, net	364,440,373	72,014,801	1,553,643	2,996,768	441,005,585
Total assets	453,064,099	288,909,670	2,416,647	41,066,354	785,456,770
Liabilities:					
Current liabilities					
Accounts payable and accrued liabilities	21,240,303	44,761,383	408,532	733,655	67,143,873
Claims payable	6,174,392	---	---	---	6,174,392
Deposits held for others	---	---	40,755	---	40,755
Unearned revenue	507,580	---	267,134	---	774,714
Long-term liabilities					
Due within one year	---	---	53,727	---	53,727
Net post employment benefit obligations	237,617,725	912,000	---	---	238,529,725
Other due in more than one year	---	---	141,109	---	141,109
Total liabilities	265,540,000	45,673,383	911,257	733,655	312,858,295
Net position:					
Net investment in capital assets	395,800,108	87,769,941	1,358,807	2,996,584	487,925,440
Restricted for:					
Building construction	105,723	2,897,689	---	---	3,003,412
Indigent care	---	822,398	---	---	822,398
Insurance claims	2,254,558	---	---	---	2,254,558
Education	14,961,032	---	---	---	14,961,032
Unrestricted	(225,597,322)	151,746,259	146,583	37,336,115	(36,368,365)
Total net position	\$ 187,524,099	\$ 243,236,287	\$ 1,505,390	\$ 40,332,699	\$ 472,598,475

The notes to the financial statements are an integral part of this statement.

**Component Units
Combining Statement of Activities
For the Year Ended June 30, 2013**

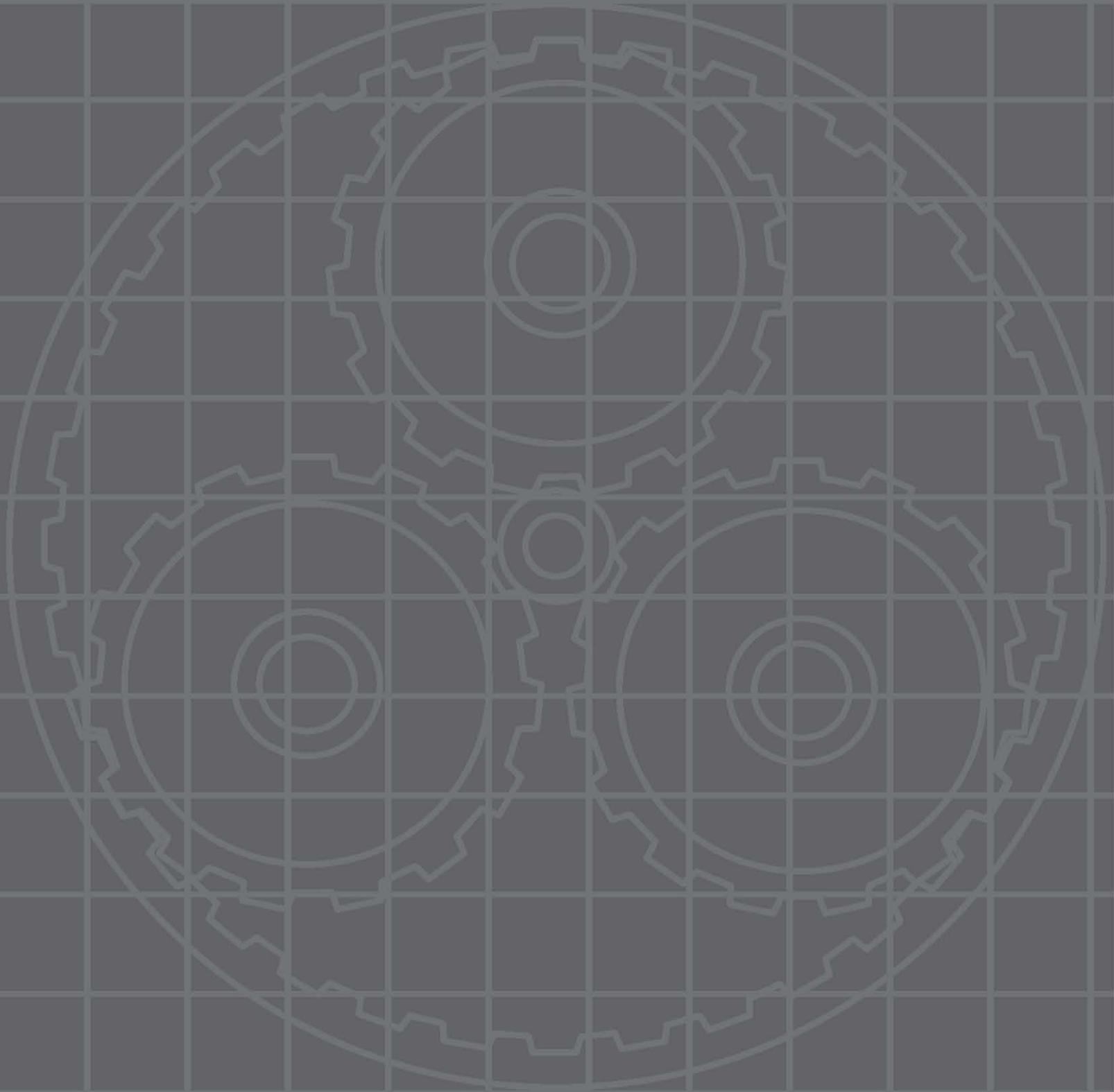
	Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Board of Education
Board of Education	\$ 454,968,954	\$ 29,736,636	\$ 220,101,534	\$ (205,130,784)
Shelby County Health Care Corporation	332,596,853	248,157,099	72,928,000	---
Agricenter International	3,212,756	3,255,978	23,223	---
Emergency Communications District	8,738,913	7,936,352	283,586	---
Total Component Units	\$ 799,517,476	\$ 289,086,065	\$ 293,336,343	(205,130,784)
General revenues:				
				120,421,197
				36,228,227
				1,977,777

				<u>158,627,201</u>
				(46,503,583)
				<u>234,027,682</u>
				<u>\$ 187,524,099</u>

The notes to the financial statements are an integral part of this statement.

Net (Expenses) Revenues and Changes in Net Position			
Shelby County Health Care Corporation	Agricenter International	Emergency Communications District	Total Component Units
\$ ---	\$ ---	\$ ---	\$ (205,130,784)
(11,511,754)	---	---	(11,511,754)
---	66,445	---	66,445
---	---	(518,975)	(518,975)
(11,511,754)	66,445	(518,975)	(217,095,068)
26,816,001	---	---	147,237,198
---	---	---	36,228,227
306,665	---	---	2,284,442
347,504	4,539	60,128	412,171
27,470,170	4,539	60,128	186,162,038
15,958,416	70,984	(458,847)	(30,933,030)
227,277,871	1,434,406	40,791,546	503,531,505
\$ 243,236,287	\$ 1,505,390	\$ 40,332,699	\$ 472,598,475





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I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**(A) Reporting Entity**

Shelby County, Tennessee (the County) is governed by an elected mayor and a thirteen member Board of Commissioners. As required by generally accepted accounting principles, these financial statements present the County (the primary government) and its component units, entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of a government's operations. The County has no blended component units. Each discretely presented component unit (see notes below for descriptions) is reported in a separate column in government-wide financial statements to emphasize that they are legally separate from the government. Each discretely presented component unit has a June 30 year-end and their separate financial statements are available as indicated below. The significant accounting policies followed by component units are generally the same as those followed by the primary government.

Discretely Presented Component Units:

Shelby County Board of Education (the Board of Education) – The Board of Education is a legally separate organization that includes all the public schools in Shelby County outside the City of Memphis, serving over 47,000 students. The Board of Education has a separately elected governing board but is fiscally dependent on the County. The County levies taxes for the Board's operation, approves its operating budget and issues debt for its capital projects. The operations of the Shelby County Board of Education are reported as a governmental component unit. Financial statements for the Board can be obtained from Shelby County Board of Education, 160 South Hollywood, Memphis, Tennessee 38112, (901) 321-2500.

Shelby County Health Care Corporation, d/b/a Regional Medical Center at Memphis (The Med) – The Med provides both inpatient and outpatient hospital services to residents of Shelby County and the surrounding area. The Med Board of Directors is appointed by the County Mayor and confirmed by the County Board of Commissioners. Substantial funding is provided by the County. The Med is reported as a proprietary component unit. Financial statements for The Med can be obtained from Shelby County Health Care Corporation, C/O Regional Medical Center at Memphis, 877 Jefferson Avenue, Memphis, Tennessee 38103, (901) 545-7100.

Agricenter International, Inc. (the Agricenter) – Agricenter International is a component unit of the Agricenter Commission. The Agricenter Commission has no separate assets, liabilities, revenues or expenditures therefore; the summary information provided only relates to Agricenter International. The purpose of the Agricenter is to promote educational and applied research endeavors intended for the improvement of agriculture by the establishment of one convenient location for exhibition, demonstration, research, education and meetings by agribusiness industry, related organizations, and government agencies. The five Agricenter Commission members are appointed by the County Mayor and confirmed by the County Board of Commissioners. There are also two ex-officio voting members. Some funding is provided by the County and the land and buildings used by the Agricenter are property of the County. Agricenter International, Inc. is reported as a proprietary component unit. Financial statements for the Agricenter can be obtained from Agricenter International, Inc., Suite 9, 7777 Walnut Grove Road, Memphis, Tennessee 38120, (901) 757-7777.

Emergency Communications District of Shelby County, Tennessee, d/b/a Shelby County 9-1-1 District (the District) – The District was established in 1984, pursuant to provisions of T.C.A. Title 7, Chapter 86 of the State of Tennessee. The District is responsible for establishing local emergency telephone service and a primary emergency telephone number for the residents of Shelby County. The District is governed by a nine-member board of directors, appointed by the County Mayor and approved by the County Board of

Commissioners. The District's board has the authority to levy an emergency telephone service charge to be used to fund the operation of the District. The District must obtain County Commission approval before the issuance of most debt and the County Commission has the ability to adjust the District's service charges. The District is reported as a proprietary component unit. Financial statements for the District can be obtained from Shelby County 9-1-1 District, 3150 Lenox Park #108, Memphis, Tennessee 38115, (901) 380-3911.

(B) Governmental Accounting Standards

The financial statements of the County have been prepared in accordance with *generally accepted accounting principles* (GAAP) followed in the United States of America. In the United States the Governmental Accounting Standards Board (GASB) is the established and recognized standard-setting body for governmental accounting and financial reporting. The GASB periodically issues new or revised standards that are implemented by the County.

The County has elected early implementation of *GASB Statement No. 65, Items Previously Reported as Assets and Liabilities*. This statement evaluates and reclassifies various financial statement items that have been previously reported as either assets or liabilities, and evaluates them against the definitions provided for deferred outflows and deferred inflows of resources. In implementation of this standard the County reported as an expense in the current fiscal year the previously deferred bond issuance costs; the impact of this expense was considered immaterial.

(C) Government-wide and Fund Financial Statements

The government-wide financial statements - the *Statement of Net Position* and the *Statement of Activities* - report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of the interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Similarly, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The *Statement of Activities* demonstrates the degree to which the direct expenses of the given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

(D) Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except that agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, long-term debt service expenditures and expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

In determining availability, the government considers property taxes associated with the current fiscal year to be available if they are collected within one month of the end of the current fiscal year. The government considers sales taxes, hotel taxes, car rental taxes, and Hall income taxes to be available if collected within two months of the end of the current fiscal year. The government considers grant and reimbursement revenues from other governments associated with the current fiscal year to be available if collected within one year of the end of the current fiscal year. Revenues from fines, fees, permits and other imposed non-exchange transactions are considered available when collected; revenues are either not measurable until collected or they are not collected soon enough after the current period to pay liabilities of the current period.

The County reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required or elected to be accounted for in another fund.

The *Debt Service Fund* accounts for the accumulation of resources for and the payment of principal, interest and related costs on long-term general obligation debt of governmental funds.

The *Capital Projects Fund* accounts for the acquisition and construction of major capital facilities and equipment. The primary funding source is bond proceeds.

The *Education Fund* accounts for tax collections allocated for school operations. Taxes are collected and allocated to the Shelby County Board of Education and the Board of Education of the Memphis City Schools based on average daily attendance.

On February 10, 2011 the Memphis City Council passed a resolution accepting the surrender of the Memphis City Schools' charter. The residents of the City of Memphis later cosigned the decision by voting "Yes" to the referendum to abolish the Memphis City Schools and surrender its charter to the Shelby County Schools. The merger will be effective July 1, 2013. Upon completion of the merger, Shelby County Government will be solely responsible for local funding of all public schools in Shelby County. This could have a significant impact on the future financial requirements from Shelby County Government.

The *Grants Fund* accounts for the receipt and expenditure of federal, state and local government grants and designated contributions to be used for approved programs.

The *Nonmajor Governmental Funds* are other funds with revenue raised for a specific purpose. The County reports the following funds as Special Revenue Funds:

- Roads and Bridges Fund accounts for the proceeds received from the County's share of State Gasoline taxes and State Gas Inspection taxes. These revenues are used for the maintenance of public roads and bridges in the unincorporated areas of the County.
- Hotel Motel Taxes Fund accounts for the proceeds received from the hotel/motel tax levied by the County on hotel/motel occupancy within the County. Hotel/Motel tax is used to first provide debt service requirements for

the Sports Authority on the FedEx Forum and then funding for the Convention and Visitors Bureau as provided in State law.

- Sheriff Forfeitures Fund accounts for the proceeds from seizure and forfeiture of properties related to certain drug cases and property acquired and accumulated as a result of other criminal offenses. These funds are used to support law enforcement efforts, drug investigation enforcement and certain non-recurring purposes.
- Data Processing Fund accounts for a separate computerization fee charged by the Courts and the County Register restricted by State statute. The funds are to be used for the purchase of computer equipment, upgrades, imaging systems and other related supplies and maintenance to support their data processing needs.
- Car Rental Tax Fund accounts for the tax proceeds on car rentals levied by the County. The proceeds are used only to help retire debt on bonds issued by the Memphis and Shelby County Sports Authority, Inc. for construction of the FedExForum.
- Health Services Restricted Fees Fund accounts for proceeds received from pollution control permits and fees for specific industries. There are also fees received for vector control services as a component of the fees collected through the City and County's utility services. These proceeds are used, respectively, to control pollution and control rodents, mosquitoes and other pests in the County.
- Storm Water Fees Fund accounts for fees collected from unincorporated portions of the County for storm water expenses as specified in the Shelby County Code of Ordinances.
- Economic Development Fund accounts for resources received that can be used only for economic development activities supported by the County.
- Restricted Court Fees Fund accounts for separate fees collected in DUI and drug related cases that are restricted by State statute for use in funding offender rehabilitation programs.

Additionally, the County reports the following fund types:

Proprietary Funds/Enterprise Funds are funds that report an activity for which a fee is charged to external users for goods or services. The County reports the following funds (all are nonmajor):

- Consolidated Codes Enforcement Fund
- Fire Services Fund
- Corrections Center Fund

Proprietary Funds/Internal Service Funds are a separate category of proprietary funds (all are nonmajor). These funds account for fleet services, telecommunications, mail services, printing, group health insurance, other employer insurance, and tort liability insurance provided to other departments and agencies of the County, or to other governments on a cost reimbursement basis.

Fiduciary Funds include the Other Postemployment Benefits (OPEB) Trust and the Shelby County Retirement System. The Shelby County Retirement System accounts for the activities of the County's retirement plan, which accumulates resources for pension payments to employees. The OPEB Trust accounts for the fund used to accumulate and provide health and life insurance to retirees. Agency Funds account for assets held by the County's charter officers and other elected officials in an agent capacity for governments, litigants, heirs and others. Agency funds are custodial in nature and do not involve measurement of results of operations.

In consolidating internal activities in the government-wide financial statements, direct expenses are not eliminated from the various functional categories, whereas indirect expenses are eliminated. The net effect of the interfund services provided by internal service funds is reported as an adjustment to the expenses of the functional categories using those services.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources including all taxes are reported as general revenues rather than as program revenues.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the government's internal service funds are charges to customers for sales, services, and insurance. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

(E) Assets, Liabilities and Net Position/Fund Balances

Deposits and Investments

Cash and cash equivalents include cash on hand, demand deposits, savings accounts and short-term investments with maturities of three months or less at the time of purchase. The County pools substantially all of its cash and cash equivalents. Each fund participating owns a pro rata share in the pool. Investment earnings of the pool are allocated monthly to each fund based upon the average balance.

Deposits with the State Treasurer's Local Government Investment Pool (LGIP) that may be withdrawn with a maximum of one day's notice are classified as cash equivalents and are valued at cost. The LGIP is not registered with the SEC as an investment company. However the LGIP has a policy that it will – and does – operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. Rule 2a-7 allows SEC-registered mutual funds to use amortized cost rather than fair value to report net assets to compute share prices if certain conditions are met. State statutes require the State Treasurer to administer the LGIP under the same terms and conditions, including collateral requirements, as required for other funds invested by the Treasurer. The reported value of the pool is the same as the fair value of the pool shares.

Investments of the government as well as its component units are generally stated at fair value. Fair value is based on quoted market prices, if available, or estimated using quoted market prices for similar securities. The County uses amortized cost on all investments that mature within a year or less of the date of purchase. State statutes authorize the County to make direct investments in obligations of the U.S. Treasury, obligations issued or guaranteed by any U.S. Government agency, LGIP, bonds of any state or political subdivision, repurchase agreements, prime banker's acceptances and prime commercial paper. The maximum maturity is two years. By policy investments in commercial paper must be rated A1/P1 by at least two rating services.

The OPEB Trust and the Shelby County Retirement System are authorized to invest in common and preferred stocks, corporate bonds rated B3 or better, commercial paper rated A2/P2 or better, real estate, venture capital investments, co-mingled investment funds, and call option writing programs. Investment parameters require that no more than 70% of total investments be in stock, no more than 5% in real estate, and no more than 12% in international equities. The Shelby County Retirement System is also authorized to invest in limited partnerships.

Receivables and Payables

Property taxes are recorded as revenues in the fiscal year for which levied. Property taxes based on property values during the current fiscal year but levied for the next fiscal year are recorded as receivables and deferred inflows of resources. Allowances for doubtful accounts are maintained for receivables which historically experience uncollectible accounts.

Inventories and Prepaid Items

Inventories are valued at cost on a first-in/first-out (FIFO) method. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and proprietary fund financial statements. In governmental funds, prepaid items are accounted for using the purchases method. As of June 30, 2013, the County had net overpayments for the net pension obligation. These overpayments are reported in the assets section.

Capital Assets

Capital assets, which include land, land improvements, buildings, building improvements, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Infrastructure includes roads, bridges, sidewalks, and similar items. Equipment includes software and communications systems. Capital assets are defined by the government as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of two years. Land is included regardless of cost. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land improvements, buildings, building improvements, equipment and infrastructure of the primary government, as well as the component units, are depreciated using the straight line method. The following estimated useful lives are used:

<u>Assets</u>	<u>Years</u>
Land improvement	10-30
Building	30-40
Building improvements	10-30
Equipment	3-20
Infrastructure	10-50

Deferred Outflows of Resources

In addition to assets, the *Statement of Net Position* includes a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period and so is not recognized as an outflow of resources (expense/expenditure) until then. The County only has one item that qualifies for reporting in this category; the fair value of derivative instruments

Claims and Judgments

Claims and judgments which can be reasonably estimated and could result in probable material losses to the County have been given proper recognition under U.S. generally accepted accounting principles. For governmental funds and similar fund types, the liability is recognized within the applicable fund if it is expected to be liquidated with expendable, available financial resources. All other material unpaid claims and judgments are recorded as a liability in the governmental activities of the primary government. In proprietary and similar fund types, probable and measurable loss contingencies are recorded as incurred within the applicable fund.

Landfill Postclosure Care Costs

State and federal laws and regulations require the County to perform certain maintenance and monitoring functions for thirty years after closure of its landfill sites. The amount reported as postclosure care liability at year-end

represents the estimated postclosure care costs that have not been paid for the Walnut Grove and Shake Rag Road landfills. The estimate is based on what it would cost to perform all postclosure care as of the year-end. Actual future costs may differ due to inflation, changes in technology, or changes in regulations. The landfills have been closed and the County has no landfills currently in operation. No County assets are restricted for landfill postclosure costs. However, the County has entered into a surety contract in lieu of a performance bond as a commitment to comply with the terms set forth in its 30 year postclosure maintenance plan for the Shake Rag Road landfill. This surety contract is with the State of Tennessee under the State's cooperative agreement with the Environmental Protection Agency (EPA). There is no surety contract pertaining to the Walnut Grove landfill.

Compensated Absences

County employees are granted sick and annual leave in varying amounts in accordance with administrative policies and union memorandums of understanding. Accumulated vacation days are required to be used annually, with a maximum accumulation of one and one-half times the amount of leave an employee can earn in a year. In the event of termination or retirement, the employees are paid for accumulated vacation days. Generally, employees are paid for accumulated sick leave, not to exceed the lesser of 75 days or \$5,772, only upon retirement. Certain exceptions to this policy occur in accordance with the terms of various union agreements.

All sick and annual pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Long-term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Deferred Inflows of Resources

In addition to liabilities, the *Statement of Net Position* reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an increase to net position that applies to a future period and is not recognized as an inflow of resources (revenue) until that time. The County has two types of items that qualify for reporting in this category. One item is the increase in fair value of derivative instruments. The other is amounts in the governmental funds that were receivable and measurable at year-end but were not available to finance expenditures for the current year. These primarily include unavailable revenues from property taxes, accounts receivable and notes receivable.

Net Position and Fund Balance

Government-wide and proprietary fund net position is classified into three components. "Net investment in capital assets" consists of capital assets net of accumulated depreciation and reduced by outstanding debt used to finance purchase or construction of those assets. "Restricted" net position is noncapital net assets that must be used for a particular purpose as specified by creditors, grantors, or contributors external to the County. "Unrestricted" net position is remaining net assets that do not meet the definition of the other two categories.

In the governmental fund financial statements, fund balance is reported as either Nonspendable, Restricted, Committed, Assigned and/or Unassigned fund balances.

- Nonspendable fund balance reflects amounts not in spendable form or amounts that legally or contractually must be maintained intact.
- Restricted fund balance reflects amounts subject to external enforceable legal restrictions that are either 1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or 2) imposed by law through constitutional provisions or enabling legislation.
- Committed fund balance reflects amounts whose use is constrained by limitations that the County imposes upon itself by the Shelby County Commission through resolution and shall remain binding unless removed in the same manner. The County Commission is the County's highest level of decision-making authority.
- Assigned fund balance reflects the County's intended use of resources. It allows decision making authority to be delegated to some other body or official, such as division directors or department administrators. This authority is delegated by approved County Commission resolution. No formal action is required to remove this authority.
- Unassigned fund balance is the residual net resources.

Use of Fund Balance

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) amounts are available, it shall be the policy of the County to generally consider restricted amounts to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it shall be the policy of the County that committed amounts would be reduced first, followed by assigned amounts and then unassigned amounts. In both instances when a proposed expenditure is made with specific balances identified as the source of the funding, that specific fund balance will be used.

Minimum Fund Balance Policy

The County Board of Commissioners, the County's legislative body, has by resolution adopted a formal fund balance policy. The policy specifies a minimum fund balance of between 15-25% of revenues for the General Fund and 20-30% of revenues for the Debt Service Fund.

Interest Rate Swaps

Shelby County has entered into several interest rate swap agreements to modify interest rates on outstanding debt. Amounts received to enter swap agreements are recorded as revenue in the Debt Service Fund. In the government-wide financial statements, such amounts are amortized over the life of the swap agreement. These agreements provide for net interest payments to or from the County which are also recorded in the Debt Service Fund.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and net position or fund balances. Estimates also affect the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**(A) Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-wide Statement of Net Position**

The governmental fund Balance Sheet includes reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide Statement of Net Position. One element of that reconciliation explains that "long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds." Internal service funds include \$(5,102,507) of long-term liabilities and are not part of this reconciling amount. The details of this \$(1,499,400,410) are as follows:

Bonds and loans payable	\$ (1,367,152,501)
Accreted value on bonds	(20,940,667)
Net premium on bonds issued	(69,326,695)
Compensated absences	(18,334,541)
Landfill postclosure	(2,883,244)
Claims and judgments	(318,889)
Capital lease obligation	(6,883,614)
Net post employment benefit obligation	<u>(13,560,259)</u>
Net adjustment to reduce <i>fund balance – total governmental funds</i> to arrive at <i>net position – governmental activities</i>	<u>\$ (1,499,400,410)</u>

(B) Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances includes a reconciliation between *net change in fund balance – total governmental funds* and *change in net position of governmental activities* as reported in the government-wide Statement of Activities. One element of that reconciliation explains that "governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense."

The details of this \$9,242,736 difference are as follows:

Capital outlay	\$ 31,006,951
Developer contributions	5,807,592
Loss on asset disposals	(1,257,187)
Depreciation expense	<u>(26,314,620)</u>
Net adjustment to increase <i>net change in fund balance – total governmental funds</i> to arrive at <i>change in net position of governmental activities</i>	<u>\$ 9,242,736</u>

Another element of that reconciliation states that "the issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities."

The details of this \$107,223,120 difference are as follows:

Debt issued or incurred:	
Amortization of bond premiums	8,253,617
Accretion of zero coupon bonds	17,252,389
Long-term debt incurred other than bonds	(6,883,614)
Principal repayments on debt	88,600,728
Net adjustment to increase <i>net change in fund balance – total governmental funds</i> to arrive at <i>change in net position of governmental activities</i>	<u>\$ 107,223,120</u>

Another element of that reconciliation is “changes in other long-term liabilities other than in internal service funds.”

The details of this \$(3,657,455) difference are as follows:

Landfill post closure costs	\$ 141,138
Claims and judgements	12,940
Sick and annual leave	(709,354)
Net postemployment benefit obligations	<u>(3,102,179)</u>
Net adjustment to decrease <i>net change in fund balance – total governmental funds</i> to arrive at <i>change in net position of governmental activities</i>	<u>\$ (3,657,455)</u>

III. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

(A) Budgetary Information

The revenues and expenditures accounted for in each of the General Fund, Special Revenue Funds, Debt Service Fund and Enterprise Funds have legally adopted budgets and are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern County operations. The County Board of Commissioners approves and appropriates the budgets for these funds annually.

Expenditures may not exceed appropriations by line item at the department level. The County Mayor is authorized to transfer budgeted amounts between line items of the same category (i.e. revenue, personnel related expenditures or other expenditures) of the same division (group of departments). Any adjustments that increase the total budget, or require transfers between divisions, categories or funds must be approved by the County Board of Commissioners. The reported budgetary data has been revised for amendments authorized during the year.

All funds requiring legally adopted budgets have budgets which are adopted on a basis consistent with U.S. generally accepted accounting principles. All annual appropriations lapse at fiscal year-end. Project-length financial plans are adopted for all Capital Projects Funds. Encumbrances represent significant commitments related to unperformed purchase orders, contracts, or other commitments for goods or services. Encumbrance accounting - under which purchase orders, contracts, and other commitments for future expenditures of funds are recorded in order to reserve that portion of the applicable appropriation - is utilized in the governmental funds during the year to facilitate effective budgetary control. Encumbrances outstanding at year-end do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

IV. DETAILED NOTES ON ALL FUNDS**(A) Deposits and Investments**Shelby County Government, except for the Retirement System and OPEB Trust:

The County, including agency funds but excluding the Retirement System and the OPEB Trust, had the following investments at June 30, 2013. Of the total investments per financial reports, \$107,727,750 is reported on the Statement of Net Position and \$6,400,000 is reported on the Combined Schedule of Changes in Assets and Liabilities for the county charter officers' agency funds.

All investments are valued at cost, amortized cost, or fair value as disclosed in Note I (E) above:

U.S. Government agency securities	\$ 9,968,750
Tennessee Local Government Pool (LGIP)	<u>73,186,118</u>
Total investments for disclosure purposes	83,154,868
Add certificates of deposit reported as investments	104,159,000
Less amounts reported as cash equivalents	<u>(73,186,118)</u>
Total investments per financial reports	<u><u>\$ 114,127,750</u></u>

Custodial credit risk Bank deposits and certificates of deposit of the County, consistent with State statutes, are covered by federal depository insurance (FDIC) or are collateralized by a multiple financial institution collateral pool administered by the Treasurer of the State of Tennessee. On limited occasions the County may have deposits with financial institutions that do not participate in the State collateral pool; in these instances separate collateral equal to at least 105% of the uninsured deposit is collateralized and held in the County's name by a third party. These provisions covered all County deposits at year-end.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Both State statutes and the County's investment policy limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. All investments mature in two years or less.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Both State statutes and the County's investment policy limit permissible investments or impose collateral and custody provisions as specified above or in Note I (E) to significantly limit credit risk. By policy, investments in commercial paper must be rated A1/P1 by at least two rating services. Although the LGIP itself is unrated, its types of investments and maturities provide a similar level of credit risk.

The County Trustee handles Shelby County Board of Education's investments with the LGIP. Those investments are not included above but are reported in the component units' figures within this report and are disclosed in the separately issued financial report of the Shelby County Board of Education.

Shelby County Retirement System (Fiduciary Fund):

At June 30, 2013 the Retirement System had deposits of \$77,231,718 in money-market mutual funds that were not insured and were uncollateralized. At June 30, 2013 the Retirement System reported the following investments with carrying amounts as shown:

Domestic equity	\$ 333,531,131
Fixed income	216,463,635
International equity	170,550,282
Hedge funds	101,621,844
Limited partnership interest	82,796,494
Private real estate and infrastructure	23,781,074
Forward contracts (net)	1,443,142
Total investments	<u>\$ 930,187,602</u>

The fair values of fixed income investments grouped by maturity at June 30, 2013 are as follows:

Current to one year	\$ 27,881,283
One to two years	12,061,227
Two to three years	16,634,916
Three to four years	9,427,202
Four to five years	9,663,603
Five years or more	140,795,404
Total	<u>\$ 216,463,635</u>

At June 30, 2013 the Retirement System had \$275,769,403 of investments with exposure to foreign currency risk.

The above information was taken from the publicly available financial report of the Retirement System for the year ended June 30, 2013. The report includes more information on the credit quality of investments in fixed income debt securities and the investments with foreign currency risk. The report may be obtained from the Shelby County Retirement System, Suite 701, 160 N. Main Street, Memphis, Tennessee 38103.

Shelby County OPEB Trust (Fiduciary Fund):

At June 30, 2013 the OPEB Trust had deposits of \$4,008,766 that were not insured and were uncollateralized. All of this was held in the Tennessee LGIP short term investment fund. At June 30, 2013 the OPEB Trust reported the following investments with carrying amounts as shown:

Domestic equity	\$ 48,205,123
Fixed income	34,082,897
International equity	24,309,175
Private real estate	4,734,603
Alternative investments	17,950,897
Short-term investments	809,447
Total investments	<u>\$ 130,092,142</u>

(B) Property Taxes Receivable

Property taxes attach an enforceable lien on property on January 1 of each year. The various types of property are assessed at a percentage of market value as follows:

Farm and residential real property	25%
Commercial/industrial real property	40%
Commercial/industrial tangible personal property	30%
Commercial/industrial intangible personal property	40%
Public utilities real/personal property	55%

The assessed value on which the fiscal 2013 tax bills were based was \$18,847,860,547. The estimated market value was \$63,834,911,731, making the overall assessed value 29.53% of the estimated market value. Taxes are due October 1 and delinquent March 1 of the following year. Current tax collections for the year were 93.94% of the original tax levy and 95.03% of the adjusted tax levy. The property tax levy has no legal limit. The rate, as permitted by Tennessee state law and County charter, is set annually on or after July 1 by the County Board of Commissioners and collected by the County Trustee.

The County allocated the property tax per \$100 of the assessed value as follows:

General Fund	\$ 1.36
Debt Service Funds	.75
Boards of Education	<u>1.91</u>
Countywide tax rate	<u>\$ 4.02</u>
 Debt Service - Rural School Bonds	 <u>\$.04</u>

The \$0.04 for debt service on Rural School Bonds only applies to properties outside the City of Memphis.

Property taxes receivable as of year-end, including the applicable allowances for uncollectible accounts, are as follows:

	General Fund	Debt Service Fund	Education Fund	Total
Property taxes receivable	\$ 300,116,069	\$ 157,166,126	\$ 415,756,015	\$ 873,038,210
Less allowance for uncollectibles	<u>(20,162,601)</u>	<u>(10,807,650)</u>	<u>(27,879,177)</u>	<u>(58,849,428)</u>
	<u>\$ 279,953,468</u>	<u>\$ 146,358,476</u>	<u>\$ 387,876,838</u>	<u>\$ 814,188,782</u>

Note IV (G) includes detail of deferred inflows of resources relating to property taxes.

(C) Notes Receivable

Notes receivable consist of the following:

	<u>Amount</u>	<u>Collateral</u>
<i>General Fund</i>		
Property loans receivable due in various installments at 6.5% interest	<u>\$ 334,396</u>	Land & Building
<i>Debt Service Fund</i>		
Mortgage loans receivable due in various monthly installments at interest rates ranging from 3.125% to 8.125% through 2020	<u>\$ 3,506,332</u>	Land & Building
<i>Grants Fund</i>		
Mortgage loans receivable due in various installments at 0% to 5% interest through 2021	<u>\$ 2,899,376</u>	Land & Building

Note IV (G) includes details of deferred inflows of resources relating to notes receivable.

(D) Leases Receivable

The County leases certain real property described as Butcher Shop, LLC for the sum of \$225,750 annually. The term of the lease commenced on May 1, 2013. There are two additional option terms of five years each available. The option term currently in effect will expire in 2018. The rental income is recognized as revenue in the Debt Service Fund.

The County leases certain real property described as 150 Washington Avenue to the Shelby County Federal Credit Union for the sum of \$24,000 annually over a period of five years. The term of the lease commenced on October 1, 2009 and will end September 30, 2014. There is one additional option term of five years. The rental income is recognized as revenue in the General Fund.

The County leases certain real property with improvements described as Fire Station #65 to the City of Memphis, Tennessee through June 30, 2016. There are no lease fees or charges. All charges for gas, water, sewer, electricity, light, heat, power, telephone, and other utilities and services used, rendered or supplied to or in connection with the leased premises will be paid for by the City of Memphis.

The Tennessee Department of Health maintains office space as a regional office at the Memphis and Shelby County Health Department, described as 814 Jefferson, to carry out various State activities. The County agrees to lease the space for a sum of \$112,716 annually for five years. The term of the lease commenced on January 1, 2012, and will end December 31, 2016. This lease may be cancelled by the lessee at any time prior to the termination date. The rental income is recognized as revenue in the General Fund.

The County leases certain real property located at 4921 Hickory Hill Road to Yardworks, a privately owned business. The term of the lease commenced on September 22, 2011 for an annual rental amount of \$14,400. This is for a five year term ending September 21, 2016 with an option to renew for one additional five year term. The rental income is recognized as revenue in the Grants Fund.

The following is a schedule by years of future minimum rentals required under operating leases that have initial or remaining non-cancellable lease terms in excess of one year as of June 30, 2013:

Fiscal Year	Maximun Rental
2014	\$ 376,866
2015	358,866
2016	352,866
2017	285,708
2018	188,125
Total	<u>\$ 1,562,431</u>

(E) Capital Assets

Capital asset activity of the primary government for the year ended June 30, 2013 is detailed below.

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<i>Governmental activities:</i>					
Capital assets not being depreciated:					
Land	\$ 25,690,720	\$ 815,319	\$ ---	\$ ---	\$ 26,506,039
Construction in progress	15,475,183	11,666,650	---	(6,559,062)	20,582,771
Total not being depreciated	<u>41,165,903</u>	<u>12,481,969</u>	<u>---</u>	<u>(6,559,062)</u>	<u>47,088,810</u>
Capital assets being depreciated:					
Land improvements	18,001,773	109,999	---	---	18,111,772
Buildings	249,965,997	12,657,151	---	2,002,065	264,625,213
Equipment	103,175,205	7,675,625	(5,680,634)	1,966,331	107,136,527
Infrastructure	518,973,671	4,005,554	---	2,864,511	525,843,736
Total being depreciated	<u>890,116,646</u>	<u>24,448,329</u>	<u>(5,680,634)</u>	<u>6,832,907</u>	<u>915,717,248</u>
Less accumulated depreciation:					
Land improvements	6,323,397	511,501	---	---	6,834,898
Buildings	123,035,356	7,444,978	---	---	130,480,334
Equipment	61,289,569	6,405,501	(4,455,893)	273,845	63,513,022
Infrastructure	207,831,511	12,151,204	---	---	219,982,715
Total accumulated depreciation	<u>398,479,833</u>	<u>26,513,184</u>	<u>(4,455,893)</u>	<u>273,845</u>	<u>420,810,969</u>
Total capital assets being depreciated, net	<u>491,636,813</u>	<u>(2,064,855)</u>	<u>(1,224,741)</u>	<u>6,559,062</u>	<u>494,906,279</u>
Governmental activities capital assets, net	<u>\$ 532,802,716</u>	<u>\$ 10,417,114</u>	<u>\$ (1,224,741)</u>	<u>\$ ---</u>	<u>\$ 541,995,089</u>

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<i>Business-type activities:</i>					
Capital assets being depreciated:					
Land improvements	\$ 14,942	\$ 85,669	\$ ---	\$ ---	\$ 100,611
Buildings	49,037,650	524,109	---	---	49,561,759
Equipment	9,893,353	1,196,966	(16,284)	(273,845)	10,800,190
Total being depreciated	<u>58,945,945</u>	<u>1,806,744</u>	<u>(16,284)</u>	<u>(273,845)</u>	<u>60,462,560</u>
Less accumulated depreciation:					
Land improvements	1,494	1,382	---	---	2,876
Buildings	27,311,709	1,153,193	---	---	28,464,902
Equipment	6,754,139	407,376	(16,284)	(273,845)	6,871,386
Total accumulated depreciation	<u>34,067,342</u>	<u>1,561,951</u>	<u>(16,284)</u>	<u>(273,845)</u>	<u>35,339,164</u>
Total capital assets being depreciated, net	<u>24,878,603</u>	<u>244,793</u>	<u>---</u>	<u>---</u>	<u>25,123,396</u>
Business-type activities capital assets, net	<u>\$ 24,878,603</u>	<u>\$ 244,793</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 25,123,396</u>

Depreciable land improvements consist of renovations to public park lands and parking lots.

A summary of governmental capital assets, net and depreciation expense by function follows:

	Capital Assets Net	Depreciation Expense
Depreciable assets:		
General Government	\$ 14,096,019	\$ 2,844,466
Planning and Development	18,222	22,308
Public Works	376,069,164	14,598,687
Corrections	1,334,663	84,935
Health Services	16,479,965	446,332
Community Services	4,660,398	377,296
Law Enforcement	62,959,342	5,402,528
Judicial	17,442,153	2,183,053
Other Elected Officials	1,846,353	553,579
Depreciable assets total	<u>494,906,279</u>	<u>26,513,184</u>
Non-depreciable assets:		
Land	26,506,039	---
Construction in progress	20,582,771	---
Non-depreciable assets total	<u>47,088,810</u>	<u>---</u>
Governmental activities total	<u>\$ 541,995,089</u>	<u>\$ 26,513,184</u>

(F) Lease Obligations

Operating Leases

The County leases office space and other equipment under operating leases expiring during the next five years. Rent expense for the year ended June 30, 2013 was \$3,160,258 for the primary government.

Capital Leases

The County has capital leases related to the acquisition of three Emergency One C550 Typhoon Pumper trucks and a Ferrara Inferno Aerial Ladder truck for the Fire Services Fund, a business-type activity. The Emergency One trucks were purchased at a total cost of \$863,307 and the Ferrara truck was purchased for a total cost of \$584,925. One of the Emergency One C550 Typhoon Pumper trucks was destroyed by flood in a prior year and its net value is no longer included in the depreciable capital assets of the Fire Services Fund. However, the remaining lease payments for that truck are still payable. The net book value of the remaining three trucks is \$452,534. The amortization of these leased assets is included as part of depreciation expense. The total remaining balance on the capital leases is \$304,156.

The County entered into a capital lease agreement with the State of Tennessee for a new Regional Forensic Center. The State issued bonds in March 2013 for the long term funding for the construction cost. The lease agreement provides that the County's lease payments will be the amount required to fund debt service requirements for \$8 million of the bonds to be issued by the State. The total amount owed for this lease is included in long-term debt. The estimated annual capital lease cost, including interest, will be approximately \$400,000 to \$515,000 per year. The remaining balance on this lease is \$6,883,614.

The following is a schedule by years of future minimum rental payments required under operating leases and capital leases that have initial or remaining non-cancellable lease terms in excess of one year as of June 30, 2013:

Fiscal Year	Operating Leases	Capital Leases
2014	\$ 1,757,158	\$ 662,761
2015	806,046	544,838
2016	442,944	537,905
2017	111,029	458,577
2018	60,426	451,644
2019-2023	---	2,154,222
2024-2028	---	1,980,895
2029-2033	---	1,807,567
Total minimum lease payments	3,177,603	8,598,409
Less: amount representing interest	---	(1,410,639)
Present value of minimum lease payments	<u>\$ 3,177,603</u>	<u>\$ 7,187,770</u>

(G) Deferred Inflows of Resources

Deferred inflows of resources consist of the following:

	General Fund	Debt Service Fund	Capital Projects Fund	Education Fund	Grants Fund	Nonmajor Governmental Fund	Totals
Fiscal year 2014 property tax assessment	\$ 261,204,621	\$ 136,509,503	\$ ---	\$ 363,046,441	\$ ---	\$ ---	\$ 760,760,565
Current and prior years' property taxes receivable	17,325,643	9,090,211	---	22,836,076	---	---	49,251,930
Due from State	518,588	---	18,804	---	---	---	537,392
Due from City of Memphis	2,683,155	---	1,718	---	---	---	2,684,873
Due from other municipalities	642,693	---	---	---	---	---	642,693
Notes receivable	334,396	3,506,332	---	---	2,855,035	---	6,695,763
Other receivables	20,494	---	---	---	---	123,488	143,982
	<u>\$ 282,729,590</u>	<u>\$ 149,106,046</u>	<u>\$ 20,522</u>	<u>\$ 385,882,517</u>	<u>\$ 2,855,035</u>	<u>\$ 123,488</u>	<u>\$ 820,717,198</u>

Refer to Note I (D) regarding revenue recognition policy on deferred inflows of resources.

(H) Debt and Long-term LiabilitiesDebt incurred during current year:

As part of a capital lease agreement between the County and the State of Tennessee for the construction of a new Regional Forensic Center, the State of Tennessee issued General Obligation Bonds, 2012 Series B in November 2012. The lease agreement provides that the County's lease payments will be the total amount required to fund the debt service requirements on a portion of the bonds issued by the State. Accordingly, the County has recorded a capital lease obligation in the amount of \$6,883,614 which represents the amount of principal payments on the portion of bonds the County has agreed to pay. See note IV (F).

Changes in long-term liabilities:

Changes in long-term liabilities during the year were:

	Balance June 30, 2012	Additions	Reductions	Balance June 30, 2013	Due Within One Year
Governmental activities:					
Bonds and loans payable	\$ 1,493,946,286	\$ ---	\$ (105,853,118)	\$ 1,388,093,168	\$ 98,486,437
Capital lease obligations	---	6,883,614	---	6,883,614	344,181
Net premium of bonds issued	77,580,312	---	(8,253,617)	69,326,695	11,916,180
Claims and judgments	7,822,043	899,491	(3,300,138)	5,421,396	567,780
Landfill postclosure care costs	3,024,382	---	(141,138)	2,883,244	157,268
Sick and annual leave	17,722,173	10,516,026	(9,766,531)	18,471,668	12,277,832
Net postemployment benefit obligations	10,560,616	29,093,599	(25,924,348)	13,729,867	---
Total governmental activities	<u>\$ 1,610,655,812</u>	<u>\$ 47,392,730</u>	<u>\$ (153,238,890)</u>	<u>\$ 1,504,809,652</u>	<u>\$ 123,749,678</u>
Business-type activities:					
Capitalized lease obligations	\$ 465,383	\$ ---	\$ (161,227)	\$ 304,156	\$ 168,950
Sick and annual leave	4,499,109	3,569,622	(2,916,547)	5,152,184	3,602,199
Net postemployment benefit obligations	3,390,077	5,336,136	(4,754,930)	3,971,283	---
Total business-type activities	<u>\$ 8,354,569</u>	<u>\$ 8,905,758</u>	<u>\$ (7,832,704)</u>	<u>\$ 9,427,623</u>	<u>\$ 3,771,149</u>

Bonds and loans payable reductions include \$17,252,389 accretion of zero bonds.

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. At year end, \$137,127 of sick and annual leave payable, \$5,102,507 of claims and judgments payable, which includes the current portion in the Tort Liability Fund

and \$142,100 of current claims payable in the Employer Insurance Fund, and \$169,608 of post-employment benefits obligations from the internal service funds are included in the above amounts. All other long-term liabilities of governmental activities other than debt are liquidated by the general fund.

Bonds and other long-term debt:

These are all obligations of the County, and those noted below as direct general obligations are backed by its full faith and credit and the unlimited taxing power of the County. QSCB debt and the Regional Forensic Facility loan were bonds issued by the State of Tennessee whereas the Port Commission bonds were issued by the Memphis and Shelby County Port Commission at the request of the County. In each of these cases the County has agreed to provide funds for the payment of principal and interest. The following bonds issued and loans payable were outstanding:

Description	Date Issued	Interest Rates	Principal Balance	Last Maturity Date
1996B Refunding Issue (b)	11/01/1996	5.00 - 6.00	\$ 7,180,282	12/01/2016
1997B Refunding Issue (b)	11/01/1997	4.50 - 5.75	7,960,403	08/01/2016
2004A Public Imp/Schools (b)	03/31/2004	3.00 - 5.00	7,535,000	04/01/2014
2004B Public Imp/Schools (a), (b)	04/15/2004	Variable	118,885,000	04/01/2030
2005A Refunding Issue (b)	03/10/2005	3.0 - 5.0	264,765,000	04/01/2025
2006A Public Imp/Schools (b)	02/22/2006	5.00	18,555,000	03/01/2016
2006B Public Imp/Schools (a), (b)	02/22/2006	Variable	159,590,000	03/01/2031
2006C Refunding Issue (a), (b)	11/30/2006	Variable	64,880,000	12/01/2031
2009A Refunding Issue (b)	04/02/2009	2.75 - 5.0	138,535,000	04/01/2022
2009B Public Imp/Schools (b)	09/30/2009	2.25-5.0	49,420,000	04/01/2024
2009C Public Imp/Schools (b)	09/30/2009	5.625 - 5.75	60,000,000	04/01/2034
2009 Qualified School Construction Loans	12/01/2009	1.515	45,088,411	09/01/2026
2010 Qualified School Construction Loans	10/01/2010	1.515	59,215,906	09/15/2027
2011A Refunding Bonds (b)	03/30/2011	4.00-5.00	73,795,000	03/01/2025
2011 Port Commission Loan	09/07/2011	2.00 - 5.00	19,607,500	04/01/2036
2012A Refunding Bonds (b)	03/01/2012	3.00-5.00	259,340,000	03/01/2028
2012B GO Refunding (Rural Schools) (b)	03/01/2012	2.00-4.00	12,800,000	03/01/2019
2012B Regional Forensic Facility Loan	11/14/2012	2.0144	6,883,614	10/01/2032
			<u>1,374,036,116</u>	
		Accreted value of bonds	<u>20,940,666</u>	
		Total bonds and loans payable	<u>\$ 1,394,976,782</u>	

(a) Interest rate swap agreements are in place related to these bond issues, as explained below in this note.

(b) Direct general obligation bonds of the County

This debt represents borrowings for the following:

General Government	\$ 306,724,579
Education	<u>1,067,311,537</u>
	1,374,036,116
Accreted value of bonds	<u>20,940,666</u>
	<u>\$ 1,394,976,782</u>

Interest expense in the Debt Service Fund during the fiscal year ended June 30, 2013 was \$83,936,179 (current financial resources measurement focus and modified accrual basis of accounting). Entity wide interest was \$88,473,435 (economic resources measurement focus and accrual basis of accounting) which includes interest paid for the Debt Service Fund and interest paid on the loans.

The County is indebted for serial bonds and capital appreciation bonds and notes and variable bonds with interest rates varying from 1.515% to 6.00%. In the Debt Service Fund the County accrued interest on the variable rate bonds only; all fixed rate unmatured interest is recognized as an expenditure when due.

All unmatured interest which is due in future years is disclosed in the table below. The County has no legal debt limit. Debt service requirements for principal and interest in future years, using the actual rate on fixed rate bonds and variable rate bond notes are 2.996% for the 2004 Series B General Obligation Variable Rated Demand Public Improvement and School Bonds, 3.503% for the 2006 Series B General Obligation Weekly Adjustable/Fixed Rate Bonds from 2/22/2006 to 3/1/2016 and a rate of 4.430% from 3/1/2016 to 3/1/2031, and 3.83% on the notional amount of \$64,880,000 for the 2006 Series C Variable Rate Demand Refunding Bonds are as follows:

<u>Years Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 98,305,618	\$ 67,496,876	\$ 165,802,494
2015	94,035,195	63,906,314	157,941,509
2016	95,658,621	56,751,643	152,410,264
2017-2021	439,932,767	222,390,984	662,323,751
2022-2026	381,147,510	124,915,205	506,062,715
2027-2031	229,038,045	39,024,412	268,062,457
2032-2036	35,918,360	3,480,446	39,398,806
	<u>1,374,036,116</u>	<u>577,965,880</u>	<u>1,952,001,996</u>
Accreted value of bonds	20,940,666	(20,940,666)	-
Total long-term debt	<u>\$ 1,394,976,782</u>	<u>\$ 557,025,214</u>	<u>\$ 1,952,001,996</u>

Interest rate swap agreements:

As of June 30, 2013 Shelby County has four (4) interest rate swap agreements shown below. Interest rate swap agreements are accounted for at fair value in accordance with GASB Statement No. 53 *Accounting and Financial Reporting for Derivative Instruments*.

Item	Type	Objective	Notional Amount	Effective Date	Maturity Date	Terms	Fair Value
1)	Pay-fixed interest rate swap	To lower borrowing costs by entering into a swap in connection with its 1998 Series A Variable Rate Bonds and to receive an upfront cash payment.	\$ 110,115,000	03/01/2008	03/01/2022	Pay 4.66%, receive SIFMA Swap Index	\$ (17,784,675)
2)	Pay-fixed interest rate swap	To take advantage of low interest rates and to refund high coupon debt	\$ 64,880,000	11/30/2006	12/1/2031	Pay 3.83%, receive SIFMA Swap Index	\$ (8,718,130)
3)	Pay-fixed interest rate swap	To hedge variable rate exposure on the underlying debt	\$ 40,000,000	02/22/2006	03/01/2031	Pay 3.503% til 3/1/16; 4.43% thereafter; receive SIFMA Swap Index	\$ (8,350,208)
4)	Pay-fixed interest rate swap	To hedge variable rate exposure on the underlying debt	\$ 119,590,000	02/22/2006	03/01/2031	Pay 3.503% til 3/1/16; 4.43% thereafter; receive SIFMA Swap Index	\$ (24,965,036)

Swap One: In April 2009, the 2008 Series A General Obligation Refunding Bonds and the 2008 Series B General Obligation Variable Rate Demand Refunding Bonds were refunded and the related swaps were transferred to the 2004B General Obligation Bonds and a swap related to the 2004B General Obligation Bonds was cancelled. One transferred swap was executed with Goldman Sachs Mitsui Marines Derivative Products (Goldman) on 1/15/1999 in connection with the 1999 Series A General Obligation Variable Rate Demand and subsequently kept in place for the 2008 Series B Bonds (which refunded the 1999 issue) and the second transferred swap was executed with Loop Financial Products (LFP) on 6/23/2005 in connection with the 2008 Series A General Obligation Refunding Bonds (which refunded a portion of the 1998 issue). The Goldman Sachs Mitsui Marines swap in the amount of \$68,050,000 was terminated in March 2012.

Swap Objective: This swap was issued to (i) lower borrowing costs by entering into a swap in connection with its 1998 Series A General Obligation Variable Rate Demand Refunding Bonds and (ii) to take advantage of 40 year lows in interest rates to refund high coupon debt and to receive an upfront cash payment for capital expenditures to reduce debt issuance in the future.

Swap Terms:

Trade Date	Swap Effective Date	Swap Maturity Date	Original Notional Amount	Fixed Payer Rate	Underlying Index	Upfront Cash Payment
6/23/2005	03/01/2008	03/01/2022	\$ 110,115,000	4.66%	SIFMA	\$ 8,571,000

On 3/1/2008 the County received a payment of \$8,571,000 from the Counterparty for granting the Counterparty, Loop Financial Products the right to enter into a swap on 6/23/2005. The swap was exercised and the County refunded a portion of its 1998 Series A General Obligation Refunding Bonds with variable rate bonds and entered into a fixed payer swap in which the County will pay a fixed rate of 4.66% and receive SIFMA. The swap has the same amortization and maturity as the underlying bond issue. The fixed swap rate of 4.66% was set at a rate that, when added to the assumed ongoing expenses for the variable rate bonds and the costs of issuance for the underlying variable rate bonds, would equal the average coupon on the outstanding 1998 Series A General Obligation Refunding Bonds.

Fair Value of Swap and Option: The swap as of 6/30/2013 has a net value of (\$16,123,107). The total mark-to-market was (\$17,784,675) and (\$1,661,568) is accrued interest from 5/28/2013 to the valuation date, 6/30/2013.

This fair value was measured by a swap pricing system in which the future net swap settlement payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dates implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with the 2004B General Obligation Bonds which have a principal balance at 6/30/2013 of \$118,885,000. The swap has a current notional amount of \$110,115,000 and has a more rapid maturity than the Bonds. The cash flows below assume that for the LFP swap SIFMA equals its current level, as of 6/30/2013 of 0.06%. Interest and net swap payments will fluctuate as SIFMA and LIBOR change.

Fiscal Year Ended June 30	Variable Rate Bonds		Net Swap Payments	Total
	Principal	Interest		
2014	\$ ---	\$ 71,331	\$ 4,998,957	\$ 5,070,288
2015	---	71,331	4,463,931	4,535,262
2016	---	71,331	3,893,547	3,964,878
2017	---	71,331	3,267,068	3,338,399
2018	---	71,331	2,644,783	2,716,114
2019	---	71,331	2,016,382	2,087,713
2020	---	71,331	1,356,002	1,427,333
2021	---	71,331	688,865	760,196
2022	---	71,331	175,100	246,431
2023	---	71,331	---	71,331
2024	13,295,000	71,331	---	13,366,331
2025	21,500,000	63,354	---	21,563,354
2026	13,775,000	50,454	---	13,825,454
2027	15,150,000	42,189	---	15,192,189
2028	16,665,000	33,099	---	16,698,099
2029	18,335,000	23,100	---	18,358,100
2030	20,165,000	12,099	---	20,177,099
Total	\$ 118,885,000	\$ 1,008,936	\$ 23,504,635	\$ 143,398,571

Credit Risk: The County has credit exposure to LFP equivalent to the fair value of the swaps. If Loop fails to perform under the terms of the swap contract, the County could have a loss equal to that mark-to-market value. The current ratings of Goldman are Aa1/AAA by Moody's and Standard & Poor's, respectively. The current ratings of Loop are AA-/Aa1/A+ by Fitch, Moody's and Standard & Poor's, respectively. The County could also be exposed to credit risk depending on the fair value of the swap at any given time. To mitigate credit risk, if Standard & Poor's and Moody's rates the credit worthiness of LFP (or the Credit Support Provider's) senior, unsecured, unenhanced debt below a rating of "A" in the case of Standard & Poor's or "A2: in the case Moody's treasuries or cash will be pledged.

Termination Risk: If the swap has an unanticipated termination or the County exercises its option to terminate, the County may owe a termination payment to Loop equal to the fair value of the swap at that time, if the fair value is negative to the County. As of 6/30/2013, LFP has a credit guarantee from Deutsche Bank AG, rated Aa1/AA by Moody's and Standard & Poor's, respectively.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity; the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in 2022.

Basis Risk: As long as there is not a direct relationship between the floating rate received from the Counterparty and the rate at which the variable rate bonds remarket, the County is exposed to basis risk. The basis risk will arise from the difference between the actual interest rate paid on the variable rate bonds and the receipt from LFP of SIFMA. This basis differential could cause the expected savings to not be achieved.

Tax Risk: Changes or proposed changes to the tax laws relating to the tax-exempt status of municipal bonds will have no tax risk on the LFP swap.

Swap Two: Executed with Goldman Sachs Mitsui Marines Derivative Products on 11/2/2006 in connection with 2006 Series C General Obligation Variable Rate Demand Refunding Bonds:

Swap Objective: This swap was issued to take advantage of low interest rates and to refund high coupon debt.

Swap Terms:

Open Notification Date	Swap Effective Date	Swap Maturity Date	Original Notional Amount	Fixed Payer Rate	Underlying Index	Upfront Cash Payment
N/A	11/30/2006	12/1/2031	\$ 64,880,000	3.83%	SIFMA	None

The County also entered into this swap on 11/2/2006 with Goldman Sachs Mitsui Marines Derivative Products with an effective date of 11/30/2006 for the 2006C Refunding Bonds. There was no upfront payment with Goldman. The County refunded a portion of its 1999 Series A Public Improvement Bonds, a portion of its 1999 Series B Public Improvement and School Bonds and a portion of its 2001 Series A Public Improvement and School Bonds. The bonds were refunded with variable rate bonds and entered into a fixed payer swap in which the County will pay a fixed rate of 3.83% to Goldman and receive SIFMA. The original notional amount on the swap with Goldman was \$234,160,000. At 6/30/2013 the Goldman swap had a notional amount of \$64,880,000. The Swap has a termination date of 12/1/2031.

Fair Value of Swap and Option: The swap as of 6/30/2013 has a net value of (\$8,549,176). The total mark-to-market was (\$8,718,130) of which approximately (\$168,954) is accrued interest from 5/28/2013 to the valuation date, 6/30/2013. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dates implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with 2006 Series C General Obligation Variable Rate Demand Refunding Bonds. This analysis assumes the Goldman swap stays in place until maturity in 2031. Below are the principal and interest requirements of the debt and the net swap payments as of 6/30/2013 (assuming SIFMA equals its current level of 0.06% for the term of the Swap). Interest and net swap payments will fluctuate as SIFMA changes.

Fiscal Year Ended June 30	Fixed Rate Bonds		Net Swap	Total
	Principal	Interest	Payment	
2014	\$ 4,910,000	\$ 907,642	\$ 2,386,890	\$ 8,204,532
2015	---	871,947	2,292,770	3,164,717
2016	---	871,947	2,299,150	3,171,097
2017	---	871,947	2,292,770	3,164,717
2018	---	871,947	2,292,770	3,164,717
2019	---	871,947	2,292,770	3,164,717
2020	---	871,947	2,299,150	3,171,097
2021	---	871,947	2,292,770	3,164,717
2022	---	871,947	2,292,770	3,164,717
2023	---	871,947	2,292,770	3,164,717
2024	---	871,947	2,299,150	3,171,097
2025	6,530,000	824,475	2,168,290	9,522,765
2026	6,785,000	727,677	1,913,774	9,426,451
2027	7,050,000	627,098	1,649,319	9,326,417
2028	7,325,000	522,594	1,377,976	9,225,570
2029	7,610,000	414,019	1,089,059	9,113,078
2030	7,910,000	301,190	792,395	9,003,585
2031	8,220,000	183,928	484,071	8,887,999
2032	8,540,000	62,085	163,705	8,765,790
Total	\$ 64,880,000	\$ 13,290,178	\$ 34,972,319	\$ 113,142,497

Credit Risk: Because the swap has a negative value on 6/30/2013, the County does not have credit risk. However, if the fair value of the swaps moves in favor of the County, credit risk would be present. To mitigate credit risk, if Standard & Poor's and Moody's rates the creditworthiness of Goldman's (or the Credit Support Provider's) senior, unsecured, unenhanced debt below a rating of "A" in the case of Standard & Poor's or "A2" in the case of Moody's, treasuries or cash will be pledged.

Termination Risk: An out-of-the-ordinary event may occur that causes the contract to be terminated. At the time of termination, if the swap has a negative fair value, the County would be liable to Goldman for a payment equal to the fair value. If either Standard & Poor's or Moody's rates the creditworthiness of either party's long-term, unsecured, unenhanced debt rating below A3 by Moody's or A- by Standard & Poor's, an additional termination event has occurred.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity, the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in 2031.

Basis Risk: As long as there is not a direct relationship between the floating rate received from the Counterparty and the rate at which the variable rate bonds remarket, the County is exposed to basis risk. Basis risk exists if the County's bonds remarket higher than SIFMA, which is the rate received from the Counterparty. Thus, the expected cost savings may not be achieved.

Swap Three and Four: Executed with Goldman Sachs Mitsui Marines Derivative Products (GSMMDP) and Morgan Keegan Financial Products, Inc.(MKFP) on 2/14/06 in connection with 2006 Series B General Obligation Variable Rate Demand Public Improvement and School Bonds:

Swap Objective: On February 14, 2006, the County entered into a swap that will produce a synthetic fixed rate in connection with its variable rate bonds. Under the terms of the swap, the County will pay a fixed rate and receive the SIFMA index. The County entered into this fixed payer swap in order to hedge variable rate exposure on the underlying bonds.

Swap Terms:

<u>Executed Date</u>	<u>Swap Effective Date</u>	<u>Swap Maturity Date</u>	<u>Original Notional Amount</u>	<u>Fixed Payer Rate</u>	<u>Floating Rate Index</u>
2/14/2006	2/22/2006	3/1/2031	\$159,590,000	3.503% until 3/1/2016 4.43% thereafter	SIFMA

On 2/14/2006, the County entered into a fixed payer swap with an effective date of 2/22/2006. Under the terms of the swap, the County pays a fixed rate of 3.503% until 3/1/2016 and 4.43% thereafter to the Counterparties, Goldman and MKFP. In return, the County receives the SIFMA index. Goldman's portion of the swap is \$119,590,000 and MKFP's portion is \$40,000,000. As of 6/30/2013 the notional amounts of the 2006B GSMMDP swap and the 2006B MKFP swap are \$119,590,000 and \$40,000,000 respectively.

Fair Value of Swap: The swaps, as of 6/30/2012 have a net value of (\$31,507,228). The total mark-to-market was (\$33,315,244) of which approximately (\$1,808,016) is accrued interest from 5/28/2013 to the valuation date, 6/30/2013. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates.

Associated Debt and Swap Payments: This swap is in conjunction with 2006 Series B General Obligation Variable Rate Demand Public Improvement and School Bonds. This analysis assumes both swaps stay in place until maturity in 2031. Below are the principal and interest requirements of the debt and the net swap payments as of 6/30/2013 (assuming SIFMA equals its current level of 0.06% for the term of the Swap). Interest and net swap payments will fluctuate as SIFMA changes.

Fiscal Year Ended June 30	Variable Rate Bonds		Net Swap	Total
	Principal	Interest	Payments	
2014	\$ ---	\$ 427,600	\$ 5,494,684	\$ 5,922,284
2015	---	427,600	5,494,684	5,922,284
2016	---	427,600	5,494,421	5,922,021
2017	7,425,000	427,600	6,974,083	14,826,683
2018	2,020,000	407,717	6,649,611	9,077,328
2019	---	402,308	6,561,337	6,963,645
2020	2,705,000	402,308	6,561,090	9,668,398
2021	8,505,000	395,024	6,443,128	15,343,152
2022	9,575,000	372,250	6,071,460	16,018,710
2023	7,130,000	346,610	5,653,032	13,129,642
2024	7,450,000	327,517	5,341,250	13,118,767
2025	23,900,000	307,457	5,015,886	29,223,343
2026	26,130,000	243,457	3,971,456	30,344,913
2027	20,110,000	173,486	2,829,575	23,113,061
2028	6,625,000	119,635	1,950,695	8,695,330
2029	12,680,000	101,797	1,661,256	14,443,053
2030	6,055,000	67,842	1,107,140	7,229,982
2031	19,280,000	51,628	842,536	20,174,164
Total	\$ 159,590,000	\$ 5,429,436	\$ 84,117,324	\$ 249,136,760

Credit Risk: Because the swap has a negative value on 6/30/2013, the County does not have credit risk. However, if swap rates increase and the fair value of the swap moves in favor of the County, credit risk would be present.

Termination Risk: Goldman and MKFP have the right to terminate the swap on 3/1/2016. If the swap is terminated on the optional termination date, neither party is liable for a termination payment. Also, if the swap is terminated, the County will be exposed to interest rate risk because the variable rate bonds will no longer carry a synthetic fixed rate.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity, the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in 2031.

Basis Risk: As long as there is not a direct relationship between the floating rate received from the counterparty and the rate at which the variable rate bonds remarket, the County is exposed to basis risk. Basis risk exists if the County's bonds remarket higher than SIFMA, which is the rate received from the counterparty. Thus, the expected cost savings may not be achieved.

Claims and Judgments

The County has recognized long-term liabilities for claims and judgments of \$5,421,396 in accordance with its accounting policy explained in Note I(E). The liabilities are based on property damage and personal injury lawsuits arising in the course of operations. The County believes this is a reasonable measure of the ultimate settlement of these matters.

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

(I) Fund Balances by Purpose

Following is more detailed information on the governmental fund balances:

	General Fund	Debt Service Fund	Capital Projects Fund	Grants Fund	Nonmajor Governmental Funds	Total
Fund balances:						
Restricted for:						
Grants and sponsored projects	\$ ---	\$ ---	\$ ---	\$ 10,494,734	\$ ---	\$ 10,494,734
Special revenue activities	---	---	---	---	16,153,985	16,153,985
Educational projects and funding	---	4,000,169	155,014	---	---	4,155,183
Conservation projects	---	---	66,499	---	---	66,499
Committed to:						
Approved carry forward appropriations	290,978	---	33,915,863	---	---	34,206,841
Special revenue activities	---	---	---	---	5,647,119	5,647,119
Public improvement and educational projects	77,390	80,767,489	---	---	---	80,844,879
Assigned to:						
Purchase order encumbrances	479,046	---	---	---	---	479,046
Infrastructure and administrative improvements	---	---	12,923,528	---	---	12,923,528
Unassigned	94,912,625	---	---	---	---	94,912,625
Total fund balances	<u>\$95,760,039</u>	<u>\$ 84,767,658</u>	<u>\$ 47,060,904</u>	<u>\$ 10,494,734</u>	<u>\$ 21,801,104</u>	<u>\$ 259,884,439</u>

For flow assumption policy regarding use of fund balance types refer to Note I (E).

(J) Interfund Receivables, Payables and Transfers

Interfund receivables and payables consist of the following:

Receivable Fund	Payable Fund	Amount
Debt Service Fund	General Fund	\$ 1,089,286
Education Fund	General Fund	1,300,100
Nonmajor Governmental Funds	General Fund	1,578,048
Total		<u>\$ 3,967,434</u>

Due to/From Component Units

Receivable Entity	Payable Entity	Amount
Board of Education (component unit)	Education Fund	\$ 4,989,193
	Capital Projects Fund	2,897,759
The Med (component unit)	General Fund	31,849
	Grants Fund	6,214
Debt Service Fund	Board of Education (component unit)	27,440
Total		<u>\$ 7,952,455</u>

The interfund amounts payable by the General Fund result from collection of fees and taxes by a designated elected official that are revenue of the receivable funds; however the custody of the funds at year-end was with the collecting official and funds were not yet available to the receiving funds.

The amount payable to the Board of Education (component unit) from the Education Fund represents property and wheel taxes accrued at year-end but not yet paid to the Shelby County Board of Education. The amounts payable to the Med (component unit) represent expenses accrued at year-end but not yet disbursed by Shelby County Government.

The total due to component units disclosed here, \$7,925,015, is less than the amount disclosed on the Statement of Net Position due to \$7,090,622 of deferred inflows of resources in the funds that are earned but unavailable and are payable to the component unit when they become available.

Transfers during the year were as follows:

Transfers Out:	Transfers In:	Amounts
General Fund	Nonmajor Governmental Funds	\$ 933,228
	Grants Fund	6,926,276
	Debt Service Fund	3,260,765
	Enterprise Funds	9,556,477
Debt Service Fund	Capital Projects Fund	6,800,000
Capital Projects Fund	Grants Fund	430,721
	Debt Service Fund	2,121,216
Grants Fund	General Fund	2,130,095
	Nonmajor Governmental Funds	735,067
	Grants Fund	2,352,851
	Capital Projects Fund	111,772
	Enterprise Funds	202,609
Nonmajor Governmental Funds	Grants Fund	377,864
		35,938,941
Enterprise Funds	Grants Fund	391,809
Internal Service Funds	General Fund	216,304
		608,113
		\$ 36,547,054

Transfers are used to (1) move revenue from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

(K) Other Revenue

The other revenue classification is used in the combined, combining and individual fund financial statements and in the supplemental schedules and statistical section of the comprehensive annual financial report. This category is one of the revenue line items included in the legally adopted budget approved annually by the Board of Commissioners. Certain revenue accounts which are not accurately described by any of the other revenue classifications included in the budget (property taxes, other local taxes, state revenue, federal and local revenue, charges for services, fines, fees and permits, investment income) are classified as other revenue.

Other revenue for the year ended June 30, 2013 is detailed below:

	General Fund	Debt Service Fund	Grants Fund	Nonmajor Governmental Funds	Total Governmental Funds
Private donor grants	\$ 71,717	\$ ---	\$ 2,601,830	\$ 574,707	\$ 3,248,254
In-kind services	---	---	10,582,091	---	10,582,091
Miscellaneous income	331,543	5	202,504	67,051	601,103
Forfeitures and seizures	22,173	---	---	1,642,924	1,665,097
Housing principal & interest	---	742,823	113,426	---	856,249
Total other revenue	<u>\$ 425,433</u>	<u>\$ 742,828</u>	<u>\$ 13,499,851</u>	<u>\$ 2,284,682</u>	<u>\$ 16,952,794</u>

Miscellaneous income includes refunds and recoveries of prior year expenditures, unclaimed property, and various other small payments received for which there is no other suitable category.

(L) Risk Financing and Related Insurance Issues

Shelby County maintains a self-insured Group Health Insurance Fund for its active employees and their dependents, funded by participation of both the County and its employees. Claims liabilities for the Group Health Insurance Fund were estimated based on prior years' claims expense and the current year's actual claims incurred. The schedule below presents the changes in claims liabilities for the past two years for the Group Health Insurance Fund:

	2013	2012
Insurance claims liabilities at the beginning of the fiscal year	\$ 4,221,239	\$ 4,472,688
Incurred claims and claim adjustment expenses	48,164,484	43,723,169
Payment of claims and claim adjustment expenses	(47,620,884)	(43,974,618)
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 4,764,839</u>	<u>\$ 4,221,239</u>

The County maintains a self-insured Tort Liability Fund funded by premiums paid by departments using County vehicles and by transfers from the General Fund. Claims liabilities of the Tort Liability Fund were estimated based on prior years' claims expense, current year's actual claims, and a review of pending litigation through the County Attorney. The current incurred claims and claim adjustment expenses shown below includes the write-off of \$1,699,858 as the result of the death of an individual for whom the County had agreed to provide lifetime nursing home care. The schedule below presents the changes in claims liabilities for the past two years for the Tort Liability Fund:

	2013	2012
Claims and claim adjustment liabilities at the beginning of the fiscal year	\$ 4,093,889	\$ 2,361,671
Incurred claims and claim adjustment expenses	(1,684,957)	2,316,465
Payment of claims and claim adjustment expenses	(411,855)	(584,247)
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 1,997,077</u>	<u>\$ 4,093,889</u>

The County maintains a self-insured Employer Insurance Fund for on-the-job injuries and unemployment compensation, funded by premiums paid by County departments based on a percentage of salary costs. Claims

liabilities of the Employer Insurance Fund were estimated based on prior year’s claims expense and current year’s actual claims incurred. The schedule below presents the changes in claims liabilities for the past two years for the Employer Insurance Fund:

	2013	2012
Claims and claim adjustment liabilities at the beginning of the fiscal year	\$ 5,692,034	\$ 6,180,793
Incurred claims and claim adjustment expenses	1,451,994	2,322,559
Payment of claims and claim adjustment expenses	(2,039,479)	(2,811,318)
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 5,104,549</u>	<u>\$ 5,692,034</u>

The total of claims liability disclosed here, \$11,866,465, differs from the sum of claims reported on the Statement of Net Position and the long-term claims disclosed in Note IV (H) due to claims that are solely short term in nature and a \$318,889 long term liability to be paid by the General Fund.

(M) Contingencies and Commitments

The County’s governmental funds have obligations at fiscal year-end contingent upon contractors’ and vendors’ performance, for outstanding purchase orders and outstanding contracts. These obligations are included in the restricted, committed, assigned, or unassigned fund balances in the governmental funds.

The amounts of these encumbrances are as follows:

General Fund	Capital Projects Fund	Grants Fund	Nonmajor Governmental Funds	Total
\$ 890,656	\$ 27,466,074	\$ 18,715,789	\$ 830,758	\$ 47,903,277

The Capital Projects Fund had additional commitments specific to capital projects of \$11,462,973 as of June 30, 2013.

The Memphis and Shelby County Sports Authority, Inc. is a joint venture organization that has issued revenue bonds for construction of a sports and entertainment facility. Although the City of Memphis and Shelby County are not legally liable for the debt, they have agreed to share equally in the payment of the debt if the Authority is unable to pay. See further explanations in Note IV (N).

(N) Joint Ventures, Jointly Governed Organizations and Related Organizations

Joint Ventures:

Joint ventures are defined in generally accepted accounting principles as organizations owned, operated or governed by two or more participants where no single participant has the ability to unilaterally control the financial or operating policies of the joint venture. Participants must maintain an ongoing financial responsibility for, or financial interest in, the joint venture. The following organizations qualify as joint ventures of Shelby County. References to the appointment of members of boards or commissions include both those appointed and those serving ex officio. Appointment usually includes confirmation by the appropriate legislative body.

Memphis and Shelby County Sports Authority, Inc. (the Authority)

The Authority was chartered in 1997 under a State statute that permits sports authorities to receive certain sales taxes generated by major league sports franchises. In 2001 the City of Memphis and Shelby County entered into the “Memphis Arena Project Agreement” to bring a NBA professional team to Memphis. A major part of that agreement required the construction of a new multipurpose sports and entertainment facility. Financing for

construction of this facility (now known as FedExForum) has been done through the Authority. The Authority has issued long-term debt with principal of \$200,389,195, net of discounted bond issuance, owed as of December 31, 2012, plus \$2,345,655 accrued swap liabilities. Title to the facility is held by the New Memphis Arena Public Building Authority of Memphis and Shelby County, a joint venture; see below for more information on that entity. The Authority's revenue bonds are payable from seat rental fees, certain state sales taxes generated by the professional basketball team, car rental taxes, City and County-wide hotel/motel taxes, and in lieu of tax payments by the Memphis Light Gas and Water Division.

The Authority is a joint venture between the City of Memphis and the County and has a board whose members are jointly appointed by the City and the County. Although the bond indentures state that the City and County are not legally liable for the indebtedness of the Authority, under agreement the City and County have agreed to pay, in equal amounts, the debt if the Authority is unable to pay. During the year ended June 30, 2013 the County transferred to the Sports Authority for debt service purposes the amount of \$1,861,807 from car rental taxes and \$4,574,906 from hotel/motel taxes. Financial statements for the Memphis and Shelby County Sports Authority, Inc. may be obtained from the Memphis Convention & Visitor's Bureau, 47 Union Avenue, Memphis, Tennessee 38103.

The following is a summary of the financial information of the Authority as of the most recent financial statements available:

	Memphis and Shelby County Sports Authority, Inc. <u>(December 31, 2012)</u>
Assets	\$ 55,832,825
Liabilities	208,063,554
Net assets	(152,230,729)
Operating expenses	13,050,973
Other revenues	13,679,995
Change in net assets	629,022

New Memphis Arena Public Building Authority of Memphis and Shelby County (New PBA)

The New PBA was created in August 2001 by Shelby County and the City of Memphis. It is a nonprofit corporation established under statutes of the State of Tennessee. In June 2001 the City of Memphis, Shelby County, and HOOPS, L.P. (the NBA franchise ownership entity) entered into the "Memphis Arena Project Agreement." Under this agreement a new arena would be constructed and leased to HOOPS, L.P. as part of the agreement to bring a professional basketball (NBA) team to Memphis. The primary purpose of the New PBA was to construct and hold title to this new multi-purpose sports and entertainment facility (now known as FedExForum). Construction of the facility is complete and the facility has been leased to and is being operated by HOOPS, L.P. as noted above.

Funding for construction of the facility was provided primarily through the Memphis and Shelby County Sports Authority, Inc., a separate joint venture as explained above. However, the New PBA holds title to the building.

The New PBA is a joint venture between the City of Memphis and the County. It is governed by a Board of Directors whose members are jointly appointed by the City of Memphis and Shelby County. The City and County maintain an ongoing financial responsibility for subsidies to finance the New PBA's capital expenditures and

operations. The County also paid \$157,014 for insurance on the facility. Since the PBA's only assets are the ownership rights to the FedEx Forum Arena, and since there has been no financial activity for the fiscal year, the Tennessee Comptroller of the Treasury has granted approval for an exemption from the annual audit requirement. As of December 31, 2007 - the most recent financial statements available - the PBA reported assets of \$209,123,653 and net assets of \$209,123,653.

Jointly Governed Organizations:

The County in conjunction with the City of Memphis has joint control of the following organizations through the appointment of their boards. They are not considered joint ventures because the County and the City retain no ongoing financial responsibility or financial interest.

Memphis and Shelby County Community Redevelopment Agency (CRA) is jointly governed by the City of Memphis and the County. The CRA is empowered to do all things necessary to plan, finance and implement development and redevelopment activities in blighted areas of Memphis and Shelby County. The CRA monitors trusts established to fund debt issued with repayment to be provided by tax increment financing for the Uptown Redevelopment project and the Highland Row project. Three board members are appointed by the City mayor with approval of the City Council, three members are appointed by the County mayor with approval of the County Commission and one member is jointly appointed by the City and County mayors with joint approval by the City Council and County Commission. All board member terms are for four years. Financial Statements for the Community Redevelopment Agency may be obtained from the City of Memphis Division of Planning and Development, 125 N. Main, Suite 468, Memphis, Tennessee 38103.

Economic Development Growth Engine Industrial Development Board of the City of Memphis and County of Shelby, Tennessee (EDGE) was created in 2011 by joint resolutions of the City of Memphis and Shelby County Government to have a single entity perform economic development activities on behalf of the governments. EDGE has its own nine-member Board of Directors and Certificate of Incorporation; board members are jointly appointed by the City and the County. EDGE replaced the Industrial Development Board of Memphis and Shelby County, the Depot Redevelopment Corporation of Memphis and Shelby County, Foreign Trade Zone 77, the Memphis and Shelby County Port Commission and the Office of Economic Development of Memphis and Shelby County; inasmuch as all these entities could not immediately be terminated for various reasons, all the entities now have a common governing board so they all essentially operate as one entity. Memphis and Shelby County have no ongoing financial responsibility for EDGE or the related entities now operated under the EDGE umbrella, but may voluntarily agree to such. During FY 2012, at the request of Shelby County, EDGE agreed to issue through the Port Commission their bonds in the amount of \$20,397,500; these funds were loaned to the County to partially finance a new manufacturing facility for a newly recruited business. The County agreed to provide to EDGE/Port Commission the funds necessary to repay the debt. This obligation is reported as long-term debt in the County's Statement of Net Position (see also Note IV(H)).

The *Memphis and Shelby County Center City Commission* is responsible for promotion and redevelopment of the Memphis Center City area. The mayors of the City and County appoint the twenty board members for three-year terms, with approval by the City Council and the County Commission.

The *Memphis and Shelby County Center City Downtown Parking Authority* manages five downtown parking garages and establishes and coordinates uniform parking policies and parking management in the downtown Memphis area. The mayors of the City and County appoint the seven-member board.

The *Memphis Center City Revenue Finance Corporation (Finance Corporation)* is a nonprofit corporation established jointly by the City and the County under the laws of the State of Tennessee. The Finance Corporation provides various forms of financial assistance to development projects. The City appoints four board members, the

County appoints four members and one is jointly appointed by the City and County for six-year terms, with approval by the City Council and the County Commission.

The *Memphis and Shelby County Music Commission* was jointly established by the City of Memphis and Shelby County Government with the responsibility of promoting and preserving all phases of our musical heritage, economy and industry. The City and County each appoint ten (10) members of the board and each government has one *ex officio* board member.

The *Memphis and Shelby County Film and Television Commission* was jointly established by the City of Memphis and Shelby County Government to initiate, recommend and/or support policies, programs, projects and events that support the film and television production industry. The City and the County each appoint eleven (11) members of the Commission board.

Related Organizations:

The County appoints a voting majority of the *Health, Housing and Education Facilities Board* but is not financially accountable for the organization.

The *Memphis and Shelby County Airport Authority* owns and operates Memphis International Airport and two general aviation airports. Six of the seven board members are appointed by the City of Memphis mayor and one by the County mayor, all for seven-year terms, subject to confirmation by the Memphis City Council. The Airport Authority is a component unit of the City of Memphis.

(O) Other Postemployment Benefits

Retired employees of the County and former employees receiving long-term disability benefits through the County’s program may participate in postemployment benefits (health and life insurance) through the Shelby County OPEB Trust (Trust). The Trust is a single-employer defined benefit plan. The benefits provided are health insurance and life insurance. Audited GAAP financial statements for the Trust can be obtained from Administrator of Finance, Shelby County Government, 160 N. Main Street, Suite 800, Memphis, Tennessee 38103.

Annual OPEB Cost and Net OPEB Obligations

The County’s OPEB cost and net OPEB obligations to the Trust for the current year were as follows:

Annual Required Contribution (ARC)	\$ 33,215,130
Interest on Net OPEB Obligation	732,411
Adjustment to ARC	(964,164)
Annual OPEB Cost	<u>32,983,377</u>
Contributions made	<u>(29,232,920)</u>
Increase in net OPEB Obligation	3,750,457
Net OPEB Obligation beginning of year	13,950,693
Net OPEB Obligation end of year	<u><u>\$ 17,701,150</u></u>

The OPEB Trust has been in existence for only six years. Limited trend information may be seen from the table that follows. Note that a special, one-time employer contribution of \$23,892,191 was made in FY 2008.

<u>Fiscal Year Ended</u>	<u>Annual OPEB Costs (AOC)</u>	<u>Actual Contributions</u>	<u>Percentage of AOC Contributed</u>	<u>Net OPEB Obligation</u>
June 30, 2013	\$ 32,983,377	\$ 29,232,920	88.6%	\$ 17,701,150
June 30, 2012	26,928,000	31,914,109	118.5%	13,950,693
June 30, 2011	30,122,000	24,850,458	82.5%	18,936,802
June 30, 2010	29,007,000	20,611,575	71.1%	13,665,260
June 30, 2009	31,600,000	18,329,123	58.0%	5,269,835
June 30, 2008	34,227,000	42,228,042	123.4%	(8,001,042)

For government-wide and proprietary funds, the County reports OPEB expenses and net OPEB obligation using the economic resources measurement focus and the accrual basis of accounting. In governmental funds, expenses are reported at amounts paid or payable to the Trust in the current year.

Funded Status and Funding Progress:

As of July 1, 2012, the most recent actuarial valuation date, the plan was 25.7% funded. The actuarial accrued liability for benefits was \$411 million, and the actuarial value of assets was \$105 million, resulting in an unfunded actuarial accrued liability; (UAAL) of \$306 million. The covered payroll (annual payroll of active employees covered by the plan) was \$242 million and the ratio of the UAAL to the covered payroll was 126.4%.

Actuarial calculations of the OPEB plan reflect a long-term perspective. These calculations are based on the OPEB benefits provided under the terms of the substantive plan in effect at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. Actuarial valuations for OPEB plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future.

The schedule of funding progress, presented as required supplemental information (RSI) following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Valuation, Method and Assumptions

Valuation date	June 30, 2012
Actuarial cost method	Projected unit credit
Amortization method	Closed 30 year level dollar period beginning July 1, 2007
Remaining amortization period	25 years as June 30, 2012
Asset valuation method	Market value
Rate of inflation	4.00%
Rate of investment return	5.25%
Projected salary increases	4.00%
Healthcare cost trend rate	7.0% to 9.5% graded to 5.0% over 6 years

(P) Pensions**Shelby County Retirement System***Plan Description*

The Shelby County Retirement System (the System) is a single employer defined benefit public employee retirement system (PERS) established by Shelby County, Tennessee. The System is administered by a board, the majority of whose members are nominated by the Shelby County Mayor, subject to approval by the Shelby County Board of Commissioners. The System issues a publicly available financial report that includes financial statements and required supplementary information. Audited GAAP financial statements may be obtained by writing to the Shelby County Retirement System, Suite 701, 160 N. Main, Memphis, Tennessee 38103 or calling (901) 222-1950.

Substantially all full-time and permanent part-time employees of the County are required, as a condition of employment, to participate in the System. The Shelby County Board of Commissioners establishes the System's benefits and contribution provisions. Once becoming a participant, a person will continue to participate as long as he or she is an employee of the County. The System provides retirement as well as survivor and disability defined benefits.

The System consists of four plans (Plans A, B, C and D) which are legally one reporting entity. Plan B is a contributory defined benefit pension plan for employees hired prior to December 1, 1978. Plan A is a contributory defined benefit pension plan for employees hired between December 1, 1978 and February 28, 2005, and those employees that elected to transfer to Plan A from Plan B before January 1, 1981. Plan C is a contributory defined benefit pension plan that became effective September 1, 2005 and includes all employees hired after February 28, 2005, all former Plan A "public safety employees" who were required to move to Plan C to preserve their right to retire with unreduced benefits with 25 years of service, and other former Plan A participants who elected to move to Plan C. Plan D is a contributory defined benefit pension plan that includes all employees hired on or after July 1, 2011.

Funding Policy

The Board of Administration of the Shelby County, Tennessee Retirement System (the Board) establishes the System's funding policy for employee contribution requirements. The Shelby County Board of Commissioners establishes the System's funding policy for employer contribution requirements. The County does not receive the actuarial report until several months into the fiscal year to which the report relates. Due to budgetary procedures the County makes contributions based on the latest actuarial report received at the date a new fiscal year's budget is being prepared. Contributions for fiscal year 2013 were based on the actuarial report as of June 30, 2011.

In accordance with the actuarial valuation as of June 30, 2011 the employer contribution rate required was 12.1% of covered payroll of participants. Plan D and Plan B participants contribute an additional 8.0% of their earnings, with some exceptions for employees of Plan B with more than 35 years of service. Plan C participants contribute 7.0% of their earnings, while Plan A participants contribute 1.0%. This resulted in total contributions of \$42,628,993 (\$30,169,666 employer contributions and \$12,459,327 employee contributions). The actuarial required employer contribution of \$31,825,727 is significantly impacted by the amortization of the actuarial surplus that results from investment results in prior years. The County has chosen to fund a level amount that is approximately the normal cost for benefits earned.

The significant actuarial assumptions used to compute these actuarially determined contribution requirements are the same as those used to compute the net pension obligation.

Annual Pension Cost and Net Pension Obligation

The county's annual pension cost and net pension obligation to the System for the current year were as follows:

Annual Required Contribution (ARC)	\$ 31,825,727
Interest on net pension obligation	(2,303,954)
Adjustment to ARC	3,538,463
Annual pension cost	<u>33,060,236</u>
Contributions made (per actuarial report)	<u>(30,169,666)</u>
Increase in net pension obligation	2,890,570
Net pension obligation beginning of year	<u>(28,799,423)</u>
Net pension obligation end of year	<u><u>\$ (25,908,853)</u></u>

Fiscal Year Ended	Three-Year Trend Information		Net Pension Obligation
	Annual Pension Cost (APC)	Percentage of APC Contributed	
June 30, 2013	\$ 33,060,236	91.3%	\$ (25,908,853)
June 30, 2012	27,291,451	85.7%	(28,799,423)
June 30, 2011	19,943,632	94.2%	(32,689,343)

Funded Status and Funding Progress:

As of June 30, 2012 the most recent actuarial valuation date, the plan was 87.4% funded. The actuarial accrued liability for benefits was \$1,280 million, and the actuarial value of assets was \$1,119 million, resulting in an unfunded actuarial liability (UAAL) of \$161 million. The covered payroll (annual payroll of active employees covered by the plan) was \$250 million and the ratio of the UAAL to the covered payroll was 64.3%.

The actuarial calculations of the pension plan reflect a long-term perspective. The calculations are based on the pension benefits provided under the terms of the substantive plan in effect at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. The actuarial valuations for pension plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future.

The schedule of funding progress, presented as required supplemental information (RSI) following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits

Actuarial Valuation, Method and Assumptions

Valuation date	June 30, 2012
Actuarial cost method	Projected unit credit actuarial cost method
Amortization method	Level dollar closed
Remaining amortization period	22 years on June 30, 2013
Asset valuation method	10-year smoothed market value
Rate of inflation	0.00%
Rate of investment return	8.00%
Projected salary increases	Graded salary scale (3.00% to 8.50%)
Cost-of-living adjustments	CPI-U up to 4.00% for Plan A and Plan C; CPI-U up to 1.00% for Plan B CPI-U up to 2.00% for Plan D

Pension plans of the component units:

The primary government does not act in a trustee capacity for the assets of the pension plans of the component units.

Shelby County Board of Education (the Board of Education)

On behalf of its teachers, the Board of Education contributes to the State Employees, Teachers, and Higher Education Employees Pension Plan (SETHEEPP), a cost sharing multiple employer defined benefit pension plan administered by the Tennessee Consolidated Retirement System (TCRS). The TCRS issues a publicly available financial report that includes financial statements and required supplementary information for the SETHEEPP. That report may be obtained by writing to the Tennessee Treasury Department, Consolidated Retirement System, 10th Floor Andrew Jackson Building, Nashville, TN 37243-0203 or can be accessed at www.treasury.state.tn.us.

All non-teachers employed by the Board of Education are members of the Political Subdivision Pension Plan (PSPP), an agent multiple-employer defined benefit pension plan administered by TCRS. The TCRS issues a publicly available financial report that includes financial statements and required supplementary information for PSPP. That report may be obtained by writing to the Tennessee Treasury Department, Consolidated Retirement System, 10th floor Andrew Jackson Building, Nashville, TN 37243-0230 or can be accessed at www.treasury.state.tn.us.

Shelby County Health Care Corporation (the Med)

Effective July 1, 1985 the Med established the Regional Medical Center at Memphis Retirement Investment Plan, a defined contribution pension plan. In a defined contribution plan benefits depend solely on amounts contributed to the plan plus investment earnings. Financial statements of the Regional Medical Center at Memphis Retirement Investment Plan are available from Shelby County Health Care Corporation, 877 Jefferson Avenue, Memphis, Tennessee 38103.

More details about all plans of component units are available in the separately issued financial reports of the component units and in the separately issued financial reports of the retirement plans as noted above.

**Required Supplementary Information
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		General Fund	
	Original	Final	Actual Amounts	Variance
Revenues:				
Property taxes	\$ 240,376,000	\$ 240,376,000	\$ 243,102,953	\$ 2,726,953
Other local taxes	30,732,000	30,732,000	30,987,178	255,178
State revenue	17,509,392	17,592,992	19,448,536	1,855,544
Federal and local revenue	7,466,503	8,396,440	7,576,952	(819,488)
Charges for services	3,865,510	3,961,297	3,429,291	(532,006)
Fines, fees and permits	62,789,639	62,704,319	63,598,248	893,929
Other revenue	251,671	251,671	425,433	173,762
Investment income	547,316	547,316	360,385	(186,931)
Total revenues	<u>363,538,031</u>	<u>364,562,035</u>	<u>368,928,976</u>	<u>4,366,941</u>
Expenditures:				
General Government	26,302,599	25,627,768	29,855,473	(4,227,705)
Hospital	26,816,000	26,816,000	26,816,000	---
Planning and Development	328,658	333,849	326,534	7,315
Public Works	19,454,890	19,366,012	19,405,051	(39,039)
Health Services	25,670,181	24,526,185	23,696,210	829,975
Community Services	8,312,157	8,036,461	7,966,582	69,879
Law Enforcement	151,004,212	153,337,009	150,850,753	2,486,256
Judicial	64,987,784	65,033,705	62,917,241	2,116,464
Other Elected Officials	26,510,710	27,838,224	26,523,356	1,314,868
Total expenditures	<u>349,387,191</u>	<u>350,915,213</u>	<u>348,357,200</u>	<u>2,558,013</u>
Excess (deficiency) of revenues over (under) expenditures	<u>14,150,840</u>	<u>13,646,822</u>	<u>20,571,776</u>	<u>6,924,954</u>
Other financing sources (uses):				
Transfers in	2,000,334	2,242,654	2,346,399	103,745
Transfers out	(17,465,169)	(20,836,627)	(20,676,746)	159,881
Sale of capital assets	300,000	300,000	508,624	208,624
Insurance recoveries	35,060	35,060	109,995	74,935
Planned change in fund balance	978,935	4,612,091	---	(4,612,091)
Total other financing sources (uses)	<u>(14,150,840)</u>	<u>(13,646,822)</u>	<u>(17,711,728)</u>	<u>(4,064,906)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 2,860,048</u>	<u>\$ 2,860,048</u>

**Required Supplementary Information
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual	Education Fund
	Original	Final	Amounts	Variance
Revenues:				
Property taxes	\$ 337,528,000	\$ 337,528,000	\$ 341,416,694	\$ 3,888,694
Other local taxes	23,760,000	23,760,000	19,871,306	(3,888,694)
Total revenues	361,288,000	361,288,000	361,288,000	---
Expenditures:				
Memphis City Schools	245,676,000	249,122,187	249,122,187	---
Shelby County Schools	115,612,000	112,165,813	112,165,813	---
Total expenditures	361,288,000	361,288,000	361,288,000	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

Required Supplementary Information
Budgetary Comparison Schedules
For the Year Ended June 30, 2013

	Budgeted Amounts		Actual	Grants Fund
	Original	Final	Amounts	Variance
Revenues:				
State revenue	\$ 89,461,950	\$ 105,084,020	\$ 62,425,069	\$ (42,658,951)
Federal and local revenue	68,652,940	77,775,845	51,185,463	(26,590,382)
Charges for services	1,581,518	1,581,518	1,293,826	(287,692)
Fines, fees and permits	368,810	368,810	235,201	(133,609)
Other revenue	2,230,425	2,912,874	13,499,851	10,586,977
Investment income	40,000	40,000	102,805	62,805
Total revenues	<u>162,335,643</u>	<u>187,763,067</u>	<u>128,742,215</u>	<u>(59,020,852)</u>
Expenditures:				
General Government	13,931,820	11,786,421	4,132,558	7,653,863
Planning and Development	17,260,978	20,479,345	6,937,177	13,542,168
Public Works	17,146,729	35,501,296	2,565,586	32,935,710
Corrections	1,687,980	1,538,440	1,285,105	253,335
Health Services	29,784,609	31,301,937	22,688,893	8,613,044
Community Services	78,914,309	84,908,654	70,000,386	14,908,268
Law Enforcement	1,302,952	2,064,626	1,401,865	662,761
Judicial	5,454,893	5,877,277	4,546,824	1,330,453
Total expenditures	<u>165,484,270</u>	<u>193,457,996</u>	<u>113,558,394</u>	<u>79,899,602</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,148,627)</u>	<u>(5,694,929)</u>	<u>15,183,821</u>	<u>20,878,750</u>
Other financing sources (uses):				
Transfers in	5,368,565	11,377,637	10,479,521	(898,116)
Transfers out	(2,675,295)	(3,223,245)	(5,532,394)	(2,309,149)
Sale of capital assets	380,000	380,000	---	(380,000)
Insurance recoveries	35,320	35,320	7,494	(27,826)
Planned change in fund balance	40,037	(2,874,783)	---	2,874,783
Total other financing sources (uses)	<u>3,148,627</u>	<u>5,694,929</u>	<u>4,954,621</u>	<u>(740,308)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 20,138,442</u>	<u>\$ 20,138,442</u>

**Required Supplementary Information
Shelby County Retirement System
For the Year Ended June 30, 2013**

Schedule of Funding Progress

Actuarial Valuation Date of June 30	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Accrued Liability/(Surplus)	Funded Ratio	Covered Payroll	Unfunded Actuarial Accrued Liability/(Surplus) as a Percentage of Covered Payroll
2002	\$ 797,091,379	\$ 720,839,196	\$ (76,252,183)	110.6%	\$ 233,148,476	(32.7%)
2003	794,201,990	769,753,615	(24,448,375)	103.2%	237,197,193	(10.3%)
2004	841,335,004	737,329,388	(104,005,616)	114.1%	246,685,081	(42.2%)
2005	885,049,492	780,800,809	(104,248,683)	113.4%	253,031,826	(41.2%)
2006	933,730,481	860,178,582	(73,551,899)	108.6%	241,403,735	(30.5%)
2007	992,143,395	934,829,366	(57,314,029)	106.1%	251,059,875	(22.8%)
2008	1,040,514,476	1,000,475,305	(40,039,171)	104.0%	264,640,554	(15.1%)
2009	1,052,640,000	1,025,867,000	(26,773,000)	102.6%	271,888,000	(9.8%)
2010	1,053,056,000	1,084,353,000	31,297,000	97.1%	266,559,000	11.7%
2011	1,066,406,000	1,186,788,000	120,382,000	89.9%	265,137,000	45.4%
2012	1,090,210,000	1,241,966,000	151,756,000	87.8%	258,670,000	58.7%
2013 (a)	1,118,965,000	1,280,073,000	161,108,000	87.4%	250,367,000	64.3%

(a) See Note IV(P) in the Notes to Financial Statements for more information.

**Required Supplementary Information
Other Postemployment Benefits (OPEB) Trust Fund
For the Year Ended June 30, 2013**

Schedule of Funding Progress
(amounts rounded to thousands)

Actuarial Valuation Date of July 1	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Accrued Liability/(Surplus)	Funded Ratio	Covered Payroll	Unfunded Actuarial Accrued Liability/(Surplus) as a Percentage of Covered Payroll
2007	\$ ---	\$ 319,685	\$ 319,685	0.0%	\$ 218,583	146.3%
2008	36,770	310,527	273,757	11.8%	256,191	106.9%
2009	45,847	303,390	257,543	15.1%	248,298	103.7%
2010	61,592	322,954	261,362	19.1%	253,977	102.9%
2011	88,232	320,558	232,326	27.5%	252,878	91.9%
2012	105,472	410,938	305,466	25.7%	241,767	126.4%

Schedule of Employer Contributions
(amounts rounded to thousands)

Year Ended June 30	Annual Required Contribution	Percentage Contributed
2008	\$ 32,277	123.4%
2009	31,477	58.2%
2010	29,093	70.8%
2011	30,363	81.8%
2012	27,285	117.0%
2013	33,215	88.1%

Note 1: The Trust was established as of July 1, 2007 and only six actuarial valuations have been performed. Thus only limited trends may be discerned from the information at this time.

Note 2: Employer contributions in the year ended June 30, 2008 included a special, one-time contribution of \$23,892,191. Without this special contribution the employer would have contributed 53.6% of the annual required contribution.

I. Budgetary Information

The revenues and expenditures accounted for in each of the General Fund, Education Fund and Grants Fund have legally adopted budgets and are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern County operations. The County Board of Commissioners approves and appropriates the budgets for these funds annually.

Expenditures may not exceed appropriations by line item at the department level. The County Mayor is authorized to transfer budgeted amounts between line items of the same category (personnel related versus all other types of expenditures) of the same division (group of departments). Any adjustments that create a new line item, increase the total budget, or require transfers between divisions, categories or funds must be approved by the County Board of Commissioners. The reported budgetary data has been revised for amendments authorized during the year.

All funds requiring legally adopted budgets have budgets which are adopted on a basis consistent with U.S. generally accepted accounting principles. All annual appropriations lapse at fiscal year-end.

II. OPEB Trust Fund

The Trust was established July 1, 2007 and has been active for only six fiscal years. Limited trend information may be discerned from the five valuations made to date. The reason for the significant change in the funded ratio between the first two years is that in FY 2008 an initial, special, one-time employer contribution of \$23,892,191 was made.

Combining and Other Statements and Schedules

Enterprise Funds: Consolidated Codes Enforcement, Fire Services, and Corrections Center

Nonmajor Special Revenue Funds: Roads and Bridges, Hotel Motel Taxes, Sheriff Forfeitures, Data Processing, Car Rental Tax, Health Services Restricted Fees, Storm Water Fees, Economic Development, and Restricted Court Fees

Internal Services Funds: Central Services, Group Health Insurance, Tort Liability, and Employer Insurance

Postemployment Benefit Trust Funds account for the activities of the retirement plan and postemployment benefits plan which accumulate resources for pension, health and life insurance payments for retired employees.

County Charter Officers' Schedules are used to account for the revenues and expenditures the elected officials collect and incur in the performance of their charter assigned duties.

General Obligation Bonds Schedules report for each bond issue outstanding, the issuance date, original principal amount, interest rate and outstanding principal payments by fiscal year.

**Nonmajor Enterprise Funds
Combining Statement of Net Position
June 30, 2013**

	Consolidated Codes		Corrections Center	Total
	Enforcement Fund	Fire Services Fund	Fund	
Assets:				
Current assets				
Cash and cash equivalents	\$ 1,597,345	\$ 424,071	\$ 9,048,048	\$ 11,069,464
Accounts receivable and accrued revenues	69,163	1,559,350	77,935	1,706,448
Due from other governmental entities	156,069	15,067	11,194,760	11,365,896
Prepays	797	829	18,952	20,578
Total current assets	<u>1,823,374</u>	<u>1,999,317</u>	<u>20,339,695</u>	<u>24,162,386</u>
Noncurrent assets				
Net pension asset	780,232	751,025	2,142,974	3,674,231
Depreciable capital assets, net	1,546,642	5,071,760	18,504,994	25,123,396
Total noncurrent assets	<u>2,326,874</u>	<u>5,822,785</u>	<u>20,647,968</u>	<u>28,797,627</u>
Total assets	<u>4,150,248</u>	<u>7,822,102</u>	<u>40,987,663</u>	<u>52,960,013</u>
Liabilities:				
Current liabilities				
Accounts payable and accrued liabilities	25,762	141,487	934,821	1,102,070
Accrued interest payable	---	8,501	---	8,501
Due to other governmental entities	27,027	61,580	---	88,607
Compensated absences payable	442,979	924,927	2,234,293	3,602,199
Capital lease obligations, current portion	---	168,950	---	168,950
Unearned revenue	102,947	10,164	---	113,111
Deposits held for others	88,362	---	386,783	475,145
Total current liabilities	<u>687,077</u>	<u>1,315,609</u>	<u>3,555,897</u>	<u>5,558,583</u>
Noncurrent liabilities				
Accrued sick leave payable	202,984	373,981	973,020	1,549,985
Capital lease obligations, long-term	---	135,206	---	135,206
Net postemployment benefit obligations	671,763	822,291	2,477,229	3,971,283
Total noncurrent liabilities	<u>874,747</u>	<u>1,331,478</u>	<u>3,450,249</u>	<u>5,656,474</u>
Total liabilities	<u>1,561,824</u>	<u>2,647,087</u>	<u>7,006,146</u>	<u>11,215,057</u>
Net position:				
Net investment in capital assets	1,546,642	4,802,889	18,504,994	24,854,525
Unrestricted	1,041,782	372,126	15,476,523	16,890,431
Total net position	<u>\$ 2,588,424</u>	<u>\$ 5,175,015</u>	<u>\$ 33,981,517</u>	<u>\$ 41,744,956</u>

Nonmajor Enterprise Funds
Combining Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended June 30, 2013

	Consolidated Codes		Corrections Center	Total
	Enforcement Fund	Fire Services Fund	Fund	
Operating revenues:				
State revenue	\$ ---	\$ 77,400	\$ 49,661,570	\$ 49,738,970
Federal and local revenue	---	1,569,777	21,000	1,590,777
Charges for services	11,460	---	1,415,511	1,426,971
Fines, fees and permits	8,361,915	17,293,709	72,780	25,728,404
Other revenue	84	58,986	7,173	66,243
Total operating revenues	<u>8,373,459</u>	<u>18,999,872</u>	<u>51,178,034</u>	<u>78,551,365</u>
Operating expenses:				
Salaries	5,835,903	8,493,001	24,621,947	38,950,851
Other compensation	18,664	1,702,285	4,123,366	5,844,315
Fringe benefits	2,394,686	3,746,940	10,957,786	17,099,412
Supplies and materials	113,332	249,149	5,438,693	5,801,174
Services and other expenses	60,197	122,866	275,888	458,951
Professional and contracted services	124,655	3,834,143	6,372,057	10,330,855
Rent, utilities and maintenance	79,783	217,428	2,612,910	2,910,121
Interfund services	903,422	922,421	2,582,069	4,407,912
Depreciation	139,933	271,397	1,150,621	1,561,951
Claims incurred	---	---	26,277	26,277
Total operating expenses	<u>9,670,575</u>	<u>19,559,630</u>	<u>58,161,614</u>	<u>87,391,819</u>
Operating income (loss)	<u>(1,297,116)</u>	<u>(559,758)</u>	<u>(6,983,580)</u>	<u>(8,840,454)</u>
Nonoperating revenues (expenses)				
Intergovernmental	656,477	---	---	656,477
Interest income	5,201	2,284	27,504	34,989
Interest expense	---	(17,072)	---	(17,072)
Gain (loss) on asset disposal	---	1,200	---	1,200
Insurance recoveries	---	---	28,904	28,904
Total nonoperating revenues (expenses)	<u>661,678</u>	<u>(13,588)</u>	<u>56,408</u>	<u>704,498</u>
Income (loss) before capital contributions and transfers	<u>(635,438)</u>	<u>(573,346)</u>	<u>(6,927,172)</u>	<u>(8,135,956)</u>
Capital contributions	---	456,000	---	456,000
Transfers:				
Transfers in	785,955	64,433	8,908,698	9,759,086
Transfers out	<u>(153,992)</u>	<u>(27,983)</u>	<u>(209,834)</u>	<u>(391,809)</u>
Net transfers	<u>631,963</u>	<u>36,450</u>	<u>8,698,864</u>	<u>9,367,277</u>
Change in net position	<u>(3,475)</u>	<u>(80,896)</u>	<u>1,771,692</u>	<u>1,687,321</u>
Net position				
June 30, 2012	<u>2,591,899</u>	<u>5,255,911</u>	<u>32,209,825</u>	<u>40,057,635</u>
June 30, 2013	<u>\$ 2,588,424</u>	<u>\$ 5,175,015</u>	<u>\$ 33,981,517</u>	<u>\$ 41,744,956</u>

**Nonmajor Enterprise Funds
Combining Statement of Cash Flows
For the Year Ended June 30, 2013**

	Consolidated Codes		Corrections Center	Total
	Enforcement Fund	Fire Services Fund	Fund	
Cash flows from operating activities:				
Receipts from customers	\$ 8,411,811	\$ 18,979,100	\$ 50,627,671	\$ 78,018,582
Receipts from interfund services provided	---	---	218,801	218,801
Refunds received from suppliers	51	5,322	---	5,373
Refunds paid to customers	(68,224)	---	(3,040,105)	(3,108,329)
Cash payments to suppliers	(354,985)	(4,447,250)	(14,284,996)	(19,087,231)
Cash payments to employees	(8,037,476)	(13,452,097)	(38,799,363)	(60,288,936)
Claims paid	---	---	(26,277)	(26,277)
Payments for interfund services	(903,422)	(922,421)	(2,582,069)	(4,407,912)
Net cash provided by (used in) operating activities	<u>(952,245)</u>	<u>162,654</u>	<u>(7,886,338)</u>	<u>(8,675,929)</u>
Cash flows from noncapital financing activities:				
Transfers from other funds	785,955	64,433	8,908,698	9,759,086
Transfers to other funds	(153,992)	(27,983)	(209,834)	(391,809)
Payments from City of Memphis	673,472	---	---	673,472
Net cash provided by (used in) noncapital financing activities	<u>1,305,435</u>	<u>36,450</u>	<u>8,698,864</u>	<u>10,040,749</u>
Cash flows from capital and related financing activities:				
Acquisition of capital assets	(195,400)	(726,356)	(495,292)	(1,417,048)
Proceeds from the sale of capital assets	---	1,200	---	1,200
Capital lease obligation payments	---	(161,227)	---	(161,227)
Interest paid	---	(22,157)	---	(22,157)
Insurance recoveries	---	---	28,904	28,904
Net cash provided by (used in) capital and related financing activities	<u>(195,400)</u>	<u>(908,540)</u>	<u>(466,388)</u>	<u>(1,570,328)</u>
Cash flows from investing activities:				
Interest and investment earnings	5,201	2,284	27,504	34,989
Net cash provided by (used in) investing activities	<u>5,201</u>	<u>2,284</u>	<u>27,504</u>	<u>34,989</u>
Net increase (decrease) in cash and cash equivalents	162,991	(707,152)	373,642	(170,519)
Cash and cash equivalents, June 30, 2012	<u>1,434,354</u>	<u>1,131,223</u>	<u>8,674,406</u>	<u>11,239,983</u>
Cash and cash equivalents, June 30, 2013	<u>\$ 1,597,345</u>	<u>\$ 424,071</u>	<u>\$ 9,048,048</u>	<u>\$ 11,069,464</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (1,297,116)	\$ (559,758)	\$ (6,983,580)	\$ (8,840,454)
Adjustments:				
Depreciation	139,933	271,397	1,150,621	1,561,951
Changes in assets and liabilities				
Accounts receivable and accrued revenues	(35,661)	(54,708)	(5,892)	(96,261)
Due from other governments	---	10,967	(3,599,906)	(3,588,939)
Due from component units	---	12,805	---	12,805
Prepays	222	(318)	(1,665)	(1,761)
Net pension asset	67,486	101,055	279,674	448,215
Accounts payable and accrued liabilities	12,099	101,170	416,216	529,485
Due to other governments	10,182	(10,486)	---	(304)
Deposits held for others	(5,100)	---	48,607	43,507
Unearned revenue	11,381	10,164	---	21,545
Compensated absences payable	56,922	149,526	446,628	653,076
Net postemployment benefit obligations	87,407	130,840	362,959	581,206
Total adjustments	<u>344,871</u>	<u>722,412</u>	<u>(902,758)</u>	<u>164,525</u>
Net cash provided by (used in) operating activities	<u>\$ (952,245)</u>	<u>\$ 162,654</u>	<u>\$ (7,886,338)</u>	<u>\$ (8,675,929)</u>
Noncash investing, capital, and financing activities:				
Capital asset purchases accrued, not reflected in capital financing activities	\$ ---	\$ ---	\$ 18,292	\$ 18,292
Fair value of building acquired through property tax default	\$ ---	\$ 456,000	\$ ---	\$ 456,000

**Nonmajor Governmental Funds
Combining Balance Sheet
June 30, 2013**

	Special Revenue Funds			
	Roads and Bridges Fund	Hotel Motel Taxes Fund	Sheriff Forfeitures Fund	Data Processing Fund
Assets:				
Cash and cash equivalents	\$ 4,777,216	\$ 5,327,598	\$ 3,626,316	\$ 1,121,820
Accounts receivable and accrued revenues	2,974	1,254,645	55,381	---
Due from other funds	---	1,387,298	3,731	---
Due from other governmental entities	1,716,030	---	---	---
Deposits held by others	---	---	1,800,561	---
Total assets	<u>\$ 6,496,220</u>	<u>\$ 7,969,541</u>	<u>\$ 5,485,989</u>	<u>\$ 1,121,820</u>
Liabilities:				
Accounts payable and accrued liabilities	\$ 352,284	\$ 5,658,145	\$ 106,401	\$ 5,762
Due to other governmental entities	10,784	---	---	---
Deposits held for others	---	---	1,800,561	---
Unearned revenue	---	---	---	---
Total liabilities	<u>363,068</u>	<u>5,658,145</u>	<u>1,906,962</u>	<u>5,762</u>
Deferred inflows of resources:				
Unavailable revenue	---	---	31,527	---
Total deferred inflows of resources	<u>---</u>	<u>---</u>	<u>31,527</u>	<u>---</u>
Fund balances:				
Restricted	6,133,152	2,311,396	3,547,500	1,116,058
Committed	---	---	---	---
Total fund balances	<u>6,133,152</u>	<u>2,311,396</u>	<u>3,547,500</u>	<u>1,116,058</u>
Total liabilities, deferred inflows, and fund balances	<u>\$ 6,496,220</u>	<u>\$ 7,969,541</u>	<u>\$ 5,485,989</u>	<u>\$ 1,121,820</u>

Car Rental Tax Fund	Health Services Restricted Fees Fund	Storm Water Fees Fund	Economic Development Fund	Restricted Court Fees Fund	Total
\$ 183,105	\$ 1,203,216	\$ 1,292,449	\$ 4,308,833	\$ 1,064,045	\$ 22,904,598
178,566	918,928	66,342	---	27,198	2,504,034
178,775	---	---	---	8,244	1,578,048
---	---	100,000	---	1,095	1,817,125
---	---	---	---	---	1,800,561
<u>\$ 540,446</u>	<u>\$ 2,122,144</u>	<u>\$ 1,458,791</u>	<u>\$ 4,308,833</u>	<u>\$ 1,100,582</u>	<u>\$ 30,604,366</u>
\$ 540,446	\$ 52,865	\$ 13,722	\$ ---	\$ 10,462	\$ 6,740,087
---	23,342	---	---	---	34,126
---	---	---	---	---	1,800,561
---	---	105,000	---	---	105,000
<u>540,446</u>	<u>76,207</u>	<u>118,722</u>	<u>---</u>	<u>10,462</u>	<u>8,679,774</u>
---	91,961	---	---	---	123,488
---	<u>91,961</u>	---	---	---	<u>123,488</u>
---	615,690	1,340,069	---	1,090,120	16,153,985
---	1,338,286	---	4,308,833	---	5,647,119
---	<u>1,953,976</u>	<u>1,340,069</u>	<u>4,308,833</u>	<u>1,090,120</u>	<u>21,801,104</u>
<u>\$ 540,446</u>	<u>\$ 2,122,144</u>	<u>\$ 1,458,791</u>	<u>\$ 4,308,833</u>	<u>\$ 1,100,582</u>	<u>\$ 30,604,366</u>

Nonmajor Governmental Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balance
For the Year Ended June 30, 2013

	Special Revenue Funds			
	Roads and Bridges Fund	Hotel Motel Taxes Fund	Sheriff Forfeitures Fund	Data Processing Fund
Revenues:				
Other local taxes	\$ 163,945	\$ 13,234,099	\$ ---	\$ ---
State revenue	9,192,666	---	---	---
Federal and local revenue	116,256	---	---	30,000
Charges for services	522,276	---	123,164	3,621
Fines, fees and permits	64,631	---	48,085	606,748
Other revenue	2,123	---	1,707,603	---
Investment income	18,736	8,298	20,342	1,702
Total revenues	10,080,633	13,242,397	1,899,194	642,071
Expenditures:				
General Government	---	9,950,261	---	---
Public Works	10,758,118	---	---	---
Health Services	---	---	---	---
Law Enforcement	---	---	4,721,924	---
Judicial	---	---	---	217,119
Other Elected Officials	---	---	---	207,840
Total expenditures	10,758,118	9,950,261	4,721,924	424,959
Excess (deficiency) of revenues over (under) expenditures	(677,485)	3,292,136	(2,822,730)	217,112
Other financing sources (uses):				
Transfers in	469,496	---	54,522	---
Transfers out	(330,067)	---	---	---
Sale of capital assets	5,800	---	---	---
Total other financing sources (uses)	145,229	---	54,522	---
Net change in fund balances	(532,256)	3,292,136	(2,768,208)	217,112
Fund balances:				
June 30, 2012	6,665,408	(980,740)	6,315,708	898,946
June 30, 2013	<u>\$ 6,133,152</u>	<u>\$ 2,311,396</u>	<u>\$ 3,547,500</u>	<u>\$ 1,116,058</u>

Car Rental Tax Fund	Health Services Restricted Fees Fund	Storm Water Fees Fund	Economic Development Fund	Restricted Court Fees Fund	Total
\$ 1,861,807	\$ ---	\$ ---	\$ ---	\$ ---	\$ 15,259,851
---	---	---	---	---	9,192,666
---	---	---	1,478,573	---	1,624,829
---	331	443	---	---	649,835
---	4,313,763	741,276	---	411,027	6,185,530
---	249	---	574,707	---	2,284,682
---	5,466	3,946	13,331	3,272	75,093
<u>1,861,807</u>	<u>4,319,809</u>	<u>745,665</u>	<u>2,066,611</u>	<u>414,299</u>	<u>35,272,486</u>
1,861,807	---	---	6,700,000	---	18,512,068
---	---	552,261	---	---	11,310,379
---	4,369,409	---	---	---	4,369,409
---	---	---	---	---	4,721,924
---	---	---	---	268,456	485,575
---	---	---	---	---	207,840
<u>1,861,807</u>	<u>4,369,409</u>	<u>552,261</u>	<u>6,700,000</u>	<u>268,456</u>	<u>39,607,195</u>
---	(49,600)	193,404	(4,633,389)	145,843	(4,334,709)
---	---	200,000	---	944,277	1,668,295
---	(31,984)	(15,813)	---	---	(377,864)
---	---	---	---	---	5,800
---	(31,984)	184,187	---	944,277	1,296,231
---	(81,584)	377,591	(4,633,389)	1,090,120	(3,038,478)
---	2,035,560	962,478	8,942,222	---	24,839,582
<u>\$ ---</u>	<u>\$ 1,953,976</u>	<u>\$ 1,340,069</u>	<u>\$ 4,308,833</u>	<u>\$ 1,090,120</u>	<u>\$ 21,801,104</u>

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Roads and Bridges Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 273,000	\$ 273,000	\$ 163,945	\$ (109,055)
State revenue	10,120,000	10,120,000	9,192,666	(927,334)
Federal and local revenue	125,000	125,000	116,256	(8,744)
Charges for services	437,405	537,905	522,276	(15,629)
Fines, fees and permits	53,520	53,520	64,631	11,111
Other revenue	---	---	2,123	2,123
Investment income	150,000	150,000	18,736	(131,264)
Total revenues	<u>11,158,925</u>	<u>11,259,425</u>	<u>10,080,633</u>	<u>(1,178,792)</u>
Expenditures:				
Salaries	4,080,437	3,741,555	3,661,598	79,957
Other compensation	75,272	530,901	39,182	491,719
Fringe benefits	1,631,950	1,515,205	1,414,886	100,319
Salary restriction	(93,067)	(93,067)	---	(93,067)
Supplies and materials	1,374,436	1,550,517	503,373	1,047,144
Services and other expenditures	133,789	141,089	119,513	21,576
Professional and contracted services	186,716	174,400	9,535	164,865
Rent, utilities and maintenance	195,685	267,217	98,671	168,546
Interfund services	1,570,229	1,760,229	1,523,300	236,929
Asset acquisitions	2,785,041	3,676,592	3,388,060	288,532
Total expenditures	<u>11,940,488</u>	<u>13,264,638</u>	<u>10,758,118</u>	<u>2,506,520</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(781,563)</u>	<u>(2,005,213)</u>	<u>(677,485)</u>	<u>1,327,728</u>
Other financing sources (uses):				
Transfers in	9,325	108,341	469,496	361,155
Transfers out	---	(436,528)	(330,067)	106,461
Sale of capital assets	20,000	20,000	5,800	(14,200)
Planned change in fund balance	752,238	2,313,400	---	(2,313,400)
Total other financing sources (uses)	<u>781,563</u>	<u>2,005,213</u>	<u>145,229</u>	<u>(1,859,984)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (532,256)</u>	<u>\$ (532,256)</u>

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Hotel Motel Taxes Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 12,500,000	\$ 12,500,000	\$ 13,234,099	\$ 734,099
Investment income	---	---	8,298	8,298
Total revenues	<u>12,500,000</u>	<u>12,500,000</u>	<u>13,242,397</u>	<u>742,397</u>
Expenditures:				
Affiliated organizations	<u>12,450,261</u>	<u>12,450,261</u>	<u>9,950,261</u>	<u>2,500,000</u>
Total expenditures	<u>12,450,261</u>	<u>12,450,261</u>	<u>9,950,261</u>	<u>2,500,000</u>
Excess (deficiency) of revenues over (under) expenditures	<u>49,739</u>	<u>49,739</u>	<u>3,292,136</u>	<u>3,242,397</u>
Other financing sources (uses):				
Planned change in fund balance	<u>(49,739)</u>	<u>(49,739)</u>	---	<u>49,739</u>
Total other financing sources (uses)	<u>(49,739)</u>	<u>(49,739)</u>	---	<u>49,739</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 3,292,136</u>	<u>\$ 3,292,136</u>

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Sheriff Forfeitures Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 212,000	\$ 212,000	\$ 123,164	\$ (88,836)
Fines, fees and permits	38,000	38,000	48,085	10,085
Other revenue	2,500,000	2,575,000	1,707,603	(867,397)
Investment income	45,000	45,000	20,342	(24,658)
Total revenues	2,795,000	2,870,000	1,899,194	(970,806)
Expenditures:				
Other compensation	470,000	470,000	---	470,000
Supplies and materials	450,000	455,500	243,948	211,552
Services and other expenditures	379,800	357,700	276,170	81,530
Professional and contracted services	440,000	470,100	193,096	277,004
Rent, utilities and maintenance	487,156	584,816	475,548	109,268
Interfund services	370,000	370,000	343,492	26,508
Asset acquisitions	2,153,433	3,614,212	3,189,670	424,542
Total expenditures	4,750,389	6,322,328	4,721,924	1,600,404
Excess (deficiency) of revenues over (under) expenditures	(1,955,389)	(3,452,328)	(2,822,730)	629,598
Other financing sources (uses):				
Transfers in	---	---	54,522	54,522
Planned change in fund balance	1,955,389	3,452,328	---	(3,452,328)
Total other financing sources (uses)	1,955,389	3,452,328	54,522	(3,397,806)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (2,768,208)	\$ (2,768,208)

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Data Processing Fees Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ ---	\$ ---	\$ 30,000	\$ 30,000
Charges for services	40,000	46,500	3,621	(42,879)
Fines, fees and permits	530,617	530,617	606,748	76,131
Investment income	2,749	2,749	1,702	(1,047)
Total revenues	573,366	579,866	642,071	62,205
Expenditures:				
Supplies and materials	56,850	85,815	47,990	37,825
Services and other expenditures	172,768	433,227	228,406	204,821
Professional and contracted services	68,485	138,981	---	138,981
Rent, utilities and maintenance	120,000	117,988	91,007	26,981
Interfund services	---	38,000	38,000	---
Asset acquisitions	155,263	71,882	19,556	52,326
Total expenditures	573,366	885,893	424,959	460,934
Excess (deficiency) of revenues over (under) expenditures	---	(306,027)	217,112	523,139
Other financing sources (uses):				
Planned change in fund balance	---	306,027	---	(306,027)
Total other financing sources (uses)	---	306,027	---	(306,027)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 217,112	\$ 217,112

Car Rental Tax Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 2,200,000	\$ 2,200,000	\$ 1,861,807	\$ (338,193)
Total revenues	2,200,000	2,200,000	1,861,807	(338,193)
Expenditures:				
Affiliated organizations	2,200,000	2,200,000	1,861,807	338,193
Total expenditures	2,200,000	2,200,000	1,861,807	338,193
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Health Services Restricted Fees Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 750	\$ 750	\$ 331	\$ (419)
Fines, fees and permits	4,542,874	4,542,874	4,313,763	(229,111)
Other revenue	---	---	249	249
Investment income	22,500	22,500	5,466	(17,034)
Total revenues	<u>4,566,124</u>	<u>4,566,124</u>	<u>4,319,809</u>	<u>(246,315)</u>
Expenditures:				
Salaries	2,876,916	2,869,963	2,563,385	306,578
Other compensation	104,500	107,700	107,617	83
Fringe benefits	1,053,541	1,057,297	901,724	155,573
Salary restriction	(91,801)	(146,801)	---	(146,801)
Supplies and materials	196,355	238,352	206,828	31,524
Services and other expenditures	45,150	47,750	35,421	12,329
Professional and contracted services	185,300	183,785	32,886	150,899
Rent, utilities and maintenance	41,280	43,580	43,519	61
Interfund services	387,700	443,700	366,505	77,195
Asset acquisitions	170,128	120,128	111,524	8,604
Total expenditures	<u>4,969,069</u>	<u>4,965,454</u>	<u>4,369,409</u>	<u>596,045</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(402,945)</u>	<u>(399,330)</u>	<u>(49,600)</u>	<u>349,730</u>
Other financing sources (uses):				
Transfers out	(494,963)	(498,578)	(31,984)	466,594
Planned change in fund balance	897,908	897,908	---	(897,908)
Total other financing sources (uses)	<u>402,945</u>	<u>399,330</u>	<u>(31,984)</u>	<u>(431,314)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (81,584)</u>	<u>\$ (81,584)</u>

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Storm Water Fees Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ ---	\$ 100,000	\$ ---	\$ (100,000)
Charges for services	---	---	443	443
Fines, fees and permits	730,000	730,000	741,276	11,276
Other revenue	---	5,000	---	(5,000)
Investment income	---	---	3,946	3,946
Total revenues	<u>730,000</u>	<u>835,000</u>	<u>745,665</u>	<u>(89,335)</u>
Expenditures:				
Salaries	133,184	133,184	124,754	8,430
Fringe benefits	45,807	45,807	40,306	5,501
Supplies and materials	26,281	26,781	19,902	6,879
Services and other expenditures	21,935	23,935	11,533	12,402
Professional and contracted services	144,832	628,721	162,213	466,508
Rent, utilities and maintenance	8,800	8,800	3,854	4,946
Interfund services	134,700	134,200	102,696	31,504
Asset acquisitions	447,469	381,082	87,003	294,079
Total expenditures	<u>963,008</u>	<u>1,382,510</u>	<u>552,261</u>	<u>830,249</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(233,008)</u>	<u>(547,510)</u>	<u>193,404</u>	<u>740,914</u>
Other financing sources (uses):				
Transfers in	---	200,000	200,000	---
Transfers out	(15,813)	(15,813)	(15,813)	---
Planned change in fund balance	248,821	363,323	---	(363,323)
Total other financing sources (uses)	<u>233,008</u>	<u>547,510</u>	<u>184,187</u>	<u>(363,323)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 377,591</u>	<u>\$ 377,591</u>

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Economic Development Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 13,000,000	\$ 13,000,000	\$ 1,478,573	\$ (11,521,427)
Other revenue	---	---	574,707	574,707
Investment income	---	---	13,331	13,331
Total revenues	13,000,000	13,000,000	2,066,611	(10,933,389)
Expenditures:				
Affiliated organizations	9,000,000	9,000,000	6,700,000	2,300,000
Total expenditures	9,000,000	9,000,000	6,700,000	2,300,000
Excess (deficiency) of revenues over (under) expenditures	4,000,000	4,000,000	(4,633,389)	(8,633,389)
Other financing sources (uses):				
Planned change in fund balance	(4,000,000)	(4,000,000)	---	4,000,000
Total other financing sources (uses)	(4,000,000)	(4,000,000)	---	4,000,000
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (4,633,389)	\$ (4,633,389)

**Nonmajor Governmental Funds
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Courts Restricted Fees Special Revenue Fund

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 490,000	\$ 490,000	\$ 411,027	\$ (78,973)
Investment income	---	---	3,272	3,272
Total revenues	<u>490,000</u>	<u>490,000</u>	<u>414,299</u>	<u>(75,701)</u>
Expenditures:				
Salaries	143,852	148,806	147,574	1,232
Other compensation	1,651	1,651	---	1,651
Fringe benefits	66,476	67,806	64,235	3,571
Supplies and materials	749	751	113	638
Services and other expenditures	6,500	6,500	304	6,196
Professional and contracted services	269,522	261,501	54,247	207,254
Rent, utilities and maintenance	---	1,735	1,544	191
Interfund services	1,250	1,250	439	811
Total expenditures	<u>490,000</u>	<u>490,000</u>	<u>268,456</u>	<u>221,544</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>145,843</u>	<u>145,843</u>
Other financing sources (uses):				
Transfers in	44,585	977,814	944,277	(33,537)
Transfers out	(44,585)	(44,585)	---	44,585
Planned change in fund balance	---	(933,229)	---	933,229
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>944,277</u>	<u>944,277</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,090,120</u>	<u>\$ 1,090,120</u>

Internal Service Funds
Combining Statement of Net Position
June 30, 2013

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
Assets:					
Current assets					
Cash and cash equivalents	\$ 1,867,416	\$ 17,374,567	\$ 6,689,386	\$ 11,238,918	\$ 37,170,287
Accounts receivable and accrued revenues	22,112	42,161	---	---	64,273
Due from other governmental entities	10,567	---	---	---	10,567
Inventories	156,499	---	---	---	156,499
Prepays	232,574	---	---	---	232,574
Deposits held by others	---	---	---	50,000	50,000
Total current assets	<u>2,289,168</u>	<u>17,416,728</u>	<u>6,689,386</u>	<u>11,288,918</u>	<u>37,684,200</u>
Noncurrent assets					
Net pension asset	173,681	---	---	---	173,681
Depreciable capital assets, net	1,494,162	---	---	---	1,494,162
Total noncurrent assets	<u>1,667,843</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>1,667,843</u>
Total assets	<u>3,957,011</u>	<u>17,416,728</u>	<u>6,689,386</u>	<u>11,288,918</u>	<u>39,352,043</u>
Liabilities:					
Current liabilities					
Accounts payable and accrued liabilities	797,155	260,155	---	17,036	1,074,346
Claims payable, current	---	4,764,839	412,077	2,141,219	7,318,135
Compensated absences payable	72,851	---	---	---	72,851
Unearned revenue	---	4,067,207	---	---	4,067,207
Total current liabilities	<u>870,006</u>	<u>9,092,201</u>	<u>412,077</u>	<u>2,158,255</u>	<u>12,532,539</u>
Noncurrent liabilities					
Claims payable, long-term	---	---	1,585,000	2,963,330	4,548,330
Accrued sick leave payable	64,276	---	---	---	64,276
Net postemployment benefit obligations	169,608	---	---	---	169,608
Total noncurrent liabilities	<u>233,884</u>	<u>---</u>	<u>1,585,000</u>	<u>2,963,330</u>	<u>4,782,214</u>
Total liabilities	<u>1,103,890</u>	<u>9,092,201</u>	<u>1,997,077</u>	<u>5,121,585</u>	<u>17,314,753</u>
Net position:					
Net investment in capital assets	1,494,162	---	---	---	1,494,162
Unrestricted	1,358,959	8,324,527	4,692,309	6,167,333	20,543,128
Total net position	<u>\$ 2,853,121</u>	<u>\$ 8,324,527</u>	<u>\$ 4,692,309</u>	<u>\$ 6,167,333</u>	<u>\$ 22,037,290</u>

Internal Service Funds
Combining Statement of Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2013

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
Operating revenues:					
Charges for services	\$ 9,922,870	\$ ---	\$ ---	\$ ---	\$ 9,922,870
Other revenue	---	56,562	---	---	56,562
Premium revenue	---	50,532,933	543,239	2,735,788	53,811,960
Total operating revenues	<u>9,922,870</u>	<u>50,589,495</u>	<u>543,239</u>	<u>2,735,788</u>	<u>63,791,392</u>
Operating expenses:					
Salaries	1,459,827	---	---	---	1,459,827
Other compensation	10,041	---	---	---	10,041
Fringe benefits	655,385	---	---	---	655,385
Supplies and materials	3,352,230	---	---	---	3,352,230
Services and other expenses	1,366,581	12,384	5	---	1,378,970
Professional and contracted services	166,010	2,865,103	---	330,363	3,361,476
Rent, utilities and maintenance	2,758,456	---	---	---	2,758,456
Interfund services	46,338	---	---	---	46,338
Depreciation	198,564	---	---	---	198,564
Claims incurred	---	48,164,484	(1,684,957)	1,451,994	47,931,521
Total operating expenses	<u>10,013,432</u>	<u>51,041,971</u>	<u>(1,684,952)</u>	<u>1,782,357</u>	<u>61,152,808</u>
Operating income (loss)	<u>(90,562)</u>	<u>(452,476)</u>	<u>2,228,191</u>	<u>953,431</u>	<u>2,638,584</u>
Nonoperating revenues (expenses)					
Interest income	---	66,275	---	---	66,275
Gain (loss) on asset disposal	(9,412)	---	---	---	(9,412)
Insurance recoveries	---	---	5,875	---	5,875
Total nonoperating revenues (expenses)	<u>(9,412)</u>	<u>66,275</u>	<u>5,875</u>	<u>---</u>	<u>62,738</u>
Income (loss) before capital contributions and transfers	(99,974)	(386,201)	2,234,066	953,431	2,701,322
Capital contributions	145,878	---	---	---	145,878
Transfers:					
Transfers out	---	(216,304)	---	---	(216,304)
Net transfers	<u>---</u>	<u>(216,304)</u>	<u>---</u>	<u>---</u>	<u>(216,304)</u>
Change in net position	45,904	(602,505)	2,234,066	953,431	2,630,896
Net position					
June 30, 2012	<u>2,807,217</u>	<u>8,927,032</u>	<u>2,458,243</u>	<u>5,213,902</u>	<u>19,406,394</u>
June 30, 2013	<u>\$ 2,853,121</u>	<u>\$ 8,324,527</u>	<u>\$ 4,692,309</u>	<u>\$ 6,167,333</u>	<u>\$ 22,037,290</u>

**Internal Service Funds
Combining Statement of Cash Flows
For the Year Ended June 30, 2013**

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
Cash flows from operating activities:					
Receipts from customers	\$ 285,440	\$ ---	\$ ---	\$ ---	\$ 285,440
Receipts from interfund services provided	9,638,482	---	---	---	9,638,482
Premiums received	---	50,698,712	543,239	2,737,471	53,979,422
Refunds received from suppliers	3,568	56,562	---	22,966	83,096
Cash payments to suppliers	(7,807,570)	(2,665,853)	(5)	(407,842)	(10,881,270)
Cash payments to employees	(2,111,250)	---	---	---	(2,111,250)
Claims paid	---	(47,620,884)	(411,855)	(2,039,479)	(50,072,218)
Payments for interfund services	(46,339)	---	---	---	(46,339)
Net cash provided by (used in) operating activities	<u>(37,669)</u>	<u>468,537</u>	<u>131,379</u>	<u>313,116</u>	<u>875,363</u>
Cash flows from noncapital financing activities:					
Transfers to other funds	---	(216,304)	---	---	(216,304)
Insurance recoveries	---	---	5,875	---	5,875
Net cash provided by (used in) noncapital financing activities	<u>---</u>	<u>(216,304)</u>	<u>5,875</u>	<u>---</u>	<u>(210,429)</u>
Cash flows from capital and related financing activities:					
Acquisition of capital assets	(84,846)	---	---	---	(84,846)
Net cash provided by (used in) capital and related financing activities	<u>(84,846)</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>(84,846)</u>
Cash flows from investing activities:					
Interest and investment earnings	---	66,275	---	---	66,275
Net cash provided by (used in) investing activities	<u>---</u>	<u>66,275</u>	<u>---</u>	<u>---</u>	<u>66,275</u>
Net increase (decrease) in cash and cash equivalents	(122,515)	318,508	137,254	313,116	646,363
Cash and cash equivalents, June 30, 2012	1,989,931	17,056,059	6,552,132	10,925,802	36,523,924
Cash and cash equivalents, June 30, 2013	<u>\$ 1,867,416</u>	<u>\$ 17,374,567</u>	<u>\$ 6,689,386</u>	<u>\$ 11,238,918</u>	<u>\$ 37,170,287</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:					
Operating income (loss)	\$ (90,562)	\$ (452,476)	\$ 2,228,191	\$ 953,431	\$ 2,638,584
Adjustments:					
Depreciation	198,563	---	---	---	198,563
Changes in assets and liabilities					
Accounts receivable and accrued revenues	(6,011)	(578)	---	1,683	(4,906)
Due from other governments	7,067	---	---	---	7,067
Inventories	55,144	---	---	---	55,144
Prepays	(92,399)	---	---	---	(92,399)
Net pension asset	16,962	---	---	---	16,962
Accounts payable and accrued liabilities	(123,296)	286,359	---	(104,571)	58,492
Unearned revenue	---	166,357	---	---	166,357
Claims payable	---	468,875	(2,096,812)	(537,427)	(2,165,364)
Compensated absences payable	(25,128)	---	---	---	(25,128)
Net postemployment benefit obligations	21,991	---	---	---	21,991
Total adjustments	<u>52,893</u>	<u>921,013</u>	<u>(2,096,812)</u>	<u>(640,315)</u>	<u>(1,763,221)</u>
Net cash provided by (used in) operating activities	<u>\$ (37,669)</u>	<u>\$ 468,537</u>	<u>\$ 131,379</u>	<u>\$ 313,116</u>	<u>\$ 875,363</u>
Noncash investing, capital, and financing activities:					
Capital asset purchases accrued, not reflected in capital financing activities	\$ 62,515	\$ ---	\$ ---	\$ ---	\$ 62,515
Capital assets transferred to governmental activities	\$ 9,412	\$ ---	\$ ---	\$ ---	\$ 9,412
Capital assets transferred from governmental activities	\$ 41,859	\$ ---	\$ ---	\$ ---	\$ 41,859

Fiduciary Funds
Postemployment Benefit Trust Funds
Combining Statement of Fiduciary Net Position
June 30, 2013

	Other Postemployment Benefits Trust Fund	Shelby County Retirement System	Total
Assets:			
Cash and cash equivalents	\$ 4,363,252	\$ 78,602,141	\$ 82,965,393
Investments			
Domestic equity	48,205,123	333,531,131	381,736,254
Fixed income	34,082,897	216,463,635	250,546,532
International equity	24,309,175	170,550,282	194,859,457
Hedge funds	---	101,621,844	101,621,844
Limited partnership interests	---	82,796,494	82,796,494
Private real estate and infrastructure	4,734,603	23,781,074	28,515,677
Alternative investments	17,950,897	1,443,142	19,394,039
Short-term investments	809,447	---	809,447
Accounts receivable	49,618	---	49,618
Accrued interest and dividends receivable	114,292	2,697,604	2,811,896
Due from brokers - investment sales	---	3,445,081	3,445,081
Total assets	<u>134,619,304</u>	<u>1,014,932,428</u>	<u>1,149,551,732</u>
Liabilities:			
Accounts payable	1,165,222	963,585	2,128,807
Due to brokers and others	---	5,919,849	5,919,849
Total liabilities	<u>1,165,222</u>	<u>6,883,434</u>	<u>8,048,656</u>
Net position held in trust for pension and OPEB benefit	133,454,082	1,008,048,994	1,141,503,076
Total plan net position	<u>\$ 133,454,082</u>	<u>\$ 1,008,048,994</u>	<u>\$ 1,141,503,076</u>

Combining Statement of Changes in Fiduciary Net Position
For the Year Ended June 30, 2013

	Other Postemployment Benefits Trust Fund	Shelby County Retirement System	Total
Additions:			
Contributions			
Employer contributions	\$ 29,232,920	\$ 30,169,666	\$ 59,402,586
Member contributions	5,529,535	12,459,327	17,988,862
Other revenue	15,000	---	15,000
Total contributions	<u>34,777,455</u>	<u>42,628,993</u>	<u>77,406,448</u>
Investment income			
Net change in fair value of investments	11,676,493	96,941,244	108,617,737
Interest income	18,960	15,646,798	15,665,758
Dividend income	2,013,753	7,669,563	9,683,316
Other income	---	654,155	654,155
Total investment income	<u>13,709,206</u>	<u>120,911,760</u>	<u>134,620,966</u>
Less investment management expenses	(201,766)	(4,539,555)	(4,741,321)
Net investment income (loss)	<u>13,507,440</u>	<u>116,372,205</u>	<u>129,879,645</u>
Net additions	<u>48,284,895</u>	<u>159,001,198</u>	<u>207,286,093</u>
Deductions:			
Benefit payments	19,794,121	61,364,164	81,158,285
Administrative expenses	508,450	1,598,281	2,106,731
Refund of member contributions	---	3,980,440	3,980,440
Total deductions	<u>20,302,571</u>	<u>66,942,885</u>	<u>87,245,456</u>
Change in net position	<u>27,982,324</u>	<u>92,058,313</u>	<u>120,040,637</u>
Net position held in trust for benefits:			
June 30, 2012	105,471,758	915,990,681	1,021,462,439
June 30, 2013	<u>\$ 133,454,082</u>	<u>\$ 1,008,048,994</u>	<u>\$ 1,141,503,076</u>

Shelby County, Tennessee

**County Charter Officers - General and Agency Funds
Combined Schedule of Changes in Assets and Liabilities
For the Year Ended June 30, 2013**

	Beginning Balance	Additions	Deductions	Ending Balance
<u>Chancery Court</u>				
Assets:				
Cash and cash equivalents	\$ 6,373,858	\$ 14,271,889	\$ (13,635,061)	\$ 7,010,686
Investments	2,000,000	2,000,000	(2,000,000)	2,000,000
Accounts receivable	982,548	---	(884,307)	98,241
Total assets	<u>\$ 9,356,406</u>	<u>\$ 16,271,889</u>	<u>\$ (16,519,368)</u>	<u>\$ 9,108,927</u>
Liabilities:				
Funds held for others	\$ 8,891,906	\$ 11,804,070	\$ (11,796,506)	\$ 8,899,470
Due to other funds and departments	464,500	4,899,342	(5,154,385)	209,457
Total liabilities	<u>\$ 9,356,406</u>	<u>\$ 16,703,412</u>	<u>\$ (16,950,891)</u>	<u>\$ 9,108,927</u>
<u>Circuit Court Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 15,596,206	\$ 15,514,996	\$ (15,095,818)	\$ 16,015,384
Investments	1,000,000	1,000,000	(1,000,000)	1,000,000
Total assets	<u>\$ 16,596,206</u>	<u>\$ 16,514,996</u>	<u>\$ (16,095,818)</u>	<u>\$ 17,015,384</u>
Liabilities:				
Funds held for others	\$ 16,171,523	\$ 12,573,717	\$ (12,271,067)	\$ 16,474,173
Due to other governmental agencies	27,897	383,183	(382,562)	28,518
Due to other funds and departments	396,786	3,558,096	(3,442,189)	512,693
Total liabilities	<u>\$ 16,596,206</u>	<u>\$ 16,514,996</u>	<u>\$ (16,095,818)</u>	<u>\$ 17,015,384</u>
<u>Criminal Court Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 3,063,498	\$ 8,890,925	\$ (8,645,702)	\$ 3,308,721
Accounts receivable	837,325	785,519	(837,325)	785,519
Total assets	<u>\$ 3,900,823</u>	<u>\$ 9,676,444</u>	<u>\$ (9,483,027)</u>	<u>\$ 4,094,240</u>
Liabilities:				
Funds held for others	\$ 2,572,963	\$ 460,168	\$ (20,978)	\$ 3,012,153
Due to other governmental agencies	81,382	2,438,531	(2,461,818)	58,095
Due to other funds and departments	1,246,478	6,038,334	(6,260,820)	1,023,992
Total liabilities	<u>\$ 3,900,823</u>	<u>\$ 8,937,033</u>	<u>\$ (8,743,616)</u>	<u>\$ 4,094,240</u>
<u>General Sessions Court Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 8,037,488	\$ 38,830,634	\$ (38,911,683)	\$ 7,956,439
Investments	1,850,000	1,850,000	(1,850,000)	1,850,000
Total assets	<u>\$ 9,887,488</u>	<u>\$ 40,680,634</u>	<u>\$ (40,761,683)</u>	<u>\$ 9,806,439</u>
Liabilities:				
Funds held for others	\$ 8,333,569	\$ 19,956,945	\$ (19,896,069)	\$ 8,394,445
Due to other governmental agencies	265,674	3,708,427	(3,709,994)	264,107
Due to other funds and departments	1,288,245	17,015,262	(17,155,620)	1,147,887
Total liabilities	<u>\$ 9,887,488</u>	<u>\$ 40,680,634</u>	<u>\$ (40,761,683)</u>	<u>\$ 9,806,439</u>

Shelby County, Tennessee

**County Charter Officers - General and Agency Funds
Combined Schedule of Changes in Assets and Liabilities (continued)
For the Year Ended June 30, 2013**

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deductions</u>	<u>Ending Balance</u>
<u>Probate Court Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 24,832,443	\$ 20,971,087	\$ (20,219,686)	\$ 25,583,844
Total assets	<u>\$ 24,832,443</u>	<u>\$ 20,971,087</u>	<u>\$ (20,219,686)</u>	<u>\$ 25,583,844</u>
Liabilities:				
Funds held for others	\$ 24,752,510	\$ 20,315,223	\$ (19,559,364)	\$ 25,508,369
Due to other governmental agencies	2,141	25,887	(26,015)	2,013
Due to other funds and departments	56,677	629,977	(626,901)	59,753
Accounts payable and accrued expenses	21,115	---	(7,406)	13,709
Total liabilities	<u>\$ 24,832,443</u>	<u>\$ 20,971,087</u>	<u>\$ (20,219,686)</u>	<u>\$ 25,583,844</u>
<u>Juvenile Court Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 5,261,280	\$ 8,564,372	\$ (8,592,674)	\$ 5,232,978
Accounts receivable	145,379	---	(145,379)	---
Total assets	<u>\$ 5,406,659</u>	<u>\$ 8,564,372</u>	<u>\$ (8,738,053)</u>	<u>\$ 5,232,978</u>
Liabilities:				
Funds held for others	\$ 5,140,798	\$ 1,468,145	\$ (1,589,157)	\$ 5,019,786
Due to other funds and departments	265,861	1,637,059	(1,689,728)	213,192
Total liabilities	<u>\$ 5,406,659</u>	<u>\$ 3,105,204</u>	<u>\$ (3,278,885)</u>	<u>\$ 5,232,978</u>
<u>County Clerk</u>				
Assets:				
Cash and cash equivalents	\$ 5,588,194	\$ 106,943,501	\$ (106,395,661)	\$ 6,136,034
Investments	1,250,000	1,250,000	(1,250,000)	1,250,000
Accounts receivable	792,927	220,606	(642,590)	370,943
Total assets	<u>\$ 7,631,121</u>	<u>\$ 108,414,107</u>	<u>\$ (108,288,251)</u>	<u>\$ 7,756,977</u>
Liabilities:				
Funds held for others	\$ 3,658	\$ 45,826	\$ (43,014)	\$ 6,470
Due to other governmental agencies	2,405,587	49,211,840	(49,166,366)	2,451,061
Due to other funds and departments	5,221,876	59,156,441	(59,078,871)	5,299,446
Total liabilities	<u>\$ 7,631,121</u>	<u>\$ 108,414,107</u>	<u>\$ (108,288,251)</u>	<u>\$ 7,756,977</u>
<u>Register</u>				
Assets:				
Cash and cash equivalents	\$ 2,486,499	\$ 23,322,491	\$ (23,464,216)	\$ 2,344,774
Total assets	<u>\$ 2,486,499</u>	<u>\$ 23,322,491</u>	<u>\$ (23,464,216)</u>	<u>\$ 2,344,774</u>
Liabilities:				
Due to other governmental agencies	\$ 2,264,581	\$ 18,785,912	\$ (19,049,589)	\$ 2,000,904
Due to other funds and departments	221,918	4,536,579	(4,414,627)	343,870
Total liabilities	<u>\$ 2,486,499</u>	<u>\$ 23,322,491</u>	<u>\$ (23,464,216)</u>	<u>\$ 2,344,774</u>
<u>Trustee</u>				
Assets:				
Cash and cash equivalents	\$ 436,559,727	\$ 2,382,090,158	\$ (2,395,649,595)	\$ 423,000,290
Investments	5,300,000	300,000	(5,300,000)	300,000
Accounts receivable	106,800	306,166	(105,471)	307,495
Total assets	<u>\$ 441,966,527</u>	<u>\$ 2,382,696,324</u>	<u>\$ (2,401,055,066)</u>	<u>\$ 423,607,785</u>

**County Charter Officers - General and Agency Funds
Combined Schedule of Changes in Assets and Liabilities (continued)
For the Year Ended June 30, 2013**

	Beginning Balance	Additions	Deductions	Ending Balance
Liabilities:				
Funds held for others	\$ 17,148,800	\$ 16,436,970	\$ (17,408,525)	\$ 16,177,245
Due to other governmental agencies	10,156,827	617,397,863	(618,025,404)	9,529,286
Due to other funds and departments	375,427,405	1,256,940,361	(1,271,223,570)	361,144,196
Due to component units	39,233,495	491,721,764	(494,198,201)	36,757,058
Total liabilities	<u>\$ 441,966,527</u>	<u>\$ 2,382,496,958</u>	<u>\$ (2,400,855,700)</u>	<u>\$ 423,607,785</u>
Elimination of Interdepartmental Activity				
Assets:				
Cash and cash equivalents	\$ (384,589,746)	\$ (1,354,411,451)	\$ 1,369,046,711	\$ (369,954,486)
Total assets	<u>\$ (384,589,746)</u>	<u>\$ (1,354,411,451)</u>	<u>\$ 1,369,046,711</u>	<u>\$ (369,954,486)</u>
Liabilities:				
Due to other funds and departments	\$ (384,589,746)	\$ (1,354,411,451)	\$ 1,369,046,711	\$ (369,954,486)
Total liabilities	<u>\$ (384,589,746)</u>	<u>\$ (1,354,411,451)</u>	<u>\$ 1,369,046,711</u>	<u>\$ (369,954,486)</u>
Total				
Assets:				
Cash and cash equivalents	\$ 123,209,447	\$ 1,264,988,602	\$ (1,261,563,385)	\$ 126,634,664
Investments	11,400,000	6,400,000	(11,400,000)	6,400,000
Accounts receivable	2,864,979	1,312,291	(2,615,072)	1,562,198
Total assets	<u>\$ 137,474,426</u>	<u>\$ 1,272,700,893</u>	<u>\$ (1,275,578,457)</u>	<u>\$ 134,596,862</u>
Liabilities:				
Funds held for others	\$ 83,015,727	\$ 83,061,064	\$ (82,584,680)	\$ 83,492,111
Due to other governmental agencies	15,204,089	691,951,643	(692,821,748)	14,333,984
Due to component units	39,233,495	491,721,764	(494,198,201)	36,757,058
Accounts payable and accrued expenses	21,115	---	(7,406)	13,709
Total liabilities	<u>\$ 137,474,426</u>	<u>\$ 1,266,734,471</u>	<u>\$ (1,269,612,035)</u>	<u>\$ 134,596,862</u>



Schedule of General Obligation Bonds and Loans-Except for School Purposes
June 30, 2013

	1996B General Obligation	1997B General Obligation	2004A General Obligation	2004B General Obligation	2005A General Obligation	2006C General Obligation
Date of Issuance	11/01/1996 ^c 11/14/1996	11/01/1997	03/31/2004	04/15/2004	03/10/2005	11/30/2006
Total Issue	\$ 43,640,742	\$ 34,019,243	\$ 18,881,170	\$ 60,754,734	\$ 165,792,000	\$ 88,928,873
Interest Rate %	5.00-6.00	4.50-5.75	3.00-5.00	Variable	3.00-5.00	Variable
Fiscal Year						
2014	\$ 906,556	\$ 881,016	\$ 2,980,092	\$ ---	\$ 21,843,000	\$ 1,663,748
2015	850,769	832,581	---	---	19,016,000	---
2016	797,641	---	---	---	11,959,000	---
2017	754,421	783,830	---	---	8,991,000	---
2018	---	---	---	---	9,317,000	---
2019	---	---	---	---	7,828,000	---
2020	---	---	---	---	8,058,000	---
2021	---	---	---	---	---	---
2022	---	---	---	---	---	---
2023	---	---	---	---	---	---
2024	---	---	---	5,258,172	---	---
2025	---	---	---	8,503,250	---	---
2026	---	---	---	---	---	---
2027	---	---	---	---	---	---
2028	---	---	---	---	---	---
2029	---	---	---	---	---	---
2030	---	---	---	---	---	---
2031	---	---	---	---	---	---
2032	---	---	---	---	---	---
2033	---	---	---	---	---	---
2034	---	---	---	---	---	---
2035	---	---	---	---	---	---
2036	---	---	---	---	---	---
TOTAL	\$ 3,309,387	\$ 2,497,427	\$ 2,980,092	\$ 13,761,422	\$ 87,012,000	\$ 1,663,748

(c) Capital Appreciation Bonds

Note: Certain bonds are treated as defeased and not included above. The specific series and maturities are shown following these schedules of general obligation bonds. See Note IV (H) in the Notes to the Financial Statements for more information about these bonds and loans.

2009A General Obligation	2011A General Obligation	2011 Port Commission	2012A General Obligation	2013 Forensic Facility	Non-School Total
04/02/2009	03/30/2011	09/07/2011	03/01/2012	11/14/2014	
\$ 131,252,597	\$ 32,938,707	\$ 20,397,500	\$ 80,978,085	\$ 6,883,614	
2.75-5.0	4.0-5.0	2.0-5.0	3.0-5.0	2.0144	
\$ 19,395,000	\$ ---	\$ 525,000	\$ 87,429	\$ 344,181	\$ 48,626,022
18,500,000	---	540,000	3,486,236	344,181	43,569,767
4,286,938	---	562,500	3,781,309	344,181	21,731,569
3,120,244	3,397,732	572,500	4,109,168	344,181	22,073,076
966,048	3,754,415	600,000	4,480,741	344,181	19,462,385
50,468	4,177,702	615,000	5,870,240	344,181	18,885,591
1,733,135	4,611,716	645,000	6,385,447	344,181	21,777,479
2,835,764	5,090,923	677,500	11,239,324	344,181	20,187,692
4,205,000	5,646,423	705,000	12,104,247	344,181	23,004,851
---	6,259,796	740,000	12,958,242	344,181	20,302,219
---	---	780,000	9,801,427	344,181	16,183,780
---	---	820,000	---	344,181	9,667,431
---	---	865,000	1,982,767	344,181	3,191,948
---	---	897,500	2,215,391	344,181	3,457,072
---	---	935,000	2,476,117	344,180	3,755,297
---	---	972,500	---	344,180	1,316,680
---	---	1,010,000	---	344,180	1,354,180
---	---	1,050,000	---	344,180	1,394,180
---	---	1,102,500	---	344,180	1,446,680
---	---	1,157,500	---	344,180	1,501,680
---	---	1,217,500	---	---	1,217,500
---	---	1,277,500	---	---	1,277,500
---	---	1,340,000	---	---	1,340,000
<u>\$ 55,092,597</u>	<u>\$ 32,938,707</u>	<u>\$ 19,607,500</u>	<u>\$ 80,978,085</u>	<u>\$ 6,883,614</u>	<u>\$ 306,724,579</u>

Schedule of General Obligation Bonds and Loans-School Purposes

June 30, 2013

	1996B General Obligation	1997B General Obligation	2004A General Obligation	2004B General Obligation	2005A General Obligation	2006A General Obligation
Date of Issuance	11/01/1996 ^c 11/14/1996	11/1/1997	03/31/2004	04/15/2004	03/10/2005	02/22/2006
Total Issue	\$ 51,045,323	\$ 74,415,173	\$ 28,858,830	\$ 176,950,269	\$ 241,373,000	\$ 42,161,627
Interest Rate %	5.00-6.00	4.50-5.75	3.00-5.00	Variable	3.00-5.00	5.00
Fiscal Year						
2014	\$ 1,060,373	\$ 1,927,171	\$ 4,554,908	\$ ---	\$ 18,777,000	\$ 6,220,000
2015	995,120	1,821,223	---	---	22,689,000	3,360,000
2016	932,978	---	---	---	27,501,000	8,975,000
2017	882,424	1,714,582	---	---	19,764,000	---
2018	---	---	---	---	25,033,000	---
2019	---	---	---	---	20,222,000	---
2020	---	---	---	---	18,762,000	---
2021	---	---	---	---	6,115,000	---
2022	---	---	---	---	4,010,000	---
2023	---	---	---	---	5,140,000	---
2024	---	---	---	8,036,828	5,100,000	---
2025	---	---	---	12,996,750	4,640,000	---
2026	---	---	---	13,775,000	---	---
2027	---	---	---	15,150,000	---	---
2028	---	---	---	16,665,000	---	---
2029	---	---	---	18,335,000	---	---
2030	---	---	---	20,165,000	---	---
2031	---	---	---	---	---	---
2032	---	---	---	---	---	---
2033	---	---	---	---	---	---
2034	---	---	---	---	---	---
2035	---	---	---	---	---	---
2036	---	---	---	---	---	---
TOTAL	\$ 3,870,895	\$ 5,462,976	\$ 4,554,908	\$ 105,123,578	\$ 177,753,000	\$ 18,555,000

(continued)

(c) Capital Appreciation Bonds

See Note IV (H) in the Notes to the Financial Statements for more information about these bonds and loans.

2006B General Obligation	2006C General Obligation	2009A General Obligation	2009B General Obligation	2009C General Obligation	2009 QSCB
02/22/2006	11/30/2006	04/02/2009	09/30/2009	09/30/2009	12/01/2009
\$ 159,590,000	\$ 197,846,127	\$ 83,442,403	\$ 60,000,000	\$ 60,000,000	\$ 55,120,000
Variable	Variable	2.75-5.0	2.25-5.0	5.625-5.75	1.515
\$ ---	\$ 3,246,252	\$ ---	\$ 3,755,000	\$ ---	\$ 3,439,402
---	---	---	3,905,000	---	3,439,402
---	---	14,083,062	3,995,000	---	3,439,402
7,425,000	---	10,174,756	4,095,000	---	3,439,402
2,020,000	---	18,323,952	4,215,000	---	3,439,402
---	---	20,464,532	4,425,000	---	3,439,402
2,705,000	---	12,861,865	4,570,000	---	3,439,402
8,505,000	---	7,534,236	4,755,000	---	3,439,402
9,575,000	---	---	4,990,000	---	3,439,402
7,130,000	---	---	5,240,000	---	3,439,402
7,450,000	---	---	5,475,000	---	3,439,402
23,900,000	6,530,000	---	---	4,995,000	3,439,402
26,130,000	6,785,000	---	---	5,195,000	3,439,402
20,110,000	7,050,000	---	---	5,400,000	376,185
6,625,000	7,325,000	---	---	5,610,000	---
12,680,000	7,610,000	---	---	5,830,000	---
6,055,000	7,910,000	---	---	6,060,000	---
19,280,000	8,220,000	---	---	6,315,000	---
---	8,540,000	---	---	6,585,000	---
---	---	---	---	6,860,000	---
---	---	---	---	7,150,000	---
---	---	---	---	---	---
---	---	---	---	---	---
---	---	---	---	---	---
<u>\$ 159,590,000</u>	<u>\$ 63,216,252</u>	<u>\$ 83,442,403</u>	<u>\$ 49,420,000</u>	<u>\$ 60,000,000</u>	<u>\$ 45,088,411</u>

Schedule of General Obligation Bonds and Loans-School Purposes (continued)

June 30, 2013

	2010 QSCB	2011A General Obligation	2012A General Obligation	2012B GO Refunding (Rural Schools)	School Total	G. O. Bonds Total
Date of Issuance	10/01/2010	03/30/2011	03/01/2012	03/01/2012		
Total Issue	\$ 67,260,000	\$ 55,120,000	\$ 178,361,915	\$ 15,060,000		
Interest Rate %	1.515	4.0-5.0	3.0-5.0	2.0-4.0		
Fiscal Year						
2014	\$ 4,196,919	\$ ---	\$ 192,571	\$ 2,310,000	\$ 49,679,596	\$ 98,305,618
2015	4,196,919	---	7,678,764	2,380,000	50,465,428	94,035,195
2016	4,196,919	---	8,328,691	2,475,000	73,927,052	95,658,621
2017	4,196,919	2,987,268	9,050,832	2,570,000	66,300,183	88,373,259
2018	4,196,919	3,300,585	9,869,259	2,675,000	73,073,117	92,535,502
2019	4,196,919	3,672,298	12,929,760	390,000	69,739,911	88,625,502
2020	4,196,919	4,053,284	14,064,553	---	64,653,023	86,430,502
2021	4,196,919	4,479,077	24,755,676	---	63,780,310	83,968,002
2022	4,196,919	4,963,577	26,660,753	---	57,835,651	80,840,502
2023	4,196,919	5,505,204	28,541,758	---	59,193,283	79,495,502
2024	4,196,919	5,660,000	21,588,573	---	60,946,722	77,130,502
2025	4,196,919	6,235,000	---	---	66,933,071	76,600,502
2026	4,196,919	---	4,367,233	---	63,888,554	67,080,502
2027	4,196,919	---	4,879,609	---	57,162,713	60,619,785
2028	459,040	---	5,453,883	---	42,137,923	45,893,220
2029	---	---	---	---	44,455,000	45,771,680
2030	---	---	---	---	40,190,000	41,544,180
2031	---	---	---	---	33,815,000	35,209,180
2032	---	---	---	---	15,125,000	16,571,680
2033	---	---	---	---	6,860,000	8,361,680
2034	---	---	---	---	7,150,000	8,367,500
2035	---	---	---	---	---	1,277,500
2036	---	---	---	---	---	1,340,000
TOTAL	\$ 59,215,906	\$ 40,856,293	\$ 178,361,915	\$ 12,800,000	\$ 1,067,311,537	\$ 1,374,036,116

(continued)

See Note IV (H) in the Notes to the Financial Statements for more information about these bonds and loans.

**Schedule of Defeased Bonds
June 30, 2013**

Defeased Bonds: **

<u>Bond Series</u>	<u>Maturity Dates</u>	<u>Total Defeased Principal</u>
2009A Refunding bonds	10/2012-04/2019	\$ 34,480,000
2005A Refunding Bonds	10/2012-04/2016	5,390,000
1997B Refunding Bonds	08/2012-08/2016	67,079
1996B Refunding Bonds	12/2012-12/2016	176,260
Total		<u>\$ 40,113,339</u>

** All issues shown at original issue par value amounts. See Note IV (H) for an explanation of refundings and defeasance.



Other Budgetary Comparison Schedules

The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

The **General Fund** Schedules of Revenues and Expenditures-Budget and Actual-By Type and By Department

The **Grants Fund** Schedules of Revenues and Expenditures-Budget and Actual-By Type and By Department

Debt Service Fund
Budgetary Comparison Schedule - Summary by Type
For the Year Ended June 30, 2013

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 136,138,000	\$ 136,138,000	\$ 137,625,912	\$ 1,487,912
Other local taxes	24,585,000	24,585,000	29,209,204	4,624,204
Federal and local revenue	1,304,602	1,304,602	1,304,602	---
Charges for services	204,000	204,000	156,625	(47,375)
Other revenue	629,667	629,667	742,828	113,161
Investment income	450,000	450,000	822,927	372,927
Total revenues	<u>163,311,269</u>	<u>163,311,269</u>	<u>169,862,098</u>	<u>6,550,829</u>
Expenditures:				
Services and other expenditures	400,000	400,500	302,450	98,050
Professional and contracted services	283,279	283,279	142,502	140,777
Debt service	177,199,889	177,199,389	174,302,872	2,896,517
Total expenditures	<u>177,883,168</u>	<u>177,883,168</u>	<u>174,747,824</u>	<u>3,135,344</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(14,571,899)</u>	<u>(14,571,899)</u>	<u>(4,885,726)</u>	<u>9,686,173</u>
Other financing sources (uses):				
Transfers in	5,381,980	5,381,980	5,381,981	1
Transfers out	(6,800,000)	(6,800,000)	(6,800,000)	---
Planned change in fund balance	15,989,919	15,989,919	---	(15,989,919)
Total other financing sources (uses)	<u>14,571,899</u>	<u>14,571,899</u>	<u>(1,418,019)</u>	<u>(15,989,918)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (6,303,745)</u>	<u>\$ (6,303,745)</u>

General Fund
Budgetary Comparison Schedule - Summary by Type
For the Year Ended June 30, 2013

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 240,376,000	\$ 240,376,000	\$ 243,102,953	\$ 2,726,953
Other local taxes	30,732,000	30,732,000	30,987,178	255,178
State revenue	17,509,392	17,592,992	19,448,536	1,855,544
Federal and local revenue	7,466,503	8,396,440	7,576,952	(819,488)
Charges for services	3,865,510	3,961,297	3,429,291	(532,006)
Fines, fees and permits	62,789,639	62,704,319	63,598,248	893,929
Other revenue	251,671	251,671	425,433	173,762
Investment income	547,316	547,316	360,385	(186,931)
Total revenues	363,538,031	364,562,035	368,928,976	4,366,941
Expenditures:				
Salaries	188,903,414	190,130,780	176,045,596	14,085,184
Other compensation	12,233,749	12,902,102	12,249,172	652,930
Fringe benefits	75,822,427	75,975,860	68,733,385	7,242,475
Salary restriction	(18,259,497)	(19,051,015)	---	(19,051,015)
Supplies and materials	9,585,357	9,924,380	9,338,755	585,625
Services and other expenditures	7,424,899	7,949,443	7,709,331	240,112
Professional and contracted services	30,075,762	29,202,287	28,746,311	455,976
Rent, utilities and maintenance	13,814,967	13,782,898	13,528,961	253,937
Interfund services	1,134,311	753,154	588,517	164,637
Asset acquisitions	944,910	2,335,586	1,903,806	431,780
Debt service	50,000	50,000	---	50,000
Affiliated organizations	28,679,048	28,480,299	28,476,366	3,933
Grants	1,360,000	1,042,972	1,037,000	5,972
Contingencies and restrictions	(2,382,156)	(2,563,533)	---	(2,563,533)
Total expenditures	349,387,191	350,915,213	348,357,200	2,558,013
Excess (deficiency) of revenues over (under) expenditures	14,150,840	13,646,822	20,571,776	6,924,954
Other financing sources (uses):				
Transfers in	2,000,334	2,242,654	2,346,399	103,745
Transfers out	(17,465,169)	(20,836,627)	(20,676,746)	159,881
Sale of capital assets	300,000	300,000	508,624	208,624
Insurance recoveries	35,060	35,060	109,995	74,935
Planned change in fund balance	978,935	4,612,091	---	(4,612,091)
Total other financing sources (uses)	(14,150,840)	(13,646,822)	(17,711,728)	(4,064,906)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 2,860,048	\$ 2,860,048

General Fund
Budgetary Comparison Schedule - Summary by Department
For the Year Ended June 30, 2013

	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance</u>
Revenues:			
General Government			
Chief Administrative Officer	\$ ---	\$ 327	\$ 327
County Attorney	111,000	127,940	16,940
Central Operations	283,853,265	287,800,401	3,947,136
Human Resources	587,430	561,919	(25,511)
Purchasing	1,000	104	(896)
Information Technology Services	1,675,600	1,647,977	(27,623)
Chief Information Officer	246,082	187,575	(58,507)
Election Commission	665,057	65,892	(599,165)
	<u>287,139,434</u>	<u>290,392,135</u>	<u>3,252,701</u>
Planning and Development			
Housing	5,000	100	(4,900)
	<u>5,000</u>	<u>100</u>	<u>(4,900)</u>
Public Works			
Director and Staff of Public Works	---	1,358	1,358
Environmental Programs	402,800	401,544	(1,256)
Parks and Grounds Maintenance	685,000	494,379	(190,621)
Support Services	1,477,171	1,610,219	133,048
	<u>2,564,971</u>	<u>2,507,500</u>	<u>(57,471)</u>
Health Services			
Forensic Services	390,200	299,610	(90,590)
Health Services Administration and Finance	138,687	122,498	(16,189)
Environmental Health Services	2,188,800	2,571,942	383,142
Personal Health Services	1,483,080	1,431,395	(51,685)
Assessment and Assurance	950,000	966,161	16,161
	<u>5,150,767</u>	<u>5,391,606</u>	<u>240,839</u>
Community Services			
Director of Community Services	---	14	14
Crime Victims Center	540,000	559,272	19,272
Pretrial Services	300,000	303,369	3,369
	<u>840,000</u>	<u>862,655</u>	<u>22,655</u>
Law Enforcement			
Sheriff's Office	6,406,946	6,982,823	575,877
	<u>6,406,946</u>	<u>6,982,823</u>	<u>575,877</u>

(continued)

General Fund
Budgetary Comparison Schedule - Summary by Department (continued)
For the Year Ended June 30, 2013

	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance</u>
Judicial			
Chancery Court	\$ 3,414,380	\$ 3,176,909	\$ (237,471)
Circuit Court	3,189,591	3,095,500	(94,091)
Criminal Court	4,952,500	4,090,691	(861,809)
General Sessions Court	9,722,554	10,084,172	361,618
Probate Court	550,000	572,246	22,246
Juvenile Court Judge	268,000	151,895	(116,105)
Juvenile Court Clerk	1,350,000	1,614,909	264,909
Public Defender	3,215,100	3,310,417	95,317
Divorce Referee	275,000	277,672	2,672
Attorney General	75,041	99,519	24,478
	<u>27,012,166</u>	<u>26,473,930</u>	<u>(538,236)</u>
Other Elected Officials			
Legislative Operations	500	---	(500)
Assessor	27,851	29,336	1,485
County Clerk	9,281,600	9,728,125	446,525
Register	3,302,800	4,239,137	936,337
Trustee	22,830,000	22,321,629	(508,371)
	<u>35,442,751</u>	<u>36,318,227</u>	<u>875,476</u>
Total Revenues	<u>364,562,035</u>	<u>368,928,976</u>	<u>4,366,941</u>
Expenditures:			
General Government			
Mayor's Office	542,184	434,057	108,127
Public Affairs	423,119	401,548	21,571
Chief Administrative Officer	3,286,151	3,117,496	168,655
County Attorney	3,913,810	3,790,652	123,158
Director of Administration and Finance	378,819	348,649	30,170
Central Operations	19,796,151	25,876,235	(6,080,084)
County Grants	1,042,972	1,037,000	5,972
Human Resources	4,239,256	4,156,296	82,960
Purchasing	636,790	581,458	55,332
Information Technology Services	10,026,867	9,609,670	417,197
Chief Information Officer	408,638	423,130	(14,492)
Finance	2,410,155	2,393,414	16,741
Board of Equalization	591,927	507,099	84,828
Election Commission	4,746,929	3,994,769	752,160
	<u>52,443,768</u>	<u>56,671,473</u>	<u>(4,227,705)</u>
Planning and Development			
Housing	333,849	326,534	7,315
	<u>333,849</u>	<u>326,534</u>	<u>7,315</u>
(continued)			

General Fund

Budgetary Comparison Schedule - Summary by Department (continued)
For the Year Ended June 30, 2013

	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance</u>
Public Works			
Director and Staff of Public Works	\$ 638,323	\$ 633,759	\$ 4,564
Environmental Programs	588,889	555,661	33,228
Shelby Farms Conservancy	575,848	575,848	---
Parks and Grounds Maintenance	1,550,322	1,466,735	83,587
Support Services	16,012,630	16,173,048	(160,418)
	<u>19,366,012</u>	<u>19,405,051</u>	<u>(39,039)</u>
Health Services			
Director of Health Services	409,819	396,998	12,821
Forensic Services	3,455,667	3,441,079	14,588
Health Services Administration and Finance	10,579,963	10,618,665	(38,702)
Environmental Health Services	2,648,673	2,556,375	92,298
Personal Health Services	5,671,978	5,161,200	510,778
Assessment and Assurance	1,760,085	1,521,893	238,192
	<u>24,526,185</u>	<u>23,696,210</u>	<u>829,975</u>
Community Services			
Director of Community Services	1,521,475	1,435,010	86,465
Community Initiatives	1,333,334	1,431,400	(98,066)
Crime Victims Center	1,319,879	1,281,143	38,736
Office on Aging	44,320	38,759	5,561
Pretrial Services	3,817,453	3,780,270	37,183
	<u>8,036,461</u>	<u>7,966,582</u>	<u>69,879</u>
Law Enforcement			
Sheriff's Office	153,337,009	150,850,753	2,486,256
	<u>153,337,009</u>	<u>150,850,753</u>	<u>2,486,256</u>
Judicial			
Chancery Court	1,510,196	1,349,465	160,731
Circuit Court	2,842,587	2,631,337	211,250
Criminal Court	4,883,690	4,707,010	176,680
General Sessions Court	13,375,162	12,958,251	416,911
Probate Court	1,188,790	1,111,810	76,980
Juvenile Court Judge	15,554,041	15,160,925	393,116
Juvenile Court Clerk	4,998,870	4,600,380	398,490
Public Defender	9,567,760	9,483,744	84,016
Divorce Referee	586,937	565,330	21,607
Jury Commission	842,272	828,081	14,191
Attorney General	9,683,400	9,520,908	162,492
	<u>65,033,705</u>	<u>62,917,241</u>	<u>2,116,464</u>

(continued)

General Fund

Budgetary Comparison Schedule - Summary by Department (continued)
For the Year Ended June 30, 2013

	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance</u>
Other Elected Officials			
Commissioner's Contingency	\$ 108,623	\$ ---	\$ 108,623
Legislative Operations	2,910,196	2,701,818	208,378
Equal Opportunity Compliance	696,809	676,403	20,406
Assessor	10,431,339	10,087,680	343,659
County Clerk	4,834,892	4,789,545	45,347
Register	1,718,701	1,666,565	52,136
Trustee	7,137,664	6,601,345	536,319
	<u>27,838,224</u>	<u>26,523,356</u>	<u>1,314,868</u>
 Total Expenditures	 <u>350,915,213</u>	 <u>348,357,200</u>	 <u>2,558,013</u>
 Excess (deficiency) of revenues over (under) expenditures	 <u>13,646,822</u>	 <u>20,571,776</u>	 <u>6,924,954</u>
 Transfers in:			
Chief Administrative Officer	142,000	172,292	30,292
Human Resources	300,000	---	(300,000)
Director and Staff of Public Works	35,170	36,508	1,338
Health Services Administration and Finance	990,800	937,476	(53,324)
Personal Health Services	487,000	378,304	(108,696)
Director of Community Services	---	651,927	651,927
Crime Victims Center	---	5,897	5,897
Sheriff's Office	187,422	92,374	(95,048)
Juvenile Court Judge	67,688	67,625	(63)
Juvenile Court Clerk	32,574	3,996	(28,578)
Total transfers in	<u>2,242,654</u>	<u>2,346,399</u>	<u>103,745</u>
 Transfers out:			
Chief Administrative Officer	(4,516)	(4,516)	---
Director of Administration and Finance	(362,688)	(362,688)	---
Central Operations	(15,534,793)	(14,600,765)	934,028
Housing	(70,695)	(69,326)	1,369
Director and Staff of Public Works	(228,530)	(228,530)	---
Environmental Programs	---	(960)	(960)
Health Services Administration and Finance	(474,831)	(415,957)	58,874
Environmental Health Services	(1,540,981)	(1,094,384)	446,597
Personal Health Services	(635,350)	(663,688)	(28,338)
Assessment and Assurance	(4,300)	(4,085)	215
Director of Community Services	(425,574)	(836,686)	(411,112)
Community Initiatives	---	(309,028)	(309,028)
Crime Victims Center	(135,192)	(145,311)	(10,119)
Pretrial Services	(21,254)	(21,336)	(82)
Sheriff's Office	(59,659)	(52,885)	6,774

(continued)

General Fund

Budgetary Comparison Schedule - Summary by Department (continued)
For the Year Ended June 30, 2013

	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance</u>
Chancery Court	\$ (19,625)	\$ (19,625)	\$ ---
Circuit Court	(50,927)	(50,927)	---
Criminal Court	(408)	(408)	---
General Sessions Court	(102,086)	(741,286)	(639,200)
Probate Court	(4,262)	(4,262)	---
Juvenile Court Judge	(263,860)	(264,060)	(200)
Juvenile Court Clerk	(326,380)	(224,021)	102,359
Jury Commission	(39,800)	(39,800)	---
Attorney General	(5,165)	(20,844)	(15,679)
Legislative Operations	(65,661)	(41,278)	24,383
Assessor	(59,339)	(59,339)	---
County Clerk	(8,662)	(8,662)	---
Register	(4,334)	(4,334)	---
Trustee	(387,755)	(387,755)	---
Total transfers out	<u>(20,836,627)</u>	<u>(20,676,746)</u>	<u>159,881</u>
Other financing sources (uses)			
Chief Administrative Officer	---	266	266
Central Operations	4,612,091	24,540	(4,587,551)
Parks and Grounds Maintenance	---	97,591	97,591
Support Services	300,000	496,222	196,222
Sheriff's Office	35,060	---	(35,060)
Total other financing sources (uses)	<u>4,947,151</u>	<u>618,619</u>	<u>(4,328,532)</u>
Total Other Financing Sources and Uses	<u>(13,646,822)</u>	<u>(17,711,728)</u>	<u>(4,064,906)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ 2,860,048</u>	<u>\$ 2,860,048</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Mayor's Office

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 366,185	\$ 418,736	\$ 331,561	\$ 87,175
Fringe benefits	100,708	122,948	102,496	20,452
Services and other expenditures	500	500	---	500
Total expenditures	<u>467,393</u>	<u>542,184</u>	<u>434,057</u>	<u>108,127</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (467,393)</u>	<u>\$ (542,184)</u>	<u>\$ (434,057)</u>	<u>\$ 108,127</u>

Public Affairs

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 348,874	\$ 286,024	\$ 282,123	\$ 3,901
Other compensation	---	200	136	64
Fringe benefits	124,595	101,837	99,073	2,764
Supplies and materials	4,250	1,793	189	1,604
Services and other expenditures	16,802	1,710	807	903
Interfund services	27,405	31,555	19,220	12,335
Total expenditures	<u>521,926</u>	<u>423,119</u>	<u>401,548</u>	<u>21,571</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (521,926)</u>	<u>\$ (423,119)</u>	<u>\$ (401,548)</u>	<u>\$ 21,571</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Chief Administrative Officer

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other revenue	\$ ---	\$ ---	\$ 327	\$ 327
Total revenues	---	---	327	327
Expenditures:				
Salaries	1,660,305	1,794,272	1,636,571	157,701
Other compensation	10,150	10,150	7,376	2,774
Fringe benefits	537,310	616,588	557,934	58,654
Salary restriction	(50,841)	(60,000)	---	(60,000)
Supplies and materials	82,990	137,395	132,975	4,420
Services and other expenditures	83,213	122,623	122,368	255
Professional and contracted services	439,670	391,139	389,682	1,457
Rent, utilities and maintenance	23,130	48,237	47,927	310
Interfund services	126,745	181,354	178,270	3,084
Asset acquisitions	---	44,393	44,393	---
Affiliated organizations	198,749	---	---	---
Total expenditures	3,111,421	3,286,151	3,117,496	168,655
Excess (deficiency) of revenues over (under) expenditures	(3,111,421)	(3,286,151)	(3,117,169)	168,982
Other financing sources (uses):				
Transfers in	---	142,000	172,292	30,292
Transfers out	---	(4,516)	(4,516)	---
Insurance recoveries	---	---	266	266
Total other financing sources (uses)	---	137,484	168,042	30,558
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (3,111,421)	\$ (3,148,667)	\$ (2,949,127)	\$ 199,540

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

County Attorney

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 111,000	\$ 111,000	\$ 113,742	\$ 2,742
Charges for services	---	---	600	600
Other revenue	---	---	13,598	13,598
Total revenues	111,000	111,000	127,940	16,940
Expenditures:				
Salaries	2,404,955	2,404,955	2,297,928	107,027
Other compensation	50,000	50,000	7,483	42,517
Fringe benefits	888,843	888,843	827,342	61,501
Salary restriction	---	(100,000)	---	(100,000)
Supplies and materials	22,750	18,755	17,582	1,173
Services and other expenditures	178,800	164,872	164,773	99
Professional and contracted services	318,389	443,011	439,637	3,374
Interfund services	43,374	43,374	35,907	7,467
Total expenditures	3,907,111	3,913,810	3,790,652	123,158
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (3,796,111)</u>	<u>\$ (3,802,810)</u>	<u>\$ (3,662,712)</u>	<u>\$ 140,098</u>

Director of Administration and Finance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 173,479	\$ 173,479	\$ 173,479	\$ ---
Fringe benefits	67,005	67,005	64,724	2,281
Salary restriction	(907,252)	---	---	---
Supplies and materials	6,500	9,500	2,363	7,137
Services and other expenditures	9,000	97,000	90,165	6,835
Professional and contracted services	405,000	14,060	13,960	100
Rent, utilities and maintenance	5,875	5,875	---	5,875
Interfund services	11,900	11,900	3,958	7,942
Total expenditures	(228,493)	378,819	348,649	30,170
Excess (deficiency) of revenues over (under) expenditures	228,493	(378,819)	(348,649)	30,170
Other financing sources (uses):				
Transfers out	---	(362,688)	(362,688)	---
Total other financing sources (uses)	---	(362,688)	(362,688)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ 228,493</u>	<u>\$ (741,507)</u>	<u>\$ (711,337)</u>	<u>\$ 30,170</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Central Operations

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 240,376,000	\$ 240,376,000	\$ 243,102,953	\$ 2,726,953
Other local taxes	30,222,000	30,222,000	30,531,262	309,262
State revenue	9,258,000	9,258,000	9,745,308	487,308
Federal and local revenue	3,260,765	3,260,765	3,260,765	---
Charges for services	10,000	10,000	9,319	(681)
Fines, fees and permits	226,500	226,500	738,533	512,033
Other revenue	100,000	100,000	140,602	40,602
Investment income	400,000	400,000	271,659	(128,341)
Total revenues	<u>283,853,265</u>	<u>283,853,265</u>	<u>287,800,401</u>	<u>3,947,136</u>
Expenditures:				
Other compensation	500,000	409,997	---	409,997
Fringe benefits	---	---	(526)	526
Salary restriction	(3,443,422)	(3,879,399)	---	(3,879,399)
Supplies and materials	---	90,000	89,082	918
Services and other expenditures	592,111	616,667	611,371	5,296
Professional and contracted services	573,000	403,946	403,146	800
Interfund services	(3,127,355)	(3,127,355)	(3,127,356)	1
Debt service	50,000	50,000	---	50,000
Affiliated organizations	27,904,451	27,904,451	27,900,518	3,933
Contingencies and restrictions	(2,582,156)	(2,672,156)	---	(2,672,156)
Total expenditures	<u>20,466,629</u>	<u>19,796,151</u>	<u>25,876,235</u>	<u>(6,080,084)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>263,386,636</u>	<u>264,057,114</u>	<u>261,924,166</u>	<u>(2,132,948)</u>
Other financing sources (uses):				
Transfers out	(14,600,765)	(15,534,793)	(14,600,765)	934,028
Insurance recoveries	---	---	24,540	24,540
Planned change in fund balance	978,935	4,612,091	---	(4,612,091)
Total other financing sources (uses)	<u>(13,621,830)</u>	<u>(10,922,702)</u>	<u>(14,576,225)</u>	<u>(3,653,523)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ 249,764,806</u>	<u>\$ 253,134,412</u>	<u>\$ 247,347,941</u>	<u>\$ (5,786,471)</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

County Grants

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Grants	\$ 1,360,000	\$ 1,042,972	\$ 1,037,000	\$ 5,972
Total expenditures	<u>1,360,000</u>	<u>1,042,972</u>	<u>1,037,000</u>	<u>5,972</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,360,000)</u>	<u>\$ (1,042,972)</u>	<u>\$ (1,037,000)</u>	<u>\$ 5,972</u>

Human Resources

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 565,281	\$ 587,430	\$ 506,428	\$ (81,002)
Charges for services	---	---	491	491
Other revenue	---	---	55,000	55,000
Total revenues	<u>565,281</u>	<u>587,430</u>	<u>561,919</u>	<u>(25,511)</u>
Expenditures:				
Salaries	3,128,185	3,136,883	2,941,257	195,626
Other compensation	---	7,000	6,587	413
Fringe benefits	1,166,004	1,172,452	1,040,872	131,580
Salary restriction	---	(300,000)	---	(300,000)
Supplies and materials	60,589	42,805	27,187	15,618
Services and other expenditures	45,410	17,631	13,951	3,680
Professional and contracted services	50,840	28,324	28,224	100
Rent, utilities and maintenance	43,644	32,256	29,153	3,103
Interfund services	101,957	101,905	69,065	32,840
Total expenditures	<u>4,596,629</u>	<u>4,239,256</u>	<u>4,156,296</u>	<u>82,960</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,031,348)</u>	<u>(3,651,826)</u>	<u>(3,594,377)</u>	<u>57,449</u>
Other financing sources (uses):				
Transfers in	<u>300,000</u>	<u>300,000</u>	<u>---</u>	<u>(300,000)</u>
Total other financing sources (uses)	<u>300,000</u>	<u>300,000</u>	<u>---</u>	<u>(300,000)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (3,731,348)</u>	<u>\$ (3,351,826)</u>	<u>\$ (3,594,377)</u>	<u>\$ (242,551)</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Purchasing

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 1,000	\$ 1,000	\$ 104	\$ (896)
Total revenues	<u>1,000</u>	<u>1,000</u>	<u>104</u>	<u>(896)</u>
Expenditures:				
Salaries	402,474	402,474	387,541	14,933
Other compensation	---	200	136	64
Fringe benefits	168,685	168,485	152,904	15,581
Supplies and materials	12,100	6,896	5,570	1,326
Services and other expenditures	28,830	8,884	6,484	2,400
Professional and contracted services	2,000	200	---	200
Rent, utilities and maintenance	14,000	7,298	7,098	200
Interfund services	42,353	42,353	21,725	20,628
Total expenditures	<u>670,442</u>	<u>636,790</u>	<u>581,458</u>	<u>55,332</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (669,442)</u>	<u>\$ (635,790)</u>	<u>\$ (581,354)</u>	<u>\$ 54,436</u>

Information Technology Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 1,200	\$ 1,200	\$ ---	\$ (1,200)
Charges for services	74,400	74,400	56,300	(18,100)
Fines, fees and permits	1,600,000	1,600,000	1,591,677	(8,323)
Total revenues	<u>1,675,600</u>	<u>1,675,600</u>	<u>1,647,977</u>	<u>(27,623)</u>
Expenditures:				
Salaries	4,958,016	5,322,122	4,722,990	599,132
Other compensation	114,996	110,753	69,056	41,697
Fringe benefits	1,835,650	1,968,343	1,667,415	300,928
Salary restriction	(267,013)	(665,000)	---	(665,000)
Supplies and materials	456,629	574,275	570,566	3,709
Services and other expenditures	1,087,458	1,567,900	1,538,424	29,476
Professional and contracted services	977,010	287,250	214,496	72,754
Rent, utilities and maintenance	416,478	519,998	492,687	27,311
Interfund services	156,340	221,967	220,814	1,153
Asset acquisitions	149,000	119,259	113,222	6,037
Total expenditures	<u>9,884,564</u>	<u>10,026,867</u>	<u>9,609,670</u>	<u>417,197</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (8,208,964)</u>	<u>\$ (8,351,267)</u>	<u>\$ (7,961,693)</u>	<u>\$ 389,574</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Chief Information Officer

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ ---	\$ 241,082	\$ 167,513	\$ (73,569)
Charges for services	---	5,000	20,062	15,062
Total revenues	---	246,082	187,575	(58,507)
Expenditures:				
Salaries	126,250	211,138	209,888	1,250
Fringe benefits	39,671	62,488	60,460	2,028
Supplies and materials	---	2,300	410	1,890
Services and other expenditures	---	401,089	400,949	140
Interfund services	---	(268,377)	(248,577)	(19,800)
Total expenditures	165,921	408,638	423,130	(14,492)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (165,921)	\$ (162,556)	\$ (235,555)	\$ (72,999)

Finance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 1,720,603	\$ 1,715,649	\$ 1,677,200	\$ 38,449
Other compensation	10,000	10,000	5,050	4,950
Fringe benefits	596,734	601,689	589,229	12,460
Salary restriction	---	(50,106)	---	(50,106)
Supplies and materials	22,423	21,148	21,048	100
Services and other expenditures	27,375	27,375	23,417	3,958
Professional and contracted services	700	700	690	10
Rent, utilities and maintenance	700	700	122	578
Interfund services	98,000	83,000	76,658	6,342
Total expenditures	2,476,535	2,410,155	2,393,414	16,741
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (2,476,535)	\$ (2,410,155)	\$ (2,393,414)	\$ 16,741

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Board of Equalization

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 265,231	\$ 265,231	\$ 258,372	\$ 6,859
Other compensation	---	200	136	64
Fringe benefits	127,686	127,486	116,680	10,806
Supplies and materials	7,600	12,900	9,501	3,399
Services and other expenditures	4,000	5,130	4,706	424
Professional and contracted services	238,653	151,735	94,621	57,114
Rent, utilities and maintenance	7,000	7,488	4,307	3,181
Interfund services	21,757	21,757	18,776	2,981
Total expenditures	671,927	591,927	507,099	84,828
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (671,927)	\$ (591,927)	\$ (507,099)	\$ 84,828

Election Commission

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 18,000	\$ 18,000	\$ 53,864	\$ 35,864
Federal and local revenue	639,457	639,457	6,922	(632,535)
Charges for services	5,200	5,200	5,106	(94)
Other revenue	2,400	2,400	---	(2,400)
Total revenues	665,057	665,057	65,892	(599,165)
Expenditures:				
Salaries	2,499,053	2,500,385	1,878,333	622,052
Other compensation	260,000	260,000	210,375	49,625
Fringe benefits	452,191	452,547	404,343	48,204
Salary restriction	(150,000)	(200,000)	---	(200,000)
Supplies and materials	218,431	107,031	93,463	13,568
Services and other expenditures	648,000	414,500	407,092	7,408
Professional and contracted services	188,000	327,000	319,672	7,328
Rent, utilities and maintenance	361,000	315,547	315,104	443
Interfund services	569,919	569,919	366,387	203,532
Total expenditures	5,046,594	4,746,929	3,994,769	752,160
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (4,381,537)	\$ (4,081,872)	\$ (3,928,877)	\$ 152,995

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Housing

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 5,000	\$ 5,000	\$ 100	\$ (4,900)
Total revenues	<u>5,000</u>	<u>5,000</u>	<u>100</u>	<u>(4,900)</u>
Expenditures:				
Salaries	209,074	210,701	210,613	88
Other compensation	---	90	88	2
Fringe benefits	83,270	83,078	78,738	4,340
Salary restriction	(10,000)	---	---	---
Supplies and materials	11,876	5,498	4,211	1,287
Services and other expenditures	5,724	2,378	1,697	681
Professional and contracted services	1,000	---	---	---
Rent, utilities and maintenance	4,451	2,441	1,852	589
Interfund services	23,263	29,663	29,335	328
Total expenditures	<u>328,658</u>	<u>333,849</u>	<u>326,534</u>	<u>7,315</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(323,658)</u>	<u>(328,849)</u>	<u>(326,434)</u>	<u>2,415</u>
Other financing sources (uses):				
Transfers out	<u>(64,361)</u>	<u>(70,695)</u>	<u>(69,326)</u>	<u>1,369</u>
Total other financing sources (uses)	<u>(64,361)</u>	<u>(70,695)</u>	<u>(69,326)</u>	<u>1,369</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (388,019)</u>	<u>\$ (399,544)</u>	<u>\$ (395,760)</u>	<u>\$ 3,784</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Director and Staff of Public Works	
	Original	Final	Actual Amounts	Variance
Revenues:				
Federal and local revenue	\$ ---	\$ ---	\$ 1,358	\$ 1,358
Total revenues	---	---	1,358	1,358
Expenditures:				
Salaries	198,465	198,465	198,465	---
Other compensation	---	150	136	14
Fringe benefits	73,721	73,571	70,983	2,588
Salary restriction	(209,346)	---	---	---
Supplies and materials	1,713	2,082	1,455	627
Services and other expenditures	1,000	2,631	2,239	392
Professional and contracted services	60,765	11,020	11,000	20
Rent, utilities and maintenance	---	27,637	27,637	---
Interfund services	310,847	322,767	321,844	923
Asset acquisitions	38,490	---	---	---
Total expenditures	475,655	638,323	633,759	4,564
Excess (deficiency) of revenues over (under) expenditures	(475,655)	(638,323)	(632,401)	5,922
Other financing sources (uses):				
Transfers in	35,170	35,170	36,508	1,338
Transfers out	(59,325)	(228,530)	(228,530)	---
Total other financing sources (uses)	(24,155)	(193,360)	(192,022)	1,338
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (499,810)	\$ (831,683)	\$ (824,423)	\$ 7,260

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Sewer Maintenance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 322,800	\$ ---	\$ ---	\$ ---
Total revenues	<u>322,800</u>	<u>---</u>	<u>---</u>	<u>---</u>
Expenditures:				
Salaries	52,425	---	---	---
Fringe benefits	24,278	---	---	---
Supplies and materials	505	---	---	---
Services and other expenditures	1,109	---	---	---
Professional and contracted services	3,000	---	---	---
Rent, utilities and maintenance	246,791	---	---	---
Interfund services	2,500	---	---	---
Total expenditures	<u>330,608</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (7,808)</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Environmental Programs

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ ---	\$ 402,800	\$ 401,544	\$ (1,256)
Total revenues	---	402,800	401,544	(1,256)
Expenditures:				
Salaries	---	196,025	157,709	38,316
Other compensation	---	70	---	70
Fringe benefits	---	60,082	53,450	6,632
Salary restriction	---	(25,000)	---	(25,000)
Supplies and materials	---	14,218	10,455	3,763
Services and other expenditures	---	7,112	5,234	1,878
Professional and contracted services	---	23,600	22,015	1,585
Rent, utilities and maintenance	---	243,221	242,891	330
Interfund services	---	69,561	63,907	5,654
Total expenditures	---	588,889	555,661	33,228
Excess (deficiency) of revenues over (under) expenditures	---	(186,089)	(154,117)	31,972
Other financing sources (uses):				
Transfers out	---	---	(960)	(960)
Total other financing sources (uses)	---	---	(960)	(960)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ (186,089)	\$ (155,077)	\$ 31,012

Landfill Post Closure

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 36,082	\$ ---	\$ ---	\$ ---
Other compensation	70	---	---	---
Fringe benefits	14,689	---	---	---
Supplies and materials	2,250	---	---	---
Services and other expenditures	875	---	---	---
Professional and contracted services	20,000	---	---	---
Rent, utilities and maintenance	15,000	---	---	---
Interfund services	20,459	---	---	---
Total expenditures	109,425	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (109,425)	\$ ---	\$ ---	\$ ---

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Soil Conservation

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 41,392	\$ ---	\$ ---	\$ ---
Fringe benefits	16,115	---	---	---
Supplies and materials	1,200	---	---	---
Services and other expenditures	2,250	---	---	---
Rent, utilities and maintenance	2,500	---	---	---
Interfund services	2,500	---	---	---
Total expenditures	65,957	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (65,957)	\$ ---	\$ ---	\$ ---

Shelby Farms Conservancy

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Affiliated organizations	\$ 575,848	\$ 575,848	\$ 575,848	\$ ---
Total expenditures	575,848	575,848	575,848	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (575,848)	\$ (575,848)	\$ (575,848)	\$ ---

DUI Litter Program

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 80,000	\$ ---	\$ ---	\$ ---
Total revenues	80,000	---	---	---
Expenditures:				
Salaries	66,126	---	---	---
Fringe benefits	5,000	---	---	---
Supplies and materials	2,075	---	---	---
Rent, utilities and maintenance	43,662	---	---	---
Total expenditures	116,863	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (36,863)	\$ ---	\$ ---	\$ ---

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Parks and Grounds Maintenance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 539,000	\$ 539,000	\$ 346,946	\$ (192,054)
Fines, fees and permits	39,000	39,000	24,368	(14,632)
Other revenue	107,000	107,000	122,792	15,792
Investment income	---	---	273	273
Total revenues	<u>685,000</u>	<u>685,000</u>	<u>494,379</u>	<u>(190,621)</u>
Expenditures:				
Salaries	657,182	661,462	557,454	104,008
Other compensation	1,138	1,488	1,455	33
Fringe benefits	184,878	185,989	146,355	39,634
Salary restriction	---	(139,346)	---	(139,346)
Supplies and materials	104,088	94,254	71,327	22,927
Services and other expenditures	58,640	66,884	50,340	16,544
Professional and contracted services	12,000	12,000	12,000	---
Rent, utilities and maintenance	344,471	449,419	447,041	2,378
Interfund services	95,692	131,382	113,163	18,219
Asset acquisitions	44,190	86,790	67,600	19,190
Total expenditures	<u>1,502,279</u>	<u>1,550,322</u>	<u>1,466,735</u>	<u>83,587</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(817,279)</u>	<u>(865,322)</u>	<u>(972,356)</u>	<u>(107,034)</u>
Other financing sources (uses):				
Sale of capital assets	---	---	97,591	97,591
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>97,591</u>	<u>97,591</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (817,279)</u>	<u>\$ (865,322)</u>	<u>\$ (874,765)</u>	<u>\$ (9,443)</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Support Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 1,300,000	\$ 1,300,000	\$ 1,424,474	\$ 124,474
Charges for services	141,704	147,171	97,036	(50,135)
Fines, fees and permits	30,000	30,000	76,922	46,922
Other revenue	---	---	11,787	11,787
Total revenues	1,471,704	1,477,171	1,610,219	133,048
Expenditures:				
Salaries	5,823,589	5,818,887	5,588,380	230,507
Other compensation	66,387	74,887	74,644	243
Fringe benefits	2,251,658	2,253,853	2,091,504	162,349
Salary restriction	(302,814)	(347,814)	---	(347,814)
Supplies and materials	961,685	891,517	871,975	19,542
Services and other expenditures	95,513	47,171	45,727	1,444
Professional and contracted services	596,818	355,238	323,692	31,546
Rent, utilities and maintenance	5,724,941	5,612,315	5,593,375	18,940
Interfund services	972,648	1,047,760	1,384,596	(336,836)
Asset acquisitions	87,830	258,816	199,155	59,661
Total expenditures	16,278,255	16,012,630	16,173,048	(160,418)
Excess (deficiency) of revenues over (under) expenditures	(14,806,551)	(14,535,459)	(14,562,829)	(27,370)
Other financing sources (uses):				
Sale of capital assets	300,000	300,000	411,033	111,033
Insurance recoveries	---	---	85,189	85,189
Total other financing sources (uses)	300,000	300,000	496,222	196,222
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (14,506,551)	\$ (14,235,459)	\$ (14,066,607)	\$ 168,852

Director of Health Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 318,541	\$ 318,541	\$ 295,518	\$ 23,023
Other compensation	---	7,000	6,989	11
Fringe benefits	111,734	104,734	94,491	10,243
Salary restriction	(274,456)	(20,456)	---	(20,456)
Total expenditures	155,819	409,819	396,998	12,821
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (155,819)	\$ (409,819)	\$ (396,998)	\$ 12,821

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Forensic Services

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
State revenue	\$ 90,200	\$ 90,200	\$ ---	\$ (90,200)
Fines, fees and permits	300,000	300,000	299,610	(390)
Total revenues	<u>390,200</u>	<u>390,200</u>	<u>299,610</u>	<u>(90,590)</u>
Expenditures:				
Supplies and materials	40,000	672	72	600
Services and other expenditures	8,400	8,400	4,341	4,059
Professional and contracted services	3,179,595	3,179,595	3,179,468	127
Rent, utilities and maintenance	128,000	242,200	236,932	5,268
Interfund services	34,000	24,800	20,266	4,534
Total expenditures	<u>3,389,995</u>	<u>3,455,667</u>	<u>3,441,079</u>	<u>14,588</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,999,795)</u>	<u>\$ (3,065,467)</u>	<u>\$ (3,141,469)</u>	<u>\$ (76,002)</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Health Services Administration and Finance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 138,687	\$ 138,687	\$ 118,713	\$ (19,974)
Fines, fees and permits	---	---	250	250
Other revenue	---	---	3,535	3,535
Total revenues	<u>138,687</u>	<u>138,687</u>	<u>122,498</u>	<u>(16,189)</u>
Expenditures:				
Salaries	912,188	907,401	886,184	21,217
Other compensation	2,305	22,305	20,169	2,136
Fringe benefits	374,292	350,392	345,855	4,537
Salary restriction	(102,482)	(20,000)	---	(20,000)
Supplies and materials	43,400	34,317	34,245	72
Services and other expenditures	74,800	87,800	83,747	4,053
Professional and contracted services	10,407,638	10,339,838	10,293,525	46,313
Rent, utilities and maintenance	267,806	288,873	288,774	99
Interfund services	(1,103,874)	(1,430,963)	(1,333,834)	(97,129)
Total expenditures	<u>10,876,073</u>	<u>10,579,963</u>	<u>10,618,665</u>	<u>(38,702)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(10,737,386)</u>	<u>(10,441,276)</u>	<u>(10,496,167)</u>	<u>(54,891)</u>
Other financing sources (uses):				
Transfers in	1,065,902	990,800	937,476	(53,324)
Transfers out	---	(474,831)	(415,957)	58,874
Total other financing sources (uses)	<u>1,065,902</u>	<u>515,969</u>	<u>521,519</u>	<u>5,550</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (9,671,484)</u>	<u>\$ (9,925,307)</u>	<u>\$ (9,974,648)</u>	<u>\$ (49,341)</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Environmental Health Services				
	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
State revenue	\$ 1,260,000	\$ 1,260,000	\$ 1,689,120	\$ 429,120
Federal and local revenue	165,000	165,000	---	(165,000)
Charges for services	500	500	567	67
Fines, fees and permits	763,300	763,300	878,690	115,390
Other revenue	---	---	3,565	3,565
Total revenues	<u>2,188,800</u>	<u>2,188,800</u>	<u>2,571,942</u>	<u>383,142</u>
Expenditures:				
Salaries	1,914,448	1,864,304	1,708,730	155,574
Other compensation	17,330	38,330	38,126	204
Fringe benefits	798,777	765,828	684,493	81,335
Salary restriction	(160,754)	(160,754)	---	(160,754)
Supplies and materials	40,316	45,697	38,023	7,674
Services and other expenditures	78,540	65,745	62,729	3,016
Professional and contracted services	88,485	13,190	13,090	100
Rent, utilities and maintenance	30,600	18,468	8,271	10,197
Interfund services	(24,135)	(2,135)	2,913	(5,048)
Asset acquisitions	5,000	---	---	---
Total expenditures	<u>2,788,607</u>	<u>2,648,673</u>	<u>2,556,375</u>	<u>92,298</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(599,807)</u>	<u>(459,873)</u>	<u>15,567</u>	<u>475,440</u>
Other financing sources (uses):				
Transfers out	(1,540,981)	(1,540,981)	(1,094,384)	446,597
Total other financing sources (uses)	<u>(1,540,981)</u>	<u>(1,540,981)</u>	<u>(1,094,384)</u>	<u>446,597</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,140,788)</u>	<u>\$ (2,000,854)</u>	<u>\$ (1,078,817)</u>	<u>\$ 922,037</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Personal Health Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 1,351,871	\$ 1,437,191	\$ 1,393,342	\$ (43,849)
Fines, fees and permits	111,209	25,889	22,935	(2,954)
Other revenue	20,000	20,000	15,118	(4,882)
Total revenues	<u>1,483,080</u>	<u>1,483,080</u>	<u>1,431,395</u>	<u>(51,685)</u>
Expenditures:				
Salaries	2,926,930	2,915,400	2,539,103	376,297
Other compensation	20,856	47,856	47,401	455
Fringe benefits	1,154,858	1,127,781	993,302	134,479
Salary restriction	---	(254,000)	---	(254,000)
Supplies and materials	674,772	525,912	421,958	103,954
Services and other expenditures	169,896	119,707	60,678	59,029
Professional and contracted services	485,380	530,280	510,754	19,526
Rent, utilities and maintenance	535,212	444,102	436,688	7,414
Interfund services	210,440	214,940	151,316	63,624
Total expenditures	<u>6,178,344</u>	<u>5,671,978</u>	<u>5,161,200</u>	<u>510,778</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,695,264)</u>	<u>(4,188,898)</u>	<u>(3,729,805)</u>	<u>459,093</u>
Other financing sources (uses):				
Transfers in	487,000	487,000	378,304	(108,696)
Transfers out	(563,850)	(635,350)	(663,688)	(28,338)
Total other financing sources (uses)	<u>(76,850)</u>	<u>(148,350)</u>	<u>(285,384)</u>	<u>(137,034)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (4,772,114)</u>	<u>\$ (4,337,248)</u>	<u>\$ (4,015,189)</u>	<u>\$ 322,059</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Assessment and Assurance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 10,000	\$ 10,000	\$ 12,487	\$ 2,487
Fines, fees and permits	940,000	940,000	953,674	13,674
Total revenues	950,000	950,000	966,161	16,161
Expenditures:				
Salaries	1,338,275	1,040,959	859,377	181,582
Other compensation	10,000	10,000	8,894	1,106
Fringe benefits	518,078	405,218	323,017	82,201
Salary restriction	---	(82,482)	---	(82,482)
Supplies and materials	65,018	45,218	24,014	21,204
Services and other expenditures	56,915	52,415	52,001	414
Professional and contracted services	217,393	218,093	195,800	22,293
Rent, utilities and maintenance	11,360	11,360	5,364	5,996
Interfund services	64,304	59,304	53,426	5,878
Total expenditures	2,281,343	1,760,085	1,521,893	238,192
Excess (deficiency) of revenues over (under) expenditures	(1,331,343)	(810,085)	(555,732)	254,353
Other financing sources (uses):				
Transfers out	(4,300)	(4,300)	(4,085)	215
Total other financing sources (uses)	(4,300)	(4,300)	(4,085)	215
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (1,335,643)	\$ (814,385)	\$ (559,817)	\$ 254,568

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Director of Community Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ ---	\$ ---	\$ 4	\$ 4
Other revenue	---	---	10	10
Total revenues	---	---	14	14
Expenditures:				
Salaries	566,204	566,204	565,597	607
Other compensation	---	450	408	42
Fringe benefits	212,902	212,902	205,667	7,235
Salary restriction	(169,000)	---	---	---
Supplies and materials	41,288	35,288	13,144	22,144
Services and other expenditures	73,339	89,985	83,502	6,483
Professional and contracted services	773,206	550,995	548,195	2,800
Rent, utilities and maintenance	1,800	8,060	6,423	1,637
Interfund services	27,391	27,391	12,074	15,317
Asset acquisitions	65,000	30,200	---	30,200
Total expenditures	1,592,130	1,521,475	1,435,010	86,465
Excess (deficiency) of revenues over (under) expenditures	(1,592,130)	(1,521,475)	(1,434,996)	86,479
Other financing sources (uses):				
Transfers in	12,000	---	651,927	651,927
Transfers out	(146,016)	(425,574)	(836,686)	(411,112)
Total other financing sources (uses)	(134,016)	(425,574)	(184,759)	240,815
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (1,726,146)	\$ (1,947,049)	\$ (1,619,755)	\$ 327,294

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Community Initiatives

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Professional and contracted services	\$ 1,333,334	\$ 1,333,334	\$ 1,431,400	\$ (98,066)
Total expenditures	1,333,334	1,333,334	1,431,400	(98,066)
Excess (deficiency) of revenues over (under) expenditures	(1,333,334)	(1,333,334)	(1,431,400)	(98,066)
Other financing sources (uses):				
Transfers out	---	---	(309,028)	(309,028)
Total other financing sources (uses)	---	---	(309,028)	(309,028)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (1,333,334)	\$ (1,333,334)	\$ (1,740,428)	\$ (407,094)

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Crime Victims Center

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ ---	\$ 300,000	\$ 366,540	\$ 66,540
Federal and local revenue	---	120,000	57,855	(62,145)
Fines, fees and permits	120,000	120,000	123,877	3,877
Other revenue	---	---	11,000	11,000
Total revenues	<u>120,000</u>	<u>540,000</u>	<u>559,272</u>	<u>19,272</u>
Expenditures:				
Salaries	412,801	760,446	760,064	382
Other compensation	---	50,000	49,301	699
Fringe benefits	152,714	230,460	218,524	11,936
Supplies and materials	7,278	41,287	32,525	8,762
Services and other expenditures	13,500	26,576	26,443	133
Professional and contracted services	---	40,434	40,334	100
Rent, utilities and maintenance	300	116,934	116,834	100
Interfund services	50,342	53,742	37,118	16,624
Total expenditures	<u>636,935</u>	<u>1,319,879</u>	<u>1,281,143</u>	<u>38,736</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(516,935)</u>	<u>(779,879)</u>	<u>(721,871)</u>	<u>58,008</u>
Other financing sources (uses):				
Transfers in	---	---	5,897	5,897
Transfers out	(84,188)	(135,192)	(145,311)	(10,119)
Total other financing sources (uses)	<u>(84,188)</u>	<u>(135,192)</u>	<u>(139,414)</u>	<u>(4,222)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (601,123)</u>	<u>\$ (915,071)</u>	<u>\$ (861,285)</u>	<u>\$ 53,786</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Shelby County Rape Crisis Center

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 300,000	\$ ---	\$ ---	\$ ---
Federal and local revenue	120,000	---	---	---
Total revenues	<u>420,000</u>	<u>---</u>	<u>---</u>	<u>---</u>
Expenditures:				
Salaries	384,141	---	---	---
Fringe benefits	93,575	---	---	---
Supplies and materials	40,009	---	---	---
Services and other expenditures	4,877	---	---	---
Professional and contracted services	58,125	---	---	---
Rent, utilities and maintenance	105,050	---	---	---
Interfund services	9,400	---	---	---
Total expenditures	<u>695,177</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(275,177)</u>	<u>---</u>	<u>---</u>	<u>---</u>
Other financing sources (uses):				
Transfers out	(58,119)	---	---	---
Total other financing sources (uses)	<u>(58,119)</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (333,296)</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

Office on Aging

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Other compensation	\$ ---	\$ 5,800	\$ 5,771	\$ 29
Fringe benefits	---	100	94	6
Interfund services	38,420	38,420	32,894	5,526
Total expenditures	<u>38,420</u>	<u>44,320</u>	<u>38,759</u>	<u>5,561</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (38,420)</u>	<u>\$ (44,320)</u>	<u>\$ (38,759)</u>	<u>\$ 5,561</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual	Variance
	Original	Final	Amounts	
Pretrial Services				
Revenues:				
Charges for services	\$ 300,000	\$ 300,000	\$ 303,369	\$ 3,369
Total revenues	300,000	300,000	303,369	3,369
Expenditures:				
Salaries	2,685,924	2,685,924	2,491,230	194,694
Other compensation	7,800	8,175	8,161	14
Fringe benefits	1,146,473	1,089,748	1,014,155	75,593
Salary restriction	(141,454)	(258,129)	---	(258,129)
Supplies and materials	73,178	68,748	68,607	141
Services and other expenditures	42,718	39,892	39,196	696
Professional and contracted services	99,923	93,603	92,736	867
Rent, utilities and maintenance	18,500	6,393	6,393	---
Interfund services	83,099	83,099	59,792	23,307
Total expenditures	4,016,161	3,817,453	3,780,270	37,183
Excess (deficiency) of revenues over (under) expenditures	(3,716,161)	(3,517,453)	(3,476,901)	40,552
Other financing sources (uses):				
Transfers out	---	(21,254)	(21,336)	(82)
Total other financing sources (uses)	---	(21,254)	(21,336)	(82)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (3,716,161)	\$ (3,538,707)	\$ (3,498,237)	\$ 40,470

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Sheriff's Office				
	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,607,600	\$ 2,607,600	\$ 3,277,154	\$ 669,554
Federal and local revenue	1,000,000	1,041,706	1,055,587	13,881
Charges for services	1,251,148	1,251,148	1,062,324	(188,824)
Fines, fees and permits	1,490,221	1,490,221	1,557,815	67,594
Other revenue	16,271	16,271	29,943	13,672
Total revenues	6,365,240	6,406,946	6,982,823	575,877
Expenditures:				
Salaries	92,009,238	93,059,688	84,744,311	8,315,377
Other compensation	10,728,779	11,287,036	11,286,693	343
Fringe benefits	38,979,306	39,204,262	35,333,916	3,870,346
Salary restriction	(9,516,486)	(10,390,329)	---	(10,390,329)
Supplies and materials	5,262,626	5,904,869	5,686,556	218,313
Services and other expenditures	1,226,193	1,344,319	1,291,227	53,092
Professional and contracted services	7,512,294	7,147,770	7,061,924	85,846
Rent, utilities and maintenance	3,633,062	3,655,234	3,538,576	116,658
Interfund services	613,800	505,100	504,978	122
Asset acquisitions	555,400	1,619,060	1,402,572	216,488
Total expenditures	151,004,212	153,337,009	150,850,753	2,486,256
Excess (deficiency) of revenues over (under) expenditures	(144,638,972)	(146,930,063)	(143,867,930)	3,062,133
Other financing sources (uses):				
Transfers in	---	187,422	92,374	(95,048)
Transfers out	(13,548)	(59,659)	(52,885)	6,774
Insurance recoveries	35,060	35,060	---	(35,060)
Total other financing sources (uses)	21,512	162,823	39,489	(123,334)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (144,617,460)	\$ (146,767,240)	\$ (143,828,441)	\$ 2,938,799

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Chancery Court

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 3,364,380	\$ 3,364,380	\$ 3,151,142	\$ (213,238)
Investment income	50,000	50,000	25,767	(24,233)
Total revenues	3,414,380	3,414,380	3,176,909	(237,471)
Expenditures:				
Salaries	1,003,709	1,005,261	876,338	128,923
Fringe benefits	410,858	411,477	333,453	78,024
Salary restriction	(56,720)	(56,720)	---	(56,720)
Supplies and materials	23,602	16,034	14,256	1,778
Services and other expenditures	100,741	88,684	88,464	220
Professional and contracted services	2,000	1,750	---	1,750
Rent, utilities and maintenance	3,960	4,210	3,625	585
Interfund services	39,500	39,500	33,329	6,171
Total expenditures	1,527,650	1,510,196	1,349,465	160,731
Excess (deficiency) of revenues over (under) expenditures	1,886,730	1,904,184	1,827,444	(76,740)
Other financing sources (uses):				
Transfers out	---	(19,625)	(19,625)	---
Total other financing sources (uses)	---	(19,625)	(19,625)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 1,886,730	\$ 1,884,559	\$ 1,807,819	\$ (76,740)

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Circuit Court

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 3,160,000	\$ 3,160,000	\$ 3,085,314	\$ (74,686)
Investment income	29,591	29,591	10,186	(19,405)
Total revenues	3,189,591	3,189,591	3,095,500	(94,091)
Expenditures:				
Salaries	1,971,998	1,973,801	1,813,160	160,641
Other compensation	5,771	5,771	3,609	2,162
Fringe benefits	722,524	723,009	609,428	113,581
Salary restriction	(83,170)	(83,170)	---	(83,170)
Supplies and materials	38,600	43,552	42,815	737
Services and other expenditures	123,600	89,864	89,764	100
Professional and contracted services	1,400	350	96	254
Rent, utilities and maintenance	11,404	6,310	5,110	1,200
Interfund services	99,100	83,100	67,355	15,745
Total expenditures	2,891,227	2,842,587	2,631,337	211,250
Excess (deficiency) of revenues over (under) expenditures	298,364	347,004	464,163	117,159
Other financing sources (uses):				
Transfers out	---	(50,927)	(50,927)	---
Total other financing sources (uses)	---	(50,927)	(50,927)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 298,364	\$ 296,077	\$ 413,236	\$ 117,159

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Criminal Court

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 4,950,000	\$ 4,950,000	\$ 4,076,733	\$ (873,267)
Other revenue	---	---	11,591	11,591
Investment income	2,500	2,500	2,367	(133)
Total revenues	4,952,500	4,952,500	4,090,691	(861,809)
Expenditures:				
Salaries	3,419,913	3,421,624	3,198,539	223,085
Other compensation	12,000	12,000	9,025	2,975
Fringe benefits	1,342,548	1,343,007	1,208,642	134,365
Salary restriction	(195,057)	(195,057)	---	(195,057)
Supplies and materials	92,419	90,011	86,309	3,702
Services and other expenditures	34,485	34,485	33,834	651
Professional and contracted services	1,800	---	---	---
Rent, utilities and maintenance	43,970	47,770	43,306	4,464
Interfund services	129,850	129,850	127,355	2,495
Total expenditures	4,881,928	4,883,690	4,707,010	176,680
Excess (deficiency) of revenues over (under) expenditures	70,572	68,810	(616,319)	(685,129)
Other financing sources (uses):				
Transfers out	---	(408)	(408)	---
Total other financing sources (uses)	---	(408)	(408)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 70,572	\$ 68,402	\$ (616,727)	\$ (685,129)

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

General Sessions Court

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 510,000	\$ 510,000	\$ 455,916	\$ (54,084)
State revenue	---	---	20,000	20,000
Fines, fees and permits	9,186,729	9,186,729	9,587,866	401,137
Investment income	25,825	25,825	20,390	(5,435)
Total revenues	<u>9,722,554</u>	<u>9,722,554</u>	<u>10,084,172</u>	<u>361,618</u>
Expenditures:				
Salaries	9,094,955	9,099,786	8,728,153	371,633
Other compensation	118,454	118,454	48,837	69,617
Fringe benefits	3,456,405	3,444,644	3,127,208	317,436
Salary restriction	(378,274)	(378,274)	---	(378,274)
Supplies and materials	136,122	92,678	92,398	280
Services and other expenditures	230,139	174,133	173,872	261
Professional and contracted services	430,024	364,877	352,477	12,400
Rent, utilities and maintenance	88,360	79,190	71,225	7,965
Interfund services	298,893	379,674	364,081	15,593
Total expenditures	<u>13,475,078</u>	<u>13,375,162</u>	<u>12,958,251</u>	<u>416,911</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,752,524)</u>	<u>(3,652,608)</u>	<u>(2,874,079)</u>	<u>778,529</u>
Other financing sources (uses):				
Transfers out	---	(102,086)	(741,286)	(639,200)
Total other financing sources (uses)	<u>---</u>	<u>(102,086)</u>	<u>(741,286)</u>	<u>(639,200)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (3,752,524)</u>	<u>\$ (3,754,694)</u>	<u>\$ (3,615,365)</u>	<u>\$ 139,329</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

		Budgeted Amounts		Actual	Variance
		Original	Final	Amounts	
Probate Court					
Revenues:					
Fines, fees and permits	\$	550,000	\$ 550,000	\$ 572,246	\$ 22,246
Total revenues		550,000	550,000	572,246	22,246
Expenditures:					
Salaries		816,665	818,949	792,518	26,431
Fringe benefits		302,469	302,357	266,963	35,394
Supplies and materials		8,145	10,519	6,951	3,568
Services and other expenditures		12,000	10,265	10,262	3
Professional and contracted services		1,900	1,000	---	1,000
Rent, utilities and maintenance		7,900	3,900	2,351	1,549
Interfund services		41,800	41,800	32,765	9,035
Total expenditures		1,190,879	1,188,790	1,111,810	76,980
Excess (deficiency) of revenues over (under) expenditures		(640,879)	(638,790)	(539,564)	99,226
Other financing sources (uses):					
Transfers out		---	(4,262)	(4,262)	---
Total other financing sources (uses)		---	(4,262)	(4,262)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$	(640,879)	\$ (643,052)	\$ (543,826)	\$ 99,226

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Juvenile Court Judge

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 125,000	\$ 125,000	\$ 83,598	\$ (41,402)
Federal and local revenue	120,000	120,000	54,298	(65,702)
Charges for services	17,000	17,000	8,915	(8,085)
Other revenue	6,000	6,000	5,084	(916)
Total revenues	<u>268,000</u>	<u>268,000</u>	<u>151,895</u>	<u>(116,105)</u>
Expenditures:				
Salaries	9,946,083	9,938,294	9,596,061	342,233
Other compensation	53,100	76,925	76,925	---
Fringe benefits	4,030,195	4,014,160	3,726,527	287,633
Salary restriction	(318,920)	(318,920)	---	(318,920)
Supplies and materials	459,840	450,960	430,512	20,448
Services and other expenditures	149,760	151,705	144,351	7,354
Professional and contracted services	612,600	606,151	574,825	31,326
Rent, utilities and maintenance	753,405	663,248	662,812	436
Interfund services	518	(28,482)	(51,088)	22,606
Total expenditures	<u>15,686,581</u>	<u>15,554,041</u>	<u>15,160,925</u>	<u>393,116</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(15,418,581)</u>	<u>(15,286,041)</u>	<u>(15,009,030)</u>	<u>277,011</u>
Other financing sources (uses):				
Transfers in	67,688	67,688	67,625	(63)
Transfers out	(3,336)	(263,860)	(264,060)	(200)
Total other financing sources (uses)	<u>64,352</u>	<u>(196,172)</u>	<u>(196,435)</u>	<u>(263)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (15,354,229)</u>	<u>\$ (15,482,213)</u>	<u>\$ (15,205,465)</u>	<u>\$ 276,748</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Juvenile Court Clerk

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 750,000	\$ 750,000	\$ 1,016,402	\$ 266,402
Fines, fees and permits	600,000	600,000	598,507	(1,493)
Total revenues	1,350,000	1,350,000	1,614,909	264,909
Expenditures:				
Salaries	3,179,777	3,180,504	2,994,841	185,663
Other compensation	56,042	56,042	35,965	20,077
Fringe benefits	1,421,382	1,422,826	1,243,924	178,902
Salary restriction	(18,248)	(18,248)	---	(18,248)
Supplies and materials	139,050	74,388	71,936	2,452
Services and other expenditures	81,908	45,005	44,906	99
Professional and contracted services	147,000	147,000	144,000	3,000
Rent, utilities and maintenance	80,438	60,018	59,918	100
Interfund services	31,335	31,335	4,890	26,445
Total expenditures	5,118,684	4,998,870	4,600,380	398,490
Excess (deficiency) of revenues over (under) expenditures	(3,768,684)	(3,648,870)	(2,985,471)	663,399
Other financing sources (uses):				
Transfers in	32,574	32,574	3,996	(28,578)
Transfers out	(326,380)	(326,380)	(224,021)	102,359
Total other financing sources (uses)	(293,806)	(293,806)	(220,025)	73,781
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (4,062,490)	\$ (3,942,676)	\$ (3,205,496)	\$ 737,180

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Public Defender

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 3,031,500	\$ 3,115,100	\$ 3,115,100	\$ ---
Federal and local revenue	---	---	20,000	20,000
Fines, fees and permits	100,000	100,000	175,248	75,248
Other revenue	---	---	69	69
Total revenues	<u>3,131,500</u>	<u>3,215,100</u>	<u>3,310,417</u>	<u>95,317</u>
Expenditures:				
Salaries	6,988,182	6,988,183	6,804,136	184,047
Other compensation	---	7,381	7,381	---
Fringe benefits	2,510,966	2,503,584	2,366,366	137,218
Salary restriction	(663,456)	(237,479)	---	(237,479)
Supplies and materials	36,600	31,378	31,306	72
Services and other expenditures	60,750	72,207	72,207	---
Professional and contracted services	30,000	19,257	19,134	123
Rent, utilities and maintenance	24,500	39,226	39,226	---
Interfund services	70,641	88,955	88,920	35
Asset acquisitions	---	55,068	55,068	---
Total expenditures	<u>9,058,183</u>	<u>9,567,760</u>	<u>9,483,744</u>	<u>84,016</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (5,926,683)</u>	<u>\$ (6,352,660)</u>	<u>\$ (6,173,327)</u>	<u>\$ 179,333</u>

Divorce Referee

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 275,000	\$ 275,000	\$ 277,672	\$ 2,672
Total revenues	<u>275,000</u>	<u>275,000</u>	<u>277,672</u>	<u>2,672</u>
Expenditures:				
Salaries	404,648	404,648	397,920	6,728
Fringe benefits	176,626	176,626	162,189	14,437
Supplies and materials	800	702	260	442
Services and other expenditures	1,900	2,236	2,236	---
Interfund services	2,879	2,725	2,725	---
Total expenditures	<u>586,853</u>	<u>586,937</u>	<u>565,330</u>	<u>21,607</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (311,853)</u>	<u>\$ (311,937)</u>	<u>\$ (287,658)</u>	<u>\$ 24,279</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Jury Commission

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 217,411	\$ 217,412	\$ 217,412	\$ ---
Fringe benefits	104,179	104,178	98,199	5,979
Supplies and materials	2,724	2,724	2,384	340
Services and other expenditures	488,340	446,856	440,553	6,303
Professional and contracted services	15,960	17,560	17,556	4
Interfund services	53,542	53,542	51,977	1,565
Total expenditures	882,156	842,272	828,081	14,191
Excess (deficiency) of revenues over (under) expenditures	(882,156)	(842,272)	(828,081)	14,191
Other financing sources (uses):				
Transfers out	---	(39,800)	(39,800)	---
Total other financing sources (uses)	---	(39,800)	(39,800)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (882,156)	\$ (882,072)	\$ (867,881)	\$ 14,191

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Attorney General

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 35,041	\$ 35,041	\$ 45,724	\$ 10,683
Federal and local revenue	10,000	10,000	52,383	42,383
Charges for services	30,000	30,000	---	(30,000)
Other revenue	---	---	1,412	1,412
Total revenues	<u>75,041</u>	<u>75,041</u>	<u>99,519</u>	<u>24,478</u>
Expenditures:				
Salaries	7,195,825	7,179,636	6,916,416	263,220
Other compensation	13,915	31,516	26,741	4,775
Fringe benefits	2,508,841	2,507,428	2,317,705	189,723
Salary restriction	(295,700)	(295,700)	---	(295,700)
Supplies and materials	8,940	12,206	12,206	---
Services and other expenditures	42,940	47,678	47,678	---
Rent, utilities and maintenance	55,915	34,137	34,137	---
Interfund services	157,889	166,499	166,025	474
Total expenditures	<u>9,688,565</u>	<u>9,683,400</u>	<u>9,520,908</u>	<u>162,492</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(9,613,524)</u>	<u>(9,608,359)</u>	<u>(9,421,389)</u>	<u>186,970</u>
Other financing sources (uses):				
Transfers out	---	(5,165)	(20,844)	(15,679)
Total other financing sources (uses)	<u>---</u>	<u>(5,165)</u>	<u>(20,844)</u>	<u>(15,679)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (9,613,524)</u>	<u>\$ (9,613,524)</u>	<u>\$ (9,442,233)</u>	<u>\$ 171,291</u>

Commissioner's Contingency

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Contingencies and restrictions	\$ 200,000	\$ 108,623	\$ ---	\$ 108,623
Total expenditures	<u>200,000</u>	<u>108,623</u>	<u>---</u>	<u>108,623</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (200,000)</u>	<u>\$ (108,623)</u>	<u>\$ ---</u>	<u>\$ 108,623</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Legislative Operations

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 500	\$ 500	\$ ---	\$ (500)
Total revenues	<u>500</u>	<u>500</u>	<u>---</u>	<u>(500)</u>
Expenditures:				
Salaries	1,007,942	1,015,281	915,030	100,251
Other compensation	18,118	10,370	10,370	---
Fringe benefits	386,249	386,660	335,321	51,339
Supplies and materials	72,949	75,572	38,802	36,770
Services and other expenditures	120,100	101,029	98,429	2,600
Professional and contracted services	42,173	1,226,050	1,216,876	9,174
Rent, utilities and maintenance	16,500	42,840	37,465	5,375
Interfund services	77,894	52,394	49,525	2,869
Total expenditures	<u>1,741,925</u>	<u>2,910,196</u>	<u>2,701,818</u>	<u>208,378</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,741,425)</u>	<u>(2,909,696)</u>	<u>(2,701,818)</u>	<u>207,878</u>
Other financing sources (uses):				
Transfers out	---	(65,661)	(41,278)	24,383
Total other financing sources (uses)	<u>---</u>	<u>(65,661)</u>	<u>(41,278)</u>	<u>24,383</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,741,425)</u>	<u>\$ (2,975,357)</u>	<u>\$ (2,743,096)</u>	<u>\$ 232,261</u>

Equal Opportunity Compliance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 531,472	\$ 531,473	\$ 466,255	\$ 65,218
Other compensation	3,207	5,977	5,977	---
Fringe benefits	194,919	192,148	162,550	29,598
Salary restriction	(110,250)	(80,250)	---	(80,250)
Supplies and materials	9,500	5,400	3,194	2,206
Services and other expenditures	40,925	18,120	18,020	100
Professional and contracted services	42,723	400	---	400
Rent, utilities and maintenance	4,300	974	874	100
Interfund services	22,567	22,567	19,533	3,034
Total expenditures	<u>739,363</u>	<u>696,809</u>	<u>676,403</u>	<u>20,406</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (739,363)</u>	<u>\$ (696,809)</u>	<u>\$ (676,403)</u>	<u>\$ 20,406</u>

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Assessor

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 22,851	\$ 22,851	\$ 23,239	\$ 388
Charges for services	5,000	5,000	6,097	1,097
Total revenues	27,851	27,851	29,336	1,485
Expenditures:				
Salaries	6,498,896	6,500,607	6,316,762	183,845
Other compensation	65,432	65,432	53,584	11,848
Fringe benefits	2,649,884	2,650,342	2,433,428	216,914
Salary restriction	(113,102)	(113,102)	---	(113,102)
Supplies and materials	75,900	75,900	62,513	13,387
Services and other expenditures	408,885	381,345	381,244	101
Professional and contracted services	359,500	440,500	425,885	14,615
Rent, utilities and maintenance	303,118	297,715	289,164	8,551
Interfund services	132,600	132,600	125,100	7,500
Total expenditures	10,381,113	10,431,339	10,087,680	343,659
Excess (deficiency) of revenues over (under) expenditures	(10,353,262)	(10,403,488)	(10,058,344)	345,144
Other financing sources (uses):				
Transfers out	---	(59,339)	(59,339)	---
Total other financing sources (uses)	---	(59,339)	(59,339)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (10,353,262)	\$ (10,462,827)	\$ (10,117,683)	\$ 345,144

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

County Clerk

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 9,275,000	\$ 9,275,000	\$ 9,716,195	\$ 441,195
Investment income	6,600	6,600	11,930	5,330
Total revenues	9,281,600	9,281,600	9,728,125	446,525
Expenditures:				
Salaries	3,051,327	3,052,396	2,971,935	80,461
Other compensation	37,772	37,772	19,800	17,972
Fringe benefits	1,347,849	1,348,136	1,255,508	92,628
Salary restriction	(180,561)	(180,561)	---	(180,561)
Supplies and materials	31,201	47,701	47,506	195
Services and other expenditures	21,585	19,782	19,136	646
Professional and contracted services	1,500	---	---	---
Rent, utilities and maintenance	135,800	113,940	113,489	451
Interfund services	395,726	395,726	362,171	33,555
Total expenditures	4,842,199	4,834,892	4,789,545	45,347
Excess (deficiency) of revenues over (under) expenditures	4,439,401	4,446,708	4,938,580	491,872
Other financing sources (uses):				
Transfers out	---	(8,662)	(8,662)	---
Total other financing sources (uses)	---	(8,662)	(8,662)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 4,439,401	\$ 4,438,046	\$ 4,929,918	\$ 491,872

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Register

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 3,300,000	\$ 3,300,000	\$ 4,236,805	\$ 936,805
Investment income	2,800	2,800	2,332	(468)
Total revenues	3,302,800	3,302,800	4,239,137	936,337
Expenditures:				
Salaries	1,147,731	1,148,800	1,108,212	40,588
Other compensation	10,000	18,897	18,897	---
Fringe benefits	479,058	470,448	431,977	38,471
Salary restriction	(40,000)	(40,000)	---	(40,000)
Supplies and materials	38,030	37,295	35,276	2,019
Services and other expenditures	12,520	14,620	14,391	229
Professional and contracted services	4,300	200	50	150
Rent, utilities and maintenance	19,175	20,475	19,817	658
Interfund services	50,866	47,966	37,945	10,021
Total expenditures	1,721,680	1,718,701	1,666,565	52,136
Excess (deficiency) of revenues over (under) expenditures	1,581,120	1,584,099	2,572,572	988,473
Other financing sources (uses):				
Transfers out	---	(4,334)	(4,334)	---
Total other financing sources (uses)	---	(4,334)	(4,334)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 1,581,120	\$ 1,579,765	\$ 2,568,238	\$ 988,473

**General Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Trustee

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 175,000	\$ 800,000	\$ 855,623	\$ 55,623
Fines, fees and permits	22,000,000	22,000,000	21,450,525	(549,475)
Investment income	30,000	30,000	15,481	(14,519)
Total revenues	22,205,000	22,830,000	22,321,629	(508,371)
Expenditures:				
Salaries	3,820,245	3,818,370	3,571,930	246,440
Other compensation	40,127	43,428	77,490	(34,062)
Fringe benefits	1,476,075	1,476,121	1,316,507	159,614
Salary restriction	(100,719)	(100,719)	---	(100,719)
Supplies and materials	143,396	122,985	111,628	11,357
Services and other expenditures	858,533	844,533	836,376	8,157
Professional and contracted services	340,664	480,837	355,351	125,486
Rent, utilities and maintenance	280,889	304,889	292,993	11,896
Interfund services	25,220	25,220	17,274	7,946
Asset acquisitions	---	122,000	21,796	100,204
Total expenditures	6,884,430	7,137,664	6,601,345	536,319
Excess (deficiency) of revenues over (under) expenditures	15,320,570	15,692,336	15,720,284	27,948
Other financing sources (uses):				
Transfers out	---	(387,755)	(387,755)	---
Total other financing sources (uses)	---	(387,755)	(387,755)	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 15,320,570	\$ 15,304,581	\$ 15,332,529	\$ 27,948

**Budgetary Comparison Schedule - Summary by Type
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 89,461,950	\$ 105,084,020	\$ 62,425,069	\$ (42,658,951)
Federal and local revenue	68,652,940	77,775,845	51,185,463	(26,590,382)
Charges for services	1,581,518	1,581,518	1,293,826	(287,692)
Fines, fees and permits	368,810	368,810	235,201	(133,609)
Other revenue	2,230,425	2,912,874	13,499,851	10,586,977
Investment income	40,000	40,000	102,805	62,805
Total revenues	162,335,643	187,763,067	128,742,215	(59,020,852)
Expenditures:				
Salaries	39,111,810	40,222,255	32,800,005	7,422,250
Other compensation	2,033,077	2,312,812	1,076,153	1,236,659
Fringe benefits	16,286,532	16,557,390	13,170,868	3,386,522
Salary restriction	(461,810)	(1,601,515)	---	(1,601,515)
Supplies and materials	12,609,443	11,697,598	4,435,825	7,261,773
Services and other expenditures	23,143,260	25,508,535	26,459,657	(951,122)
Professional and contracted services	51,099,045	59,637,920	28,008,890	31,629,030
Rent, utilities and maintenance	3,407,500	4,154,397	2,311,194	1,843,203
Interfund services	3,399,254	3,977,523	2,934,609	1,042,914
Asset acquisitions	14,846,973	31,295,902	2,361,193	28,934,709
Contingencies and restrictions	9,186	(304,821)	---	(304,821)
Total expenditures	165,484,270	193,457,996	113,558,394	79,899,602
Excess (deficiency) of revenues over (under) expenditures	(3,148,627)	(5,694,929)	15,183,821	20,878,750
Other financing sources (uses):				
Transfers in	5,368,565	11,377,637	10,479,521	(898,116)
Transfers out	(2,675,295)	(3,223,245)	(5,532,394)	(2,309,149)
Sale of capital assets	380,000	380,000	---	(380,000)
Insurance recoveries	35,320	35,320	7,494	(27,826)
Planned change in fund balance	40,037	(2,874,783)	---	2,874,783
Total other financing sources (uses)	3,148,627	5,694,929	4,954,621	(740,308)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 20,138,442	\$ 20,138,442

**Budgetary Comparison Schedule - Summary by Department
For the Year Ended June 30, 2013**

	Final Budget	Actual Amounts	Variance
Revenues:			
General Government			
Chief Administrative Officer	\$ 11,440,882	\$ 5,374,495	\$ (6,066,387)
	<u>11,440,882</u>	<u>5,374,495</u>	<u>(6,066,387)</u>
Planning and Development			
Local Planning	247,228	231,244	(15,984)
Economic and Resource Management	1,877,438	2,688,751	811,313
Housing	14,080,959	4,445,279	(9,635,680)
Regional Services	3,338,686	1,157,119	(2,181,567)
	<u>19,544,311</u>	<u>8,522,393</u>	<u>(11,021,918)</u>
Public Works			
Sewer Maintenance	5,803	11,472	5,669
Environmental Programs	465,800	662,240	196,440
Fire Services	89,981	110,518	20,537
Roads and Bridges	32,094,859	4,045,283	(28,049,576)
Support Services	655,933	701,731	45,798
	<u>33,312,376</u>	<u>5,531,244</u>	<u>(27,781,132)</u>
Corrections			
Corrections	1,325,364	1,442,203	116,839
	<u>1,325,364</u>	<u>1,442,203</u>	<u>116,839</u>
Health Services			
Health Services Administration and Finance	979,457	917,800	(61,657)
Environmental Health Services	6,202,052	2,914,233	(3,287,819)
Personal Health Services	22,209,167	19,480,081	(2,729,086)
Assessment and Assurance	294,352	224,761	(69,591)
	<u>29,685,028</u>	<u>23,536,875</u>	<u>(6,148,153)</u>
Community Services			
Director of Community Services	5,132,116	3,803,413	(1,328,703)
Community Services Administration	16,940,422	14,529,249	(2,411,173)
Head Start	39,484,320	41,117,072	1,632,752
Community Initiatives	5,011,401	3,576,116	(1,435,285)
Ryan White	7,571,788	6,341,650	(1,230,138)
Crime Victims Center	732,142	578,655	(153,487)
Pretrial Services	216,976	146,523	(70,453)
Aging Commission of the Mid-South	9,537,728	7,067,236	(2,470,492)
	<u>84,626,893</u>	<u>77,159,914</u>	<u>(7,466,979)</u>
Law Enforcement			
Sheriff's Office	2,189,464	2,425,695	236,231
	<u>2,189,464</u>	<u>2,425,695</u>	<u>236,231</u>

(continued)

Budgetary Comparison Schedule - Summary by Department (continued)

For the Year Ended June 30, 2013

	Final Budget	Actual Amounts	Variance
Judicial			
General Sessions Court	\$ 1,832,105	\$ 1,197,932	\$ (634,173)
Juvenile Court Judge	2,073,465	2,063,576	(9,889)
Juvenile Court Clerk	639,994	434,648	(205,346)
Public Defender	37,000	21,795	(15,205)
Attorney General	1,056,185	1,031,445	(24,740)
	<u>5,638,749</u>	<u>4,749,396</u>	<u>(889,353)</u>
Total Revenues	<u>187,763,067</u>	<u>128,742,215</u>	<u>(59,020,852)</u>
Expenditures:			
General Government			
Chief Administrative Officer	11,786,421	4,132,558	7,653,863
	<u>11,786,421</u>	<u>4,132,558</u>	<u>7,653,863</u>
Planning and Development			
Local Planning	248,228	231,244	16,984
Economic and Resource Management	1,877,438	1,094,636	782,802
Housing	14,525,320	4,624,508	9,900,812
Regional Services	3,828,359	986,789	2,841,570
	<u>20,479,345</u>	<u>6,937,177</u>	<u>13,542,168</u>
Public Works			
Sewer Maintenance	5,803	---	5,803
Environmental Programs	519,667	191,378	328,289
Fire Services	120,774	107,953	12,821
Roads and Bridges	34,199,119	1,745,535	32,453,584
Support Services	655,933	520,720	135,213
	<u>35,501,296</u>	<u>2,565,586</u>	<u>32,935,710</u>
Corrections			
Corrections	1,538,440	1,285,105	253,335
	<u>1,538,440</u>	<u>1,285,105</u>	<u>253,335</u>
Health Services			
Health Services Administration and Finance	61,657	---	61,657
Environmental Health Services	8,241,611	3,573,535	4,668,076
Personal Health Services	22,700,017	18,886,512	3,813,505
Assessment and Assurance	298,652	228,846	69,806
	<u>31,301,937</u>	<u>22,688,893</u>	<u>8,613,044</u>

(continued)

Budgetary Comparison Schedule - Summary by Department (continued)
For the Year Ended June 30, 2013

	Final Budget	Actual Amounts	Variance
Community Services			
Director of Community Services	\$ 5,132,670	\$ 2,909,608	\$ 2,223,062
Community Services Administration	16,940,422	13,517,569	3,422,853
Head Start	39,484,320	36,994,636	2,489,684
Community Initiatives	5,011,401	2,611,281	2,400,120
Ryan White	7,571,788	6,178,285	1,393,503
Crime Victims Center	867,333	655,004	212,329
Pretrial Services	216,976	139,524	77,452
Aging Commission of the Mid-South	9,683,744	6,994,479	2,689,265
	<u>84,908,654</u>	<u>70,000,386</u>	<u>14,908,268</u>
Law Enforcement			
Sheriff's Office	2,064,626	1,401,865	662,761
	<u>2,064,626</u>	<u>1,401,865</u>	<u>662,761</u>
Judicial			
General Sessions Court	1,832,105	1,119,084	713,021
Juvenile Court Judge	2,013,022	1,839,697	173,325
Juvenile Court Clerk	933,800	654,673	279,127
Public Defender	37,000	22,915	14,085
Attorney General	1,061,350	910,455	150,895
	<u>5,877,277</u>	<u>4,546,824</u>	<u>1,330,453</u>
Total Expenditures	<u>193,457,996</u>	<u>113,558,394</u>	<u>79,899,602</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(5,694,929)</u>	<u>15,183,821</u>	<u>20,878,750</u>
Transfers in:			
Chief Administrative Officer	---	4,516	4,516
Central Operations	3,714,820	3,714,820	---
Economic and Resource Management	50,000	50,000	---
Housing	64,361	62,992	(1,369)
Regional Services	489,673	153,992	(335,681)
Sewer Maintenance	---	960	960
Environmental Programs	50,000	50,000	---
Fire Services	30,793	27,983	(2,810)
Roads and Bridges	2,068,940	864,530	(1,204,410)
Corrections	213,076	209,834	(3,242)
Environmental Health Services	2,039,559	1,129,241	(910,318)
Personal Health Services	1,231,241	1,058,215	(173,026)
Assessment and Assurance	4,300	4,085	(215)
Director of Community Services	554	70,473	69,919
Community Services Administration	95,627	578,752	483,125

(continued)

Budgetary Comparison Schedule - Summary by Department (continued)

For the Year Ended June 30, 2013

	Final Budget	Actual Amounts	Variance
Head Start	\$ ---	\$ 48,111	\$ 48,111
Community Initiatives	---	51,473	51,473
Ryan White	---	399,661	399,661
Crime Victims Center	135,191	145,311	10,120
Pretrial Services	---	83	83
Aging Commission of the Mid-South	791,053	1,528,558	737,505
Sheriff's Office	59,659	52,885	(6,774)
Juvenile Court Judge	7,245	28,181	20,936
Juvenile Court Clerk	326,380	224,021	(102,359)
Attorney General	5,165	20,844	15,679
Total transfers in	<u>11,377,637</u>	<u>10,479,521</u>	<u>(898,116)</u>
Transfers out:			
Chief Administrative Officer	(254,461)	(751,793)	(497,332)
Economic and Resource Management	(50,000)	(50,000)	---
Regional Services	---	(129,478)	(129,478)
Environmental Programs	(235,170)	(235,170)	---
Roads and Bridges	---	(113,110)	(113,110)
Corrections	---	(8,698)	(8,698)
Health Services Administration and Finance	(917,800)	(917,700)	100
Personal Health Services	(740,391)	(535,251)	205,140
Director of Community Services	---	(19,157)	(19,157)
Community Services Administration	(95,627)	(569,096)	(473,469)
Head Start	---	(108,132)	(108,132)
Ryan White	---	(535,405)	(535,405)
Crime Victims Center	---	(4,901)	(4,901)
Aging Commission of the Mid-South	(645,037)	(1,370,509)	(725,472)
Sheriff's Office	(184,497)	(101,324)	83,173
General Sessions Court	---	(11,049)	(11,049)
Juvenile Court Judge	(67,688)	(67,625)	63
Juvenile Court Clerk	(32,574)	(3,996)	28,578
Total transfers out	<u>(3,223,245)</u>	<u>(5,532,394)</u>	<u>(2,309,149)</u>
Other financing sources (uses)			
Chief Administrative Officer	600,000	---	(600,000)
Central Operations	(3,714,820)	---	3,714,820
Local Planning	1,000	---	(1,000)
Housing	380,000	---	(380,000)
Environmental Programs	239,037	---	(239,037)
Roads and Bridges	35,320	---	(35,320)
Head Start	---	7,494	7,494
Total other financing sources (uses)	<u>(2,459,463)</u>	<u>7,494</u>	<u>2,466,957</u>
Total Other Financing Sources and Uses	<u>5,694,929</u>	<u>4,954,621</u>	<u>(740,308)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ 20,138,442</u>	<u>\$ 20,138,442</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Chief Administrative Officer

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 13,001,648	\$ 10,030,325	\$ 4,584,414	\$ (5,445,911)
Federal and local revenue	930,172	1,410,557	790,081	(620,476)
Total revenues	<u>13,931,820</u>	<u>11,440,882</u>	<u>5,374,495</u>	<u>(6,066,387)</u>
Expenditures:				
Salaries	338,430	454,187	303,502	150,685
Other compensation	176,810	175,298	272	175,026
Fringe benefits	126,522	176,209	108,069	68,140
Supplies and materials	5,408,068	3,374,874	673,130	2,701,744
Services and other expenditures	121,104	123,557	100,769	22,788
Professional and contracted services	5,863,070	5,247,276	1,802,222	3,445,054
Rent, utilities and maintenance	508,412	950,820	294,738	656,082
Interfund services	2,458	19,369	---	19,369
Asset acquisitions	1,386,946	1,264,831	849,856	414,975
Total expenditures	<u>13,931,820</u>	<u>11,786,421</u>	<u>4,132,558</u>	<u>7,653,863</u>
Excess (deficiency) of revenues over (under) expenditures	---	(345,539)	1,241,937	1,587,476
Other financing sources (uses):				
Transfers in	---	---	4,516	4,516
Transfers out	---	(254,461)	(751,793)	(497,332)
Planned change in fund balance	---	600,000	---	(600,000)
Total other financing sources (uses)	---	<u>345,539</u>	<u>(747,277)</u>	<u>(1,092,816)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 494,660</u>	<u>\$ 494,660</u>

Central Operations

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Other financing sources (uses):				
Transfers in	\$ ---	\$ 3,714,820	\$ 3,714,820	\$ ---
Planned change in fund balance	---	(3,714,820)	---	3,714,820
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>3,714,820</u>	<u>3,714,820</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 3,714,820</u>	<u>\$ 3,714,820</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual	Local Planning
	Original	Final	Amounts	Variance
Revenues:				
Federal and local revenue	\$ 93,773	\$ 242,228	\$ 231,244	\$ (10,984)
Other revenue	5,000	5,000	---	(5,000)
Total revenues	98,773	247,228	231,244	(15,984)
Expenditures:				
Salaries	18,750	18,750	16,268	2,482
Fringe benefits	6,250	6,250	4,066	2,184
Supplies and materials	12,000	10,800	---	10,800
Services and other expenditures	2,393	2,394	1,640	754
Professional and contracted services	60,380	208,834	208,834	---
Interfund services	---	1,200	436	764
Total expenditures	99,773	248,228	231,244	16,984
Excess (deficiency) of revenues over (under) expenditures	(1,000)	(1,000)	---	1,000
Other financing sources (uses):				
Planned change in fund balance	1,000	1,000	---	(1,000)
Total other financing sources (uses)	1,000	1,000	---	(1,000)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Economic and Resource Management

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 946,114	\$ 1,306,938	\$ 771,737	\$ (535,201)
Other revenue	570,500	570,500	1,910,124	1,339,624
Investment income	---	---	6,890	6,890
Total revenues	<u>1,516,614</u>	<u>1,877,438</u>	<u>2,688,751</u>	<u>811,313</u>
Expenditures:				
Salaries	95,585	95,586	94,655	931
Fringe benefits	35,389	38,826	38,826	---
Supplies and materials	4,000	4,000	47	3,953
Services and other expenditures	19,140	98,615	38,785	59,830
Professional and contracted services	1,361,500	1,636,886	921,805	715,081
Rent, utilities and maintenance	---	2,000	---	2,000
Interfund services	1,000	1,525	518	1,007
Total expenditures	<u>1,516,614</u>	<u>1,877,438</u>	<u>1,094,636</u>	<u>782,802</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>1,594,115</u>	<u>1,594,115</u>
Other financing sources (uses):				
Transfers in	---	50,000	50,000	---
Transfers out	---	(50,000)	(50,000)	---
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,594,115</u>	<u>\$ 1,594,115</u>

Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013

Housing

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,300,000	\$ 2,300,000	\$ 420,909	\$ (1,879,091)
Federal and local revenue	8,640,901	10,843,494	3,599,776	(7,243,718)
Fines, fees and permits	251,320	251,320	121,478	(129,842)
Other revenue	639,650	646,145	209,804	(436,341)
Investment income	40,000	40,000	93,312	53,312
Total revenues	<u>11,871,871</u>	<u>14,080,959</u>	<u>4,445,279</u>	<u>(9,635,680)</u>
Expenditures:				
Salaries	576,578	530,372	501,095	29,277
Other compensation	116,429	84,408	694	83,714
Fringe benefits	231,595	209,596	193,320	16,276
Supplies and materials	64,528	76,270	21,701	54,569
Services and other expenditures	7,335,437	8,472,871	3,002,897	5,469,974
Professional and contracted services	3,390,926	4,508,444	859,435	3,649,009
Rent, utilities and maintenance	305,000	334,620	29,544	305,076
Interfund services	14,500	17,200	2,068	15,132
Asset acquisitions	281,239	291,539	13,754	277,785
Total expenditures	<u>12,316,232</u>	<u>14,525,320</u>	<u>4,624,508</u>	<u>9,900,812</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(444,361)</u>	<u>(444,361)</u>	<u>(179,229)</u>	<u>265,132</u>
Other financing sources (uses):				
Transfers in	64,361	64,361	62,992	(1,369)
Sale of capital assets	380,000	380,000	---	(380,000)
Total other financing sources (uses)	<u>444,361</u>	<u>444,361</u>	<u>62,992</u>	<u>(381,369)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (116,237)</u>	<u>\$ (116,237)</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Regional Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,838,686	\$ 3,088,686	\$ 1,157,119	\$ (1,931,567)
Federal and local revenue	---	250,000	---	(250,000)
Total revenues	<u>2,838,686</u>	<u>3,338,686</u>	<u>1,157,119</u>	<u>(2,181,567)</u>
Expenditures:				
Salaries	669,564	669,564	411,932	257,632
Other compensation	---	1,682	136	1,546
Fringe benefits	253,789	253,789	144,828	108,961
Salary restriction	1,681	---	---	---
Supplies and materials	32,361	32,361	7,690	24,671
Services and other expenditures	117,277	117,277	35,627	81,650
Professional and contracted services	2,045,727	2,545,726	307,980	2,237,746
Rent, utilities and maintenance	13,000	13,000	9,409	3,591
Interfund services	194,960	194,960	69,187	125,773
Total expenditures	<u>3,328,359</u>	<u>3,828,359</u>	<u>986,789</u>	<u>2,841,570</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(489,673)</u>	<u>(489,673)</u>	<u>170,330</u>	<u>660,003</u>
Other financing sources (uses):				
Transfers in	489,673	489,673	153,992	(335,681)
Transfers out	---	---	(129,478)	(129,478)
Total other financing sources (uses)	<u>489,673</u>	<u>489,673</u>	<u>24,514</u>	<u>(465,159)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 194,844</u>	<u>\$ 194,844</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Sewer Maintenance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 5,803	\$ 5,803	\$ 1,639	\$ (4,164)
Federal and local revenue	---	---	9,833	9,833
Total revenues	<u>5,803</u>	<u>5,803</u>	<u>11,472</u>	<u>5,669</u>
Expenditures:				
Other compensation	2,470	2,470	---	2,470
Professional and contracted services	3,333	3,333	---	3,333
Total expenditures	<u>5,803</u>	<u>5,803</u>	<u>---</u>	<u>5,803</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>11,472</u>	<u>11,472</u>
Other financing sources (uses):				
Transfers in	---	---	960	960
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>960</u>	<u>960</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 12,432</u>	<u>\$ 12,432</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Environmental Programs

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 85,000	\$ 129,400	\$ 342,560	\$ 213,160
Federal and local revenue	121,000	121,000	115,000	(6,000)
Charges for services	---	78,400	89,976	11,576
Other revenue	13,000	137,000	112,104	(24,896)
Investment income	---	---	2,600	2,600
Total revenues	<u>219,000</u>	<u>465,800</u>	<u>662,240</u>	<u>196,440</u>
Expenditures:				
Salaries	50,123	50,123	49,057	1,066
Other compensation	---	100	64	36
Fringe benefits	13,689	13,589	11,236	2,353
Supplies and materials	9,697	11,847	5,173	6,674
Services and other expenditures	1,150	5,050	847	4,203
Professional and contracted services	232,900	329,571	99,800	229,771
Rent, utilities and maintenance	10,091	14,991	8,606	6,385
Interfund services	1,350	32,414	16,595	15,819
Asset acquisitions	---	61,982	---	61,982
Total expenditures	<u>319,000</u>	<u>519,667</u>	<u>191,378</u>	<u>328,289</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(100,000)</u>	<u>(53,867)</u>	<u>470,862</u>	<u>524,729</u>
Other financing sources (uses):				
Transfers in	50,000	50,000	50,000	---
Transfers out	---	(235,170)	(235,170)	---
Planned change in fund balance	50,000	239,037	---	(239,037)
Total other financing sources (uses)	<u>100,000</u>	<u>53,867</u>	<u>(185,170)</u>	<u>(239,037)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 285,692</u>	<u>\$ 285,692</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Chickasaw Basin Authority

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 78,400	\$ ---	\$ ---	\$ ---
Other revenue	100,000	---	---	---
Total revenues	<u>178,400</u>	<u>---</u>	<u>---</u>	<u>---</u>
Expenditures:				
Supplies and materials	2,150	---	---	---
Services and other expenditures	3,900	---	---	---
Professional and contracted services	116,217	---	---	---
Interfund services	10,000	---	---	---
Total expenditures	<u>132,267</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>46,133</u>	<u>---</u>	<u>---</u>	<u>---</u>
Other financing sources (uses):				
Transfers out	(35,170)	---	---	---
Planned change in fund balance	(10,963)	---	---	---
Total other financing sources (uses)	<u>(46,133)</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Fire Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ ---	\$ ---	\$ 3,878	\$ 3,878
Federal and local revenue	---	89,981	106,640	16,659
Total revenues	---	89,981	110,518	20,537
Expenditures:				
Asset acquisitions	---	120,774	107,953	12,821
Total expenditures	---	120,774	107,953	12,821
Excess (deficiency) of revenues over (under) expenditures	---	(30,793)	2,565	33,358
Other financing sources (uses):				
Transfers in	---	30,793	27,983	(2,810)
Total other financing sources (uses)	---	30,793	27,983	(2,810)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 30,548	\$ 30,548

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Roads and Bridges

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 15,265,621	\$ 27,796,353	\$ 3,158,107	\$ (24,638,246)
Federal and local revenue	306,803	3,338,337	875,193	(2,463,144)
Other revenue	410,169	960,169	11,983	(948,186)
Total revenues	<u>15,982,593</u>	<u>32,094,859</u>	<u>4,045,283</u>	<u>(28,049,576)</u>
Expenditures:				
Salaries	144,683	483,565	128,031	355,534
Other compensation	31,067	31,067	72	30,995
Fringe benefits	59,453	176,200	49,984	126,216
Supplies and materials	76,978	76,978	14,998	61,980
Services and other expenditures	5,700	7,700	368	7,332
Professional and contracted services	3,551,964	5,464,450	867,780	4,596,670
Interfund services	500	500	---	500
Asset acquisitions	12,163,381	27,958,659	684,302	27,274,357
Total expenditures	<u>16,033,726</u>	<u>34,199,119</u>	<u>1,745,535</u>	<u>32,453,584</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(51,133)</u>	<u>(2,104,260)</u>	<u>2,299,748</u>	<u>4,404,008</u>
Other financing sources (uses):				
Transfers in	15,813	2,068,940	864,530	(1,204,410)
Transfers out	---	---	(113,110)	(113,110)
Insurance recoveries	35,320	35,320	---	(35,320)
Total other financing sources (uses)	<u>51,133</u>	<u>2,104,260</u>	<u>751,420</u>	<u>(1,352,840)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 3,051,168</u>	<u>\$ 3,051,168</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Support Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 538,443	\$ 538,443	\$ 595,907	\$ 57,464
Fines, fees and permits	117,490	117,490	105,824	(11,666)
Total revenues	<u>655,933</u>	<u>655,933</u>	<u>701,731</u>	<u>45,798</u>
Expenditures:				
Salaries	44,771	44,771	44,768	3
Other compensation	1,536	1,536	---	1,536
Fringe benefits	17,024	17,024	16,429	595
Supplies and materials	4,663	4,363	---	4,363
Services and other expenditures	2,000	2,300	1,832	468
Professional and contracted services	584,039	584,039	457,644	126,395
Interfund services	1,900	1,900	47	1,853
Total expenditures	<u>655,933</u>	<u>655,933</u>	<u>520,720</u>	<u>135,213</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 181,011</u>	<u>\$ 181,011</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual Amounts	Corrections
	Original	Final		Variance
Revenues:				
State revenue	\$ 352,148	\$ 370,274	\$ 171,264	\$ (199,010)
Federal and local revenue	1,122,756	955,090	1,270,939	315,849
Total revenues	<u>1,474,904</u>	<u>1,325,364</u>	<u>1,442,203</u>	<u>116,839</u>
Expenditures:				
Salaries	606,673	663,020	568,756	94,264
Other compensation	133,512	120,060	44,307	75,753
Fringe benefits	276,458	286,615	218,688	67,927
Supplies and materials	73,098	226,704	169,750	56,954
Services and other expenditures	284,787	412,862	224,602	188,260
Professional and contracted services	35,000	56,000	7,478	48,522
Rent, utilities and maintenance	10,000	20,000	100	19,900
Interfund services	268,452	8,000	4,067	3,933
Asset acquisitions	---	50,000	47,357	2,643
Contingencies and restrictions	---	(304,821)	---	(304,821)
Total expenditures	<u>1,687,980</u>	<u>1,538,440</u>	<u>1,285,105</u>	<u>253,335</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(213,076)</u>	<u>(213,076)</u>	<u>157,098</u>	<u>370,174</u>
Other financing sources (uses):				
Transfers in	213,076	213,076	209,834	(3,242)
Transfers out	---	---	(8,698)	(8,698)
Total other financing sources (uses)	<u>213,076</u>	<u>213,076</u>	<u>201,136</u>	<u>(11,940)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 358,234</u>	<u>\$ 358,234</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Health Services Administration and Finance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 979,457	\$ 979,457	\$ 917,800	\$ (61,657)
Total revenues	<u>979,457</u>	<u>979,457</u>	<u>917,800</u>	<u>(61,657)</u>
Expenditures:				
Other compensation	52,693	52,693	---	52,693
Professional and contracted services	8,964	8,964	---	8,964
Total expenditures	<u>61,657</u>	<u>61,657</u>	<u>---</u>	<u>61,657</u>
Excess (deficiency) of revenues over (under) expenditures	<u>917,800</u>	<u>917,800</u>	<u>917,800</u>	<u>---</u>
Other financing sources (uses):				
Transfers out	(917,800)	(917,800)	(917,700)	100
Total other financing sources (uses)	<u>(917,800)</u>	<u>(917,800)</u>	<u>(917,700)</u>	<u>100</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 100</u>	<u>\$ 100</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Environmental Health Services	
	Original	Final	Actual Amounts	Variance
Revenues:				
State revenue	\$ 3,875,349	\$ 4,082,212	\$ 2,193,200	\$ (1,889,012)
Federal and local revenue	1,228,123	2,119,840	721,033	(1,398,807)
Total revenues	5,103,472	6,202,052	2,914,233	(3,287,819)
Expenditures:				
Salaries	1,971,629	1,979,769	1,600,539	379,230
Other compensation	3,620	10,620	9,240	1,380
Fringe benefits	778,514	772,451	621,768	150,683
Salary restriction	12,000	(102,563)	---	(102,563)
Supplies and materials	321,703	574,211	276,712	297,499
Services and other expenditures	154,755	454,355	268,236	186,119
Professional and contracted services	3,100,846	3,424,265	238,783	3,185,482
Rent, utilities and maintenance	164,458	183,158	67,342	115,816
Interfund services	466,737	554,845	430,691	124,154
Asset acquisitions	165,154	390,500	60,224	330,276
Total expenditures	7,139,416	8,241,611	3,573,535	4,668,076
Excess (deficiency) of revenues over (under) expenditures	(2,035,944)	(2,039,559)	(659,302)	1,380,257
Other financing sources (uses):				
Transfers in	2,035,944	2,039,559	1,129,241	(910,318)
Total other financing sources (uses)	2,035,944	2,039,559	1,129,241	(910,318)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 469,939	\$ 469,939

Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013

Personal Health Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 16,236,004	\$ 17,944,919	\$ 16,820,242	\$ (1,124,677)
Federal and local revenue	4,363,821	2,763,821	1,370,208	(1,393,613)
Charges for services	1,500,000	1,500,000	1,200,732	(299,268)
Fines, fees and permits	---	---	7,899	7,899
Other revenue	59,057	427	81,000	80,573
Total revenues	<u>22,158,882</u>	<u>22,209,167</u>	<u>19,480,081</u>	<u>(2,729,086)</u>
Expenditures:				
Salaries	13,339,443	13,182,777	11,000,788	2,181,989
Other compensation	321,412	235,366	131,802	103,564
Fringe benefits	5,466,247	5,340,450	4,263,335	1,077,115
Salary restriction	(431,405)	(1,283,832)	---	(1,283,832)
Supplies and materials	850,886	1,190,127	724,380	465,747
Services and other expenditures	465,607	406,873	235,148	171,725
Professional and contracted services	755,918	1,392,308	763,157	629,151
Rent, utilities and maintenance	367,313	382,103	270,561	111,542
Interfund services	1,277,209	1,735,845	1,476,805	259,040
Asset acquisitions	---	118,000	20,536	97,464
Total expenditures	<u>22,412,630</u>	<u>22,700,017</u>	<u>18,886,512</u>	<u>3,813,505</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(253,748)</u>	<u>(490,850)</u>	<u>593,569</u>	<u>1,084,419</u>
Other financing sources (uses):				
Transfers in	1,069,241	1,231,241	1,058,215	(173,026)
Transfers out	(815,493)	(740,391)	(535,251)	205,140
Total other financing sources (uses)	<u>253,748</u>	<u>490,850</u>	<u>522,964</u>	<u>32,114</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,116,533</u>	<u>\$ 1,116,533</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Assessment and Assurance

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 166,606	\$ 294,352	\$ 224,761	\$ (69,591)
Total revenues	<u>166,606</u>	<u>294,352</u>	<u>224,761</u>	<u>(69,591)</u>
Expenditures:				
Salaries	89,986	144,343	114,071	30,272
Fringe benefits	34,913	53,439	41,675	11,764
Salary restriction	---	(5,184)	---	(5,184)
Supplies and materials	21,421	72,129	48,796	23,333
Services and other expenditures	2,500	7,025	3,178	3,847
Rent, utilities and maintenance	2,500	2,500	1,576	924
Interfund services	10,400	24,400	19,550	4,850
Contingencies and restrictions	9,186	---	---	---
Total expenditures	<u>170,906</u>	<u>298,652</u>	<u>228,846</u>	<u>69,806</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,300)</u>	<u>(4,300)</u>	<u>(4,085)</u>	<u>215</u>
Other financing sources (uses):				
Transfers in	4,300	4,300	4,085	(215)
Total other financing sources (uses)	<u>4,300</u>	<u>4,300</u>	<u>4,085</u>	<u>(215)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Director of Community Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,748,384	\$ 3,431,090	\$ 2,598,908	\$ (832,182)
Federal and local revenue	---	1,701,026	1,204,502	(496,524)
Investment income	---	---	3	3
Total revenues	<u>2,748,384</u>	<u>5,132,116</u>	<u>3,803,413</u>	<u>(1,328,703)</u>
Expenditures:				
Salaries	126,882	164,902	98,437	66,465
Other compensation	---	4,281	---	4,281
Fringe benefits	50,302	67,002	43,767	23,235
Salary restriction	---	(1,910)	---	(1,910)
Supplies and materials	35,599	401,176	397,956	3,220
Services and other expenditures	31,500	70,979	34,053	36,926
Professional and contracted services	2,481,501	4,406,467	2,326,492	2,079,975
Rent, utilities and maintenance	2,400	3,400	3,000	400
Interfund services	8,200	16,373	5,903	10,470
Total expenditures	<u>2,736,384</u>	<u>5,132,670</u>	<u>2,909,608</u>	<u>2,223,062</u>
Excess (deficiency) of revenues over (under) expenditures	<u>12,000</u>	<u>(554)</u>	<u>893,805</u>	<u>894,359</u>
Other financing sources (uses):				
Transfers in	---	554	70,473	69,919
Transfers out	(12,000)	---	(19,157)	(19,157)
Total other financing sources (uses)	<u>(12,000)</u>	<u>554</u>	<u>51,316</u>	<u>50,762</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 945,121</u>	<u>\$ 945,121</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Community Services Administration

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 15,808,279	\$ 16,279,099	\$ 14,426,037	\$ (1,853,062)
Federal and local revenue	616,323	616,323	55,060	(561,263)
Other revenue	45,000	45,000	48,152	3,152
Total revenues	<u>16,469,602</u>	<u>16,940,422</u>	<u>14,529,249</u>	<u>(2,411,173)</u>
Expenditures:				
Salaries	2,110,031	2,022,270	1,590,994	431,276
Other compensation	34,515	83,683	13,403	70,280
Fringe benefits	839,316	798,163	597,842	200,321
Salary restriction	---	(83,652)	---	(83,652)
Supplies and materials	90,338	77,331	26,592	50,739
Services and other expenditures	12,830,717	13,486,730	10,946,831	2,539,899
Professional and contracted services	8,217	1,800	---	1,800
Rent, utilities and maintenance	353,822	339,007	242,038	96,969
Interfund services	202,646	215,090	99,869	115,221
Total expenditures	<u>16,469,602</u>	<u>16,940,422</u>	<u>13,517,569</u>	<u>3,422,853</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>1,011,680</u>	<u>1,011,680</u>
Other financing sources (uses):				
Transfers in	149,533	95,627	578,752	483,125
Transfers out	<u>(149,533)</u>	<u>(95,627)</u>	<u>(569,096)</u>	<u>(473,469)</u>
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>9,656</u>	<u>9,656</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,021,336</u>	<u>\$ 1,021,336</u>

Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013

	Budgeted Amounts		Actual	Head Start
	Original	Final	Amounts	Variance
Revenues:				
State revenue	\$ 1,641,900	\$ 1,641,900	\$ 1,538,622	\$ (103,278)
Federal and local revenue	37,481,215	37,842,420	28,995,881	(8,846,539)
Other revenue	---	---	10,582,569	10,582,569
Total revenues	<u>39,123,115</u>	<u>39,484,320</u>	<u>41,117,072</u>	<u>1,632,752</u>
Expenditures:				
Salaries	13,348,704	13,480,686	10,934,538	2,546,148
Other compensation	697,583	697,583	355,657	341,926
Fringe benefits	5,834,428	5,892,855	4,824,921	1,067,934
Salary restriction	---	(17,078)	---	(17,078)
Supplies and materials	5,166,682	5,131,762	1,839,196	3,292,566
Services and other expenditures	1,186,495	1,064,608	11,153,743	(10,089,135)
Professional and contracted services	10,527,582	10,573,752	6,075,885	4,497,867
Rent, utilities and maintenance	1,383,224	1,444,016	1,118,276	325,740
Interfund services	569,165	703,934	511,758	192,176
Asset acquisitions	409,252	512,202	180,662	331,540
Total expenditures	<u>39,123,115</u>	<u>39,484,320</u>	<u>36,994,636</u>	<u>2,489,684</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>4,122,436</u>	<u>4,122,436</u>
Other financing sources (uses):				
Transfers in	---	---	48,111	48,111
Transfers out	---	---	(108,132)	(108,132)
Insurance recoveries	---	---	7,494	7,494
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>(52,527)</u>	<u>(52,527)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 4,069,909</u>	<u>\$ 4,069,909</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Community Initiatives

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ ---	\$ 2,182,278	\$ 2,383,736	\$ 201,458
Federal and local revenue	2,390,199	2,829,123	1,192,380	(1,636,743)
Total revenues	<u>2,390,199</u>	<u>5,011,401</u>	<u>3,576,116</u>	<u>(1,435,285)</u>
Expenditures:				
Salaries	---	325,000	245,156	79,844
Fringe benefits	---	121,777	76,902	44,875
Supplies and materials	1,800	37,917	29,610	8,307
Services and other expenditures	35,057	136,900	73,812	63,088
Professional and contracted services	2,305,521	4,226,831	2,072,981	2,153,850
Rent, utilities and maintenance	26,200	111,355	84,484	26,871
Interfund services	---	30,000	28,336	1,664
Asset acquisitions	21,621	21,621	---	21,621
Total expenditures	<u>2,390,199</u>	<u>5,011,401</u>	<u>2,611,281</u>	<u>2,400,120</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>964,835</u>	<u>964,835</u>
Other financing sources (uses):				
Transfers in	---	---	51,473	51,473
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>51,473</u>	<u>51,473</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,016,308</u>	<u>\$ 1,016,308</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Ryan White

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 7,355,593	\$ 7,571,788	\$ 6,341,650	\$ (1,230,138)
Total revenues	<u>7,355,593</u>	<u>7,571,788</u>	<u>6,341,650</u>	<u>(1,230,138)</u>
Expenditures:				
Salaries	552,204	555,792	530,704	25,088
Other compensation	---	---	272	(272)
Fringe benefits	216,368	217,331	200,850	16,481
Salary restriction	---	(173)	---	(173)
Supplies and materials	76,255	74,455	11,790	62,665
Services and other expenditures	122,219	128,990	27,654	101,336
Professional and contracted services	6,330,456	6,537,302	5,395,653	1,141,649
Rent, utilities and maintenance	20,055	20,055	1,436	18,619
Interfund services	38,036	38,036	9,926	28,110
Total expenditures	<u>7,355,593</u>	<u>7,571,788</u>	<u>6,178,285</u>	<u>1,393,503</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>163,365</u>	<u>163,365</u>
Other financing sources (uses):				
Transfers in	---	---	399,661	399,661
Transfers out	---	---	(535,405)	(535,405)
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>(135,744)</u>	<u>(135,744)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 27,621</u>	<u>\$ 27,621</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Crime Victims Center

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 279,226	\$ 482,860	\$ 478,586	\$ (4,274)
Federal and local revenue	301,529	249,282	100,069	(149,213)
Other revenue	12,000	---	---	---
Total revenues	<u>592,755</u>	<u>732,142</u>	<u>578,655</u>	<u>(153,487)</u>
Expenditures:				
Salaries	270,564	457,301	455,736	1,565
Other compensation	7,070	1,475	136	1,339
Fringe benefits	105,837	187,048	183,541	3,507
Salary restriction	---	(11,508)	---	(11,508)
Supplies and materials	3,400	6,899	1,553	5,346
Services and other expenditures	16,946	17,239	13,200	4,039
Professional and contracted services	183,247	119,000	---	119,000
Rent, utilities and maintenance	12,500	12,500	---	12,500
Interfund services	51,334	51,334	838	50,496
Asset acquisitions	26,045	26,045	---	26,045
Total expenditures	<u>676,943</u>	<u>867,333</u>	<u>655,004</u>	<u>212,329</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(84,188)</u>	<u>(135,191)</u>	<u>(76,349)</u>	<u>58,842</u>
Other financing sources (uses):				
Transfers in	84,188	135,191	145,311	10,120
Transfers out	---	---	(4,901)	(4,901)
Total other financing sources (uses)	<u>84,188</u>	<u>135,191</u>	<u>140,410</u>	<u>5,219</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 64,061</u>	<u>\$ 64,061</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Shelby County Rape Crisis Center

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 203,634	\$ ---	\$ ---	\$ ---
Total revenues	<u>203,634</u>	<u>---</u>	<u>---</u>	<u>---</u>
Expenditures:				
Salaries	181,289	---	---	---
Other compensation	724	---	---	---
Fringe benefits	79,302	---	---	---
Salary restriction	(362)	---	---	---
Services and other expenditures	800	---	---	---
Total expenditures	<u>261,753</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(58,119)</u>	<u>---</u>	<u>---</u>	<u>---</u>
Other financing sources (uses):				
Transfers in	58,119	---	---	---
Total other financing sources (uses)	<u>58,119</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

	Budgeted Amounts		Actual	Pretrial Services
	Original	Final	Amounts	Variance
Revenues:				
Federal and local revenue	\$ 216,976	\$ 216,976	\$ 146,523	\$ (70,453)
Total revenues	216,976	216,976	146,523	(70,453)
Expenditures:				
Salaries	111,578	111,578	55,997	55,581
Fringe benefits	45,170	45,170	26,782	18,388
Salary restriction	---	(22,000)	---	(22,000)
Supplies and materials	9,763	8,963	8,434	529
Services and other expenditures	2,465	3,315	3,311	4
Professional and contracted services	48,000	69,950	45,000	24,950
Total expenditures	216,976	216,976	139,524	77,452
Excess (deficiency) of revenues over (under) expenditures	---	---	6,999	6,999
Other financing sources (uses):				
Transfers in	---	---	83	83
Total other financing sources (uses)	---	---	83	83
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 7,082	\$ 7,082

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Aging Commission of the Mid-South

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 9,300,004	\$ 9,299,204	\$ 6,855,609	\$ (2,443,595)
Federal and local revenue	221,406	221,406	181,146	(40,260)
Charges for services	3,118	3,118	3,118	---
Other revenue	13,200	14,000	27,363	13,363
Total revenues	<u>9,537,728</u>	<u>9,537,728</u>	<u>7,067,236</u>	<u>(2,470,492)</u>
Expenditures:				
Salaries	2,111,601	2,111,601	1,650,196	461,405
Other compensation	5,737	5,737	408	5,329
Fringe benefits	876,679	876,679	678,906	197,773
Supplies and materials	135,562	95,921	34,401	61,520
Services and other expenditures	120,365	115,865	87,027	28,838
Professional and contracted services	6,128,850	6,153,015	4,297,540	1,855,475
Rent, utilities and maintenance	221,400	215,700	176,805	38,895
Interfund services	83,550	102,426	62,399	40,027
Asset acquisitions	---	6,800	6,797	3
Total expenditures	<u>9,683,744</u>	<u>9,683,744</u>	<u>6,994,479</u>	<u>2,689,265</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(146,016)</u>	<u>(146,016)</u>	<u>72,757</u>	<u>218,773</u>
Other financing sources (uses):				
Transfers in	791,053	791,053	1,528,558	737,505
Transfers out	(645,037)	(645,037)	(1,370,509)	(725,472)
Total other financing sources (uses)	<u>146,016</u>	<u>146,016</u>	<u>158,049</u>	<u>12,033</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 230,806</u>	<u>\$ 230,806</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Sheriff's Office

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 483,367	\$ 642,992	\$ 504,521	\$ (138,471)
Federal and local revenue	806,037	1,403,688	1,777,470	373,782
Other revenue	---	142,784	143,704	920
Total revenues	1,289,404	2,189,464	2,425,695	236,231
Expenditures:				
Salaries	37,423	133,473	130,826	2,647
Other compensation	417,250	770,463	510,048	260,415
Fringe benefits	15,049	29,491	28,403	1,088
Supplies and materials	133,515	135,861	106,418	29,443
Services and other expenditures	107,626	165,293	113,841	51,452
Professional and contracted services	200,046	258,455	120,552	137,903
Rent, utilities and maintenance	---	96,616	---	96,616
Interfund services	910	2,025	2,025	---
Asset acquisitions	391,133	472,949	389,752	83,197
Total expenditures	1,302,952	2,064,626	1,401,865	662,761
Excess (deficiency) of revenues over (under) expenditures	(13,548)	124,838	1,023,830	898,992
Other financing sources (uses):				
Transfers in	13,548	59,659	52,885	(6,774)
Transfers out	---	(184,497)	(101,324)	83,173
Total other financing sources (uses)	13,548	(124,838)	(48,439)	76,399
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 975,391	\$ 975,391

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

General Sessions Court

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 790,145	\$ 790,145	\$ 609,469	\$ (180,676)
Federal and local revenue	1,025,337	1,016,960	588,463	(428,497)
Other revenue	25,000	25,000	---	(25,000)
Total revenues	<u>1,840,482</u>	<u>1,832,105</u>	<u>1,197,932</u>	<u>(634,173)</u>
Expenditures:				
Salaries	87,836	119,291	87,168	32,123
Fringe benefits	26,156	28,897	20,720	8,177
Salary restriction	---	(34,196)	---	(34,196)
Supplies and materials	39,597	28,745	12,854	15,891
Services and other expenditures	14,025	14,025	3,404	10,621
Professional and contracted services	1,667,841	1,673,318	993,309	680,009
Rent, utilities and maintenance	2,125	1,125	934	191
Interfund services	700	900	695	205
Asset acquisitions	2,202	---	---	---
Total expenditures	<u>1,840,482</u>	<u>1,832,105</u>	<u>1,119,084</u>	<u>713,021</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>78,848</u>	<u>78,848</u>
Other financing sources (uses):				
Transfers out	---	---	(11,049)	(11,049)
Total other financing sources (uses)	<u>---</u>	<u>---</u>	<u>(11,049)</u>	<u>(11,049)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 67,799</u>	<u>\$ 67,799</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Juvenile Court Judge

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 1,893,495	\$ 1,916,787	\$ 1,808,432	\$ (108,355)
Federal and local revenue	138,985	127,678	205,144	77,466
Other revenue	---	29,000	50,000	21,000
Total revenues	<u>2,032,480</u>	<u>2,073,465</u>	<u>2,063,576</u>	<u>(9,889)</u>
Expenditures:				
Salaries	1,257,595	1,269,250	1,212,315	56,935
Other compensation	12,474	7,916	---	7,916
Fringe benefits	474,139	478,629	411,517	67,112
Salary restriction	(43,724)	(39,419)	---	(39,419)
Supplies and materials	11,962	11,964	11,659	305
Services and other expenditures	58,600	87,600	15,906	71,694
Professional and contracted services	59,000	59,000	58,297	703
Rent, utilities and maintenance	1,000	1,000	449	551
Interfund services	137,082	137,082	129,554	7,528
Total expenditures	<u>1,968,128</u>	<u>2,013,022</u>	<u>1,839,697</u>	<u>173,325</u>
Excess (deficiency) of revenues over (under) expenditures	<u>64,352</u>	<u>60,443</u>	<u>223,879</u>	<u>163,436</u>
Other financing sources (uses):				
Transfers in	3,336	7,245	28,181	20,936
Transfers out	(67,688)	(67,688)	(67,625)	63
Total other financing sources (uses)	<u>(64,352)</u>	<u>(60,443)</u>	<u>(39,444)</u>	<u>20,999</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 184,435</u>	<u>\$ 184,435</u>

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Juvenile Court Clerk

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 639,994	\$ 639,994	\$ 434,648	\$ (205,346)
Total revenues	639,994	639,994	434,648	(205,346)
Expenditures:				
Salaries	512,168	512,168	379,275	132,893
Other compensation	7,000	7,000	1,926	5,074
Fringe benefits	247,641	247,641	169,070	78,571
Supplies and materials	14,751	14,751	2,741	12,010
Services and other expenditures	90,075	60,075	36,622	23,453
Rent, utilities and maintenance	4,000	4,000	1,697	2,303
Interfund services	58,165	88,165	63,342	24,823
Total expenditures	933,800	933,800	654,673	279,127
Excess (deficiency) of revenues over (under) expenditures	(293,806)	(293,806)	(220,025)	73,781
Other financing sources (uses):				
Transfers in	326,380	326,380	224,021	(102,359)
Transfers out	(32,574)	(32,574)	(3,996)	28,578
Total other financing sources (uses)	293,806	293,806	220,025	(73,781)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

Public Defender

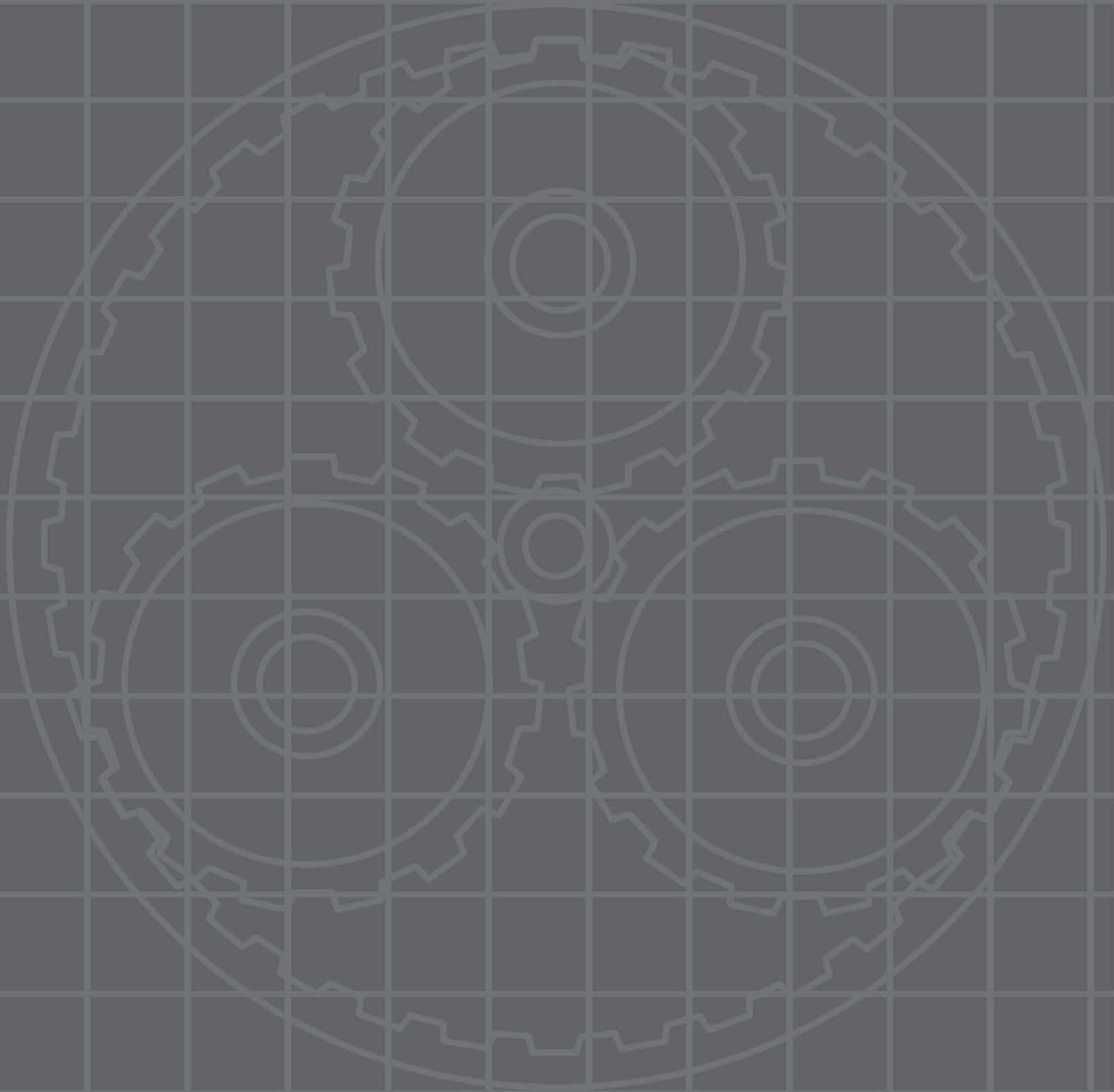
	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 22,000	\$ 37,000	\$ 21,795	\$ (15,205)
Total revenues	22,000	37,000	21,795	(15,205)
Expenditures:				
Services and other expenditures	---	7,079	6,915	164
Professional and contracted services	22,000	29,921	16,000	13,921
Total expenditures	22,000	37,000	22,915	14,085
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (1,120)	\$ (1,120)

**Grants Fund
Budgetary Comparison Schedules
For the Year Ended June 30, 2013**

Attorney General

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 28,757	\$ 217,447	\$ 194,701	\$ (22,746)
Federal and local revenue	323,877	500,889	513,696	12,807
Other revenue	337,849	337,849	323,048	(14,801)
Total revenues	690,483	1,056,185	1,031,445	(24,740)
Expenditures:				
Salaries	457,720	642,116	595,201	46,915
Other compensation	11,175	19,374	7,716	11,658
Fringe benefits	176,302	222,269	195,423	26,846
Supplies and materials	8,666	17,189	10,244	6,945
Services and other expenditures	10,620	38,958	29,409	9,549
Professional and contracted services	26,000	119,013	72,263	46,750
Rent, utilities and maintenance	---	2,431	199	2,232
Total expenditures	690,483	1,061,350	910,455	150,895
Excess (deficiency) of revenues over (under) expenditures	---	(5,165)	120,990	126,155
Other financing sources (uses):				
Transfers in	---	5,165	20,844	15,679
Total other financing sources (uses)	---	5,165	20,844	15,679
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 141,834	\$ 141,834





Shelby County, Tennessee

Statistical Section Index For the Year Ended June 30, 2013

This part of the comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statement, note disclosures, and required supplementary information says about the County's overall financial health.

	<u>Page</u>
Financial Trends Information These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.....	H-2
Revenue Capacity Information These schedules contain information to help the reader assess the County's most significant local revenue sources, including property taxes and non-ad valorem taxes.....	H-10
Debt Capacity Information These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt.....	H-15
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.....	H-17
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.....	H-19
Schedule of Salaries and Fidelity Bonds This schedule provides information on the salaries and fidelity bonds of selected County officials.....	H-24

Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports of the relevant year.

Shelby County, Tennessee

**Financial Trends Information
Net Position by Component
Last Ten Fiscal Years (accrual basis of accounting)**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities (a):										
Net investment in capital assets	\$ 160,714,397	\$ 175,194,990	\$ 156,764,887	\$ 157,206,332	\$ 180,537,007	\$ 204,190,463	\$ 240,569,297	\$ 328,687,913	\$ 293,284,276	\$ 346,532,271
Restricted	25,939,996	46,561,030	80,104,201	91,417,704	106,942,854	87,310,795	207,993,719	148,784,078	75,271,215	21,081,203
Unrestricted	(1,214,254,660)	(1,281,070,298)	(1,259,839,639)	(1,247,320,422)	(1,270,705,173)	(1,253,600,239)	(1,287,263,343)	(1,228,588,491)	(1,053,237,423)	(995,432,343)
Total governmental activities net position	<u>\$ (1,027,600,267)</u>	<u>\$ (1,059,314,278)</u>	<u>\$ (1,022,970,551)</u>	<u>\$ (998,696,386)</u>	<u>\$ (983,225,312)</u>	<u>\$ (962,098,981)</u>	<u>\$ (838,700,327)</u>	<u>\$ (751,116,500)</u>	<u>\$ (684,681,932)</u>	<u>\$ (627,818,869)</u>
Business-type activities:										
Net investment in capital assets	\$ 29,047,386	\$ 28,180,902	\$ 27,213,452	\$ 26,737,011	\$ 26,328,481	\$ 25,324,668	\$ 24,388,818	\$ 24,274,150	\$ 24,482,158	\$ 24,854,525
Unrestricted	5,352,161	3,447,095	5,422,857	7,996,464	8,667,114	13,288,503	11,950,335	12,276,642	13,376,374	15,115,556
Total business-type activities net position	<u>\$ 34,399,547</u>	<u>\$ 31,627,997</u>	<u>\$ 32,636,309</u>	<u>\$ 34,733,475</u>	<u>\$ 34,995,595</u>	<u>\$ 38,613,171</u>	<u>\$ 36,339,153</u>	<u>\$ 36,550,792</u>	<u>\$ 37,858,532</u>	<u>\$ 39,970,081</u>
Total Shelby County Government:										
Net investment in capital assets	\$ 189,761,783	\$ 203,375,892	\$ 183,978,339	\$ 183,943,343	\$ 206,865,488	\$ 229,515,131	\$ 264,958,115	\$ 352,962,063	\$ 317,766,434	\$ 371,386,796
Restricted	25,939,996	46,561,030	80,104,201	91,417,704	106,942,854	87,310,795	207,993,719	148,784,078	75,271,215	21,081,203
Unrestricted	(1,208,902,499)	(1,277,623,203)	(1,254,416,782)	(1,239,323,958)	(1,262,038,059)	(1,240,311,736)	(1,275,313,008)	(1,216,311,849)	(1,039,861,049)	(980,316,787)
Total Shelby County Government net position	<u>\$ (993,200,720)</u>	<u>\$ (1,027,686,281)</u>	<u>\$ (990,334,242)</u>	<u>\$ (963,962,911)</u>	<u>\$ (948,229,717)</u>	<u>\$ (923,485,810)</u>	<u>\$ (802,361,174)</u>	<u>\$ (714,565,708)</u>	<u>\$ (646,823,400)</u>	<u>\$ (587,848,788)</u>

(a) Net position for 2004 - 2005 have been restated for the addition of prior years infrastructure assets in 2006.



Shelby County, Tennessee

**Financial Trends Information
Changes in Net Position
Last Ten Fiscal Years (accrual basis of accounting)**

	Fiscal Year									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Expenses										
Governmental activities:										
General Government	\$ 44,799,873	\$ 40,309,162	\$ 43,043,581	\$ 54,973,839	\$ 54,298,799	\$ 53,354,405	\$ 63,105,682	\$ 68,219,812	\$ 61,220,094	\$ 48,286,806
Hospital	28,213,585	25,566,667	25,566,667	27,566,667	27,600,000	27,491,667	38,816,666	36,816,000	26,816,000	26,816,000
Planning and Development	5,274,622	6,084,407	6,558,085	6,133,345	5,593,676	6,060,521	5,151,177	6,061,205	6,392,108	7,170,335
Public Works	45,985,724	46,673,557	39,914,889	46,358,291	51,509,893	47,075,185	48,895,772	48,985,516	46,978,772	43,418,152
Corrections	825,555	371,598	505,384	928,659	1,461,598	1,318,182	1,481,007	1,608,821	1,435,580	1,343,313
Health Services	48,986,443	49,339,399	52,601,986	56,032,510	66,148,856	59,829,828	57,044,306	52,624,044	52,442,394	51,375,837
Community Services	40,005,900	41,325,211	44,053,420	43,627,279	45,804,646	59,988,698	73,390,258	83,537,889	69,605,001	78,939,717
Law Enforcement	128,056,729	128,391,275	130,673,267	138,777,409	146,648,650	150,228,384	149,883,692	153,074,368	156,465,979	158,763,769
Judicial	64,354,821	66,622,877	71,267,471	74,919,142	85,085,401	77,792,534	66,108,459	67,809,546	68,815,715	71,503,814
Other Elected Officials	23,223,119	24,553,977	24,573,915	25,988,417	27,522,711	27,230,582	25,700,703	26,302,063	25,379,684	27,568,080
Education	428,873,650	404,270,674	446,365,688	451,071,817	498,893,788	420,351,443	363,281,302	387,692,028	420,187,895	401,285,011
Interest on debt	65,885,498	75,944,617	83,880,247	87,802,538	71,866,481	86,882,448	70,146,945	71,559,500	90,654,296	88,473,435
Total governmental activities expenses	<u>924,485,519</u>	<u>909,453,421</u>	<u>969,004,600</u>	<u>1,014,179,913</u>	<u>1,082,434,499</u>	<u>1,017,603,877</u>	<u>963,005,969</u>	<u>1,004,290,792</u>	<u>1,026,393,518</u>	<u>1,004,944,269</u>
Business-type activities:										
Codes Enforcement	10,170,162	12,753,672	11,694,624	12,024,192	12,523,782	11,274,089	10,472,229	10,394,909	9,687,934	9,578,276
Nursing homes (a)	15,783,099	---	---	---	---	---	---	---	---	---
Fire Services	11,408,991	11,218,053	11,564,013	12,842,381	18,057,095	17,636,732	18,938,445	19,733,109	19,565,511	19,490,379
Corrections	44,288,051	42,568,864	43,953,488	46,259,142	49,992,924	50,891,358	53,963,382	56,737,346	55,149,724	57,916,008
Total business-type activities expenses	<u>81,650,303</u>	<u>66,540,589</u>	<u>67,212,125</u>	<u>71,125,715</u>	<u>80,573,801</u>	<u>79,802,179</u>	<u>83,374,056</u>	<u>86,865,364</u>	<u>84,403,169</u>	<u>86,984,663</u>
Total Shelby County Government expenses	<u>\$ 1,006,135,822</u>	<u>\$ 975,994,010</u>	<u>\$ 1,036,216,725</u>	<u>\$ 1,085,305,628</u>	<u>\$ 1,163,008,300</u>	<u>\$ 1,097,406,056</u>	<u>\$ 1,046,380,025</u>	<u>\$ 1,091,156,156</u>	<u>\$ 1,110,796,687</u>	<u>\$ 1,091,928,932</u>
Program Revenues										
Governmental activities:										
Charges for services										
General Government	\$ 5,336,835	\$ 13,045,918	\$ 11,096,235	\$ 7,744,840	\$ 6,764,969	\$ 2,479,217	\$ 5,252,005	\$ 23,553,934	\$ 26,774,373	\$ 26,507,164
Health Services	12,032,190	12,152,158	13,581,260	13,074,571	9,978,487	8,988,169	18,243,100	12,350,842	10,736,876	9,895,282
Judicial	18,865,870	17,991,087	22,736,318	22,679,021	24,834,966	23,982,354	27,621,412	28,299,152	27,918,355	26,986,596
Other Elected Officials	33,130,555	33,568,741	38,011,061	36,255,228	34,595,178	35,602,836	34,806,901	35,612,955	35,610,464	37,463,194
Other governmental activities	10,892,817	10,321,666	10,607,937	11,523,681	12,150,451	11,137,162	22,310,365	15,338,880	20,783,235	16,762,726
Operating grants and contributions	121,711,056	119,186,843	138,189,459	121,125,431	136,552,118	136,145,188	114,570,324	116,897,799	95,184,769	115,132,290
Capital grants and contributions	7,818,000	277,257	12,460,564	3,440,619	1,914,603	1,126,464	710,000	15,901,708	4,353,916	8,046,883
Total governmental activities program revenues	<u>209,787,323</u>	<u>206,543,670</u>	<u>246,682,834</u>	<u>215,843,391</u>	<u>226,790,772</u>	<u>219,461,390</u>	<u>223,514,107</u>	<u>247,955,270</u>	<u>221,361,988</u>	<u>240,794,135</u>

Business-type activities:										
Charges for services										
Nursing homes (a)	10,140,279	---	---	---	---	---	---	---	---	---
Codes Enforcement	9,671,556	9,966,304	9,877,918	9,957,347	8,965,105	10,066,844	8,749,266	7,251,123	7,954,287	8,373,459
Fire Services	11,972,840	12,921,848	14,023,656	14,809,843	17,967,759	19,058,865	19,109,260	19,228,630	19,259,093	18,918,824
Corrections	33,137,935	33,394,199	38,624,196	40,610,450	42,981,224	47,205,050	44,894,303	48,279,566	47,447,969	51,206,938
Operating grants and contributions	60,960	56,960	43,050	49,050	75,000	81,000	75,600	1,736,920	1,204,618	738,725
Capital grants and contributions	---	---	---	---	---	---	---	---	2,000	456,000
Total business-type activities	64,983,570	56,339,311	62,568,820	65,426,690	69,989,088	76,411,759	72,828,429	76,496,239	75,867,967	79,693,946
program revenues	64,983,570	56,339,311	62,568,820	65,426,690	69,989,088	76,411,759	72,828,429	76,496,239	75,867,967	79,693,946
Total Shelby County	---	---	---	---	---	---	---	---	---	---
Government program revenues	<u>\$ 274,770,893</u>	<u>\$ 262,882,981</u>	<u>\$ 309,251,654</u>	<u>\$ 281,270,081</u>	<u>\$ 296,779,860</u>	<u>\$ 295,873,149</u>	<u>\$ 296,342,536</u>	<u>\$ 324,451,509</u>	<u>\$ 297,229,955</u>	<u>\$ 320,488,081</u>
Net (Expense)/Revenue										
Governmental activities	<u>\$ (714,698,196)</u>	<u>\$ (702,909,751)</u>	<u>\$ (722,321,766)</u>	<u>\$ (798,336,522)</u>	<u>\$ (855,643,727)</u>	<u>\$ (798,142,487)</u>	<u>\$ (739,491,862)</u>	<u>\$ (756,335,522)</u>	<u>\$ (805,031,530)</u>	<u>\$ (764,150,134)</u>
Business-type activities	<u>(16,666,733)</u>	<u>(10,201,278)</u>	<u>(4,643,305)</u>	<u>(5,699,025)</u>	<u>(10,584,713)</u>	<u>(3,390,420)</u>	<u>(10,545,627)</u>	<u>(10,369,125)</u>	<u>(8,535,202)</u>	<u>(7,290,717)</u>
Total Shelby County Government net expense	<u>\$ (731,364,929)</u>	<u>\$ (713,111,029)</u>	<u>\$ (726,965,071)</u>	<u>\$ (804,035,547)</u>	<u>\$ (866,228,440)</u>	<u>\$ (801,532,907)</u>	<u>\$ (750,037,489)</u>	<u>\$ (766,704,647)</u>	<u>\$ (813,566,732)</u>	<u>\$ (771,440,851)</u>
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes										
Property taxes	\$ 582,711,510	\$ 587,164,493	\$ 654,551,938	\$ 680,615,376	\$ 703,098,494	\$ 724,765,511	\$ 773,832,412	\$ 755,877,920	\$ 754,061,310	\$ 741,808,593
Sales taxes	8,097,229	10,200,007	10,343,331	10,151,491	9,392,291	25,739,847	22,028,916	22,983,679	11,191,681	11,903,445
Business taxes	8,608,379	8,123,470	8,970,348	9,307,206	11,179,019	11,671,674	11,428,545	12,208,730	12,940,493	14,151,056
Hotel/Motel/Car rental taxes	10,723,410	10,522,938	12,377,312	14,175,629	14,080,417	14,969,068	13,550,421	13,701,394	14,220,558	15,095,906
Wheel taxes	29,237,924	29,237,237	29,962,996	30,077,684	30,010,231	29,053,746	29,429,162	29,090,186	28,531,929	29,922,077
Other taxes	26,059,181	27,434,241	33,667,862	60,978,512	60,264,808	13,287,647	17,198,939	16,994,422	15,107,316	15,669,960
Investment earnings	2,782,079	5,660,042	14,068,619	24,575,622	27,571,070	6,307,051	2,950,625	3,703,351	6,939,244	1,829,437
Transfers	(12,105,144)	(7,146,688)	(5,276,913)	(7,270,833)	(6,818,986)	(6,806,798)	(7,683,295)	(10,557,785)	(9,808,915)	(9,367,277)
Other sources/(uses)	---	---	---	---	1,359,555	281,072	154,791	---	(33,207,518)	---
Special item	---	---	---	---	---	---	---	---	71,490,000	---
Extraordinary item	---	---	---	---	---	---	---	(82,548)	---	---
Total governmental activities	<u>656,114,568</u>	<u>671,195,740</u>	<u>758,665,493</u>	<u>822,610,687</u>	<u>850,136,899</u>	<u>819,268,818</u>	<u>862,890,516</u>	<u>843,919,349</u>	<u>871,466,098</u>	<u>821,013,197</u>
Business-type activities:										
Investment earnings	486,261	283,040	374,704	525,358	285,964	207,994	48,728	22,979	34,027	34,989
Transfers	12,105,144	7,146,688	5,276,913	7,270,833	6,818,986	6,806,798	7,683,295	10,557,785	9,808,915	9,367,277
Other sources/(uses)	---	---	---	---	31,187	(6,796)	---	---	---	---
Total business-type activities	<u>12,591,405</u>	<u>7,429,728</u>	<u>5,651,617</u>	<u>7,796,191</u>	<u>7,136,137</u>	<u>7,007,996</u>	<u>7,732,023</u>	<u>10,580,764</u>	<u>9,842,942</u>	<u>9,402,266</u>
Total Shelby County	---	---	---	---	---	---	---	---	---	---
Government	<u>\$ 668,705,973</u>	<u>\$ 678,625,468</u>	<u>\$ 764,317,110</u>	<u>\$ 830,406,878</u>	<u>\$ 857,273,036</u>	<u>\$ 826,276,814</u>	<u>\$ 870,622,539</u>	<u>\$ 854,500,113</u>	<u>\$ 881,309,040</u>	<u>\$ 830,415,463</u>
Change in Net Position										
Governmental activities	<u>\$ (58,583,628)</u>	<u>\$ (31,714,011)</u>	<u>\$ 36,343,727</u>	<u>\$ 24,274,165</u>	<u>\$ (5,506,828)</u>	<u>\$ 21,126,331</u>	<u>\$ 123,398,654</u>	<u>\$ 87,583,827</u>	<u>\$ 66,434,568</u>	<u>\$ 56,863,063</u>
Business-type activities	<u>(4,075,328)</u>	<u>(2,771,550)</u>	<u>1,008,312</u>	<u>2,097,166</u>	<u>(3,448,576)</u>	<u>3,617,576</u>	<u>(2,813,604)</u>	<u>211,639</u>	<u>1,307,740</u>	<u>2,111,549</u>
Total Shelby County Government	<u>\$ (62,658,956)</u>	<u>\$ (34,485,561)</u>	<u>\$ 37,352,039</u>	<u>\$ 26,371,331</u>	<u>\$ (8,955,404)</u>	<u>\$ 24,743,907</u>	<u>\$ 120,585,050</u>	<u>\$ 87,795,466</u>	<u>\$ 67,742,308</u>	<u>\$ 58,974,612</u>

Several organizational changes have occurred over the past nine years. Expenses, program revenues, general revenues, and other changes in net position of prior years have been adjusted to be consistent with the current organizational structure.

(a) Nursing Homes - Oakville Health Care Center, an enterprise fund, was sold to an outside party at the end of fiscal year 2004.

Shelby County, Tennessee

**Financial Trends Information
Fund Balances, Governmental Funds
Last Ten Fiscal Years (modified accrual basis of accounting)**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010 (c)	2011	2012	2013
General Fund										
Assigned (a)	\$ 4,085,059	\$ 4,158,337	\$ 4,150,637	\$ 4,119,786	\$ 2,940,960	\$ 772,147	\$ ---	\$ ---	\$ ---	\$ ---
Unrestricted (b)	30,663,278	37,539,543	41,147,243	47,178,094	62,563,181	74,392,811	---	---	---	---
Restricted	---	---	---	---	---	---	567,558	737,713	933,228	---
Committed	---	---	---	---	---	---	799,402	278,675	328,309	368,368
Assigned (a)	---	---	---	---	---	---	1,096,493	215,871	47,919	479,046
Unassigned	---	---	---	---	---	---	75,694,460	85,635,125	91,590,535	94,912,625
Total General Fund	\$ 34,748,337	\$ 41,697,880	\$ 45,297,880	\$ 51,297,880	\$ 65,504,141	\$ 75,164,958	\$ 78,157,913	\$ 86,867,384	\$ 92,899,991	\$ 95,760,039
All other governmental funds										
Reserved	\$ 1,028,370	\$ 2,102,322	\$ 662,791	\$ 716,305	\$ 2,051,448	\$ 1,190,788	\$ ---	\$ ---	\$ ---	\$ ---
Unreserved, reported in:										
Debt Service Fund	9,457,475	29,241,588	55,924,980	63,401,912	73,709,130	74,646,920	---	---	---	---
Capital Projects Fund	(24,919,442)	(136,651,444)	28,418,919	97,730,872	(23,173,636)	(84,323,603)	---	---	---	---
Grants Fund	1,517,638	1,659,168	3,250,037	3,472,963	2,482,916	(10,138,135)	---	---	---	---
Nonmajor Governmental Fund	13,936,513	13,613,278	20,266,393	23,826,524	28,699,360	30,243,434	---	---	---	---
Restricted, reported in:										
Debt Service Fund	---	---	---	---	---	---	7,486,042	8,193,886	1,589,794	4,000,169
Capital Projects Fund	---	---	---	---	---	---	56,613,022	92,826,243	37,879,122	221,513
Education Fund	---	---	---	---	---	---	9,136,859	---	---	---
Grants Fund	---	---	---	---	---	---	14,313,849	5,438,738	6,400,154	10,494,734
Nonmajor Governmental Fund	---	---	---	---	---	---	17,549,023	15,153,766	15,577,420	16,153,985
Committed, reported in:										
Debt Service Fund	---	---	---	---	---	---	95,043,193	99,621,072	89,481,609	80,767,489
Capital Projects Fund	---	---	---	---	---	---	8,234,947	4,425,564	24,762,356	33,915,863
Nonmajor Governmental Fund	---	---	---	---	---	---	984,685	1,574,304	10,242,902	5,647,119
Assigned, reported in:										
Capital Projects Fund	---	---	---	---	---	---	36,491,640	42,952,510	35,293,938	12,923,528
Unassigned, reported in:										
Grants Fund	---	---	---	---	---	---	(29,842,455)	(21,638,867)	(16,043,862)	---
Nonmajor Governmental Fund	---	---	---	---	---	---	---	---	(980,740)	---
Total all other governmental funds	\$ 1,020,554	\$ (90,035,088)	\$ 108,523,120	\$ 189,148,576	\$ 83,769,218	\$ 11,619,404	\$ 216,010,805	\$ 248,547,216	\$ 204,202,693	\$ 164,124,400

(a) For fiscal years 2004 - 2009 Assigned Fund Balance refers to amounts that were reserved or unavailable for spending. Beginning in fiscal year 2010, Assigned Fund Balance refers to amounts that are intended to be used for a specific purpose as defined by GASB Statement No. 54.

(b) Fiscal year 2004 has been adjusted for restatements in subsequent years.

(c) For fiscal year 2010, Shelby County elected to implement GASB Statement No. 54 Fund Balance Reporting and Governmental Fund Type Definitions.

Restating prior year fund balances is not required.



Shelby County, Tennessee

Financial Trends Information
Changes in Fund Balances, Governmental Funds
Last Ten Fiscal Years (modified accrual basis of accounting)

	Fiscal Year									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Revenues										
Property taxes	\$ 582,458,589	\$ 586,518,187	\$ 655,822,442	\$ 680,495,848	\$ 693,655,202	\$ 696,817,677	\$ 736,681,436	\$ 731,508,709	\$ 722,068,728	\$ 722,145,559
Other local taxes	85,231,292	88,021,603	94,491,764	98,287,134	98,253,306	96,908,922	93,671,585	93,391,143	87,643,901	95,327,539
State revenue	76,796,383	82,843,474	103,592,317	104,114,911	106,575,752	100,728,176	104,668,855	104,339,217	89,278,432	91,168,902
Federal and local revenue	47,573,564	54,629,843	51,596,881	51,548,235	60,872,661	56,759,545	61,664,406	61,914,188	66,418,403	63,098,998
Charges for services	5,787,113	5,706,520	5,665,021	5,654,583	5,548,653	5,657,780	8,906,272	8,907,877	9,010,486	5,529,577
Fines, fees and permits	60,171,699	59,430,802	68,177,969	69,456,673	70,303,476	67,243,639	67,642,736	71,275,465	70,756,123	70,018,979
Other revenue	11,111,951	10,981,843	8,650,084	9,271,704	21,847,041	6,542,242	16,036,573	5,101,809	4,984,954	16,952,794
Investment income	2,764,766	5,479,137	12,870,684	21,505,123	13,323,539	5,868,121	1,855,056	1,565,544	1,423,487	1,598,412
Total revenues	871,895,357	893,611,409	1,000,867,162	1,040,334,211	1,070,379,630	1,036,526,102	1,091,126,919	1,078,003,952	1,051,584,514	1,065,840,760
Expenditures (a)										
General Government	46,422,578	43,479,898	52,222,660	52,053,563	53,129,333	51,808,577	60,877,420	50,211,742	44,800,191	52,500,099
Hospital (b)	22,566,667	20,566,667	20,566,667	25,066,667	27,600,000	27,491,667	38,816,666	36,816,000	26,816,000	26,816,000
Planning and Development	4,914,861	6,110,142	6,562,951	6,228,606	5,526,687	6,019,995	6,994,026	6,698,102	6,840,109	7,263,711
Public Works	30,717,682	28,977,431	30,702,983	32,802,189	35,808,417	31,940,435	41,067,276	40,666,685	36,661,009	33,281,016
Corrections	790,715	371,598	432,171	824,652	1,312,609	1,261,813	1,384,904	1,458,284	1,388,314	1,285,105
Health Services	48,633,755	49,158,299	52,417,925	57,000,019	65,369,150	59,832,315	57,569,310	53,055,020	52,586,968	50,754,512
Community Services	40,078,192	41,229,338	44,060,485	44,360,555	46,772,688	60,217,711	73,258,904	83,229,822	70,077,171	78,269,418
Law Enforcement	127,948,541	127,315,702	130,234,277	137,012,750	141,560,285	145,718,901	145,326,022	148,217,763	153,549,971	156,974,542
Judicial	63,937,661	65,070,182	69,633,785	74,624,323	81,484,654	74,985,231	64,415,801	65,161,460	67,520,667	67,949,640
Other Elected Officials	23,154,077	23,721,774	25,146,009	26,173,457	26,465,295	26,077,724	25,370,576	25,503,944	25,146,899	26,731,196
Education (c)	321,953,079	325,859,655	360,019,604	360,019,604	361,288,000	361,288,000	361,288,000	361,288,000	361,288,000	361,288,000
Debt service:										
Interest	66,493,148	69,852,019	78,956,185	83,211,018	73,145,937	84,749,327	70,146,945	75,477,158	88,258,323	85,844,646
Principal	54,173,503	67,734,747	68,555,308	79,663,851	94,335,932	95,310,990	102,104,384	107,763,833	81,473,270	88,600,728
Capital outlay: capital projects	135,066,176	116,166,362	105,741,913	107,970,051	142,770,872	68,988,598	7,848,475	37,035,762	79,800,460	63,864,946
Total expenditures	986,850,635	985,613,814	1,045,252,923	1,087,011,305	1,156,569,859	1,095,691,284	1,056,468,709	1,092,583,575	1,096,207,352	1,101,423,559
Excess (deficiency) of revenues over (under) expenditures	(114,955,278)	(92,002,405)	(44,385,761)	(46,677,094)	(86,190,229)	(59,165,182)	34,658,210	(14,579,623)	(44,622,838)	(35,582,799)

Other financing sources (uses)										
Transfers in	22,362,765	36,262,244	43,788,657	40,798,067	42,175,234	31,276,257	31,145,888	22,849,510	17,532,055	26,787,968
Transfers out	(36,252,522)	(42,179,231)	(49,583,407)	(48,547,371)	(49,710,631)	(38,802,576)	(39,197,809)	(33,668,744)	(27,705,386)	(35,938,941)
General obligation bonds issued	323,026,282	---	251,027,782	140,358,887	---	---	120,000,000	---	---	---
Refunding bonds issued	---	443,740,125	---	146,416,113	231,935,000	214,695,000	---	73,795,000	274,400,000	---
Premium on bonds issued	---	---	---	---	---	---	4,162,154	6,892,922	58,055,757	---
Payment to refunding bond escrow agent	---	(433,055,801)	---	(146,067,482)	(231,271,726)	(231,005,000)	---	(79,770,000)	(409,588,040)	---
Long term debt proceeds other than bonds	---	---	---	---	---	---	55,120,000	67,260,000	20,397,500	6,883,614
Short term debt proceeds	---	---	---	---	816,473	19,821,655	---	---	---	---
Other sources (uses)	1,768,868	1,130,030	1,310,937	344,336	1,072,782	690,849	511,228	434,050	1,729,036	631,913
Total other financing sources (uses)	310,905,393	5,897,367	246,543,969	133,302,550	(4,982,868)	(3,323,815)	171,741,461	57,792,738	(65,179,078)	(1,635,446)
Special item	---	---	---	---	---	---	---	---	71,490,000	---
Extraordinary item	---	---	---	---	---	---	---	(982,548)	---	---
Net change in fund balances	\$ 195,950,115	\$ (86,105,038)	\$ 202,158,208	\$ 86,625,456	\$ (91,173,097)	\$ (62,488,997)	\$ 206,399,671	\$ 42,230,567	\$ (38,311,916)	\$ (37,218,245)
Debt service as a percentage of non capital expenditures	12.49%	14.42%	14.44%	15.22%	14.71%	16.67%	16.62%	17.08%	15.65%	16.34%

(a) Several organizational changes have occurred over the past ten years. Expenditures and other financing sources (uses) of prior years have been adjusted to be consistent with the current organizational structure.

(b) Hospital expenditures are those made to the Shelby County Health Care Corporation (the Med). Shelby County Health Care Corporation operations are reported as a discrete component unit.

(c) Education expenditures are those made to the City of Memphis Board of Education and the Shelby County Board of Education. The Shelby County Board of Education operations are reported as a discrete component unit.

Shelby County, Tennessee

**Revenue Capacity Information
Assessed and Estimated Value of Taxable Property
Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Tax Year</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Personal Property</u>	<u>Public Utilities (a)</u>	<u>Total Taxable Assessed Value (b)</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value as a Percentage of Actual Value (c)</u>
2004	2003	7,972,813,784	4,958,614,785	1,301,588,530	880,949,964	15,113,967,063	4.04	50,379,365,307	30.00%
2005	2004	8,212,018,085	4,830,896,025	1,232,343,955	910,598,020	15,185,856,085	4.04	50,841,730,464	29.87%
2006 (d)	2005	9,425,210,140	5,471,742,335	1,289,881,700	1,033,424,138	17,220,258,313	4.04	57,726,276,478	29.83%
2007	2006	9,695,032,075	5,441,266,015	1,326,178,545	1,040,281,497	17,502,758,132	4.04	58,862,669,304	29.73%
2008	2007	10,018,623,775	5,439,860,370	1,286,578,685	975,529,145	17,720,591,975	4.04	59,900,899,755	29.58%
2009	2008	10,259,997,845	5,530,133,410	1,402,492,320	896,680,554	18,089,304,129	4.04	61,383,315,080	29.47%
2010 (d)	2009	10,954,449,590	6,285,548,950	1,468,617,700	948,762,385	19,657,378,625	4.02	66,374,654,928	29.62%
2011	2010	10,794,438,245	6,116,755,995	1,388,887,495	1,012,006,455	19,312,088,190	4.02	65,216,500,736	29.61%
2012	2011	10,721,303,794	5,828,574,575	1,380,179,795	1,069,425,931	18,999,484,095	4.02	64,287,973,983	29.55%
2013	2012	10,649,905,970	5,660,543,555	1,438,945,120	1,098,465,902	18,847,860,547	4.02	63,834,911,731	29.53%

- (a) Public Utilities information is based on information received from the State of Tennessee Comptroller of the Treasury assessments.
- (b) Assessed value is the most current tax year value prepared by the County Assessor of Property as of each year-end.
- (c) The State of Tennessee tax statutes classify property as follows for computing assessed valuations:
 - Real Estate-Residential and Farms 25% of actual value
 - Real Estate-Commercial and Industrial 40% of actual value
 - Personal Property-Commercial and Industrial 30% of actual value
 - Public Utilities 55% of actual value
- (d) The effect of property reappraisals are reflected in FY 2006 and 2010 amounts.

Shelby County, Tennessee

**Revenue Capacity Information
Property Tax Rates-Direct and Overlapping Governments
Last Ten Fiscal Years**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
County Direct Rates										
General Fund	\$ 1.43	\$ 1.43	\$ 1.31	\$ 1.22	\$ 1.22	\$ 1.22	\$ 1.23	\$ 1.33	\$ 1.36	\$ 1.36
Education (a)	2.03	2.03	2.03	2.02	2.02	2.02	1.98	1.90	1.91	1.91
Debt Service	0.58	0.58	0.70	0.80	0.80	0.80	0.81	0.79	0.75	0.75
Total Direct Rate	4.04	4.04	4.04	4.04	4.04	4.04	4.02	4.02	4.02	4.02
Rural School Bonds (b)	0.05	0.05	0.05	0.05	0.05	0.05	0.04	0.04	0.04	0.04
City & Town Rates										
Memphis (d)	3.23	3.23	3.43	3.43	3.43	3.25	3.20	3.20	3.19	3.11
Arlington	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.15
Bartlett	1.38	1.38	1.31	1.31	1.54	1.54	1.49	1.49	1.49	1.49
Collierville	1.45	1.45	1.28	1.28	1.28	1.28	1.18	1.18	1.43	1.43
Germantown	1.70	1.70	1.54	1.54	1.54	1.54	1.43	1.43	1.49	1.49
Lakeland (c)	---	---	---	---	---	---	---	---	---	0.85
Millington	1.23	1.23	1.23	1.23	1.23	1.23	1.23	1.23	1.23	1.23

Rates are applicable to fiscal year ending June 30.

- (a) The portion of property taxes designated for education is allocated between the Shelby County Board of Education and the City of Memphis Board of Education based on the average daily attendance.
- (b) Beginning in calendar year 2003 an additional tax rate was established to fund Rural School Bonds and is applied only to taxpayers living outside the City of Memphis.
- (c) Prior to 2013 the City of Lakeland did not have a property tax.
- (d) Over two-thirds (69.3%) of the County's population resides in the City of Memphis.

Shelby County, Tennessee

Revenue Capacity Information
Principal Property Tax Payers - Current and Nine Years Ago
June 30, 2013

Name of Taxpayer	Fiscal 2013 Assessments			Fiscal 2004 Assessments		
	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value
FedEx Express Corporation	\$ 578,276,395	1	3.26%	\$ 366,735,073	1	2.42%
Bellsouth Telecommunications Inc.	119,381,575	2	0.67%	182,464,170	2	1.20%
AT&T Mobility LLC	65,781,432	3	0.37%			
Belz Investco GP	64,339,215	4	0.36%	83,166,650	3	0.55%
AMISUB (SFH) Inc	63,542,400	5	0.36%	32,889,680	6	0.22%
G&I VII Retail Carriage LLC (and related divs)	59,700,080	6	0.34%			
Galleria at Wolfchase, LLC	58,317,110	7	0.33%	53,899,240	4	0.36%
Kroger Companies	57,541,060	8	0.32%			
Boyle Investment Co.	52,874,110	9	0.30%			
Lightman Michael A (and affiliated LPs)	52,372,315	10	0.30%			
Union Planters National Bank				35,762,770	7	0.24%
Northwest Airlines				32,099,591	8	0.21%
Mid-America Apartments				30,535,785	5	0.20%
First Tennessee Bank				28,294,175	9	0.19%
The Premcor Refining Company				24,646,770	10	0.16%
Total Assessed Valuation of Top Ten Taxpayers	1,172,125,692		6.60%	870,493,904		5.74%
Balance of Assessed Valuation	16,577,268,953		93.40%	14,285,714,125		94.26%
Total Assessed Valuation	\$ 17,749,394,645		100.00%	\$ 15,156,208,029		100.00%

Source: Shelby County Assessor and Trustee Offices

Shelby County, Tennessee

**Revenue Capacity Information
Property Tax Levies and Collections
Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Tax Year	Original Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Adjusted Tax Levy	Total Collections to Date		
			Amount	Percentage of Original Levy			Amount	Percentage of Adjusted Levy	Percentage of Original Levy
2004	2003	615,962,006	570,445,227	92.61%	23,220,833	594,319,024	593,666,060	99.89%	96.38%
2005	2004	615,006,455	577,008,988	93.82%	26,220,397	604,314,610	603,229,385	99.82%	98.09%
2006	(a) 2005	694,476,293	645,263,773	92.91%	31,162,583	677,869,760	676,426,356	99.79%	97.40%
2007	2006	711,047,486	666,613,568	93.75%	32,278,542	700,719,580	698,892,110	99.74%	98.29%
2008	2007	721,760,505	676,692,968	93.76%	33,612,698	712,990,669	710,305,666	99.62%	98.41%
2009	2008	736,461,361	684,698,542	92.97%	38,144,267	727,253,037	722,842,809	99.39%	98.15%
2010	(a) 2009	791,055,910	719,276,815	90.93%	32,565,396	758,134,439	751,842,211	99.17%	95.04%
2011	2010	776,865,051	713,667,892	91.87%	26,683,411	751,491,505	740,351,303	98.52%	95.30%
2012	2011	764,302,988	710,934,070	93.02%	19,624,995	750,075,358	730,559,065	97.40%	95.59%
2013	2012	759,276,758	713,245,234	93.94%	N/A	750,562,710	713,245,234	95.03%	93.94%

(a) The effect of property reappraisals are reflected in FY 2006 and 2010 amounts.

Source: Shelby County Assessor and Trustee Offices.

Shelby County, Tennessee

**Revenue Capacity Information
General Fund Non-Ad Valorem Revenues
Last Ten Fiscal Years (modified accrual basis of accounting)**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Annual local taxes	\$ 22,956,480	\$ 22,324,739	\$ 23,905,702	\$ 25,440,837	\$ 35,685,177	\$ 34,785,952	\$ 32,278,259	\$ 36,481,924	\$ 28,298,234	\$ 30,987,178
Annual local revenue	30,407,918	26,178,599	27,747,801	25,164,696	28,939,685	27,690,488	17,846,319	8,228,640	7,651,586	11,006,243
Annual State revenues	20,405,062	14,258,452	15,056,355	21,963,864	22,439,722	22,959,928	21,144,826	17,585,648	17,552,358	19,448,536
Annual fees of elected officials	53,831,496	53,040,414	59,960,792	61,145,914	61,647,822	59,473,620	62,044,010	64,386,433	65,071,272	63,598,248
Other revenues	3,161,004	5,494,899	8,780,839	10,550,451	6,367,509	3,776,017	1,026,701	1,475,590	825,499	785,818
Total non-ad valorem revenues	<u>\$ 130,761,960</u>	<u>\$ 121,297,103</u>	<u>\$ 135,451,489</u>	<u>\$ 144,265,762</u>	<u>\$ 155,079,915</u>	<u>\$ 148,686,005</u>	<u>\$ 134,340,115</u>	<u>\$ 128,158,235</u>	<u>\$ 119,398,949</u>	<u>\$ 125,826,023</u>

Non-Ad Valorem Revenues of the County are considered all General Fund revenue other than property taxes and include the following:

Interest and Penalties. Consists of late penalties and interest earned from late payment of real property taxes throughout the County.

Other Payments in Lieu of Taxes. Payments in lieu of ad valorem property taxes by a tax-exempt or governmental entity in an amount not to exceed the taxes payable on privately owned property of a similar nature.

Alcohol Revenues. Alcohol revenues consist of beer sales taxes, mixed drink tax and liquor by the drink sales.

Business Revenues. Business revenues consist of County general sales tax and gross receipts tax.

Fees for services provided including fees of the various court clerks and other elected officials.

Shelby County, Tennessee

**Debt Capacity Information
Schedule of Direct and Overlapping Debt
June 30, 2013**

	Net Debt Outstanding	Estimated Percentage Applicable (e)	Estimated Share of Overlapping Debt
Direct Debt (a)			
Special General Obligation School debt (b)	\$ 12,800,000	100.00%	\$ 12,800,000
Total all other bonded debt	1,382,176,782	100.00%	1,382,176,782
		Total direct bonded debt (c)	<u>1,394,976,782</u>
Overlapping Debt (d)			
City of Memphis	1,278,755,000	100.00%	1,278,755,000
City of Germantown	23,105,000	100.00%	23,105,000
City of Bartlett	43,748,806	100.00%	43,748,806
City of Collierville	28,399,312	100.00%	28,399,312
Town of Arlington	16,299,000	100.00%	16,299,000
City of Millington	7,422,765	100.00%	7,422,765
		Total overlapping debt	<u>1,397,729,883</u>
		Total direct and overlapping debt	<u>\$ 2,792,706,665</u>

- (a) The County has the power to levy ad valorem taxes without limitation as to rate or amount and is obligated to levy taxes sufficient to pay bonded debt.
- (b) These bonds are limited tax obligation of the County. The Special General Obligation School debt corresponds to all taxable property in the County located outside the boundaries of the City of Memphis, Tennessee.
- (c) The total bonded debt amount corresponds with all Shelby County assessed property.
- (d) The tax base within each city corresponds with that city's debt.
- (e) The percentage of overlapping debt applicable is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by each unit's total taxable assessed value.

Shelby County, Tennessee

**Debt Capacity Information
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years**

Fiscal Year	Tax Year	Governmental Activities		Business-type Activities		Total Government Debt	G.O. Bonded Debt Percent Of Actual Value (b)	G.O. Bonded Debt Per Capita (b)	Total Government Debt Per Capita (b)	Total Government Debt Percent of Personal Income(c)
		General Obligation Bonds & Loans (a)	Commerical Paper Notes	Capital Leases	Total Government Debt					
2004	2003	\$ 1,619,508,672	\$ 39,500,000	\$ 863,307	\$ 1,659,871,979	3.29%	\$ 1,780	\$ 1,781	5.02%	
2005	2004	1,569,111,426	141,000,000	794,188	1,710,905,614	3.36%	1,718	1,719	5.01%	
2006	2005	1,753,166,331	10,000,000	721,717	1,763,888,048	3.05%	1,905	1,906	4.89%	
2007	2006	1,820,107,968	---	1,170,996	1,821,278,964	3.09%	1,976	1,977	4.84%	
2008	2007	1,735,025,160	37,300,000	1,039,885	1,773,365,045	2.96%	1,884	1,886	4.73%	
2009	2008	1,627,860,459	120,000,000	906,177	1,748,766,636	2.85%	1,765	1,766	4.89%	
2010	2009	1,707,260,182	---	766,064	1,708,026,246	2.57%	1,838	1,839	4.61%	
2011	2010	1,665,674,209	---	619,240	1,666,293,449	2.55%	1,781	1,782	4.37%	
2012	2011	1,493,946,286	---	465,383	1,494,411,669	2.34%	1,588	1,589	3.92%	
2013	2012	1,394,976,782 (d)	---	304,156	1,395,280,938	2.30%	1,483	1,483	3.66%	

- (a) The full faith, credit, and unlimited taxing power of the County are pledged for payment of the Bonds without limitation as to rate or amount.
- (b) See page H-10 for Estimated Actual and Assessed Property Values and page H-17 for Population Amounts and Personal Income Values.
- (c) Personal Income Data not available for FY2013. Data for FY2012 was substituted for the calculation.
- (d) General Obligation Bonds & Loans includes the Regional Forensic Facility debt amount of \$6,833,614. Refer to Note IV(F) Lease Obligations.

Shelby County, Tennessee

**Demographic and Economic Information
Demographic and Economic Statistics
Last Ten Calendar Years**

<u>Year (a)</u>	<u>Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2003	906,733	\$ 31,504,263	\$ 34,745	6.0%
2004	909,643	33,095,510	36,383	6.1%
2005	913,201	34,129,205	37,373	6.2%
2006	920,106	36,103,204	39,238	5.7%
2007	921,119	37,635,149	40,858	5.3%
2008	920,685	37,507,530	40,739	7.0%
2009	922,541	35,742,501	38,744	10.1%
2010	928,930	37,057,190	39,892	10.0%
2011	935,088	38,116,646	40,763	9.9%
2012	940,764	N/A	N/A	9.1%

Sources:

Population and personal income data provided by the U.S. Bureau of the Census through Bureau of Economic Analysis (BEA).
Unemployment rates provided by Tennessee Department of Labor and Workforce Development.

Note:

Population data are midyear estimates. Personal income amounts are totals for each calendar year. Per capita personal income amounts are computed on the basis of the mid-year population estimates given at left. Unemployment rates are calendar year average rates for the civilian workforce. BEA released the population and personal income data shown here in April 2013.

(a) Data is available on a calendar year basis.

Demographic and Economic Information
Principal Employers
Current Year and Nine Years Ago

Employer	2013			2004		
	Employees	Rank	Percentage of Total Employment	Employees	Rank	Percentage of Total Employment
FedEx Corp	31,000	1	5.53%	30,000	1	3.90%
Shelby County Schools (a)	15,969	2	2.85%	5,000	10	0.65%
United States Government	13,900	3	2.48%	14,800	3	1.92%
Methodist Le Bonheur Healthcare	9,250	4	1.65%	7,258	4	0.94%
Tennessee State Government	8,600	5	1.53%	5,200	8	0.68%
Baptist Memorial Health Care Corp.	7,286	6	1.30%	6,792	6	0.88%
City of Memphis	7,152	7	1.28%	6,698	7	0.87%
Wal-Mart Stores Inc.	6,000	8	1.07%	5,030	9	0.65%
Shelby County Government	5,704	9	1.02%	6,976	5	0.91%
Naval Support Activity Mid-South	4,076	10	0.73%	4,874		0.63%
Memphis City Schools (a)				15,240	2	1.98%
Totals	108,937		19.44%	107,868		14.01%

(a) In 2013 Shelby County Schools and Memphis City Schools combined into what is now Shelby County Schools.

Sources:

Largest employer data for 2013 comes from Memphis Chamber of Commerce. Largest employer data for 2004 comes from the MBJ Book of Lists. The largest employer numbers are for the Memphis area as defined by the Memphis Business Journal and are as of the survey period January and February of the year reported. Total employment from the U.S. Department of Commerce Bureau of Economic Analysis are for the Memphis Metropolitan Statistical Area. Total employment for 2012, from the TN Department of Labor & Workforce Development-Employment Security Division, is used as a surrogate for the 2013 figure, which is not expected to be available until 2014.*

* Total Employment:	2012	560,500
	2004	769,961

Shelby County, Tennessee

**Operating Information
Full-time Equivalent Government Employees-By Function (a)
Last Ten Fiscal Years**

Function/Program:	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Government	294	297	317	297	319	294	284	281	282	297
Planning and Development	211	219	215	215	209	180	165	148	140	134
Public Works	473	496	474	480	476	453	441	434	424	418
Corrections	629	650	630	629	622	610	671	659	643	677
Health Services	674	677	674	653	643	619	624	550	534	495
Community Services	560	590	572	545	562	544	569	533	513	507
Law Enforcement	1,928	1,968	1,930	1,942	1,945	1,883	1,919	1,937	1,929	1,920
Judicial	1,049	1,049	1,067	1,045	1,102	1,057	891	877	875	831
Other Elected Officials	380	371	398	394	387	376	365	365	355	358
Total Full-time Equivalent Employees	6,198	6,317	6,277	6,200	6,265	6,016	5,929	5,784	5,695	5,637

(a) This schedule shows filled positions as of January 1, within each fiscal year.

Shelby County, Tennessee

**Operating Information
Capital Assets Statistics - By Function
Last Ten Fiscal Years**

Function/Program:	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Government:										
Election Commission										
Polling Locations	283	279	279	279	274	275	236	236	220	220
Assessor										
Offices	2	2	2	2	2	2	2	2	2	2
Public Works										
Bridges (a)	217	201	199	184	184	189	192	192	182	179
Health Services										
Public Health Clinics	8	8	8	8	8	8	9	9	8	8
Law Enforcement										
Jail Capacity										
Male	2,825	3,025	3,025	2,825	2,825	2,825	2,825	2,818	2,813	2,813
Female	384	384	384	382	382	382	382	382	382	382
Judicial										
Courts	41	41	41	41	41	41	41	41	41	41
Enterprise Funds:										
Fire Services										
Stations (b)	8	8	7	7	7	7	7	7	7	8

(a) The number of bridges has declined due to annexations by municipalities.

(b) The old Station 10 at 5380 Egypt-Central Road has been renovated and has been back in service since August 2012



Shelby County, Tennessee

**Operating Information
Operating Indicators - By Function
Last Ten Fiscal Years**

Function/Program:	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Government:										
Pretrial Services										
Misdemeanor interviews	29,421	28,538	26,973	28,691	25,646	27,470	25,170	27,869	22,280	19,897
Misdemeanor arraignments (a)	49,554	59,566	56,222	59,068	43,275	66,595	68,813	82,728	79,221	80,927
Felony interviews	10,141	10,827	10,913	10,820	9,886	10,679	10,171	12,581	11,969	10,676
Felony arraignments	10,456	11,012	11,061	11,332	10,667	11,549	11,316	11,791	13,014	9,962
Election Commission										
Number of elections	4	5	4	6	6	3	4	5	4	2
Public Works										
Linear road miles (b)	---	---	772	775	775	775	776	778	780	750
Public buildings	7	7	7	7	7	7	7	7	7	7
Community Services:										
Head Start										
Students (c)	3,414	3,872	3,586	3,590	3,628	4,192	4,292	3,771	4,346	4,219
Housing										
Loans outstanding	85	93	106	121	200	333	612	778	869	1,041
Law Enforcement:										
Sheriff's Office Inmate days	806,562	881,162	948,892	1,024,920	968,785	1,009,222	1,003,886	978,248	973,495	887,459
Judicial (d):										
Chancery Court										
Filings	2,669	2,575	2,717	2,524	2,493	2,638	2,498	2,318	2,237	2,063
Dispositions	1,854	2,502	3,268	2,717	2,620	2,581	2,849	2,469	2,562	2,425
Circuit Court										
Filings	8,129	7,735	6,770	6,671	6,159	6,087	6,220	6,060	5,988	5,212
Dispositions	7,917	7,710	7,361	6,730	7,461	7,035	6,968	6,297	6,016	5,732
Criminal Court (a)										
Filings	25,735	24,869	29,928	26,977	27,030	23,626	28,092	26,218	24,081	20,252
Dispositions	27,872	24,742	26,621	29,923	30,396	26,277	28,221	28,436	29,015	24,107
General Sessions Criminal Court										
Filings	152,346	153,087	159,157	171,091	163,254	203,143	215,020	211,899	206,510	214,996
Dispositions	145,162	150,547	157,091	160,761	163,866	187,607	205,944	205,398	195,610	206,362

General Sessions Civil Court										
Filings	72,562	63,154	64,459	75,214	72,778	73,154	75,637	70,628	65,164	65,276
Dispositions (e)	61,848	53,636	55,080	59,095	64,357	62,277	115,415	111,734	102,264	49,745
Juvenile Court (g)										
Disposed/Adjusted	20,490	22,817	21,211	19,195	16,877	18,436	17,522	17,276	16,764	15,541
Children affected	14,760	15,987	15,561	14,205	12,897	13,721	13,206	12,903	12,577	11,976
Probate Court										
Filings	3,330	3,624	3,493	3,506	3,484	3,539	3,482	3,404	3,377	3,207
Dispositions	3,621	4,455	3,493	3,557	3,202	3,654	3,539	3,478	3,432	3,230
Other Elected Officials:										
Register										
New documents filed	233,594	210,030	214,467	206,918	174,608	154,137	160,788	128,739	108,755	154,350
Assessor										
Parcels Assessed										
Real property	331,881	335,896	340,264	349,963	353,006	351,727	351,605	351,595	351,156	351,089
Personal property	37,989	38,168	38,846	39,773	39,495	38,311	36,654	37,253	36,445	35,576
Attorney General (f)										
Criminal Court indictments	8,586	8,667	9,271	9,765	9,247	9,388	8,196	9,267	9,272	9,527
New juvenile delinquency cases	2,753	2,947	3,090	3,168	3,185	6,500	4,610	4,282	4,243	5,689
Enterprise Funds:										
Codes Enforcement										
Building inspections	58,790	63,665	61,482	59,332	44,673	39,443	34,362	33,343	32,730	42,799
Building permits	12,917	11,789	10,860	9,889	7,010	5,686	6,875	6,154	5,931	7,050
Fire Services (g)										
Fire responses	6,051	6,433	7,087	8,926	9,621	7,889	7,911	8,448	8,172	8,222
Ambulance calls	9,498	9,808	10,376	11,084	11,516	11,538	11,014	11,508	11,607	12,278
Corrections:										
Inmate days	955,594	955,641	988,262	1,000,357	1,135,098	1,160,027	1,100,798	971,882	911,778	879,537
Boards of Education/Schools										
Enrollment (h)										
Shelby County Board of Education (component un	56,039	53,435	54,943	55,745	56,799	56,503	56,905	56,162	54,823	54,887
City of Memphis Board of Education	135,183	138,043	137,932	135,268	129,872	127,073	124,691	125,369	123,400	121,907
Total enrollment	<u>191,222</u>	<u>191,478</u>	<u>192,875</u>	<u>191,013</u>	<u>186,671</u>	<u>183,576</u>	<u>181,596</u>	<u>181,531</u>	<u>178,223</u>	<u>176,794</u>

- (a) Beginning with FY2011, data is reported by Court Operations staff. In prior years, data was reported by the Information Technology Department.
- (b) Information not reported is not available for these periods.
- (c) Head Start students represents total students served, including Early Head Start.
- (d) Data for the latest year, except for Juvenile Court, was provided by Shelby County. Juvenile Court data taken from reports of the Tennessee Administrative Office of the Courts.
- (e) Beginning with FY2010, data includes orders needing a Judge's signature being placed on the court's dockets.
- (f) Data is reported on a calendar year basis as of December 31 within each fiscal year.
- (g) Beginning with FY2010, data is reported on a fiscal year basis. Prior years' data is reported on a calendar year basis as of December 31 within each fiscal year.
- (h) The Board of Education enrollment is weighted full-time equivalency of average daily attendance.

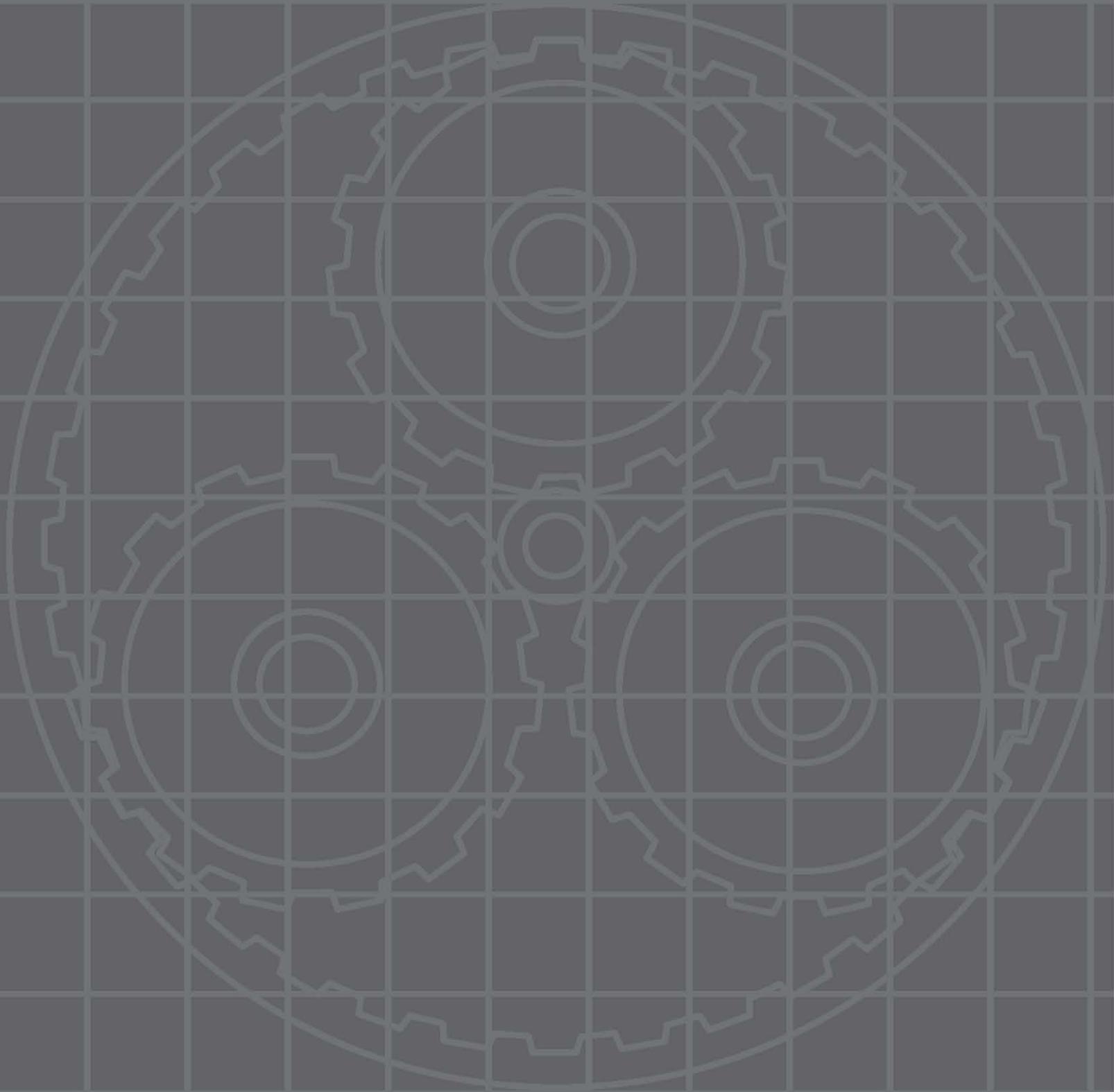
Shelby County, Tennessee

Schedule of Salaries and Fidelity Bonds

June 30, 2013

<u>Official</u>	<u>Designation</u>	<u>Salary Amounts</u>	<u>Bond Expiration Date</u>	<u>Bond Amount</u>
Mayor and Staff				
Mark H. Luttrell, Jr.	Mayor	\$ 142,500	09/01/14	\$ 100,000
Harvey Kennedy	Chief Administrative Officer	136,500	09/01/14	100,000
Michael A. Swift	Director of Administration and Finance	131,300	09/01/14	100,000
Thomas E. Needham	Director of Public Works	126,250	09/01/14	100,000
Dorothy Day Jones	Director of Community Services	126,250	09/01/14	25,000
James E. Coleman	Director of Corrections	126,250	09/01/14	100,000
Court Clerks				
Donna L. Russell	Chancery Court Clerk and Master	108,617	01/03/18	1,060,000
James L. Moore	Circuit Court Clerk	108,617	09/01/14	60,000
Kevin P. Key	Criminal Court Clerk	108,617	09/01/14	65,000
Edward L. Stanton, Jr.	General Sessions Court Clerk	108,617	09/01/16	60,000
Paul C. Boyd	Probate Court Clerk	108,617	09/01/14	60,000
Eftehia Joy Touliatos	Juvenile Court Clerk	108,617	09/01/14	60,000
Others				
William Patrick Oldham	Sheriff	115,000	09/01/14	50,000
Richard Wayne Mashburn	County Clerk	107,975	09/01/14	95,000
Thomas F. Leatherwood	Register	107,975	09/01/14	25,000
David C. Lenoir	Trustee	107,975	09/01/14	47,165,177
Cheyenne Johnson	Assessor	108,617	09/01/14	10,000
Scott B. Peatross	Public Administrator	(a)	06/06/17	500,000
All Employees	Employee Theft Coverage		11/01/13	1,000,000 per loss

(a) Compensated from assigned cases.





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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Chairperson and Members of the
Shelby County Board of Commissioners and
Mayor of Shelby County, Tennessee

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shelby County, Tennessee, (the "County") as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated November 22, 2013. Our report includes a reference to other auditors who audited the financial statements of the Shelby County Health Care Corporation, Agricenter International, Inc., Emergency Communications District of Shelby County, Tennessee, and Shelby County Retirement System, as described in our report on the County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented,

or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Memphis, Tennessee
November 22, 2013

Wentham Wilberall, PLLC
Banks, Forley, White & Co.



Watkins Uiberall, PLLC
Certified Public Accountants & Financial Advisors

Independent Member of BKRI International



INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

To the Chairperson and Members of the
Shelby County Board of Commissioners and
Mayor of Shelby County, Tennessee

Report on Compliance for Each Major Federal Program

We have audited Shelby County, Tennessee (the "County")'s compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the County's major federal programs for the year ended June 30, 2013. The County's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

The County's financial statements include the operations of the Shelby County Health Care Corporation (a component unit of the County), which received \$3,786,919 in federal awards which are not included in the schedule of expenditures of federal and state awards for the year ended June 30, 2013. Our audit, described below, did not include the operations of the Shelby County Health Care Corporation because the entity engaged another auditor to perform an audit in accordance with OMB Circular A-133.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the County's compliance.

Opinion on Each Major Federal Program

In our opinion, the County, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2013.

Report on Internal Control Over Compliance

Management of the County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Memphis Tennessee
November 22, 2013

Walter Universal, PLLC
Banks, Finley, White & Co.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

For the Year Ended June 30, 2013

Federal Agency/Pass-Through Agency/Program	CFDA Number	Contract Number	Total Expenditures
Department of Agriculture			
TN Department of Health/ WIC Program	10.557	GG-133450800	\$ 5,457,903
<i>Food Distribution Cluster</i>			
TN Department of Health/ Supplemental Food	10.565	GG-1237333	92,707
TN Department of Health/ Supplemental Food	10.565	GG-133538300	347,738
TN Department of Agriculture/ Commodities	10.568	20857	102,564
<i>Total Food Distribution Cluster</i>			<u>543,009</u>
Total Department of Agriculture			6,000,912
Department of Housing and Urban Development			
Direct Award/ Community Development Block	14.218	BU10C47002	26,522
Direct Award/ Community Development Block	14.218	B-11-UC-47-002	277,986
Direct Award/ Community Development Block	14.218	B-12-UC-47-002	760,632
Direct Award/ Community Development Block	14.218	B-08-UC-47-002	74,265
Direct Award/ CDBG Disaster Grant	14.218	B-10-UF-47-0001	582,074
Direct Award/ Neighborhood Stabilization	14.218	B-08-UN-47-0001	788,445
			<u>2,509,924</u>
Direct Award/ Home Entitlement - HUD	14.239	M-10-UC-47-002	50,309
Direct Award/ Home Entitlement - HUD	14.239	M-11-UC-47-0205	198,251
Direct Award/ Home Entitlement - HUD	14.239	M-12-UC-47-0205	152,032
			<u>400,592</u>
Direct Award/ Co-Occurrence Expansion	14.703	TNRIP0069-11	606,736
Direct Award/ International Trade Corridor	14.703	TNRIP0069-11	190,000
			<u>796,736</u>
Direct Award/ Federal Lead Based Paint Grant	14.900	TNLHB0442-09	392,720
Direct Award/ City Lead Grant Program	14.900	28920	168,118
Direct Award/ City Lead Grant	14.900	28887	18,900
Direct Award/ Federal Lead Based Paint	14.900	TNLHB0342-06	14,490
			<u>594,228</u>
Total Department of Housing and Urban Development			4,301,480
Department of the Interior Direct Programs			
Direct Award/ U.S. Geological Survey Research and Data Collection	15.808	12-009-09	30,000
Department of Justice			
Direct Award/ Federal Equitable Sharing Agreement	16.000	TN0790000	407,813
TN Department of Children's Services/ Juvenile Accountability	16.523	12130	117,838
TN Department of Children's Services/ Juvenile Court Accountability	16.523	31601-01712	51,270
			<u>169,108</u>

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS (Continued)

For the Year Ended June 30, 2013

Federal Agency/Pass-Through Agency/Program	CFDA Number	Contract Number	Total Expenditures
Direct Award/ JAG ARRA	16.575	2009-SB-B9-2466	328,655
TN Office of Criminal Justice Programs/ State Of Tennessee Grant	16.575	19703	<u>621,489</u>
			950,144
Direct Award/ Operation Safe Community	16.580	2010-DD-BX-0574	25,531
Direct Award/ Adult Drug Court Enhancement Program	16.585	2011-DC-BX-0030	65,587
TN Office of Violence Against Women/ Stop Grant Sex Crimes	16.588	19127	56,566
Direct Award/ Arrest Policies-Blueprint For Safety	16.590	2011-WE-AX-K002	90,760
Direct Award/ Arrest Policies Grant	16.590	2008-WE-AX-0037	<u>602,856</u>
			693,616
Direct Award/ Project Safe Neighborhood-Gun Crime	16.609	2009-GP-BX-0069	3,012
Direct Award/ Violent Gang And Gun Crime	16.609	2011-GP-BX-0054	<u>84,763</u>
			87,775
Direct Award/ DOJ-Defending Childhood Initiative	16.730	2011-MU-MU-K005	862,373
<i>JAG Program Cluster</i>			
Direct Award/ Byrne Justice Assistance Grant	16.738	2011-DJ-BX-3445	152,381
Direct Award/ Byrne Justice Assistance Grant	16.738	2009-DJ-BX-0421	55,010
Direct Award/ Operation Safe Community	16.738	2009-D1-BX-0178	195,678
Direct Award/ Justice Assistance Grant	16.738	2012-DJ-BX-0077	578,976
TN Office of Criminal Justice Programs/ Drug Task Force	16.738	4034	464,367
TN Department of Mental Health/ Mentally Ill Inmate Services	16.803	GG-10-28271	65,344
Direct Award/ Female Re-Entry Program	16.803	16048	143,744
Direct Award/ Justice Assistance Grant	16.803	2010-DJ-BX-1563	<u>74,966</u>
<i>Total JAG Program Cluster</i>			<u>1,730,466</u>
Total Department of Justice			5,048,979
Department of Transportation			
Direct Award/ MSDOT Section 8	20.205	MX011	337
Direct Award/ Rideshare Project	20.205	080030	522,839
MS Department of Transportation/ Transportation Planning MDOT	20.205	76008-0700410	188,649
TN Department of Transportation/ Transportation Planning TDOT	20.205	GG1237135-1	784,245
TN Department of Transportation/ County Schools Bus Retrofit	20.205	11004	975
TN Department of Transportation/ CMAQ Intersection Improvement Grant	20.205	CA1314427	961,859
TN Department of Transportation/ Safe Routes To School	20.205	CA1214394	223,576
TN Department of Transportation/ Metro Planning FTA	20.205	GG-07-26824-00	<u>13,558</u>
			2,696,038
Direct Award/ Alcohol Countermeasures	20.607	154AL-13-207	139,800
Direct Award/ GHSO Network Coordinator	20.607	PT-13-48	12,824
TN Department of Transportation/ TN Child Passenger Safety	20.607	OP-12-02	35,127
TN Governor's Highway Safety Office/ Network Coordinator	20.607	154AL-12-104	3,353
TN Governor's Highway Safety Office/ Alcohol Countermeasures	20.607	154AL-12-105/PT-12-31	<u>70,257</u>
			261,361

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS (Continued)

For the Year Ended June 30, 2013

Federal Agency/Pass-Through Agency/Program	CFDA Number	Contract Number	Total Expenditures
Direct Award/ Combined Message Enforcement	20.614	DTNH22-10-H-00328	10,000
Total Department of Transportation			2,967,399
Environmental Protection Agency			
Direct Award/ Air Pollution	66.001	A-00408210-04	454,447
Direct Award/ Air Pollution	66.001	A-00408210-05	1,195,439
			1,649,886
Direct Award/ Air Pollution-Roadside Agreement	66.034	XA-95495812-0	1,800
Direct Award/ Air Pollution Special Studies	66.034	XA-95490112-0	69,801
Direct Award/ Special Air Pollution	66.034	PM-96497508-9	88,193
			159,794
Direct Award/ Wolf River Brownfields Assessment	66.818	BF-95463110-0	231,244
Total Environmental Protection Agency			2,040,924
Department of Energy			
Direct Award/ Weatherization Assistance	81.042	Z-10-000413	75
TN Housing Development Agency/ Weatherization Assistance	81.042	WAP-12-09	54,860
			54,935
Direct Award/ Energy Conservation Block Grant	81.128	DE-SC0002241	98,633
Total Department of Energy			153,568
Delta Regional Authority			
Direct Award/ Brunswick Community Sewer	90.201	CA11102030	45,443
Department of Health and Human Services			
Direct Award/ Medical Reserve Corps	93.008	MRC-11-0150/13-0150	3,194
TN Commission on Aging/ Aging Program	93.041	31602-13019	5,534
TN Commission on Aging/ Aging Program	93.042	31602-13019	53,498
TN Commission on Aging/ Aging Program	93.043	31602-13019	64,760
<i>Aging Cluster</i>			
TN Commission on Aging/ Aging Program	93.044	31602-13019	2,429,490
TN Commission on Aging/ Aging Program	93.045	31602-13019	1,437,148
TN Commission on Aging/ Aging Program	93.053	31602-13019	264,371
<i>Total Aging Cluster</i>			4,131,009
TN Commission on Aging/ Aging Program	93.052	31602-13019	482,158
Direct Award/ Project MOST Program-Year 1/3	93.086	90FK003701	276,756
Direct Award/ Project MOST Program-Year 2/3	93.086	90FK003702	535,189
			811,945

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS (Continued)

For the Year Ended June 30, 2013

Federal Agency/Pass-Through Agency/Program	CFDA Number	Contract Number	Total Expenditures
TN Department of Mental Health/ Just Care Family Network	93.104	30843-GG1238239	1,615,592
TN Department of Health/ TB Outreach	93.116	133425400	1,565,953
TN Department of Health/ Family Planning	93.217	GG-13-33806-00	1,518,628
Direct Award/ SAMHSA Treatment	93.243	1H79TI021892-01	65,801
TN Department of Health/ Immunization	93.268	1239788	243,825
TN Department of Health/ Immunization	93.268	GG13-37212-00	264,988
			<u>508,813</u>
TN Department of Health/ CDC Antiterrorism Grant	93.283	GG13-35406	12,656
TN Department of Health/ Tobacco Risk	93.283	GG1239790	36,469
TN Department of Health/ Tobacco Risk	93.283	Pending	10,093
TN Department of Health/ Public Health Emergency Services	93.283	GG1237334	176,406
TN Department of Health/ Public Health Emergency Services	93.283	GG133968100	1,060,441
TN Department of Health/ Breast And Cervical Cancer	93.283	GG-13-39492	121,944
			<u>1,418,009</u>
TN Governor's Office of Children's Care/ Parenting Success	93.500	GG1136105	1,969,340
TN Department of Human Services/ Title IV-D(Process Paper)Grant	93.563	GG-11-32442	654,673
TN Department of Human Services/ DHS IV-D Child Support Service	93.563	GG-1339728	1,442,510
TN Department of Human Services/ DHS Advocacy Services	93.563	GG-1339444	241,270
			<u>2,338,453</u>
TN Department of Human Services/ LIHEAP	93.568	GG-12-36994	380
TN Department of Human Services/ LIHEAP	93.568	Z-05-021704-09	1,018
TN Department of Human Services/ LIHEAP	93.568	Z-13-49214	10,742,952
			<u>10,744,350</u>
TN Department of Human Services/ Community Service Block Grant	93.569	Z-13-49115	2,529,262
Direct Award/ Head Start	93.600	04CH3447	23,530,275
TN Department of Human Services/ Direct Appropriation	93.667	CA075023	22,415
TN Department of Health/ Infant Mortality Coordinator	93.778	GG-11-32226	448,114
TN Commission on Aging/ Aging Program	93.779	31602-13019	147,299
Direct Award/ Ryan White Part A	93.914	6H89HA11464-05-01	5,971
Direct Award/ Ryan White Part A	93.914	2H89HA11464-04-00	49,091
Direct Award/ Ryan White MAI	93.914	6H89HA07940-01-01	84,188
Direct Award/ Ryan White HIV Services	93.914	6H89HA07940-02-01	208,134
Direct Award/ Ryan White MAI	93.914	CA14-1064	146,640
Direct Award/ Ryan White MAI	93.914	CA13-1064	352,400
Direct Award/ Ryan White Part A	93.914	CA13-1064	3,957,272
Direct Award/ Ryan White Part A	93.914	CA14-1064	1,526,809
			<u>6,330,505</u>

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS (Continued)

For the Year Ended June 30, 2013

Federal Agency/Pass-Through Agency/Program	CFDA Number	Contract Number	Total Expenditures
Direct Award/ Healthy Start Initiative	93.926	H49MC00036-12-00	614,491
Direct Award/ Healthy Start Initiative	93.926	H49MC00036-13-01	36,434
			<u>650,925</u>
TN Department of Health/ HIV Case Management-COE	93.940	GG-1336912-00	21,460
TN Department of Health/ HIV Case Management-COE	93.940	GG-1332870-00	55,640
TN Department of Health/ Rapid HIV Testing	93.940	GG1237614-00	177,051
TN Department of Health/ HIV Prevention & Intervention	93.940	CA1311825	195,164
			<u>449,315</u>
TN Department of Health/ HIV	93.944	GG-1237993-00	887,501
TN Department of Health/ HIV	93.944	GG-1336394-00	980,837
			<u>1,868,338</u>
TN Department of Health/ Health Risk Reduction	93.991	G-13-39680	108,107
TN Department of Health/ Childhood Lead Paint Prevent	93.994	GU-13-32848	195,318
TN Department of Health/ Children's Special Services	93.994	GG-13-33273	721,754
			<u>917,072</u>
Total Department of Health and Human Services			64,298,664
Office of National Drug Control Policy			
Direct Award/ HIDTA Parcel Post	95.001	G10GC0005A	98,249
Direct Award/ HIDTA Grant	95.001	G12GC0005A	45,998
Direct Award/ High Intensity Drug Trafficking	95.001	G11GC0005A	51,838
			<u>196,085</u>
Department of Homeland Security			
Direct Award/ Hazmat Emergency Preparedness	97.036	34101-23412	4,337
Direct Award/ Federal Hazard Mitigation Grant	97.039	CA1211935-1	188,701
Direct Award/ USDHS Fire Equipment	97.044	EMW-2011-FO-09328	107,953
Direct Award/ TEMA Mitigation Planning	97.047	LPDM-04-TN-2010-001	37,003
Direct Award/ Interoperable Communications	97.055	2010-IP-T0-0021	62,788
Direct Award/ Port Security	97.056	2008-GB-T8-K074	99,518
Direct Award/ Port Security	97.056	2009-PU-T9-K045	49,999
Direct Award/ Domain Awareness Port Security	97.056	29388	376,149
			<u>525,666</u>
Direct Award/ MMRS	97.067	2010-SS-T0-0027	307,471
Direct Award/ UASI	97.067	2010-SS-T0-0027	2,970,347
Direct Award/ Citizen Corp	97.067	2010-SS-T0-0027	3,467
Direct Award/ Homeland Security UASI	97.067	39101-19512	19,825
			<u>3,301,110</u>
Total Department of Homeland Security			<u>4,227,558</u>
Total federal awards			<u><u>89,311,012</u></u>

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS (Continued)

For the Year Ended June 30, 2013

Contract Number	Program Name	Grantor Agency	Total Expenditures
H3-92-TN-0004-I-A	Hope III Implementation	Department of Housing and Urban Development	326,999
GG1334701	Project Diabetes Initiative	TN Department of Health	74,178
N/A	City Courts Child Safety Seat	City of Memphis City Courts	106,229
N/A	TennCare EPSD&T	TN Department of Human Services	1,172,654
GG-1339493	TennCare Dental Prevention	TN Department of Health	1,419,112
N/A	Drug Court Support Treatment	TN Office of Criminal Justice Programs	72,547
31602-13019	Aging Program	TN Commission on Aging and Disability	2,109,393
31602-13019	Aging Program	TN Commission on Aging and Disability	827
N/A	Annie E. Casey JDAI	Annie E. Casey Foundation	15,906
N/A	City Police Drug Court Grant	City of Memphis	225,072
2010-GP-BX-0049	PSN Initiative 2010	City of Memphis	5,101
Z13LIT079	Roadside Grant	TN Highway Beautification Office	193,085
CA-131075	Child Support Mediation	TN Administrative Office of the Courts	12,479
N/A	Offender Re-Entry Program	TN Department of Corrections	288,330
CA1314451	CMAQ Air Quality	TN Department of Transportation	95,868
CA123779	Tire Recycling	TN Department of Environment and Conservation	520,720
GG-09-25326-00	Household Hazardous Waste	TN Department of Environment and Conservation	149,525
N/A	BCS Enrollments And Deferrals	TN Department of Health	3,180
N/A	Johnnie Dawson Charitable Foundation	Johnnie Dawson Charitable Foundation	10,000
N/A	SCAAP-State Alien Assistance	US Department of Justice	44,181
N/A	Mosquito Surveillance	City of Memphis	448,662
03-47-64531-00-1	Head Start CACFP	TN Department of Human Services	289,107
03-47-64531-00-1	Head Start CACFP	TN Department of Human Services	1,249,515
N/A	Wells Fargo Housing Initiative	Wells Fargo Bank N.A.	315,662
33392	Residential Drug Treatment	TN Department of Mental Health/ Substance Abuse	441,186
N/A	Chickasaw Basin Authority	Chickasaw Basin Authority	29,548
CA1311231	MCS Early Childhood	Memphis City Schools	1,627,498
N/A	Industrial Development Board	Industrial Development Board	297,900
CA131075	Court-Appointed Spec Advocates	TN Department of Children's Services	9,000
CA1315540	Shelby Farms Trailhead	TN Department of Environment Conservation	12,305
GG-13-38283	Tenndercare Outreach	TN Department of Health	1,162,999
GU-13-39494	Fetal Infant Mortality Review	TN Department of Health	278,207
GG-13-38496	Home Visiting Services	TN Department of Health	485,358
Total state awards			<u>13,492,333</u>
Total federal and state awards			<u>\$ 102,803,345</u>

See independent auditor's report and accompanying notes to schedule.

SHELBY COUNTY, TENNESSEE

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

June 30, 2013

NOTE 1 – BASIS OF PRESENTATION

The schedule of expenditures of federal and state awards includes the transactions related to the receipt of federal funds by Shelby County, Tennessee (the "County"). The Shelby County Board of Education, a component unit of the County, issues a separate financial report under OMB Circular A-133 and is not included in this schedule.

The schedule of expenditures of federal and state awards is presented on the modified accrual basis of accounting, consistent with accounting for governmental type funds. Under this basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"), which is generally when the allowable program expenditures are incurred. Expenditures and transfers out are recorded when the related program liability is incurred, except for certain compensated absences.

NOTE 2 – RECONCILIATION OF THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS TO THE FINANCIAL STATEMENTS

The following is a reconciliation of expenditures per the schedule of expenditures of federal and state awards to the expenditure balances in the grant fund, per the County's financial statements:

Totals per schedule of expenditures	\$ 102,803,345
Add: Expenditures not shown on this schedule	894,630
Add: County matching	10,298,242
Less: Expenditures not shown in the grants fund	<u>(437,813)</u>
Total grant fund expenditures	<u><u>\$ 113,558,404</u></u>

SHELBY COUNTY, TENNESSEE

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2013

A. SUMMARY OF AUDITORS' RESULTS

1. The auditors' report expresses an unmodified opinion on the financial statements of Shelby County, Tennessee.
2. No significant deficiencies or material weaknesses relating to the audit of the financial statements are reported in the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. No instances of noncompliance material to the financial statements of Shelby County, Tennessee were disclosed during the audit.
4. No significant deficiencies or material weaknesses relating to the audit of the major federal award programs are reported in the Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by OMB Circular A-133.
5. The auditors' report on compliance for the major federal award programs for Shelby County, Tennessee expresses an unmodified opinion on all major federal programs.
6. There were no audit findings required to be reported in accordance with Section 510(a) of OMB Circular A-133.
7. The programs tested as major programs included:
 - CFDA 10.557 – Special Supplemental Nutrition Program for Women, Infants, and Children (WIC)
 - CFDA 93.044, 93.045, and 93.053 – Aging Cluster
 - CFDA 93.600 – Head Start
8. The threshold for distinguishing between Type A and B programs was \$2,679,300.
9. Shelby County, Tennessee qualifies as a low risk auditee.

B. FINDINGS – FINANCIAL STATEMENTS AUDIT

None

C. FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT

None

SHELBY COUNTY, TENNESSEE
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS

June 30, 2013

None



